



Appendix 2

2015/2016 Budget and 10 Year Financial Plan

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NARRABRI SHIRE COUNCIL
2015/16
CONSOLIDATED BUDGET SUMMARY

Type	2014/15 Revised Budget	2015/16 Draft Budget
Income		
Rates and Annual Charges	17,733	18,383
User Charges and Fees	5,886	6,913
Interest and Investment Revenues	1,282	1,406
Other Revenues	3,176	2,942
Grants & Contributions - Operating	11,598	12,481
Grants & Contributions - Capital	15,098	3,319
Net gain from disposal of assets		
Share of Interests in Joint Ventures		
Total Income from Continuing Operations	54,773	45,444
Expenses		
Employee Costs	14,318	14,394
Borrowing Costs	681	603
Materials & Contracts	10,029	11,175
Depreciation	9,797	9,794
Impairment		
Other Expenses	4,839	4,611
Interest & Investment Losses		
Net Loss from disposal of assets	143	43
Share of interests in Joint Ventures		
Total Expenses from Continuing Operations	39,808	40,620
Net Operating Result from Continuing Operations	14,965	4,824
Discontinued Operations		
Net Operating Result from All Operations	14,965	4,824
	(133)	
Net Operating Result before Capital Items		1,506

**NARRABRI SHIRE COUNCIL
2015/16
CONSOLIDATED BUDGET BY FUNCTION**

Function	2014/15 Revised Budget \$ 000	2015/16 Budget \$ 000
Income		
Corporate Services	4,380	4,385
Cultural & Community	2	0
Financial Services	12,417	13,012
Human Resources	159	128
Information Services	0	0
Library services	58	58
Tourism	207	143
Economic Activities	0	0
The Crossing Theatre	1,345	1,353
Public Halls & Buildings	0	0
Health & Building	9,522	3,800
Housing	60	68
Other Business	182	159
Property & Asset Management	20	20
Animal Control	32	52
Emergency Services	0	0
Fire Services	304	244
Cemeteries	194	192
Waste Management	2,828	2,899
Environmental Protection	17	17
Parks & Gardens	276	57
Caravan Parks	70	98
Swimming Pools	576	576
Aerodromes	6,267	510
Depot & Stores	0	0
Engineering Admin	50	50
Design Services	0	0
Fleet Management	207	199
Noxious Weeds	203	133
Quarries	65	65
Road Services	8,080	9,825
Saleyards	276	244
Stormwater	0	0
Street Lighting	53	53
Water Supplies	3,635	3,730
Sewer Services	3,289	3,375
Total Income from Continuing Operations	54,773	45,444
Expenses		
Corporate Services	2,188	1,708
Cultural & Community	105	106
Financial Services	961	997
Human Resources	875	859
Information Services	691	748
Library services	636	640
Tourism	680	563
Economic Activities	282	256
The Crossing Theatre	1,893	2,011
Public Halls & Buildings	72	70
Health & Building	1,353	1,375
Housing	108	109
Other Business	361	343
Property & Asset Management	402	452
Animal Control	283	282
Emergency Services	66	68
Fire Services	601	521
Cemeteries	288	331
Waste Management	2,535	2,519
Environmental Protection	39	40
Parks & Gardens	1,991	2,129
Caravan Parks	75	76
Swimming Pools	1,525	1,584
Aerodromes	707	700
Depot & Stores	459	243
Engineering Admin	738	747
Design Services	368	498
Fleet Management	(498)	112
Noxious Weeds	269	246
Quarries	239	98
Road Services	12,359	12,631
Saleyards	368	368
Stormwater	121	121
Street Lighting	291	296
Water Supplies	3,177	3,530
Sewer Services	3,221	3,244
Total Expenses from Continuing Operations	39,808	40,620
Net Operating Result from Continuing Operations	14,965	4,824
Discontinued Operations		0
Net Operating Result from All Operations	14,965	4,824
Net Operating Result before Capital Items	(133)	1,506

Narrabri Shire Council
 10 Year Financial Plan for the Years ending 30 June 2025
INCOME STATEMENT - CONSOLIDATED
 Scenario: SRV (5,5,5%) + Savings (400k, 350k, 300k*2)

	Actuals 2013/14	Current Year 2014/15	Projected Years														
			2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25					
Income from Continuing Operations																	
Revenue:																	
Rates & Annual Charges	16,724,000	17,732,775	18,383,439	18,939,742	20,154,905	21,457,896	22,855,461	23,545,925	24,257,102	24,989,616	25,744,104	26,521,227					
User Charges & Fees	10,418,000	5,885,508	6,912,959	7,120,348	7,333,959	7,553,977	7,780,597	8,014,015	8,254,435	8,502,068	8,757,130	9,019,844					
Interest & Investment Revenue	1,701,000	1,282,168	1,406,136	1,428,703	1,389,735	1,369,302	1,463,369	1,407,811	1,452,271	1,534,535	1,638,729	1,768,487					
Other Revenues	3,284,000	3,176,357	2,941,591	3,029,839	3,120,734	3,214,356	3,310,787	3,410,110	3,512,414	3,617,786	3,726,320	3,838,109					
Grants & Contributions provided for Operating Purposes	11,799,000	11,597,985	12,481,036	11,444,967	11,590,089	11,791,856	11,828,085	11,904,201	12,070,212	12,239,542	12,412,258	12,588,429					
Grants & Contributions provided for Capital Purposes	9,857,000	15,088,374	3,318,750	1,268,750	1,000,000	-	-	-	-	-	-	-					
Other Income:																	
Net gains from the disposal of assets	86,000	-	-	-	-	-	-	-	-	-	-	-					
Joint Ventures & Associated Entities	41,000	-	-	-	-	-	-	-	-	-	-	-					
Total Income from Continuing Operations	53,890,000	54,773,167	45,443,912	43,232,349	44,589,422	45,387,388	47,238,309	48,282,061	49,546,434	50,883,546	52,278,540	53,736,096					
Expenses from Continuing Operations																	
Employee Benefits & On-Costs	14,990,000	14,318,080	14,394,106	14,804,604	15,226,643	15,660,547	16,106,652	16,565,299	17,036,842	17,521,643	18,020,075	18,532,522					
Borrowing Costs	913,000	681,068	602,674	536,183	515,522	444,570	391,559	338,282	302,296	264,013	223,404	186,432					
Materials & Contracts	16,186,000	10,029,659	11,174,948	10,976,932	10,921,216	10,871,959	11,189,332	11,393,513	11,664,682	11,943,025	12,298,735	12,522,007					
Depreciation & Amortisation	10,131,000	9,797,119	9,793,527	9,867,901	9,943,018	10,018,887	10,095,514	10,172,908	10,251,075	10,330,025	10,409,763	10,490,300					
Impairment	-	-	-	-	-	-	-	-	-	-	-	-					
Other Expenses	4,471,000	4,839,107	4,611,016	4,823,870	4,968,382	4,935,839	5,056,316	5,339,892	5,306,645	5,636,660	5,570,019	5,906,810					
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-					
Net Losses from the Disposal of Assets	29,000	143,275	43,275	43,275	43,275	43,275	43,275	43,275	43,275	26,030	-	-					
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-					
Total Expenses from Continuing Operations	46,720,000	39,808,308	40,619,546	41,052,764	41,618,056	41,975,077	42,882,648	43,853,168	44,604,815	45,721,396	46,521,996	47,638,069					
Operating Result from Continuing Operations	7,170,000	14,964,859	4,824,365	2,179,585	2,971,365	3,412,311	4,355,661	4,428,893	4,941,619	5,162,151	5,756,544	6,098,027					
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-					
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-					
Net Operating Result for the Year	7,170,000	14,964,859	4,824,365	2,179,585	2,971,365	3,412,311	4,355,661	4,428,893	4,941,619	5,162,151	5,756,544	6,098,027					
Net Operating Result before Grants and Contributions provided for Capital Purposes	(2,687,000)	(133,515)	1,505,615	910,835	1,971,365	3,412,311	4,355,661	4,428,893	4,941,619	5,162,151	5,756,544	6,098,027					

Narrabri Shire Council
 10 Year Financial Plan for the Years ending 30 June 2025
INCOME STATEMENT - GENERAL FUND
 Scenario: SRV (5,5,5%) + Savings (400k, 350k, 300k*2)

	Actuals	Current Year	Projected Years									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	13,123,000	13,609,399	14,137,154	14,566,069	15,650,021	16,817,866	18,076,229	18,623,316	19,186,816	19,767,220	20,365,037	20,980,788
User Charges & Fees	6,169,000	3,886,312	4,857,599	5,003,326	5,153,426	5,308,029	5,467,270	5,631,288	5,800,227	5,974,234	6,153,461	6,338,064
Interest & Investment Revenue	1,023,000	600,898	724,866	747,433	708,465	688,032	782,099	726,541	771,001	853,265	957,459	1,087,217
Other Revenues	3,186,000	3,126,357	2,890,091	2,976,794	3,066,098	3,158,081	3,252,823	3,350,408	3,450,920	3,554,448	3,661,081	3,770,913
Grants & Contributions provided for Operating Purposes	11,731,000	11,527,835	12,410,886	11,374,817	11,519,939	11,721,706	11,757,945	11,834,051	12,000,062	12,169,392	12,342,108	12,518,279
Grants & Contributions provided for Capital Purposes	9,857,000	15,098,374	3,318,750	1,268,750	1,000,000	-	-	-	-	-	-	-
Other Income:												
Net gains from the disposal of assets	86,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	41,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	45,216,000	47,849,175	38,339,346	35,937,189	37,097,949	37,693,714	39,336,367	40,165,604	41,209,025	42,318,558	43,479,145	44,695,262
Expenses from Continuing Operations												
Employee Benefits & On-Costs	14,080,000	13,559,385	13,602,917	13,989,679	14,387,270	14,795,994	15,216,161	15,648,094	16,092,121	16,548,580	17,017,820	17,500,199
Borrowing Costs	867,000	647,542	577,251	519,339	508,048	444,570	391,559	338,282	302,296	264,013	223,404	186,432
Materials & Contracts	13,863,000	7,421,641	8,101,398	7,846,516	7,732,228	7,622,641	7,677,875	8,018,051	8,223,296	8,433,738	8,719,509	8,870,745
Depreciation & Amortisation	7,780,000	7,440,968	7,437,376	7,511,750	7,586,867	7,662,736	7,739,363	7,816,757	7,894,924	7,973,874	8,053,612	8,134,149
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	3,975,000	4,198,557	4,083,696	4,280,730	4,408,949	4,359,622	4,462,813	4,728,583	4,676,998	4,988,123	4,902,026	5,218,777
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	143,275	43,275	43,275	43,275	43,275	43,275	43,275	43,275	26,030	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	40,565,000	33,410,368	33,845,914	34,191,289	34,666,637	34,928,838	35,731,046	36,593,042	37,232,910	38,234,358	38,916,372	39,910,301
Operating Result from Continuing Operations	4,651,000	14,438,807	4,493,431	1,745,900	2,431,312	2,764,876	3,605,321	3,572,561	3,976,115	4,084,200	4,562,773	4,784,961
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	4,651,000	14,438,807	4,493,431	1,745,900	2,431,312	2,764,876	3,605,321	3,572,561	3,976,115	4,084,200	4,562,773	4,784,961
Net Operating Result before Grants and Contributions provided for Capital Purposes	(5,206,000)	(659,567)	1,174,681	477,150	1,431,312	2,764,876	3,605,321	3,572,561	3,976,115	4,084,200	4,562,773	4,784,961

Narrabri Shire Council
 10 Year Financial Plan for the Years ending 30 June 2025
INCOME STATEMENT - WATER FUND
 Scenario: SRV (5.5.5%) + Savings (400k, 350k, 300k*2)

	Actuals 2013/14	Current Year 2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,396,000	1,636,587	1,685,685	1,736,255	1,788,343	1,841,993	1,897,253	1,954,170	2,012,796	2,073,179	2,135,375	2,199,436
Usage Charges & Fees	3,127,000	1,526,000	1,571,780	1,618,933	1,667,501	1,717,526	1,769,052	1,822,124	1,876,788	1,933,091	1,991,084	2,050,816
Interest & Investment Revenue	439,000	436,840	436,840	436,840	436,840	436,840	436,840	436,840	436,840	436,840	436,840	436,840
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	36,000	35,450	35,450	35,450	35,450	35,450	35,450	35,450	35,450	35,450	35,450	35,450
Grants & Contributions provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	4,998,000	3,634,877	3,729,755	3,827,479	3,928,134	4,031,810	4,138,595	4,248,584	4,361,873	4,478,561	4,598,749	4,722,542
Expenses from Continuing Operations												
Employee Benefits & On-Costs	497,000	406,644	402,540	414,616	427,055	439,866	453,062	466,654	480,654	495,073	509,926	525,223
Borrowing Costs	8,000	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	1,263,000	1,361,869	1,786,276	1,821,294	1,857,363	1,894,514	1,932,779	1,972,193	2,012,788	2,054,602	2,097,670	2,142,030
Depreciation & Amortisation	892,000	893,476	893,476	893,476	893,476	893,476	893,476	893,476	893,476	893,476	893,476	893,476
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	343,000	514,550	447,556	460,985	474,815	489,059	503,731	518,843	534,408	550,440	566,954	583,962
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	25,000	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	3,028,000	3,176,539	3,529,850	3,590,371	3,652,708	3,716,915	3,783,048	3,851,166	3,921,326	3,993,592	4,068,025	4,144,692
Operating Result from Continuing Operations	1,970,000	458,338	199,905	237,107	275,426	314,894	355,547	397,419	440,547	484,969	530,723	577,851
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	1,970,000	458,338	199,905	237,107	275,426	314,894	355,547	397,419	440,547	484,969	530,723	577,851
Net Operating Result before Grants and Contributions provided for Capital Purposes	1,970,000	458,338	199,905	237,107	275,426	314,894	355,547	397,419	440,547	484,969	530,723	577,851

Narrabri Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
INCOME STATEMENT - SEWER FUND
Scenario: SRV (5,5,5%) + Savings (400k, 350k, 300k*2)

	Actuals	Current Year	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	2,205,000	2,486,789	2,560,601	2,637,419	2,716,541	2,798,037	2,881,979	2,968,438	3,057,491	3,149,216	3,243,692	3,341,003
UBR Charges & Fees	1,122,000	473,196	483,581	498,088	513,031	528,422	544,275	560,603	577,421	594,743	612,586	630,963
Interest & Investment Revenue	239,000	244,430	244,430	244,430	244,430	244,430	244,430	244,430	244,430	244,430	244,430	244,430
Other Revenues	78,000	50,000	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339	65,239	67,196
Grants & Contributions provided for Operating Purposes	32,000	34,700	34,700	34,700	34,700	34,700	34,700	34,700	34,700	34,700	34,700	34,700
Grants & Contributions provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Net gains from Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	3,676,000	3,289,115	3,374,812	3,467,662	3,563,339	3,661,865	3,763,347	3,867,873	3,975,536	4,086,428	4,200,647	4,318,292
Expenses from Continuing Operations												
Employee Benefits & On-Costs	413,000	353,051	368,649	400,308	412,318	424,687	437,428	450,551	464,067	477,989	492,329	507,099
Borrowing Costs	38,000	33,526	25,423	16,844	7,474	-	-	-	-	-	-	-
Materials & Contracts	1,060,000	1,246,149	1,287,274	1,309,122	1,331,625	1,354,804	1,378,678	1,403,269	1,428,597	1,454,685	1,481,555	1,509,232
Depreciation & Amortisation	1,459,000	1,462,675	1,462,675	1,462,675	1,462,675	1,462,675	1,462,675	1,462,675	1,462,675	1,462,675	1,462,675	1,462,675
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	153,000	126,000	79,762	82,154	84,619	87,158	89,772	92,465	95,239	98,097	101,040	104,071
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from Joint Ventures & Associated Entities	4,000	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	3,127,000	3,221,401	3,243,782	3,271,104	3,298,711	3,329,324	3,368,554	3,408,960	3,450,578	3,493,446	3,537,599	3,583,077
Operating Result from Continuing Operations	549,000	67,714	131,030	196,578	264,627	332,541	394,793	458,913	524,957	592,982	663,048	735,216
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	549,000	67,714	131,030	196,578	264,627	332,541	394,793	458,913	524,957	592,982	663,048	735,216
Net Operating Result before Grants and Contributions provided for Capital Purposes	549,000	67,714	131,030	196,578	264,627	332,541	394,793	458,913	524,957	592,982	663,048	735,216

Narrabri Shire Council
 10 Year Financial Plan for the Years ending 30 June 2025
 BALANCE SHEET - CONSOLIDATED
 Scenario: SRV (5.5,5%) + Savings (400k, 350k, 300k*2)

	Actuals 2013/14	Current Year 2014/15	Projected Years																	
			2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25								
ASSETS																				
Current Assets																				
Cash & Cash Equivalents	13,668,000	6,115,449	5,987,343	6,415,429	8,784,656	10,514,112	13,396,762	15,612,676	19,367,340	23,821,117	29,011,603	35,107,294								
Investments	26,346,000	18,195,250	16,502,751	15,427,352	15,427,352	15,427,352	15,427,352	15,427,352	15,427,352	15,427,352	15,427,352	15,427,352								
Receivables	5,480,000	3,084,053	3,237,602	3,295,900	3,415,235	3,531,924	3,663,943	3,765,775	3,887,736	4,018,774	4,159,462	4,311,644								
Inventories	3,395,000	3,197,688	3,003,573	2,696,480	2,409,869	2,121,769	1,876,498	1,617,662	1,366,427	1,133,001	1,164,940	1,181,019								
Other	81,000	50,090	52,274	52,006	52,014	51,351	52,693	54,217	54,762	56,732	57,452	59,211								
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-								
Total Current Assets	48,970,000	30,642,530	28,783,542	27,889,166	30,089,126	31,646,508	34,417,248	36,477,682	40,103,617	44,456,976	49,820,808	56,086,520								
Non-Current Assets																				
Investments	-	7,122,413	5,429,914	4,354,514	4,354,514	4,354,514	4,354,514	4,354,514	4,354,514	4,354,514	4,354,514	4,354,514								
Receivables	403,000	463,698	492,489	507,375	537,578	569,877	604,430	622,674	641,465	660,820	680,756	701,290								
Inventories	-	-	-	-	-	-	-	-	-	-	-	-								
Infrastructure, Property, Plant & Equipment	393,613,000	416,847,854	423,440,307	427,017,553	426,630,154	427,631,920	428,382,871	430,257,815	430,889,597	431,051,302	430,724,081	430,040,990								
Investments Accounted for using the equity method	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000								
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-								
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-								
Other	-	-	-	-	-	-	-	-	-	-	-	-								
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-								
Total Non-Current Assets	394,177,000	424,584,965	429,523,710	432,040,442	431,683,246	432,717,311	433,502,815	435,396,003	436,046,576	436,227,637	435,920,352	435,257,794								
TOTAL ASSETS	443,147,000	455,237,495	458,307,252	459,929,609	461,772,372	464,363,820	467,920,063	471,873,685	476,150,194	480,684,613	485,741,159	491,344,315								
LIABILITIES																				
Current Liabilities																				
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-								
Payables	3,691,952	3,854,822	3,026,057	2,454,695	2,433,897	2,522,268	2,568,875	2,692,857	2,662,934	2,708,620	2,722,600	2,774,466								
Borrowings	3,092,048	926,613	987,340	1,109,322	910,797	847,635	600,911	636,895	675,177	715,789	548,605	117,681								
Provisions	2,523,000	2,540,912	2,540,912	2,540,912	2,540,912	2,540,912	2,540,912	2,540,912	2,540,912	2,540,912	2,540,912	2,540,912								
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-								
Total Current Liabilities	9,307,000	7,322,347	6,554,309	6,104,929	5,885,606	5,910,815	5,710,698	5,870,664	5,879,023	5,965,321	5,812,116	5,433,059								
Non-Current Liabilities																				
Payables	-	70,335	71,105	72,579	74,097	75,660	77,270	78,928	80,636	82,396	84,208	86,074								
Borrowings	10,329,000	9,386,865	8,399,525	8,290,203	7,379,406	6,531,770	5,930,859	5,293,964	4,618,787	3,902,997	3,354,393	3,236,712								
Provisions	203,000	185,088	185,088	185,088	185,088	185,088	185,088	185,088	185,088	185,088	185,088	185,088								
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-								
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-								
Total Non-Current Liabilities	10,532,000	9,642,288	8,655,719	8,547,870	7,638,591	6,782,518	6,193,217	5,557,980	4,884,511	4,170,481	3,623,689	3,507,874								
TOTAL LIABILITIES	19,839,000	16,964,636	15,210,028	14,652,799	13,524,197	12,703,333	11,903,915	11,428,645	10,763,534	10,135,803	9,435,805	8,940,933								
Net Assets	423,308,000	438,272,859	443,097,224	445,276,810	448,248,175	451,660,486	456,016,147	460,445,041	465,386,659	470,548,810	476,305,354	482,403,361								
EQUITY																				
Retained Earnings	176,737,000	191,701,869	196,526,224	198,705,810	201,677,175	205,089,486	209,445,147	213,874,041	218,815,659	223,977,810	229,734,354	235,832,381								
Revaluation Reserves	246,571,000	246,571,000	246,571,000	246,571,000	246,571,000	246,571,000	246,571,000	246,571,000	246,571,000	246,571,000	246,571,000	246,571,000								
Council Equity Interest	423,308,000	438,272,859	443,097,224	445,276,810	448,248,175	451,660,486	456,016,147	460,445,041	465,386,659	470,548,810	476,305,354	482,403,361								
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-								
Total Equity	423,308,000	438,272,859	443,097,224	445,276,810	448,248,175	451,660,486	456,016,147	460,445,041	465,386,659	470,548,810	476,305,354	482,403,361								

Narrabri Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
BALANCE SHEET - GENERAL FUND
Scenario: SRV (5,5,5%) + Savings (400k, 350k, 300k*2)

Assets	Projected Years											
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
ASSETS												
Current Assets												
Cash & Cash Equivalents	10,409,000	5,940,715	5,987,343	5,756,421	6,636,498	6,888,765	8,191,664	8,722,186	10,682,650	13,230,163	16,398,929	20,354,013
Investments	11,346,000	11,209,419	11,209,419	11,209,419	11,209,419	11,209,419	11,209,419	11,209,419	11,209,419	11,209,419	11,209,419	11,209,419
Receivables	5,164,000	2,630,016	2,770,111	2,814,502	2,919,513	3,021,449	3,138,272	3,224,452	3,330,291	3,444,724	3,568,308	3,702,874
Inventories	3,395,000	3,197,688	3,003,573	2,698,480	2,409,869	2,121,769	1,876,498	1,617,662	1,366,427	1,133,001	1,164,940	1,181,019
Other	81,000	50,090	52,274	52,006	52,014	51,351	52,693	54,217	54,762	56,732	57,452	59,211
Non-current assets classified as "held for sale"												
Total Current Assets	30,395,000	23,027,928	23,022,718	22,530,828	23,227,313	23,292,753	24,468,545	24,827,936	26,643,549	29,074,029	32,399,048	36,506,536
Non-Current Assets												
Investments	-	136,581	136,581	136,581	136,581	136,581	136,581	136,581	136,581	136,581	136,581	136,581
Receivables	246,000	370,278	396,276	408,276	435,506	464,743	496,142	511,137	526,582	542,491	558,877	575,754
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	331,742,000	350,540,875	353,371,049	355,167,446	355,885,498	357,728,415	359,320,517	362,036,612	363,509,545	364,512,401	365,026,331	365,184,391
Investments Accounted for using the equity method	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"												
Total Non-Current Assets	332,149,000	351,208,735	354,064,907	355,873,303	356,618,585	358,490,739	360,114,240	362,845,330	364,333,709	365,352,473	365,882,789	366,057,727
TOTAL ASSETS	362,544,000	374,236,663	377,087,625	378,404,131	379,845,898	381,783,493	384,582,785	387,673,266	390,977,258	394,426,502	398,281,837	402,564,263
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	3,402,952	3,648,916	2,809,680	2,235,667	2,212,245	2,295,761	2,337,368	2,456,199	2,420,971	2,461,193	2,469,544	2,515,613
Borrowings	2,977,048	803,233	855,381	966,123	910,797	847,635	600,911	636,895	675,177	715,789	548,605	117,681
Provisions	2,523,000	2,540,912	2,540,912	2,540,912	2,540,912	2,540,912	2,540,912	2,540,912	2,540,912	2,540,912	2,540,912	2,540,912
Liabilities associated with assets classified as "held for sale"												
Total Current Liabilities	8,903,000	6,993,061	6,205,973	5,742,702	5,663,954	5,684,308	5,479,191	5,634,006	5,637,060	5,717,894	5,559,060	5,174,206
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	9,930,000	9,111,707	8,256,326	8,290,203	7,379,406	6,531,770	5,930,859	5,293,964	4,618,787	3,902,997	3,354,393	3,236,712
Provisions	203,000	185,088	185,088	185,088	185,088	185,088	185,088	185,088	185,088	185,088	185,088	185,088
Investments Accounted for using the equity method												
Liabilities associated with assets classified as "held for sale"												
Total Non-Current Liabilities	10,133,000	9,296,795	8,441,414	8,475,291	7,564,494	6,716,859	6,115,947	5,479,052	4,803,875	4,088,086	3,539,481	3,421,800
TOTAL LIABILITIES	19,036,000	16,289,856	14,647,387	14,217,993	13,228,448	12,401,167	11,595,138	11,113,058	10,440,935	9,805,979	9,093,542	8,596,006
Net Assets	343,508,000	357,946,807	362,440,238	364,186,138	366,617,450	369,382,326	372,987,647	376,560,208	380,536,323	384,620,523	389,188,296	393,968,257
EQUITY												
Retained Earnings	148,429,000	162,867,807	167,361,238	169,107,138	171,538,450	174,303,326	177,908,647	181,481,208	185,457,323	189,541,523	194,104,296	198,889,257
Revaluation Reserves	195,079,000	195,079,000	195,079,000	195,079,000	195,079,000	195,079,000	195,079,000	195,079,000	195,079,000	195,079,000	195,079,000	195,079,000
Council Equity Interest	343,508,000	357,946,807	362,440,238	364,186,138	366,617,450	369,382,326	372,987,647	376,560,208	380,536,323	384,620,523	389,183,296	393,968,257
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	343,508,000	357,946,807	362,440,238	364,186,138	366,617,450	369,382,326	372,987,647	376,560,208	380,536,323	384,620,523	389,183,296	393,968,257

Narrabri Shire Council
 10 Year Financial Plan for the Years ending 30 June 2025
BALANCE SHEET - WATER FUND
 Scenario: SRV (5.5,5%) + Savings (400k, 350k, 300k*2)

ASSETS	Actuals 2013/14	Current Year 2014/15	Projected Years														
			2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25					
Current Assets																	
Cash & Cash Equivalents	1,888,000	4,485,831	2,927,637	1,852,238	703,539	1,181,956	1,700,727	1,700,727	2,261,062	2,864,209	3,511,451	4,204,112	4,943,554				
Investments	10,000,000	4,485,831	2,927,637	1,852,238	1,852,238	1,852,238	1,852,238	1,852,238	1,852,238	1,852,238	1,852,238	1,852,238	1,852,238				
Receivables	207,000	302,986	311,937	321,176	330,694	340,496	350,693	360,993	371,704	382,737	394,101	405,806	405,806				
Inventories	-	-	-	-	-	-	-	-	-	-	-	-	-				
Other	-	-	-	-	-	-	-	-	-	-	-	-	-				
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	-				
Total Current Assets	12,095,000	4,788,797	3,239,574	2,173,415	2,886,471	3,374,690	3,903,558	4,474,293	5,088,151	5,746,427	6,450,451	7,201,598	7,201,598				
Non-Current Assets																	
Investments	-	4,485,831	2,927,637	1,852,238	1,852,238	1,852,238	1,852,238	1,852,238	1,852,238	1,852,238	1,852,238	1,852,238	1,852,238				
Receivables	102,000	61,529	63,374	65,276	67,234	69,251	71,329	73,468	75,672	77,943	80,281	82,689	82,689				
Inventories	-	-	-	-	-	-	-	-	-	-	-	-	-				
Infrastructure, Property, Plant & Equipment	23,910,000	27,218,808	30,535,082	32,913,606	32,475,830	32,302,354	32,128,878	31,955,402	31,781,926	31,608,450	31,434,974	31,261,498	31,261,498				
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-	-				
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-	-				
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-				
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	-				
Other	-	-	-	-	-	-	-	-	-	-	-	-	-				
Total Non-Current Assets	24,012,000	31,766,168	33,526,094	34,831,120	34,395,302	34,223,843	34,052,445	33,881,109	33,709,837	33,538,631	33,367,493	33,196,425	33,196,425				
TOTAL ASSETS	36,107,000	36,554,965	36,765,668	37,004,535	37,281,773	37,598,534	37,956,003	38,355,402	38,797,988	39,285,057	39,817,944	40,398,024	40,398,024				
LIABILITIES																	
Current Liabilities																	
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-	-				
Payables	76,000	65,627	76,425	78,185	79,997	81,863	83,786	85,766	87,805	89,906	92,070	94,299	94,299				
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-	-				
Provisions	-	-	-	-	-	-	-	-	-	-	-	-	-				
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	-				
Total Current Liabilities	76,000	65,627	76,425	78,185	79,997	81,863	83,786	85,766	87,805	89,906	92,070	94,299	94,299				
Non-Current Liabilities																	
Payables	-	-	-	-	-	-	-	-	-	-	-	-	-				
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-	-				
Provisions	-	-	-	-	-	-	-	-	-	-	-	-	-				
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	-				
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-	-				
TOTAL LIABILITIES	76,000	65,627	76,425	78,185	79,997	81,863	83,786	85,766	87,805	89,906	92,070	94,299	94,299				
Net Assets	36,031,000	36,489,338	36,689,243	36,926,350	37,201,776	37,516,670	37,872,217	38,269,636	38,710,182	39,195,151	39,725,874	40,303,725	40,303,725				
EQUITY																	
Retained Earnings	16,534,000	16,992,338	17,192,243	17,429,350	17,704,776	18,019,670	18,375,217	18,772,636	19,213,182	19,696,151	20,228,874	20,806,725	20,806,725				
Revaluation Reserves	19,497,000	19,497,000	19,497,000	19,497,000	19,497,000	19,497,000	19,497,000	19,497,000	19,497,000	19,497,000	19,497,000	19,497,000	19,497,000				
Council Equity Interest	36,031,000	36,489,338	36,689,243	36,926,350	37,201,776	37,516,670	37,872,217	38,269,636	38,710,182	39,195,151	39,725,874	40,303,725	40,303,725				
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-	-				
Total Equity	36,031,000	36,489,338	36,689,243	36,926,350	37,201,776	37,516,670	37,872,217	38,269,636	38,710,182	39,195,151	39,725,874	40,303,725	40,303,725				

Narrabri Shire Council
 10 Year Financial Plan for the Years ending 30 June 2025
 BALANCE SHEET - SEWER FUND
 Scenario: SRV (5,5.5%) + Savings (400k, 350k, 300k*2)

	Actuals	Current Year	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
ASSETS												
Current Assets												
Cash & Cash Equivalents	1,371,000	174,733	659,008	1,444,619	1,444,619	2,443,391	3,504,371	4,629,427	5,820,481	7,079,513	8,408,561	9,809,727
Investments	5,000,000	2,500,000	2,365,695	2,365,695	2,365,695	2,365,695	2,365,695	2,365,695	2,365,695	2,365,695	2,365,695	2,365,695
Receivables	109,000	151,071	160,222	165,028	165,028	169,979	175,079	180,331	185,741	191,313	197,053	202,964
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	6,480,000	2,825,804	3,184,924	3,975,343	3,975,343	4,979,065	6,045,145	7,175,453	8,371,917	9,636,521	10,971,309	12,378,386
Non-Current Assets												
Investments	-	2,500,000	2,365,695	2,365,695	2,365,695	2,365,695	2,365,695	2,365,695	2,365,695	2,365,695	2,365,695	2,365,695
Receivables	55,000	31,891	33,823	34,838	34,838	35,883	36,959	38,068	39,210	40,387	41,598	42,846
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	37,961,000	39,088,171	38,936,501	38,268,826	38,268,826	37,601,151	36,933,476	36,265,801	35,598,126	34,930,451	34,262,776	33,595,101
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	38,016,000	41,620,062	41,932,709	40,669,359	40,669,359	40,002,729	39,336,130	38,669,564	38,003,031	37,336,532	36,670,069	36,003,642
TOTAL ASSETS	44,496,000	44,445,867	44,453,959	44,520,943	44,644,701	44,981,794	45,381,275	45,845,017	46,374,948	46,973,053	47,641,378	48,382,028
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	213,000	140,280	139,952	140,843	141,655	144,644	147,722	150,892	154,158	157,521	160,986	164,554
Borrowings	115,000	123,380	131,959	143,199	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	328,000	263,660	271,911	284,042	141,655	144,644	147,722	150,892	154,158	157,521	160,986	164,554
Non-Current Liabilities												
Payables	-	70,335	71,105	74,097	74,097	75,660	77,270	78,928	80,636	82,396	84,208	86,074
Borrowings	399,000	275,158	143,199	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	399,000	345,493	214,304	74,097	74,097	75,660	77,270	78,928	80,636	82,396	84,208	86,074
TOTAL LIABILITIES	727,000	609,153	486,215	356,621	215,752	220,303	224,992	229,820	234,794	239,917	245,194	250,629
Net Assets	43,769,000	43,836,714	43,967,744	44,164,322	44,428,949	44,761,490	45,156,283	45,615,197	46,140,154	46,733,136	47,396,184	48,131,400
EQUITY												
Retained Earnings	11,774,000	11,841,714	11,972,744	12,169,322	12,433,949	12,766,490	13,161,283	13,620,197	14,145,154	14,738,136	15,401,184	16,136,400
Residual Reserves	31,995,000	31,995,000	31,995,000	31,995,000	31,995,000	31,995,000	31,995,000	31,995,000	31,995,000	31,995,000	31,995,000	31,995,000
Council Equity Interest	43,769,000	43,836,714	43,967,744	44,164,322	44,428,949	44,761,490	45,156,283	45,615,197	46,140,154	46,733,136	47,396,184	48,131,400
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	43,769,000	43,836,714	43,967,744	44,164,322	44,428,949	44,761,490	45,156,283	45,615,197	46,140,154	46,733,136	47,396,184	48,131,400

Narrabri Shire Council
 10 Year Financial Plan for the Years ending 30 June 2025
 CASH FLOW STATEMENT - CONSOLIDATED
 Scenario: SRV (5.5,5%) + Savings (400k, 300k*2)

	Actuals 2013/14	Current Year 2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	16,561,000	17,701,490	18,345,175	18,905,056	20,092,397	21,391,360	22,784,613	23,504,200	24,214,126	24,945,350	25,698,511	26,474,266
User Charges & Fees	8,154,000	7,771,011	6,612,175	7,075,220	7,287,475	7,506,101	7,731,284	7,963,222	8,202,119	8,448,182	8,701,628	8,962,677
Interest & Investment Revenue Received	1,350,000	1,407,693	1,370,285	1,425,623	1,362,800	1,348,431	1,429,984	1,394,206	1,422,630	1,498,559	1,355,927	1,717,099
Grants & Contributions	22,308,000	25,686,864	16,011,821	12,729,974	12,587,917	11,768,636	11,827,953	11,903,061	12,067,727	12,237,007	12,409,672	12,585,792
Borrowings	4,000,000											
Borrowings & Deposits Received	4,188,000	3,549,334	2,936,859	3,030,950	3,124,822	3,219,985	3,315,909	3,406,657	3,508,722	3,613,986	3,722,408	3,834,083
Payments:												
Employee Benefits & On-Costs	(14,888,000)	(14,267,404)	(14,382,779)	(15,352,607)	(15,226,643)	(15,660,547)	(16,106,652)	(16,565,299)	(17,036,842)	(17,521,643)	(18,020,075)	(18,532,522)
Materials & Contracts	(17,488,000)	(10,406,799)	(11,212,738)	(10,920,643)	(10,880,560)	(10,845,236)	(11,177,722)	(11,359,460)	(11,660,269)	(11,909,360)	(12,301,832)	(12,481,911)
Borrowing Costs	(810,000)	(698,877)	(607,185)	(537,515)	(520,972)	(447,745)	(394,513)	(340,377)	(304,516)	(266,367)	(225,899)	(188,344)
Borrowings & Deposits Refunded	(4,528,000)	(4,774,511)	(4,608,199)	(4,824,216)	(4,968,371)	(4,936,694)	(5,054,586)	(5,337,925)	(5,305,943)	(5,634,119)	(5,569,090)	(5,904,541)
Net Cash provided (or used in) Operating Activities	14,887,000	26,978,791	14,465,412	11,531,841	12,858,636	13,364,550	14,355,770	14,588,286	15,107,754	15,411,596	16,011,250	16,466,599
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities												
Sale of Investment Property		1,028,337	3,384,998	2,150,799								
Sale of Real Estate Assets	746,000	230,530	230,530	230,530	230,530	230,530	230,530	230,530	230,530	230,530	230,530	230,530
Sale of Infrastructure, Property, Plant & Equipment	253,000											
Sale of Interests in Joint Ventures & Associates												
Sale of Intangible Assets												
Deferred Debtors Receipts												
Sale of Disposal Groups												
Distributions Received from Joint Ventures & Associates												
Other Investing Activity Receipts												
Payments:												
Purchase of Investment Securities	(92,078,000)											
Purchase of Investment Property												
Purchase of Infrastructure, Property, Plant & Equipment	(6,005,000)	(32,402,639)	(17,282,433)	(13,497,743)	(9,610,617)	(10,954,827)	(10,856,014)	(11,981,991)	(10,946,724)	(10,513,172)	(10,104,975)	(9,822,303)
Purchase of Real Estate Assets	(164,000)	(280,000)										
Purchase of Intangible Assets												
Deferred Debtors & Advances Made												
Purchase of Interests in Joint Ventures & Associates												
Contributions Paid to Joint Ventures & Associates												
Other Investing Activity Payments												
Net Cash provided (or used in) Investing Activities	(22,021,000)	(31,423,772)	(13,666,905)	(11,116,414)	(9,380,087)	(10,724,297)	(10,625,484)	(11,761,461)	(10,716,194)	(10,282,642)	(10,104,975)	(9,822,303)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances				1,000,000								
Proceeds from Finance Leases												
Other Financing Activity Receipts												
Payments:												
Repayment of Borrowings & Advances	(1,778,000)	(3,081,933)	(900,976)	(961,703)	(1,107,185)	(910,797)	(847,635)	(600,911)	(636,895)	(675,177)	(715,789)	(548,605)
Repayment of Finance Lease Liabilities	(55,000)	(25,637)	(25,637)	(25,637)	(2,137)							
Distributions to Minority Interests												
Other Financing Activity Payments												
Net Cash Flow provided (used in) Financing Activities	(1,833,000)	(3,107,570)	(926,613)	12,660	(1,109,322)	(910,797)	(847,635)	(600,911)	(636,895)	(675,177)	(715,789)	(548,605)
Net Increase/(Decrease) in Cash & Cash Equivalents	(8,967,000)	(7,552,551)	(128,106)	428,086	2,369,227	1,729,456	2,882,651	2,215,914	3,754,664	4,453,777	5,190,486	6,095,692
plus: Cash, Cash Equivalents & Investments - beginning of year	22,635,000	13,668,000	6,115,449	5,987,343	6,415,429	8,784,656	10,514,112	13,386,762	15,612,676	19,367,340	23,821,117	29,011,603
Cash & Cash Equivalents - end of the year	13,668,000	6,115,449	5,987,343	6,415,429	8,784,656	10,514,112	13,386,762	15,612,676	19,367,340	23,821,117	29,011,603	35,107,294
Investments - end of the year	25,346,000	21,317,683	21,932,665	19,761,866	19,781,866	19,781,866	19,781,866	19,781,866	19,781,866	19,781,866	19,781,866	19,781,866
Cash, Cash Equivalents & Investments - end of the year	40,014,000	31,433,111	27,920,007	26,197,295	28,566,522	30,295,978	33,178,628	35,394,542	39,149,206	43,602,983	48,793,469	54,889,160
Representing:												
- External Restrictions	31,911,036	24,901,087	19,746,127	19,171,174	21,727,422	23,277,728	24,921,234	26,660,149	28,496,714	30,521,165	32,653,346	35,313,739
- Internal Restrictions	7,369,748	4,947,900	6,049,786	6,501,689	6,492,923	6,995,751	7,858,424	7,868,665	8,192,689	8,351,255	9,200,527	10,262,992
- Unrestricted	23,216,000	1,584,124	2,134,095	524,433	345,777	22,489,499	358,970	663,729	2,459,794	4,700,963	6,739,596	9,312,430
	40,014,000	31,433,111	27,920,007	26,197,295	28,566,522	30,295,978	33,178,628	35,394,542	39,149,206	43,602,983	48,793,469	54,889,160

Narrabri Shire Council
 10 Year Financial Plan for the Years ending 30 June 2025
 CASH FLOW STATEMENT - GENERAL FUND
 Scenario: SRV (5.5,5%) + Savings (400k, 350k, 300k*2)

	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	13,652,632	14,115,137	14,548,175	15,604,800	16,769,145	18,023,732	18,600,493	19,163,307	19,743,007	20,340,097	20,955,100
USI Charges & Fees	-	5,771,815	4,556,815	4,959,198	5,106,944	5,260,152	5,417,957	5,580,946	5,747,911	5,920,348	6,097,936	6,280,897
Interest & Investment Revenue Received	-	726,413	689,015	744,353	691,530	667,221	748,614	712,936	741,360	817,289	914,657	1,035,829
Grants & Contributions	-	26,630,663	15,941,671	12,659,824	12,517,767	11,718,666	11,757,403	11,832,911	11,991,577	12,166,857	12,339,522	12,515,642
Borrowings Received	-	-	-	-	-	-	-	-	-	-	-	-
Other Receipts	-	3,495,334	2,885,359	2,977,905	3,069,966	3,163,710	3,257,946	3,346,954	3,447,228	3,550,648	3,657,170	3,766,887
Payments:												
Employee Benefits & On-Costs	-	(13,507,709)	(13,551,590)	(14,537,662)	(14,387,270)	(14,795,984)	(15,216,161)	(15,648,094)	(16,092,121)	(16,548,580)	(17,017,820)	(17,500,199)
Materials & Contracts	-	(7,795,208)	(8,152,230)	(7,796,277)	(7,697,823)	(7,602,336)	(7,872,876)	(7,900,808)	(8,407,297)	(8,407,297)	(8,730,047)	(8,838,312)
Borrowing Costs	-	(656,166)	(579,962)	(518,746)	(511,409)	(447,745)	(394,513)	(340,377)	(304,516)	(266,367)	(225,899)	(188,344)
Borrowings & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other Payments	-	(4,133,961)	(4,080,879)	(4,281,076)	(4,408,937)	(4,360,477)	(4,461,083)	(4,726,617)	(4,676,295)	(4,985,582)	(4,901,097)	(5,216,508)
Net Cash provided (or used in) Operating Activities	-	24,163,803	11,763,334	8,754,673	9,975,587	10,372,361	11,261,019	11,367,894	11,798,563	11,990,322	12,474,540	12,810,991
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	230,530	230,530	230,530	230,530	230,530	230,530	230,530	230,530	230,530	230,530	230,530
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Dividends Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(25,610,509)	(11,164,003)	(9,360,743)	(8,359,917)	(9,439,827)	(9,341,014)	(10,466,991)	(9,431,724)	(8,998,172)	(8,589,975)	(8,307,303)
Purchase of Real Estate Assets	-	(280,000)	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(25,659,979)	(10,933,473)	(8,130,213)	(8,129,387)	(9,209,297)	(9,110,484)	(10,236,461)	(9,201,794)	(8,767,642)	(8,589,975)	(8,307,303)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	1,000,000	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(2,966,471)	(777,596)	(829,744)	(963,986)	(910,797)	(847,635)	(600,911)	(636,885)	(675,177)	(715,789)	(548,605)
Repayment of Finance Lease Liabilities	-	(25,637)	(25,637)	(25,637)	(2,137)	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(2,992,108)	(803,233)	144,619	(966,123)	(910,797)	(847,635)	(600,911)	(636,885)	(675,177)	(715,789)	(548,605)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(4,466,285)	46,627	(230,921)	880,077	252,267	1,302,899	530,522	1,960,464	2,547,503	3,168,777	3,955,084
plus: Cash, Cash Equivalents & Investments - beginning of year	-	10,409,000	5,940,715	5,987,343	5,756,421	6,636,498	6,888,765	8,191,664	8,722,186	10,682,650	13,230,153	16,398,929
Cash & Cash Equivalents - end of the year	-	5,942,715	5,987,343	5,756,421	6,636,498	6,888,765	8,191,664	8,722,186	10,682,650	13,230,153	16,398,929	20,354,013
14												
Cash & Cash Equivalents - end of the year	10,409,000	5,940,715	5,987,343	5,756,421	6,636,498	6,888,765	8,191,664	8,722,186	10,682,650	13,230,153	16,398,929	20,354,013
Investments - end of the year	11,346,000	11,346,000	11,346,000	11,346,421	11,346,000	11,346,000	11,346,000	11,346,000	11,346,000	11,346,000	11,346,000	11,346,000
Cash, Cash Equivalents & Investments - end of the year	21,755,000	17,286,715	17,333,343	17,102,842	17,982,498	18,234,765	19,537,664	20,068,186	22,028,650	24,576,153	27,744,929	31,700,013
16												
Representing:												
- External Restrictions	13,652,036	10,754,691	9,159,462	10,076,300	11,143,398	11,216,515	11,280,270	11,333,793	11,376,158	11,494,335	11,904,806	12,124,591
- Internal Restrictions	7,969,748	4,947,900	6,049,786	6,501,689	6,492,323	6,995,751	7,888,424	7,868,665	8,192,698	8,381,255	9,200,527	10,262,992
- Unrestricted	733,216	1,584,124	2,134,095	528,433	346,777	22,499	358,970	865,729	2,155,794	4,700,563	6,739,596	9,312,430
21,755,000	17,286,715	17,333,343	17,102,842	17,982,498	18,234,765	19,537,664	20,068,186	22,028,650	24,576,153	27,744,929	31,700,013	

Narrabri Shire Council
 10 Year Financial Plan for the Years ending 30 June 2025
 CASH FLOW STATEMENT - WATER FUND
 Scenario: SRV (5.5,5%) + Savings (400k, 350k, 300k*2)

	Actuals 2013/14	Current Year 2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	1,581,032	1,674,868	1,725,114	1,776,867	1,830,173	1,885,079	1,941,631	1,999,880	2,059,876	2,121,673	2,185,323
User Charges & Fees	-	1,526,000	1,571,780	1,618,933	1,667,501	1,717,526	1,769,052	1,822,124	1,876,788	1,933,091	1,991,064	2,050,816
Interest & Investment Revenue Received	-	436,840	436,840	436,840	436,840	436,840	436,840	436,840	436,840	436,840	436,840	436,840
Grants & Contributions	-	31,511	35,450	35,450	35,450	35,450	35,450	35,450	35,450	35,450	35,450	35,450
Dividends & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other Receipts	-	4,000	-	-	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	-	(406,644)	(402,540)	(414,616)	(427,055)	(439,866)	(453,062)	(466,654)	(480,654)	(495,073)	(509,926)	(525,223)
Materials & Contracts	-	(1,372,242)	(1,775,477)	(1,819,535)	(1,855,551)	(1,892,647)	(1,930,857)	(1,970,212)	(2,010,749)	(2,052,501)	(2,095,506)	(2,139,801)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	(514,550)	(447,558)	(460,985)	(474,815)	(489,059)	(503,731)	(518,843)	(534,408)	(550,440)	(566,954)	(583,962)
Other Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Operating Activities	-	1,285,947	1,093,362	1,121,201	1,159,239	1,198,417	1,238,771	1,280,335	1,323,147	1,367,242	1,412,661	1,459,442
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	1,028,337	3,176,388	2,150,799	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(4,202,284)	(4,209,750)	(3,272,000)	(455,700)	(720,000)	(720,000)	(720,000)	(720,000)	(720,000)	(720,000)	(720,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(3,173,947)	(1,093,362)	(1,121,201)	(455,700)	(720,000)	(720,000)	(720,000)	(720,000)	(720,000)	(720,000)	(720,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(1,888,000)	0	(0)	703,539	478,417	518,771	560,335	603,147	647,242	692,661	739,442
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(1,888,000)	0	(0)	703,539	478,417	518,771	560,335	603,147	647,242	692,661	739,442
plus: Cash, Cash Equivalents & Investments - beginning of year	-	1,888,000	-	0	-	703,539	1,181,956	1,700,727	2,261,062	2,864,209	3,511,451	4,204,112
Cash & Cash Equivalents - end of the year	-	-	0	-	703,539	1,181,956	1,700,727	2,261,062	2,864,209	3,511,451	4,204,112	4,943,554
15												
16												
Cash & Cash Equivalents - end of the year	1,888,000	-	0	-	703,539	1,181,956	1,700,727	2,261,062	2,864,209	3,511,451	4,204,112	4,943,554
Investments - end of the year	10,000,000	8,971,663	5,855,275	3,704,476	3,704,476	3,704,476	3,704,476	3,704,476	3,704,476	3,704,476	3,704,476	3,704,476
Cash, Cash Equivalents & Investments - end of the year	11,888,000	8,971,663	5,855,275	3,704,476	4,408,015	4,886,432	5,405,203	5,965,539	6,568,685	7,215,927	7,905,588	8,648,030
Representing:												
- External Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Internal Restrictions	11,888,000	8,971,663	5,855,275	3,704,476	4,408,015	4,886,432	5,405,203	5,965,539	6,568,685	7,215,927	7,905,588	8,648,030
- Unrestricted	-	-	-	-	-	-	-	-	-	-	-	-
	11,888,000	8,971,663	5,855,275	3,704,476	4,408,015	4,886,432	5,405,203	5,965,539	6,568,685	7,215,927	7,905,588	8,648,030

Narrabri Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
CASH FLOW STATEMENT - SEWER FUND
Scenario: SRV (5.5.5%) + Savings (400k, 350k, 300k*2)

Appendix 5 - 16
Operating Activities

	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	2,555,170	2,631,767	2,710,720	2,792,041	2,875,803	2,962,077	3,050,939	3,142,467	3,236,741	3,333,844
LN Charges & Fees	483,681	498,088	513,031	529,422	544,275	560,603	577,921	594,743	612,566	630,963
Interest & Investment Revenue Received	244,430	244,430	244,430	244,430	244,430	244,430	244,430	244,430	244,430	244,430
Grants & Contributions	34,700	34,700	34,700	34,700	34,700	34,700	34,700	34,700	34,700	34,700
Borrowings & Deposits Received	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339	65,239	67,196
Other										
Payments:										
Employee Benefits & On-Costs	(388,649)	(400,308)	(412,318)	(424,687)	(437,428)	(450,551)	(464,067)	(477,989)	(492,329)	(507,099)
Materials & Contracts	(1,239,350)	(1,304,831)	(1,327,206)	(1,350,253)	(1,373,990)	(1,398,440)	(1,423,623)	(1,449,562)	(1,476,279)	(1,503,797)
Borrowing Costs	(27,223)	(18,769)	(9,563)							
Borrowings & Deposits Refunded	(79,762)	(82,154)	(84,619)	(87,158)	(89,772)	(92,465)	(95,239)	(98,097)	(101,040)	(104,071)
Other										
Net Cash provided (or used in) Operating Activities	1,588,717	1,655,967	1,723,811	1,793,771	1,855,981	1,920,056	1,986,054	2,054,032	2,124,049	2,196,166

Cash Flows from Investing Activities

Receipts:										
Sale of Investment Securities										
Sale of Investment Property	268,610									
Sale of Real Estate Assets										
Sale of Infrastructure, Property, Plant & Equipment										
Sale of Investments in Joint Ventures & Associates										
Sale of Intangible Assets										
Returned Debtors Receipts										
Sale of Disposal Groups										
Distributions Received from Joint Ventures & Associates										
Other Investing Activity Receipts										
Payments:										
Purchase of Investment Securities										
Purchase of Investment Property										
Purchase of Infrastructure, Property, Plant & Equipment	(1,908,680)	(865,000)	(795,000)	(795,000)	(795,000)	(795,000)	(795,000)	(795,000)	(795,000)	(795,000)
Purchase of Real Estate Assets										
Purchase of Intangible Assets										
Deferred Debtors & Advances Made										
Purchase of Interests in Joint Ventures & Associates										
Contributions Paid to Joint Ventures & Associates										
Other Investing Activity Payments										
Net Cash provided (or used in) Investing Activities	(1,640,070)	(865,000)	(795,000)	(795,000)	(795,000)	(795,000)	(795,000)	(795,000)	(795,000)	(795,000)

Cash Flows from Financing Activities

Receipts:										
Proceeds from Borrowings & Advances										
Proceeds from Finance Leases										
Other Financing Activity Receipts										
Payments:										
Repayment of Borrowings & Advances	(123,380)	(131,959)	(143,199)							
Repayment of Finance Lease Liabilities										
Distributions to Minority Interests										
Other Financing Activity Payments										
Net Cash Flow provided (used in) Financing Activities	(123,380)	(131,959)	(143,199)							
Net Increase/(Decrease) in Cash & Cash Equivalents	(174,733)	659,008	785,612	998,771	1,060,981	1,125,056	1,191,054	1,259,032	1,329,049	1,401,166
plus: Cash, Cash Equivalents & Investments - beginning of year		1,371,000								
Cash & Cash Equivalents - end of the year	1,196,267	2,030,008	2,815,612	3,814,383	4,875,364	5,990,420	7,181,474	8,440,506	9,769,553	11,170,719

Reconciling:

- External Restrictions	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
- Internal Restrictions	5,074,733	5,074,733	5,074,733	5,074,733	5,074,733	5,074,733	5,074,733	5,074,733	5,074,733	5,074,733
- Unrestricted	6,371,000	7,174,733	8,049,745	8,989,113	9,949,163	10,965,153	12,046,204	13,195,236	14,443,282	15,744,412