



NARRABRI SHIRE
DISCOVER THE POTENTIAL

Income Statement

	2023/24	2024/25			
	Current Adopted Budget **	Draft Estimates			
	Consolidated	Consolidated	General Fund	Water Fund	Sewerage Fund
	\$'000	\$'000	\$'000	\$'000	\$'000
Income from continuing operations					
Rates & Annual Charges	24,071	25,488	19,166	2,315	4,007
User Charges and Fees	9,901	9,462	6,437	2,965	60
Interest & Investment Revenue	2,520	3,044	2,117	544	383
Other Revenues	2,938	2,303	2,218	35	50
Grants & Contributions - Operating	21,786	27,199	27,199	-	-
Grants & Contributions - Capital	20,052	11,559	11,542	17	-
Net Gain from the Disposal of Assets	171	-	-	-	-
Other Income	195	80	80	-	-
Total income from continuing operations	81,634	79,137	68,760	5,877	4,500
Expenses from continuing operations					
Employee Benefits and On-Costs	19,552	21,989	19,882	1,524	584
Borrowing Costs	250	180	180	-	-
Materials & Services	21,931	30,061	25,631	2,847	1,584
Depreciation & Amortization	13,026	14,013	11,146	1,293	1,574
Other Expenses	1,146	1,025	1,025	-	-
Total expenses from continuing operations	55,925	67,268	57,863	5,664	3,742
Net operating results from continuing operations (including Grants & Contributions for Capital purposes)	25,709	11,869	10,897	214	758
Grants & Contributions - Capital	20,052	11,559	11,542	17	-
Net operating result for the year from continuing operations	5,657	309	(646)	196	758

** December 2023 QBR2

NARRABRI SHIRE COUNCIL
Budget Account Summary, by Cost and Service Centre
for the year ending 30 June 2025

	Operating Income	Operating Expenditure	Capital Income	Net Internal Income/ (Expenditure)	Net Result after Dep'n	Add back Depreciation	Net Result after all non-cash
Total	67,577,529	70,046,727	11,559,566	2,778,243	511,851	14,013,240	20,217,972
Directorate Summaries							
Office of the General Manager	26,674,919	5,061,142	-	645,479	17,923,030	-	18,777,360
Financial and Commercial Services Directorate	2,448,252	16,446,820	1,116,850	5,098,360	(15,885,622)	3,372,384	(6,592,957)
Planning and Sustainability Directorate	3,218,367	5,428,501	241,875	(287,417)	(1,173,945)	137,456	(2,118,220)
Infrastructure Delivery Directorate	35,235,991	43,110,265	10,200,841	(2,678,179)	(351,612)	10,503,400	10,151,788

Directorate Detail

Office Of The General Manager

	Operating Income	Operating Expenditure	Capital Income	Net Internal Income/ (Expenditure)	Net Result after Dep'n	Add back Depreciation	Net Result after all non-cash
General Purpose Revenue	26,455,392	-	-	140,091	26,595,483	-	26,595,483
General Purpose Revenue	26,455,392	-	-	140,091	26,595,483	-	26,595,483
Strategic Management	58,351	1,344,942	-	87,646	(1,198,945)	-	(1,198,945)
Strategic Management	58,351	1,344,942	-	87,646	(1,198,945)	-	(1,198,945)
Governance and Risk	61,176	2,500,303	-	319,243	(2,119,884)	-	(2,119,884)
Governance	5,588	1,575,957	-	107,961	(1,462,408)	-	(1,462,408)
Corporate Planning	-	327,646	-	91,000	(236,646)	-	(236,646)
Risk	55,588	596,700	-	120,282	(420,830)	-	(420,830)
People and Values	100,000	1,215,897	-	98,499	(1,017,398)	-	(1,180,466)
Human Resource Management	-	810,897	-	98,499	(712,398)	-	(875,466)
Organisational Development	100,000	405,000	-	-	(305,000)	-	(305,000)
	26,674,919	5,061,142	0	645,479	17,923,030	0	18,777,360

NARRABRI SHIRE COUNCIL
Budget Account Summary, by Cost and Service Centre
for the year ending 30 June 2025

Financial and Commercial Services Directorate

	Operating Income	Operating Expenditure	Capital Income	Net Internal Income/ (Expenditure)	Net Result after Dep'n	Add back Depreciation	Net Result after all non-cash
Airport Services	382,990	539,717	38,770	(65,260)	(183,217)	221,357	38,140
Airport Management	240	509,217	-	(9,028)	(518,005)	221,357	(296,648)
Airport - Airside Operations	336,000	10,000	38,770	(28,116)	336,654	-	336,654
Airport - Landside Operations	21,000	20,500	-	(28,116)	(27,616)	-	(27,616)
Airport - Aviation Fuel Facilities	25,750	-	-	-	25,750	-	25,750
Community and Customer Relations	100	2,625,125	-	225,396	(2,399,629)	217,646	(2,181,983)
IT Technical Support	-	969,659	-	54,254	(915,405)	-	(915,405)
IT Corporate Computer Network	-	962,646	-	54,000	(908,646)	217,646	(691,000)
Customer Management	100	533,347	-	117,142	(416,105)	-	(416,105)
Records Management	-	159,473	-	-	(159,473)	-	(159,473)
Cultural Facilities	1,315,488	2,296,705	-	(46,433)	(1,027,650)	309,920	(717,730)
The Crossing Theatre Management	7,588	1,129,526	-	(46,433)	(1,168,371)	309,920	(858,451)
TCT Cinemas & Front of House	469,100	374,647	-	-	94,453	-	94,453
The Crossing Café & Kitchen	410,000	483,613	-	-	(73,613)	-	(73,613)
TCT Events	428,800	308,919	-	-	119,881	-	119,881
Financial Services	70,738	1,870,641	1,000,000	320,004	(479,899)	-	(479,899)
Financial Services	70,738	1,870,641	1,000,000	320,004	(479,899)	-	(479,899)
Property Services	222,798	2,724,679	78,000	(35,659)	(2,459,540)	692,750	(1,766,790)
Property Management	168,798	1,729,161	54,000	(124,378)	(1,630,741)	543,076	(1,087,665)
Insurance Management	-	614,566	-	113,000	(501,566)	-	(501,566)
Works Depots Management	-	153,814	-	34,414	(119,400)	6,876	(112,524)
Narrabri Saleyards	2,000	214,338	-	(58,695)	(271,033)	142,798	(128,235)
Narrabri Truck Wash Facilities	52,000	12,800	24,000	-	63,200	-	63,200
Swimming Pools	325,550	1,822,321	-	(55,558)	(1,552,329)	426,640	(1,125,689)
Swimming Pools Management	-	39,889	-	-	(39,889)	5,657	(34,232)
Swimming Pools - Narrabri	245,075	1,321,257	-	(26,219)	(1,102,401)	304,012	(798,389)
Swimming Pools - Wee Waa	41,475	240,856	-	(16,693)	(216,074)	55,514	(160,560)
Swimming Pools - Boggabri	39,000	220,319	-	(12,646)	(193,965)	61,457	(132,508)
Fleet Management	130,588	4,567,631	80	4,755,870	318,907	1,504,071	1,822,978
Fleet Management	130,588	4,567,631	80	4,755,870	318,907	1,504,071	1,822,978
	2,448,252	16,446,820	1,116,850	5,098,360	(15,885,622)	3,372,384	(6,592,957)

NARRABRI SHIRE COUNCIL
Budget Account Summary, by Cost and Service Centre
for the year ending 30 June 2025

Planning and Sustainability Directorate

	Operating Income	Operating Expenditure	Capital Income	Net Internal Income/ (Expenditure)	Net Result after Dep'n	Add back Depreciation	Net Result after all non-cash
Planning and Development	2,240,815	1,124,688	-	(34,397)	1,081,730	-	1,081,730
Strategic Land Use Planning	12,500	323,493	-	-	(310,993)	-	(310,993)
Statutory Land Use Planning	2,105,727	603,830	-	(34,397)	1,467,500	-	1,467,500
Building Surveying and Certification	122,588	197,365	-	-	(74,777)	-	(74,777)
Economic Development	299,696	913,219	-	(89,920)	(703,443)	-	(703,443)
Economic Development	175,588	331,718	-	(14,875)	(171,005)	-	(171,005)
Northern NSW Inland Port (N2IP)	53,608	75,759	-	(75,045)	(97,196)	-	(97,196)
Small Business Liaison	70,500	301,293	-	-	(230,793)	-	(230,793)
Grants Administration	-	204,449	-	-	(204,449)	-	(204,449)
Regulatory Enforcement	226,588	945,354	-	(107,886)	(826,652)	2,673	(823,979)
Regulatory Enforcement	138,588	660,095	-	(64,087)	(585,594)	2,673	(582,921)
Environmental Health Management	18,000	-	-	-	18,000	-	18,000
Weeds Management	-	185,259	-	-	(185,259)	-	(185,259)
Weeds North West Action Program	70,000	100,000	-	(43,799)	(73,799)	-	(73,799)
Tourism and Cultural Services	451,268	2,445,240	241,875	(55,214)	(1,807,311)	134,783	(1,672,528)
Libraries Management	158,789	820,157	-	(28,982)	(690,350)	89,854	(600,496)
Communications	-	546,051	-	-	(546,051)	-	(546,051)
Community Development	8,150	438,259	241,875	-	(188,234)	-	(188,234)
Narrabri Visitor Information Centre	125,588	433,477	-	(31,901)	(339,790)	44,929	(294,861)
Tourism Network Management	24,000	24,650	-	-	(650)	-	(650)
Shire Marketing & Promotion	74,741	71,000	-	5,669	9,410	-	9,410
Events	60,000	111,646	-	-	(51,646)	-	(51,646)
	3,218,367	5,428,501	241,875	(287,417)	(1,173,945)	137,456	(2,118,220)

NARRABRI SHIRE COUNCIL
Budget Account Summary, by Cost and Service Centre
for the year ending 30 June 2025

Infrastructure Delivery Directorate

	Operating Income	Operating Expenditure	Capital Income	Net Internal Income/ (Expenditure)	Net Result after Dep'n	Add back Depreciation	Net Result after all non-cash
Cemetery Services	205,000	650,493	120,000	(5,199)	(330,692)	38,623	(292,069)
Cemeteries Management	-	92,384	120,000	65,246	92,862	38,623	131,485
Cemeteries Interment Services	190,000	69,000	-	(9,283)	111,717	-	111,717
Cemeteries Maintenance	15,000	489,109	-	(61,162)	(535,271)	-	(535,271)
Emergency Support	17,709	1,307,467	-	(41,632)	(1,331,390)	95,406	(1,235,984)
Emergency Services Agencies	17,709	1,097,283	-	(41,632)	(1,121,206)	222	(1,120,984)
Emergency Management	-	210,184	-	-	(210,184)	95,184	(115,000)
Parks and Open Spaces	29,766	3,019,122	570,000	(926,064)	(3,345,420)	836,542	(2,508,878)
Artesian Bore Baths - Pilliga	10,000	29,662	-	(7,275)	(26,937)	2,662	(24,275)
Parks & Open Spaces Management	16,766	195,170	-	(66,527)	(244,931)	412,180	167,249
Open Spaces	-	1,019,940	-	(342,478)	(1,362,418)	421,700	(940,718)
Sporting Facilities	3,000	484,400	360,000	(280,511)	(401,911)	-	(401,911)
Recreational Parks	-	384,400	180,000	(127,134)	(331,534)	-	(331,534)
Public Waste/Litter Control	-	100,200	-	(22,302)	(122,502)	-	(122,502)
Street Trees Program	-	166,450	-	(13,203)	(179,653)	-	(179,653)
Public Amenities & Monuments	-	458,300	30,000	(22,865)	(451,165)	-	(451,165)
Central Business Districts	-	180,600	-	(43,769)	(224,369)	-	(224,369)
Projects and Assets	172,556	1,060,982	-	212,878	(675,548)	-	(675,548)
Projects & Assets	127,556	692,614	-	135,588	(429,470)	-	(429,470)
Design Management Services	45,000	368,368	-	77,290	(246,078)	-	(246,078)
Sewerage Services	4,500,127	2,861,457	-	(880,287)	758,383	1,574,089	2,332,472
Sewerage Management	432,838	164,835	-	(729)	267,274	-	267,274
Boggabri Sewerage	515,884	393,171	-	(191,370)	(68,657)	236,478	167,821
Narrabri Sewerage	2,749,063	1,669,389	-	(536,772)	542,902	793,006	1,335,908
Wee Waa Sewerage	802,342	634,063	-	(151,416)	16,863	544,605	561,468
Solid Waste Management Services	5,540,466	4,485,085	43,107	(511,320)	587,168	448,026	1,035,194
Urban Waste Management	2,176,522	1,743,321	-	(78,443)	354,758	-	354,758
Narrabri Waste Depot	2,962,797	1,778,471	43,107	(431,180)	796,253	387,874	1,184,127
Rural Waste (incl Transfer Stations)	401,147	963,292	-	(1,697)	(563,842)	60,152	(503,690)
Roads and Ancillary Services	18,910,355	25,192,568	9,450,559	603,992	3,772,339	6,217,743	9,990,082
Roads Management	28,355	5,288,660	-	940,275	(4,320,029)	4,803,389	483,360
State Highways Maintenance Contract	1,200,000	1,080,638	-	(236,780)	(117,418)	-	(117,418)
Regional Roads	617,000	537,779	2,756,884	(114,572)	2,721,533	-	2,721,533
Shire Roads	11,300,000	13,627,628	4,747,824	(1,345,462)	1,074,734	-	1,074,734
Bridges	5,750,000	728,627	937,000	(421)	5,957,952	627,627	6,585,579
Town Streets	-	989,128	-	(597,490)	(1,586,618)	-	(1,586,618)
Footpaths	-	238,376	363,196	(17,806)	107,014	175,861	282,875
Kerb & Guttering	-	601,119	645,655	(16,216)	28,320	450,073	478,393
Stormwater Management	-	262,518	-	-	(262,518)	160,793	(101,725)
Quarries	-	1,815,164	-	2,023,680	208,516	-	208,516
Roads Private Works	15,000	22,931	-	(31,216)	(39,147)	-	(39,147)
Water Services	5,860,012	4,533,093	17,175	(1,130,547)	213,547	1,292,971	1,506,518
Water Management	659,846	1,144,940	17,175	(8,777)	(476,696)	-	(476,696)
Baan Baa Water	47,836	96,853	-	(62,355)	(111,372)	52,353	(59,019)
Bellata Water	74,637	52,012	-	(41,366)	(18,741)	28,012	9,271
Boggabri Water	636,467	277,930	-	(256,147)	102,390	167,480	269,870
Gwabegar Water	39,518	39,922	-	(14,855)	(15,259)	24,922	9,663
Narrabri Water	3,638,870	2,215,819	-	(530,768)	892,283	785,979	1,678,262
Pilliga Water	61,644	50,622	-	(25,520)	(14,498)	32,622	18,124
Wee Waa Water	701,194	654,995	-	(190,759)	(144,560)	201,603	57,043
	35,235,991	43,110,265	10,200,841	(2,678,179)	(351,612)	10,503,400	10,151,788