

Our Operational Plan

Appendix C - Operational Budget
2019 -2020



NARRABRI SHIRE
DISCOVER THE POTENTIAL

NARRABRI SHIRE COUNCIL DRAFT OPERATIONAL BUDGET

Income & Expenses (Income Statement) - Council Consolidated			
(\$000's)	Original Budget 2018/19	Revised Budget 2018/19	Draft Budget 2019/20
Income			
Rates and Annual Charges	20,226	20,226	21,215
User Charges and Fees	11,315	11,251	10,948
Interest and Investment Revenues	1,482	1,482	1,498
Other Revenues	2,426	2,466	2,231
Grants & Contributions - Operating	9,840	7,523	10,976
Grants & Contributions - Capital	16,910	8,396	14,829
Total Income from Continuing Operations	62,199	51,344	61,697
Expenses			
Employee Costs	17,566	17,716	16,367
Borrowing Costs	282	282	252
Materials & Contracts	9,228	9,980	13,976
Depreciation	9,950	10,351	10,045
Other Expenses	6,518	6,488	5,429
Net Loss from disposal of assets	0	290	0
Total Expenses from Continuing Operations	43,544	45,107	46,069
Net Operating Result from Continuing Operations	18,655	6,237	15,628
Net Operating Result excl. Capital Income	1,745	-2,159	799

Income & Expenses (Directorate Summary) - Council Consolidated			
(\$000's)	Original Budget 2018/19	Revised Budget 2018/19	Draft Budget 2019/20
Income			
General Purpose Revenue	20,412	16,862	21,057
Strategic Management & Governance	105	105	141
Corporate Services	1,922	1,968	2,071
Development & Economic Growth	6,967	8,651	7,464
Infrastructure Delivery	32,793	23,758	30,964
Total Income from Continuing Operations	62,199	51,344	61,697
Expenses			
Strategic Management & Governance	2,743	2,863	1,671
Corporate Services	6,869	7,079	7,608
Development & Economic Growth	10,812	12,045	12,579
Infrastructure Delivery	23,120	23,120	24,211
Total Expenses from Continuing Operations	43,544	45,107	46,069
Net Operating Result incl. Capital Income	18,655	6,237	15,628
Net Operating Result excl. Capital Income	1,745	-2,159	799

Consisting of:

- General Fund Net Operating Result	19
- Water Fund Net Operating Result	589
- Sewer Fund Net Operating Result	191

NARRABRI SHIRE COUNCIL DRAFT OPERATIONAL BUDGET

Income & Expenses - General Purpose Income

(\$000's)	Original Budget 2018/19	Revised Budget 2018/19	Draft Budget 2019/20
Income			
Rates & Charges	12,927	12,927	13,309
Interest & Investment Revenue	497	497	497
General Purpose (Untied) Grants	6,988	3,438	7,251
Total Income from Continuing Operations	20,412	16,862	21,057
Expenses			
Nil			
Total Expenses from Continuing Operations	0	0	0
Net Operating Result before Capital Items	20,412	16,862	21,057

Income & Expenses - Strategic Management & Governance

(\$000's)	Original Budget 2018/19	Revised Budget 2018/19	Draft Budget 2019/20
Income			
Strategic Management & Governance	0	0	42
Workforce Management	105	105	99
Total Income from Continuing Operations	105	105	141
Expenses			
Strategic Management & Governance	1,029	1,249	922
Governance	791	761	630
Strategic Management	238	488	292
Workforce Management	1,714	1,614	749
Human Resources Management	1,352	1,352	505
Organisational Development	362	262	244
Total Expenses from Continuing Operations	2,743	2,863	1,671
Net Operating Result incl. Capital Income	-2,638	-2,758	-1,530

NARRABRI SHIRE COUNCIL DRAFT OPERATIONAL BUDGET

Income & Expenses - Corporate Services

(\$000's)	Original Budget 2018/19	Revised Budget 2018/19	Draft Budget 2019/20
Income			
Community & Customer Relations	0	0	1
Customer Management	0	0	1
Records Management	0	0	0
Communications	0	0	0
Financial Services	85	85	170
Financial Support	85	85	170
Procurement & Stores	0	0	0
Information Services	0	106	86
IT Technical Support	0	106	5
IT Corporate Network	0	0	81
Property Services	275	331	387
Property Management	274	330	386
Geospatial Information Services	1	1	1
Insurance Management	0	0	0
Depot Services	1	0	0
Depot Management	1	0	0
Depot Operations - Narrabri	0	0	0
Depot Operations - Wee Waa	0	0	0
Depot Operations - Boggabri	0	0	0
Airport Services	227	227	215
Airport Management	0	0	0
Airside Operations	186	186	186
Landside Operations	11	11	15
Aviation Fuel Facilities	30	30	14
The Crossing Theatre	1,221	1,106	1,137
TCT Management	0	11	32
Cinemas	320	280	259
Front of House	480	435	381
The Crossing Café	140	160	213
User Pays Events	66	50	67
User Pays Live Events	70	70	85
Entrepreneurial Live Events	145	100	100
Libraries	113	113	75
Libraries Management	65	65	65
Library - Narrabri	0	0	9
Library - Wee Waa	0	0	1
Library - Boggabri	48	48	0
Total Income from Continuing Operations	1,922	1,968	2,071

NARRABRI SHIRE COUNCIL DRAFT OPERATIONAL BUDGET

Income & Expenses - Corporate Services

(\$000's)	Original Budget 2018/19	Revised Budget 2018/19	Draft Budget 2019/20
Expenses			
Community & Customer Relations	663	663	736
Customer Management	355	355	297
Records Management	160	160	217
Communications	148	148	222
Financial Services	815	815	1,412
Financial Support	660	660	1,137
Procurement & Stores	155	155	275
Information Services	456	456	694
IT Technical Support	179	179	402
IT Corporate Network	277	277	292
Property Services	1,554	1,844	1,636
Property Management	987	1,277	1,086
Geospatial Information Services	124	124	121
Insurance Management	443	443	429
Depot Services	214	214	213
Depot Management	19	19	0
Depot Operations - Narrabri	133	133	156
Depot Operations - Wee Waa	46	46	36
Depot Operations - Boggabri	16	16	21
Airport Services	739	739	769
Airport Management	594	594	671
Airside Operations	76	76	44
Landside Operations	58	58	46
Aviation Fuel Facilities	11	11	8
The Crossing Theatre	1,707	1,627	1,441
TCT Management	992	992	418
Cinemas	58	58	225
Front of House	136	136	369
The Crossing Café	157	157	207
User Pays Events	101	61	61
User Pays Live Events	101	101	70
Entrepreneurial Live Events	162	122	91
Libraries	721	721	707
Libraries Management	372	372	302
Library - Narrabri	222	222	269
Library - Wee Waa	83	83	91
Library - Boggabri	44	44	45
Total Expenses from Continuing Operations	6,869	7,079	7,608
Net Operating Result incl. Capital Income	-4,947	-5,111	-5,537

NARRABRI SHIRE COUNCIL DRAFT OPERATIONAL BUDGET

Income & Expenses - Development and Economic Growth

(\$000's)	Original Budget 2018/19	Revised Budget 2018/19	Draft Budget 2019/20
Income			
Planning & Regulatory Services	2,073	2,073	1,478
Strategic Land Use Planning	0	0	362
Statutory Land Use Planning	1,835	1,835	863
Building Surveying and Certification	111	111	122
Regulatory Enforcement	127	127	131
Environmental Health Services	117	117	115
Environmental Health Management	0	0	5
Environmental Health Control	7	7	6
Weeds Management	8	8	2
Weeds North West Action Program	102	102	102
Solid Waste Management Services	3,475	3,475	3,826
Urban Waste Management	1,626	1,626	1,694
Narrabri Waste Depot	1,573	1,573	1,830
Rural Waste (incl Transfer Stations)	276	276	302
Economic Development Services	2	1,179	11
Economic Development	0	100	5
Community Development	2	2	6
Grants Administration	0	1,077	0
Cemeteries	219	219	197
Cemeteries Management	0	0	0
Cemeteries Interment Services	219	219	130
Cemeteries Maintenance	0	0	67
Swimming Pools	470	510	330
Swimming Pools Management	0	0	0
Swimming Pool Operations - Narrabri	371	371	242
Swimming Pool Operations - Wee Waa	48	48	42
Swimming Pool Operations - Boggabri	36	76	35
Artesian Bore Baths - Pilliga	15	15	11
Parks & Open Spaces	201	616	1,052
Parks & Open Spaces Management	0	0	14
Community Use & Event Support	0	0	0
Open Space Maintenance	0	128	789
Sporting Facilities	93	135	89
Recreational Parks	108	263	160
Public Waste / Litter Control	0	0	0
Street Trees Program	0	0	0
Public Amenities & Monument Maintenance	0	0	0
Central Business District Maintenance	0	90	0
Saleyard Services	225	225	211
Saleyard Operations	173	173	156
Truck Wash Facilities	52	52	55

NARRABRI SHIRE COUNCIL DRAFT OPERATIONAL BUDGET

Income & Expenses - Development and Economic Growth

(\$000's)	Original Budget 2018/19	Revised Budget 2018/19	Draft Budget 2019/20
Tourism Services	185	237	244
Visitor Information Centre Operations	86	86	86
Tourism Network Management	0	0	27
Shire Marketing & Promotion	71	123	91
Event Facilitation	28	28	40
Total Income from Continuing Operations	6,967	8,651	7,464
Expenses			
Planning & Regulatory Services	1,226	1,226	2,063
Strategic Land Use Planning	158	158	774
Statutory Land Use Planning	278	278	544
Building Surveying and Certification	409	409	347
Regulatory Enforcement	381	381	398
Environmental Health Services	394	394	488
Environmental Health Management	37	37	71
Environmental Health Control	39	39	0
Weeds Management	216	216	210
Weeds North West Action Program	102	102	207
Solid Waste Management Services	3,300	3,300	3,385
Urban Waste Management	1,174	1,174	1,040
Narrabri Waste Depot	1,306	1,306	1,546
Rural Waste (incl Transfer Stations)	820	820	799
Economic Development Services	427	1,654	724
Economic Development	222	352	327
Community Development	118	133	273
Grants Administration	87	1,169	124
Cemeteries	488	488	462
Cemeteries Management	35	35	48
Cemeteries Interment Services	65	65	69
Cemeteries Maintenance	388	388	345
Swimming Pools	1,664	1,664	1,741
Swimming Pools Management	37	37	84
Swimming Pool Operations - Narrabri	1,067	1,067	1,100
Swimming Pool Operations - Wee Waa	282	282	243
Swimming Pool Operations - Boggabri	228	228	270
Artesian Bore Baths - Pilliga	50	50	44
Parks & Open Spaces	2,276	2,276	2,624
Parks & Open Spaces Management	979	979	1,000
Community Use & Event Support	74	74	13
Open Space Maintenance	163	163	457
Sporting Facilities	211	211	416
Recreational Parks	455	455	311
Public Waste / Litter Control	103	103	63
Street Trees Program	67	67	108
Public Amenities & Monument Maintenance	140	140	178
Central Business District Maintenance	84	84	78

NARRABRI SHIRE COUNCIL DRAFT OPERATIONAL BUDGET

Income & Expenses - Development and Economic Growth

(\$000's)	Original Budget 2018/19	Revised Budget 2018/19	Draft Budget 2019/20
Saleyard Services	383	383	299
Saleyard Operations	318	318	275
Truck Wash Facilities	65	65	24
Tourism Services	654	660	793
Visitor Information Centre Operations	475	475	497
Tourism Network Management	67	67	96
Shire Marketing & Promotion	68	74	146
Event Facilitation	44	44	54
Total Expenses from Continuing Operations	10,812	12,045	12,579
Net Operating Result incl. Capital Income	-3,845	-3,394	-5,115

NARRABRI SHIRE COUNCIL DRAFT OPERATIONAL BUDGET

Income & Expenses - Infrastructure Delivery

(\$000's)	Original Budget 2018/19	Revised Budget 2018/19	Draft Budget 2019/20
Income			
Infrastructure Delivery Support	3	3	5
Infrastructure Delivery Management	3	3	0
Contracts & Tender Management	0	0	5
Design & Investigation Services	18	18	23
Fleet Management	283	283	893
Plant Operations	283	283	115
Plant Maintenance	0	0	778
Plant Renewal / Expansion	0	0	0
Emergency Support	202	202	232
Roads & Ancillary Services	13,991	10,301	13,604
Roads Management	0	0	19
State Highway Maintenance Contract	4,983	4,983	4,357
Regional Roads Maintenance	1,566	1,566	1,600
Shire Roads Maintenance	6,015	1,600	4,657
Bridges Maintenance	1,372	1,372	2,400
Culverts / Causeways Maintenance	0	0	0
Town Streets Maintenance	55	780	56
Footpaths	0	0	0
Kerb & Guttering	0	0	0
Stormwater Management	0	0	0
Quarries	0	0	475
Roads Private Works	0	0	40
Water Services	8,628	8,653	7,129
Water Management	396	396	428
Baan Baa Water Operations	54	54	60
Bellata Water Operations	101	101	107
Boggabri Water Operations	589	614	643
Gwabegar Water Operations	61	61	59
Narrabri Water Operations	6,506	6,506	4,888
Pilliga Water Operations	107	107	98
Wee Waa Water Operations	814	814	846
Sewerage Services	9,668	4,298	9,078
Sewerage Management	246	246	287
Boggabri Sewerage Operations	4,969	724	4,665
Narrabri Sewerage Operations	2,498	2,498	2,309
Wee Waa Sewerage Operations	1,955	830	1,817
Total Income from Continuing Operations	32,793	23,758	30,964

NARRABRI SHIRE COUNCIL DRAFT OPERATIONAL BUDGET

Income & Expenses - Infrastructure Delivery

(\$000's)	Original Budget 2018/19	Revised Budget 2018/19	Draft Budget 2019/20
Expenses			
Infrastructure Delivery Support	135	135	307
Infrastructure Delivery Management	-162	-162	47
Contracts & Tender Management	297	297	260
Design & Investigation Services	495	495	493
Fleet Management	36	36	-733
Plant Operations	36	36	-3,166
Plant Maintenance	0	0	2,315
Plant Renewal / Expansion	0	0	118
Emergency Support	921	921	1,020
Roads & Ancillary Services	14,963	14,963	15,306
Roads Management	5,209	5,209	5,076
State Highway Maintenance Contract	4,046	4,046	3,556
Regional Roads Maintenance	765	765	478
Shire Roads Maintenance	3,033	3,033	3,548
Bridges Maintenance	121	121	91
Culverts / Causeways Maintenance	92	92	48
Town Streets Maintenance	830	830	1,812
Footpaths	178	178	57
Kerb & Guttering	178	178	34
Stormwater Management	301	301	131
Quarries	145	145	475
Roads Private Works	65	65	0
Water Services	3,241	3,241	4,301
Water Management	0	69	318
Baan Baa Water Operations	90	88	94
Bellata Water Operations	104	102	103
Boggabri Water Operations	461	451	624
Gwabegar Water Operations	74	72	78
Narrabri Water Operations	1,810	1,771	2,214
Pilliga Water Operations	117	115	112
Wee Waa Water Operations	585	573	758
Sewerage Services	3,329	3,329	3,517
Sewerage Management	0	0	0
Boggabri Sewerage Operations	435	435	475
Narrabri Sewerage Operations	2,170	2,170	2,291
Wee Waa Sewerage Operations	724	724	751
Total Expenses from Continuing Operations	23,120	23,120	24,211
Net Operating Result incl. Capital Income	9,673	638	6,753