

2021/2022

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APPENDIX C OPERATIONAL BUDGET 2021/2022

OPERATIONAL PLAN

NARRABRI SHIRE
DISCOVER THE POTENTIAL

Narrabri Shire Council INCOME STATEMENTS	2019/20	March 2021 QBR	2021/22 Draft Estimates			
	CONSOLIDATED	CONSOLIDATED	CONSOLIDATED	GENERAL FUND	WATER FUND	SEWER FUND
	\$	\$	\$	\$	\$	\$
Income from Continuing Operations						
Revenue:						
Rates & Annual Charges	20,897,000	20,842,000	21,696,605	16,664,701	1,766,478	3,265,426
User Charges & Fees	8,060,000	9,203,000	8,743,907	6,068,503	2,591,744	83,660
Other Revenues	1,935,000	1,682,000	2,127,039	2,071,846	55,193	-
Grants & Contributions provided for Operating Purposes	12,848,000	10,396,000	12,059,595	12,000,465	31,300	27,830
Grants & Contributions provided for Capital Purposes	12,001,000	12,049,000	19,852,893	19,852,893	-	-
Interest & Investment Revenue	1,101,000	419,000	332,700	195,700	70,000	67,000
Other Income:						
Net gains from the disposal of assets	-	90,000	-	-	-	-
Joint Ventures & Associated Entities	9,000	-	-	-	-	-
Total Income from Continuing Operations	56,851,000	54,681,000	64,812,739	56,854,108	4,514,715	3,443,916
Expenses from Continuing Operations						
Employee Benefits & On-Costs	16,147,000	17,828,000	18,102,793	16,668,129	933,110	501,554
Borrowing Costs	346,000	252,000	252,870	252,870	-	-
Materials & Services	13,103,000	16,945,000	14,305,526	10,492,786	2,173,448	1,639,292
Depreciation & Amortisation	11,177,000	11,149,000	11,252,303	8,685,588	1,268,653	1,298,062
Other Expenses	6,104,000	959,000	772,418	772,418	-	-
Net Losses from the Disposal of Assets	1,552,000	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-
Total Expenses from Continuing Operations	48,429,000	47,133,000	44,685,910	36,871,791	4,375,211	3,438,908
Operating Result from Continuing Operations	8,422,000	7,548,000	20,126,829	19,982,317	139,504	5,008
Net Operating Result for the Year	8,422,000	7,548,000	20,126,829	19,982,317	139,504	5,008
Net Operating Result before Grants and Contributions provided for Capital Purposes	(3,579,000)	(4,501,000)	273,936	129,424	139,504	5,008

NB. Several expense items previously classified as Other Expenses are now classified as Materials & Services in line with Code of Accounting Practice changes from 2020/21 onwards.

**Narrabri Shire Council
by Department (Service)**

Service					2021/22		Net Result incl Dep'n	Add back Depreciation	Net Cash Result
	Operating Income	Operating Expenditure	Capital Income	Capital Expenditure	Internal Income	Internal Expenditure			
Airport Services	135,250	616,495	297,000	530,357	600	53,237	(767,239)	317,862	(449,377)
Community & Customer Relations	15,950	1,313,692	-	-	4,667	(265,266)	(1,027,809)	-	(1,027,809)
Cemetery Services	200,000	288,248	-	-	4,720	96,050	(179,578)	24,774	(154,804)
Cultural Facilities	908,970	2,211,450	-	-	-	36,841	(1,339,321)	294,325	(1,044,996)
Design & Investigation Services	4,936	485,404	-	-	-	(81,003)	(399,465)	-	(399,465)
Economic Development	37,736	380,416	-	2,561,240	-	56,161	(2,960,081)	-	(2,960,081)
Emergency Support	537,967	624,092	-	-	-	41,000	(127,125)	2,533	(124,592)
Financial Services	126,940	1,458,961	-	40,000	42,000	(265,562)	(1,064,459)	-	(1,064,459)
Fleet Management	135,926	3,922,345	604,214	2,493,000	5,065	(3,841,809)	(1,828,331)	1,452,536	(375,795)
General Purpose Revenue	21,402,319	-	-	-	118,534	-	21,520,853	-	21,520,853
Corporate Planning & Workforce	59,870	1,677,919	-	-	-	(266,686)	(1,351,363)	-	(1,351,363)
Information Services	4,936	1,240,990	-	65,000	-	(172,125)	(1,128,929)	135,000	(993,929)
Parks & Open Spaces	244,410	2,562,518	1,200,000	2,945,700	369,500	871,109	(4,565,417)	385,620	(4,179,797)
Planning & Environment	2,112,574	2,660,562	2,080,000	350,000	-	70,943	1,111,069	1,500	1,112,569
Swimming Pools	274,500	1,565,746	-	474,218	2,500	74,994	(1,837,958)	214,012	(1,623,946)
Projects & Assets	4,936	809,903	-	-	-	(106,947)	(698,020)	-	(698,020)
Property Services	874,250	1,904,056	-	468,378	400	118,600	(1,616,384)	496,200	(1,120,184)
Roads & Ancillary Services	5,641,976	11,917,165	16,275,893	22,907,080	3,773,262	3,014,731	(12,147,845)	4,740,000	(7,407,845)
Strategic Management & Governance	73,185	1,170,906	-	-	-	(136,338)	(961,383)	-	(961,383)
Tourism & Community Development	209,527	1,061,889	-	388,320	4,802	15,411	(1,251,291)	37,989	(1,213,302)
Solid Waste Management Services	3,995,057	3,672,761	-	1,800,000	245,453	584,436	(1,816,687)	583,237	(1,233,450)
Water Services	4,514,715	3,471,944	-	1,240,000	575,748	1,479,015	(1,100,496)	1,268,653	168,157
Sewerage Services	3,443,916	2,431,471	-	740,000	52,525	1,059,962	(734,992)	1,298,062	563,070
	44,959,846	47,448,933	20,457,107	37,003,293	5,199,776	2,436,754	(16,272,251)	11,252,303	(5,019,948)
Plus Capital Income (excl sale of assets)	19,852,893								
Less Internal Income		(5,199,776)							
Plus Internal Expenditure		2,436,754							
Total Income / Expenditure	64,812,739	44,685,911							
Net Operating Result		20,126,828							
Net Operating Result (excl Cap Grants)		273,935							