

2016/2021

www.narrabri.nsw.gov.au



END OF TERM REPORT

NARRABRI SHIRE
DISCOVER THE POTENTIAL

DISCLAIMER

Any information provided by Narrabri Shire Council in this document is provided in good faith. The inclusion of works or services in these documents is no guarantee that those works will be carried out by the indicative date or at all. This may be due to a number of factors including changing circumstances or priorities, adverse weather conditions or failure to obtain grant funding. Any person seeking to rely on any information contained in these documents relating to works or services is urged to contact Council.

CONTENTS

MESSAGE OF APPRECIATION	5
SIGNIFICANT ACHIEVEMENTS	7
INTRODUCTION	21
OUR COMMUNITY	22
FINANCIAL SUMMARY	26
OUR COMMUNITY STRATEGIC PLAN	41
PROGRESS HIGHLIGHTS	45
APPENDICES	71
• Principle Activities	
• Capital Works	
• Delivery Program Progress	



Acknowledgement of Country

"Narrabri Shire Council acknowledges and pays respect to the Kamilaroi people and their Elders, both past and present, as Traditional custodians of the land which Narrabri Shire Council operations are conducted.

The Narrabri Shire has a rich history of culture and Council is stepping toward endeavours to unite the Community in preserving the unique heritage and celebrating our community diversities.

Council recognises the valuable contribution to the Narrabri Shire made by Aboriginal and Torres Strait Islander peoples and looks forward to a future of mutual respect and harmony."

Adopted by Narrabri Shire Council in July 2016.





MESSAGE OF APPRECIATION

The last five years have been challenging and unprecedented. Our community has endured it all; from our landscape being ravaged by a record-breaking drought, catastrophic bushfires, dangerous storms, floods, and the COVID-19 pandemic.

Throughout this time, Narrabri Shire Council has continued to advocate for our community through the guidance of the 2017/2027 Community Strategic Plan. This Plan acts as our roadmap for the delivery services, facilities, and infrastructure projects.

Narrabri Shire Council wishes to take this opportunity to express its appreciation for not only the community, but those community members who took time out of their busy schedules to participate in community engagement, local events and all other things that make living in the Narrabri Shire so special. Further, we thank all those community members who served as our elected Councillors for the last five years.

Despite these challenges, there has been plenty to be grateful for during the past five years, such as:

- The development of the Northern NSW Inland Port (N2IP);
- The announcement of Narrabri being a Special Activation Precinct (SAP) Investigation Zone;
- The construction of two sections of the Melbourne to Brisbane Inland Rail being built through the Narrabri Shire; and
- Narrabri Shire Council being awarded the 2018 AR Bluett Memorial Award.





2016/2021
END OF TERM REPORT



Significant Achievements



Figure 1: Council Staff and the LGNSW Attendee with the AR Bluett Memorial Award Stephen Ward Scholarship



2018 AR BLUETT MEMORIAL AWARD

In 2018 Narrabri Shire Council's resurgence received the recognition it deserved, with the awarding of the 2018 AR Bluett Memorial Award (the Bluett Award). The Bluett Award recognises the most progressive council in NSW and is regarded as the pinnacle of local government achievement. Council was granted the Bluett Award for its decisive action to reduce debt levels, and strong advocacy for our community when negotiating Voluntary Planning Agreements (VPA).

Having shaved eight million dollars off the organisation's debt levels in just five years, the Award recognises Council's journey of transformational change, from the resurgence of its reputation and financial position to its evolution as a genuinely strategic organisation.

Councils' cooperation with the community to develop a long-term vision for the Shire and strategically investing in the assets and infrastructure that would make this vision a reality further

secured this achievement. Securing our financial sustainability, self-funding its multi-million-dollar infrastructure backlog and the introduction of numerous innovative technologies has lead Narrabri Shire Council into being one of the State's most enviable local government organisations.

The Bluett Award also includes the presentation of the prestigious Stephen Ward Scholarship, which includes up to \$2,500 to be made available to at least one employee from the winning council.

The Scholarships are open to all council employees to undertake further study, professional development, or research. Council's Corporate Planning and Audit Officer, Maree Bales (who is now Council's Manager Corporate Planning and Risk), was appointed as the recipient of the Stephen Ward Scholarship to study a Diploma in Local Government (Management).



NORTHERN NSW INLAND PORT (N2IP)

The Council developed Northern NSW Inland Port (N2IP) is destined to be the premier manufacturing, industrial and logistics site in Northern NSW and is set to create over 2,000 ongoing jobs. In 2020 Council Received a grand total of \$24.6 million for the development of N2IP (\$16.8 million from the State Government and \$7.8 million from the Federal Government).

In September 2020, Council commenced the planning proposal process of amending the LEP, with the forwarding of the proposal to the Department of Planning Industry and Environment (DPIE) to

request a Gateway Determination. The Gateway Determination was issued in October 2020 and was followed by extensive community consultation regarding the changes, particularly with affected landholders.

In May 2021, the most significant amendment to the Narrabri Local Environmental Plan (LEP) ever undertaken was approved. This amendment involved the rezoning of the land for N2IP, to increase the ease in which industry can commence development in the designated area.



Figure 2: Manager Economic Development Bill Birch (L) and General Manager Stewart Todd (R)

NARRABRI SPECIAL ACTIVATION PRECINCT (SAP) INVESTIGATION

In November 2020, Deputy Premier, the Hon. John Barilaro MP committed to a Special Activation Precinct (SAP) in Narrabri. Investigations will be undertaken to determine the breadth of the SAP. SAP status will enable Council to work with NSW Government agencies to ensure key critical infrastructure is available to support a growing economy and a growing community. The master planning process for the Narrabri SAP commenced in 2021 and it is likely that the whole Shire will reap the benefits from this amazing Government initiative for years to come.

The Narrabri SAP will work synchronously with the Inland Rail, Narrabri Gas Project and the N2IP and will be the cornerstone of our economic diversification strategy that will drive unprecedented growth in existing and emerging industries in our region which will create jobs and stability for future generations.

The Narrabri SAP will be a thriving energy hub that will target industries including:

- Energy intensive manufacturing
- Secondary and tertiary agricultural production
- Recycling
- Research and development
- Freight and logistics
- Infrastructure and community development.

Deputy Premier John Barilaro has explained that with the recent Independent Planning Commission's approval of the Narrabri Gas Project and investment around the Narrabri Inland Port, now is the right time to investigate a Narrabri SAP.



Figure 3: Former Deputy Premier John Barilaro committing to a Special Activation Precinct being investigated in Narrabri

NARRABRI GAS PROJECT

In November 2020, Deputy Premier John Barilaro vocalised the NSW Government's support for the Narrabri Gas Project which will drive new jobs and industry opportunities in the region. The Narrabri Gas Project could supply NSW homes, small businesses, major industries and electricity generators with up to half the state's natural gas needs and bring substantial economic benefits to Narrabri and the region. The gas from the project will be made available to the NSW market via a pipeline linking into the existing Moomba to Sydney pipeline. The pipeline will be constructed and owned by APA Group and be subject to a separate approvals process. The pipeline route has not been finalised.

The release of the NSW Government's Strategic Opportunities

for Gas in Regional NSW statement coincided with the government's commitment to investigate a potential Narrabri Special Activation Precinct (SAP), which would streamline planning processes, create new jobs and fuel regional economic development.

The Narrabri Gas Project is expected to provide a \$3.6 billion economic boost to the region and create around 1500 new jobs. The Narrabri Gas Project will support a wide range of industry growth opportunities in manufacturing everything from plastics to fertiliser and construction materials.

The NSW Government's support for the Narrabri Gas Project will develop Narrabri into a thriving energy hub and provide long term growth opportunities.



Figure 4: Former Deputy Premier John Barilaro at Santos' Wilga Park Power Station

INLAND RAIL

NARRABRI TO NORTH START (N2NS) AND NARROMINE TO NARRABRI (N2N)

The Narrabri Shire is fortunate to be the connecting point between two main sections of the Federal Government's \$14.5 billion Melbourne to Brisbane Inland Rail Route: being the Narrabri to North Start (N2NS) and Narromine to Narrabri (N2N). The Inland Rail is estimated to create 21,500 jobs during peak construction and generate an economic boost of more than \$18 billion to the Australian economy during construction and over the first 50 years of operations. Of the total 1,700-kilometre Inland Rail Route, the N2NS and N2N sections will involve the construction of 307.7 kilometres of new track and the upgrade of 184.5 kilometres of existing rail corridor.

When completed, Inland Rail will provide a strategic infrastructure corridor for eastern Australia, creating the opportunity to optimise development of local and regional road and rail links by state and local governments. The project will deliver a competitive freight service, increase national productivity, and, importantly, boost the regional economies along the Inland Rail corridor. The project will not only provide employment opportunities for local individuals and contractors, it will also reduce the time it takes to transport the Narrabri Region's products to market.

The N2NS section of Inland Rail will upgrade approximately 185 kilometres of existing rail corridor and construct 1.7 kilometres of new track near Moree, New South Wales. \$109.5 million was originally estimated for the construction of N2NS. The project is being delivered in two phases.

N2N section is the longest and most significant greenfield project within the Inland Rail Freight Corridor. According to summary findings of the Environmental Impact Assessment, \$757.3 million was originally estimated for the construction of N2N.

The project comprises:

- circa 306 kilometres of new track
- support infrastructure able to accommodate 1,800 metre double-stacked trains
- new rail connections with existing rail lines
- seven crossing loops
- 58 new bridges
- 15 new viaducts
- 51 new public level crossings
- road realignments, and

ancillary works such as realignments and utility relocations.



N2NS Phase One is one of the most advanced sections of Inland Rail, and will comprise:

- upgrade of approximately 171 kilometres of track between Narrabri and North Star via Moree
- constructing five new crossing loops
- upgrading, relocating or consolidating almost 80 level crossings and five pedestrian crossings
- installing 220 rail culverts
- installing 98 road culverts and irrigation crossings
- relocating power and telecommunications utilities, and
- minor changes to track alignments at Bellata, Gurley and Moree Stations.

N2NS Phase Two includes:

- upgrading 13 kilometres of track
- building 1.6 kilometres of new track, bypassing the hairpin turn at Camurra
- replacing and realigning bridges over the Mehi and Gwydir rivers
- eight new underbridges
- crossings and culverts across Skinner's Creek, Duffy's Creek, two unnamed creeks, and three irrigation canals
- repositioning link to Weemelah line
- retaining Newell Highway level crossing
- removing hairpin infrastructure, and
- replacing or upgrading of utilities, infrastructure and fencing affected by the track upgrade



A COLLABORATIVE AND AWARD WINNING NORTH WEST REGION

Narrabri Shire Council and Moree Plains Shire Council joined forces to solve a skilled staff shortage in the Planning and Building sector through the development of a Memorandum of Understanding (MOU) that enabled the sharing of planning and certifying services across the two Local Government Areas. This collaboration saw the two Councils working collaboratively together, sharing accredited staff, methodology, knowledge, and templates for mutual benefit.

Narrabri Shire Council and Moree Plains Shire Council received a Highly Commended Award in the 2018 LGNSW Planning Awards for Culture, Change, Innovation, and Excellence for our Shared Planning Services arrangement.

Whilst the official MOU is no longer in place, our two Councils continue to work collaboratively for the benefit of the North West Region. From this relationship, mutually beneficial cooperation still occurs between the planning teams of councils across Northern and Central NSW.

2018 LGNSW NEW ENGLAND NORTH WEST REGIONAL SUMMIT

On Wednesday 23 August 2018, The Crossing Theatre hosted the LGNSW New England North West Regional Summit. LGNSW President Cr Linda Scott, and immediate past President Cr Keith Rhoades attended the Summit, along with many other council delegates. This was a great event for Narrabri Shire to host, showcasing our ability to host an event for LGNSW, outside of the regular metropolitan functions.

Cr Robert Kneale was Council's host for the Summit, alongside local Narrabri Public School student Miss Krista Zarka who performed the 'Welcome to Country' in both Gamilaraay and English.

Mr Peter Graham – Managing Director of Cotton Seed Distributors was chosen as the guest speaker for the day, showcasing the development, innovation, and progress both domestically and internationally as a Narrabri Shire based organisation.

The event was deemed a huge success by all who attended.



BAAN BAA WATER SUPPLY PROJECT

In June 2017, Narrabri Shire Council completed the \$4.46 million Baan Baa Water Supply Project, sustainably securing and distributing potable water to approximately 100 properties. The Project also provides an outlet with fire-fighting capacity. Baan Baa is a village located 38 kilometres South-East of Narrabri, within the Narrabri Shire. The Project was jointly funded by Council and Restart NSW and was completed two months ahead of schedule and \$600,000 under budget.

The Project required a variety of construction techniques to overcome challenging geotechnical conditions and strategic coordination with existing services (including telecommunication lines, low and high voltage power, rail lines and road networks).

The Project focused on sustainability and efficiency, installing a 50-kilowatt solar panel system connected to the grid, to not only reduce the cost of supplying the water, but to generate an additional income stream for Council. An automated remote meter reading system also ensures water use efficiency and captures data to allow GIS mapping of asset performance. SCADA and telemetry improvements, which reduced operator

travel requirements (ultimately driving down operational costs), provided greater oversight of quality, and improved maintenance systems has provided a higher level of service and better water quality.

Prior to the Project's completion, Baan Baa's residents relied on capturing rainwater and accessing, pumping and capturing catchment dam water. With the more severe side-effects of the most recent drought beginning to take hold of the North-West Region in 2017, the timing of the Project provided much need water security to the community. The Project demonstrates innovative design providing a genuine and tangible benefit to the community. The Project was so successful, Council was able to reduce the volumetric charge of water in Baan Baa from \$3.33 to \$1.32 in 2018.

The Project was recognised for its innovation, sustainability, and efficiency at the 2017 NSW Local Government Professionals Awards, winning the Excellence in Service Delivery and the Highly Commended Award from the 2017 IPWEA Engineering Excellence Awards.



Figure 6: Director Infrastructure Delivery (L) Darren Raeck with General Manager Stewart Todd (R) holding the Local Government Professionals Excellence in Service Delivery Award

CONTAINER: THE CROSSING THEATRE'S FIRST OUTDOOR EXHIBITION

Narrabri Shire Council was chosen to display the NSW Ports and the Australian National Maritime Museum Container exhibition, 'The box that changed the world'. The exhibition was displayed on the lawns behind The Visitor Information Centre, from Friday 17 May until Monday 28 July 2019.

The exhibition was housed entirely in six 20-foot shipping containers developed by the Australian National Maritime Museum.

The exhibition demonstrated the history and impact that shipping containers have had on the way we transport goods. This interactive exhibition enabled visitors to step inside

the box to learn about shipping, ports, cargo, the impact of containerisation on the ocean, the origins of everyday objects and container architecture.

Containers and container packaging is a crucial element to the North West region, with the Narrabri Shire exporting our world class agricultural products to a variety of markets via road, rail, and sea.

The exhibition was made available to Narrabri after Council confirmed its interest in hosting the containers at the May 2018 Ordinary Council Meeting. The exhibition was sponsored by NSW Ports.



Figure 7: NSW Ports CEO Marika Calfas cuts a cake presented by Narrabri Shire Mayor Cathy Redding and while Alexandra Gaffikin from ANMM watches on. Credit: NSW Ports

OUR ELECTED COUNCILLORS

Our elected Councillors represent the Narrabri Shire on Council matters in accordance with the Local Government Act and associated legislation. Nine Councillors were elected in September 2016, Council currently has a vacancy of one Councillor.



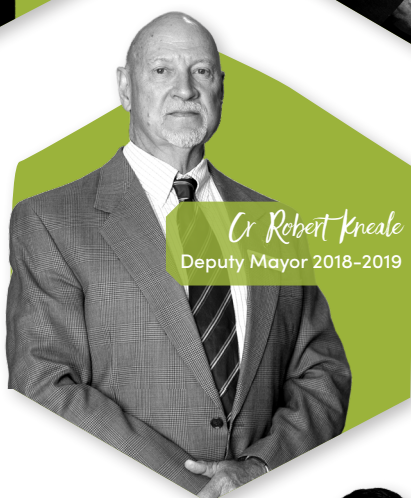
Cr Ren Campbell
Mayor 2020-2021



Cr Cathy Redding
Mayor 2016-2020
Deputy Mayor 2021



Cr Cameron Staines
Deputy Mayor 2016-2019
2019 - 2021



Cr Robert Kneale
Deputy Mayor 2018-2019



*Cr Maxine
Booby*



*Cr Ren
Campey*



*Cr Lloyd
Finlay*



*Cr Annie
McMahon*

INTRODUCTION

PURPOSE OF AN END OF TERM REPORT

At the conclusion of each Council term, ordinarily four years, a report is prepared which examines what progress has been made towards the achievements of outcomes identified in the current Community Strategic Plan (2017/2027 Community Strategic Plan). The End of Term Report is tabled at the last meeting of the outgoing Council and is attached to the Annual Report for the year of an ordinary Council election. Once attached, both the Annual Report and the End of Term Report are to be submitted to the Office of Local Government by 30 November.

The current Councillors were elected in September 2016 and were due to conclude their four-year term in September 2020. However, due to the COVID-19 Pandemic, the NSW Government extended all NSW Councillors terms by an additional 12 months, postponing the elections to September 2021, then again to December 2021.

With the commencement of a new council, a complete review of the 2017/2027 Community Strategic Plan will commence. This will be followed by the redevelopment of the full suite of Integrated Planning and Reporting documents.

COMMUNITY STRATEGIC PLAN	The Community Strategic Plan is the highest-level plan. It identifies objectives and strategies to develop the community's vision of the local government area into a reality.
DELIVERY PROGRAM	The Delivery Program outlines what Council is going to achieve over the four-year period with services and functions set against the objectives and strategies of the Community Strategic Plan.
OPERATIONAL PLAN	The Operational Plan provides detail behind the programs of work and activities that will contribute to the commitments of the Delivery Program.
ANNUAL REPORT	The Annual Report highlights on what Council has achieved during a financial year based on the services and functions and programs of works in the Delivery Program and Operational Plan.
RESOURCING STRATEGY	The Resourcing Strategy ensures that Council has sufficient resources to contribute to the achievement of the objectives outlined in the Community Strategic Plan. It consists of the: Workforce Management Plan; the Asset Management Plan; and the Long-Term Financial Plan.
WORKFORCE MANAGEMENT PLAN	A four-year Workforce Management Plan that addresses Council's human resourcing requirement.
ASSET MANAGEMENT PLAN	A 10-year Asset Management Plan that accounts for all of Council's existing assets and any future ones detailed in the Community Strategic Plan.
LONG TERM FINANCIAL PLAN	A 10-year Long Term Financial Plan that projects Council's income and expenditure.



2016/2021
END OF TERM REPORT



Our Community

OUR COMMUNITY

The Narrabri Shire Local Government Area covers 13,031 square kilometres in North West New South Wales and is home to over 13,000 residents. Located Halfway between Sydney and Brisbane, the Shire is an exciting and diverse region of NSW and is home to a vast array of National Parks, Aboriginal Cultural Areas, Conservation Areas, and Nature Reserves.

The Shire sits within the Federal Government electorate of Parkes and the State Government seat of Barwon and is known as 'Australia's Sportiest Shire'.



Total Population	13,084
% Identifies as Male	49.9%
% Identifies as Female	50.1%
% Identifies as Aboriginal or Torres Strait Islander	12.2%
Average Household	2.5 people
Median Age	40
Families	3,281

¹ Source: Australian Bureau of Statistics: 2016 Census.

POPULATION BY LOCALITY					
Locality	Population		Age Distribution		Aboriginal and Torres Strait Islander
(Suburb – SSC)	No.	% of Shire	0-14 years	65+ years	
Narrabri	7,606	57.55%	20.9%	17.4%	11.8%
Wee Waa	2,080	15.74%	23.2%	16.9%	16.8%
Boggabri	1,130	8.55%	18.4%	21.6%	11.3%
Bellata	350	2.65%	25.1%	16.9%	8.9%
Pilliga	217	1.64%	24.8%	18.5%	25.4%
Merah North	186	1.41%	21.9%	10.4%	9.6%
Bohena Creek	167	1.26%	16.2%	20.3%	9.1%
Baan Baa	163	1.23%	21.1%	15.7%	6.6%
Gwabegar	162	1.23%	18.0%	25.7%	25.8%
Jacks Creek	135	1.02%	17.5%	24.8%	3.1%
Tarriaro	116	0.88%	24.8%	23.1%	0.0%
Maules Creek	113	0.85%	21.6%	14.7%	2.7%
Edgeroi	109	0.82%	*	*	*
Bullawa Creek	108	0.82%	*	*	*
Eulah Creek	76	0.58%	*	*	*
Spring Plains	75	0.57%	*	*	*
Turrawan	72	0.54%	*	*	*
Nowley	70	0.53%	*	*	*
Yarrie Lake	65	0.49%	*	*	*
Couradda	54	0.41%	*	*	*
Harparary	45	0.34%	*	*	*
Cuttabri	43	0.33%	*	*	*
Wean	25	0.19%	*	*	*
Bulyeroi	15	0.11%	*	*	*
Drildool	15	0.11%	*	*	*
Boolcarrol	14	0.11%	*	*	*
Kaputar	6	0.05%	*	*	*
Total*	13,217 ³	100%	21.30%	17.60%	12.20%

² Source: Australian Bureau of Statistics: Quick Stats: 2016 Census – State Suburbs.

³ Note: Suburb population data does not always precisely correlate with an LGA's data and therefore the total of all suburbs' populations exceeds the LGAs estimated population.



2016/2021
END OF TERM REPORT



Financial Summary

FINANCIAL SUMMARY

The end of term financial position indicates that this Council was motivated to get on with the job. Large capital works programs were a key factor. The main features of the term were:

- Council reduced its outstanding loans from \$8.9 million in 2015/2016 to \$4.6 million in 2020/2021 (Figure 1).
- Capital expenditure for the five-year term was \$116 million (average \$23.2 million per annum) and particularly aggressive the last two years (Figure 2).
- The large capital works programs saw Council utilising its internal and external reserves which resulted in Council's cash position reducing from \$47.3 million in 2015/2016 to \$30.3 million in 2020/2021 (Figure 3).
- During this time, the gap between receipts and operating payments continued to narrow putting pressure on Council's ongoing financial sustainability (Figure 4). This is particularly highlighted in Council's deteriorating net operating results (excluding capital income) (Figure 5).

NB. The figures provided for 2020/2021 are best estimates (unaudited) at the time of the report.

FIGURE 1: TOTAL LOANS OUTSTANDING AND BORROWING COSTS

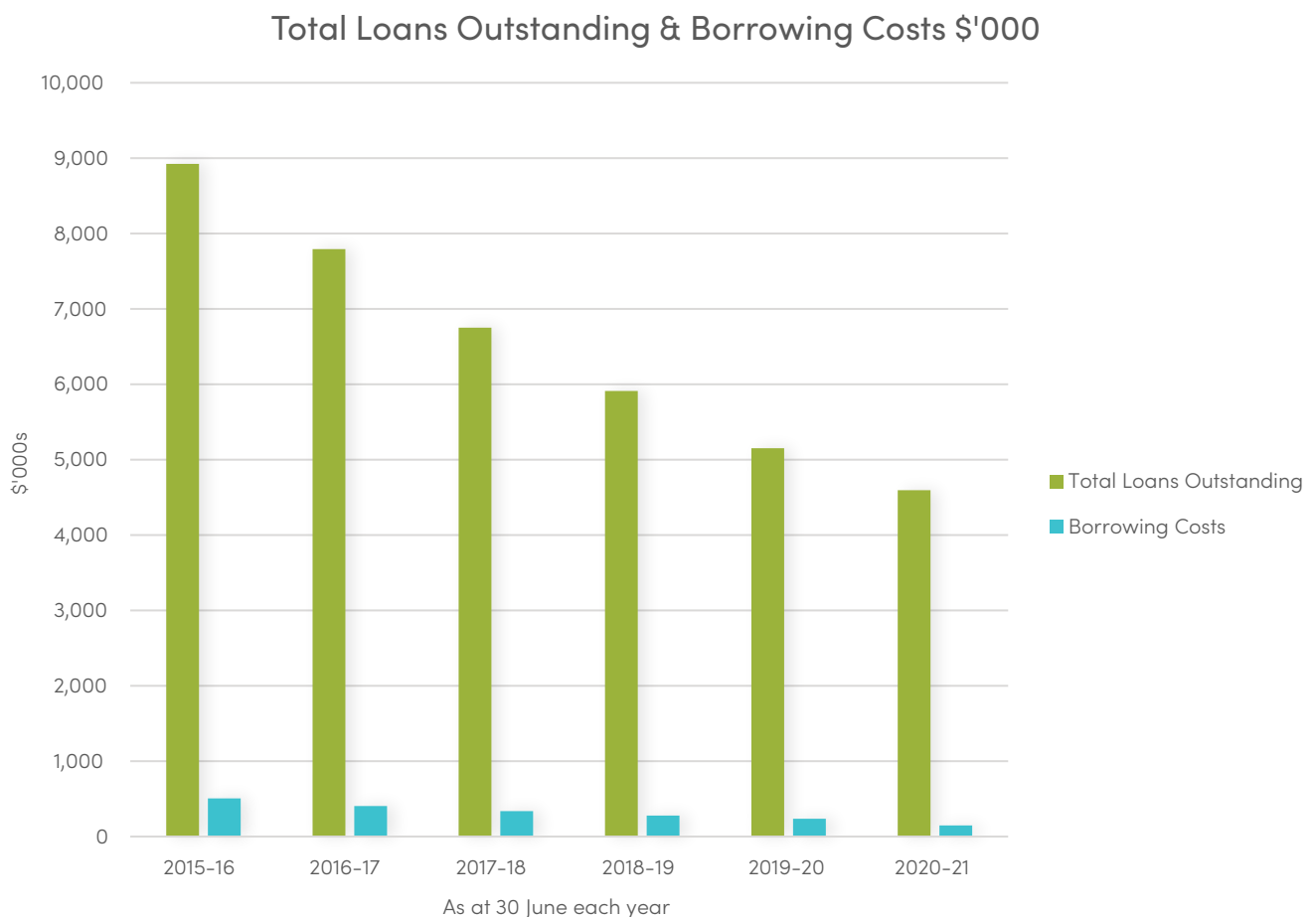


FIGURE 2: CAPITAL EXPENDITURE

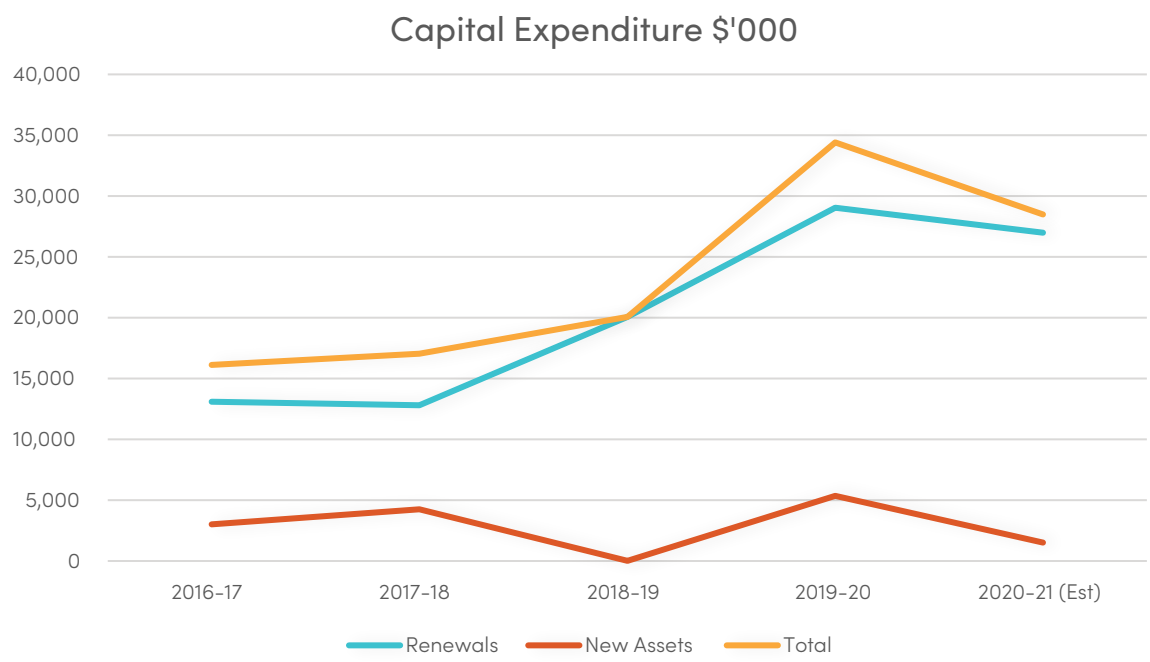
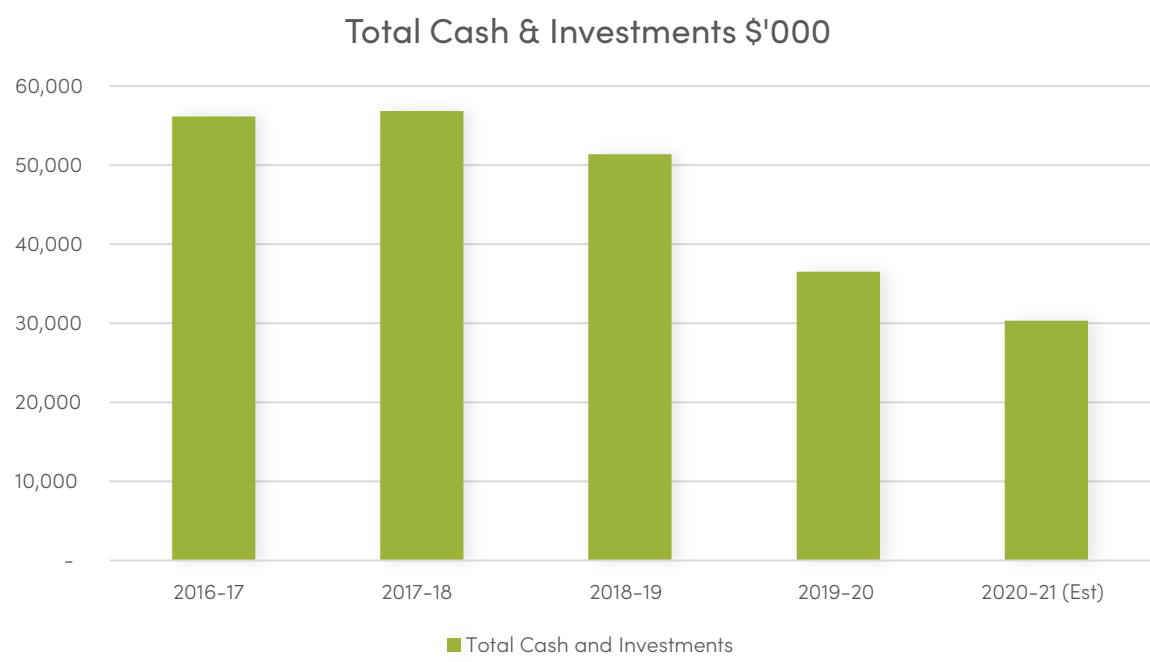
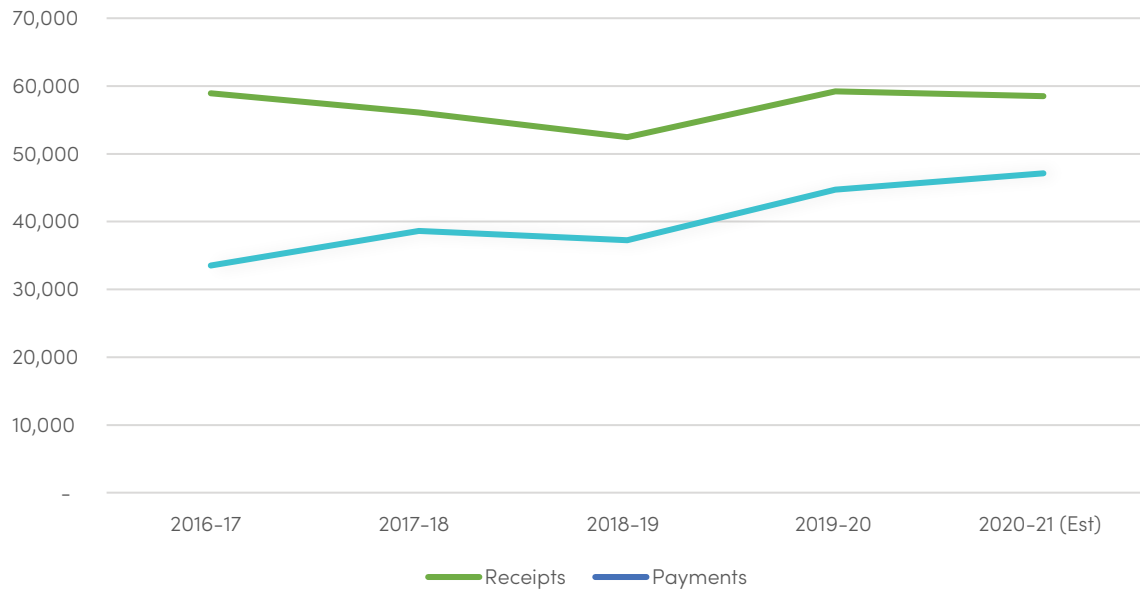


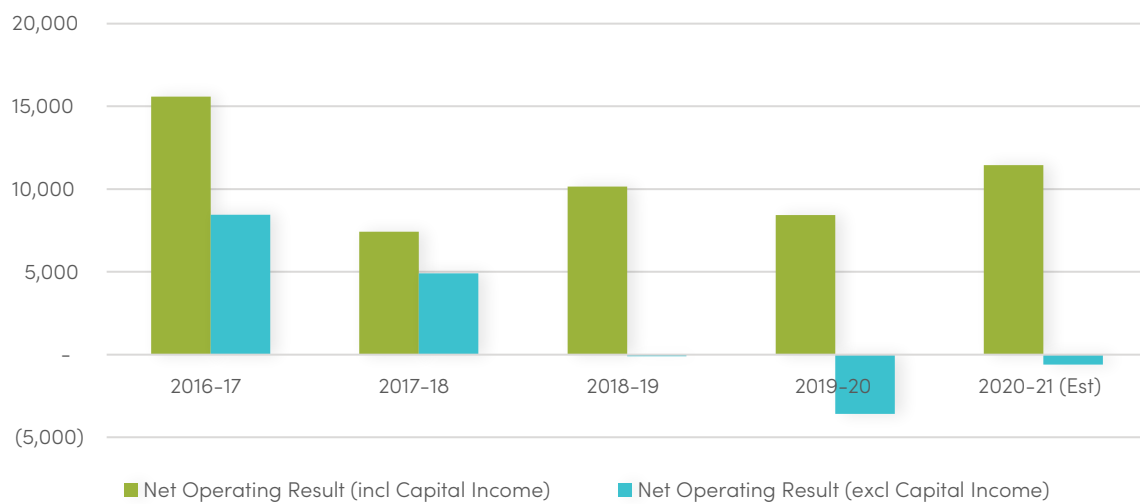
FIGURE 3: TOTAL CASH AND INVESTMENTS



Cash Flows from Operations \$'000

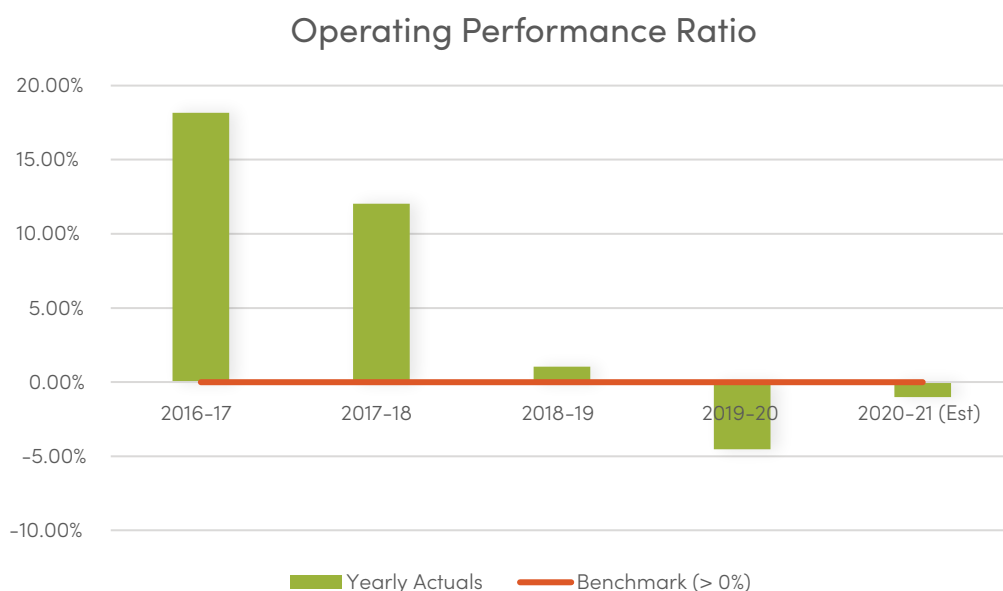


Net Operating Result \$'000



STATEMENT OF PERFORMANCE MEASURES FROM 2016-2021

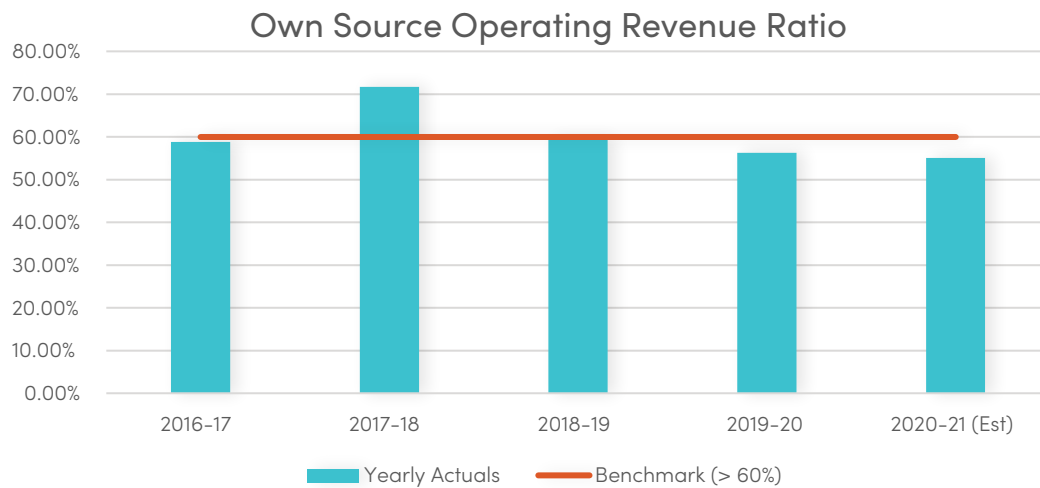
The following graphs are derived from audited figures from the Statement of Performance Measures note to the Financial Statements, extended out over the term of the Council. They provide further in-sight into the financial performance of Council.



Purpose - Measures Council's achievement of containing operating expenditure within operating income.

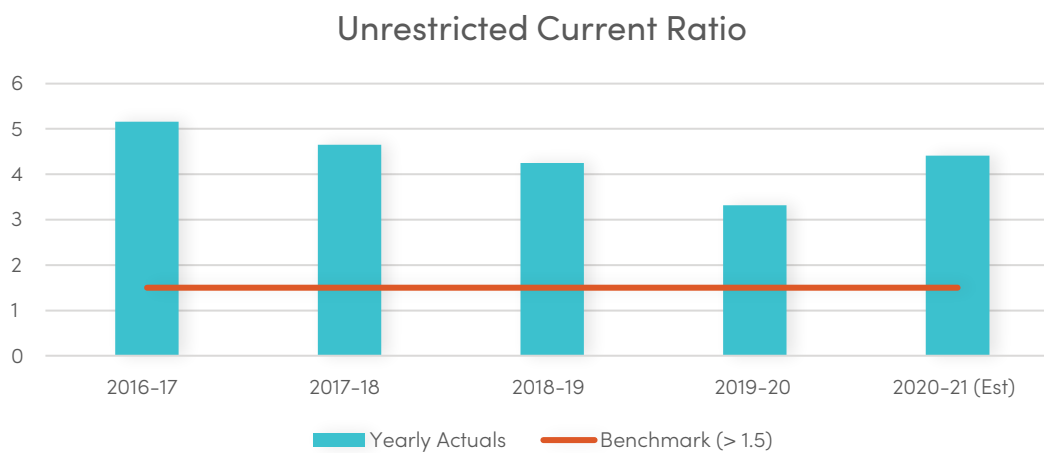
Commentary on Result - Council has found it increasingly difficult to operate within its means. This has been particularly evident over the last three years. Some factors that have contributed to this include:

- Addition of depreciation and discounting costs through the recognition of future remediation costs for landfill and transfer station assets.
- On-going escalation of depreciation costs that invariably follow asset revaluations (particularly roads revaluations).
- Additional costs associated with establishment of N2IP.
- Reduction in interest income resulting from a reducing cash position and poor returns from investment due to low interest rates.
- Reductions in user charges income due to pandemic restrictions.
- Decision to leave 2020/2021 rates and annual charges at the same level as the previous year in response financial stress being experienced by ratepayers from the prolonged drought and more recently, the pandemic.



Purpose – Measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions.

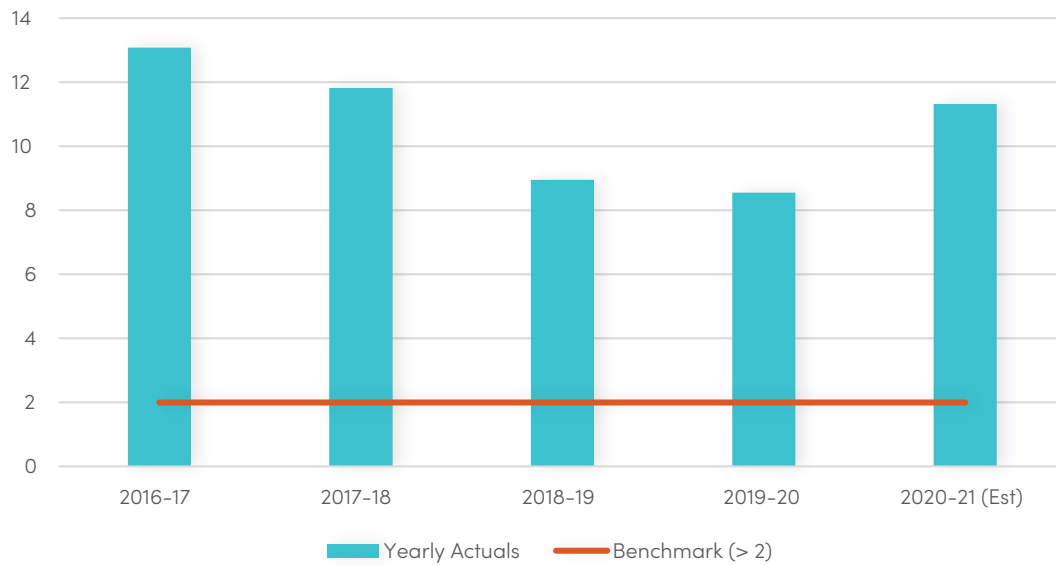
Commentary on Result – This ratio continues to hover around the 60% benchmark. The ratio itself can be deceiving during years when Council receives higher than average levels of grant income.



Purpose - To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.

Commentary on Result – Council remains in a healthy financial position to meet its short-term obligations.

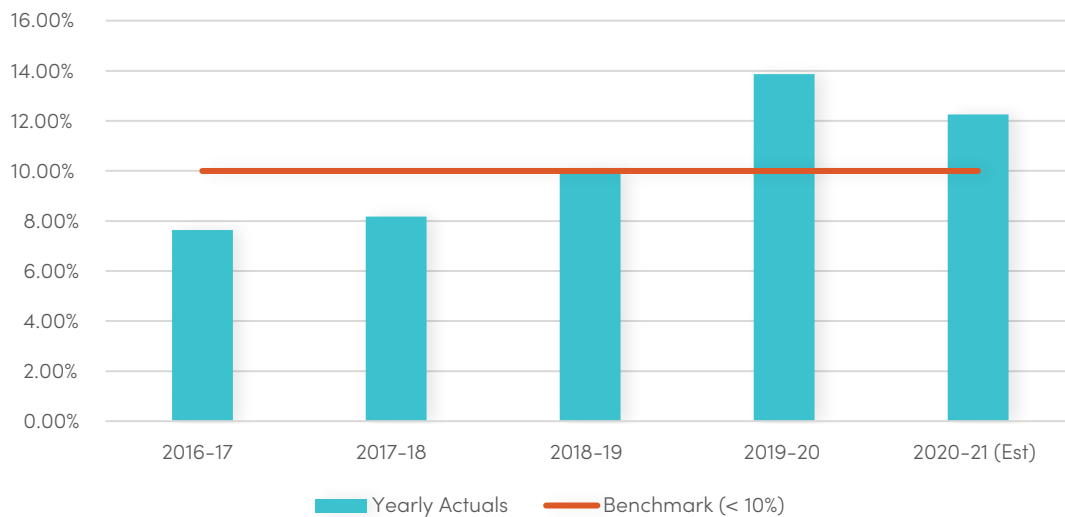
Debt Service Cover Ratio



Purpose - Measures the availability of operating cash to service debt.

Commentary on Result - Council continues to maintain sufficient cash to service its debt.

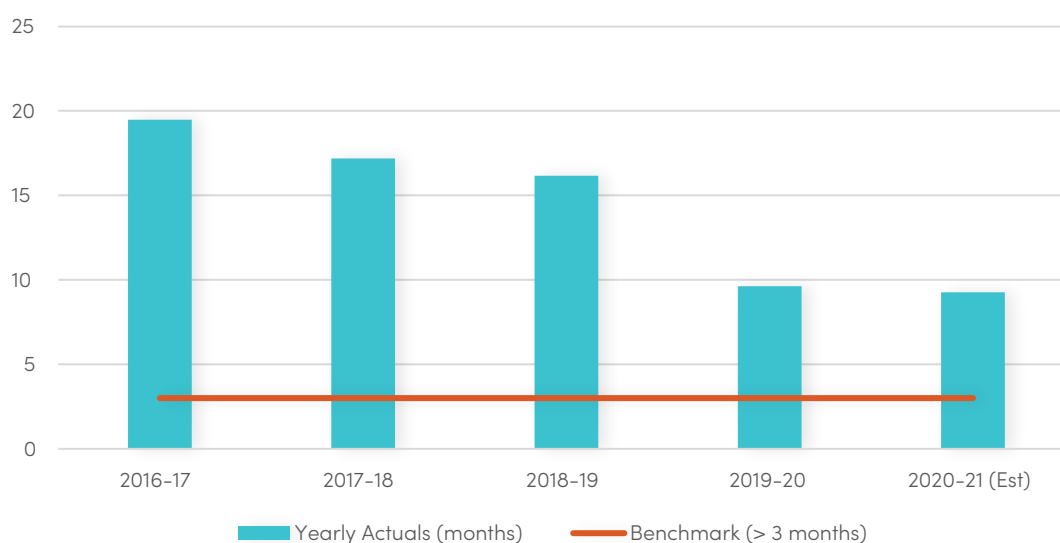
Outstanding Rates & Charges



Purpose - Indicates the number of months Council can continue paying for its immediate expenses.

Commentary on Result - Council's liquidity levels remain good (well above the benchmark), however the effect of large capital works programs in the past two (2) years and the resulting impact that has had on the cash position is noticeable.

Cash Expense Cover Ratio



Purpose - To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.

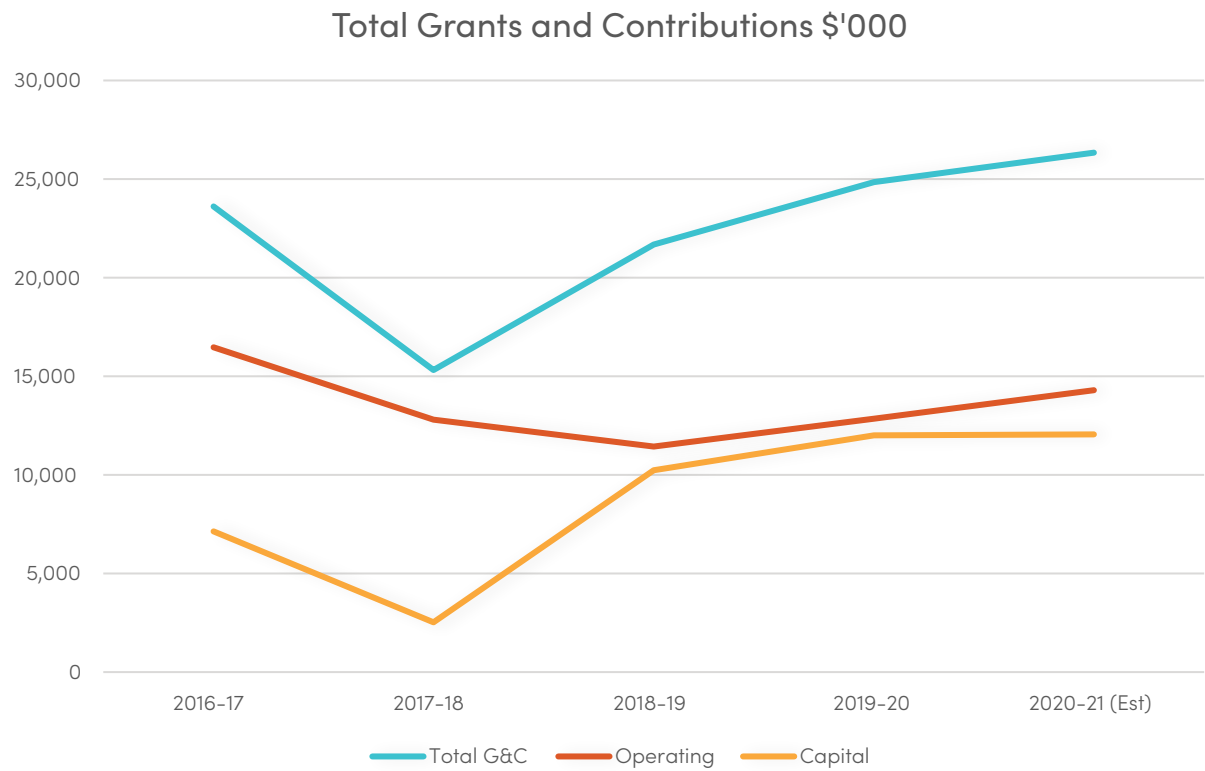
Commentary on Result - Council's level of outstanding debt has been on the increase in recent years. There have been a few circumstances that have led to this reality, the most notable being the prolonged drought conditions and more recently the COVID-19 pandemic. To ease the burden on ratepayers suffering financial stress due to the pandemic, the NSW Government directed councils to waive interest payable on overdue rates and charges for the period 1 July 2020 to 31 December 2020 and delay ratepayer instalment due dates by one (1) month.

Council recently updated its Debt Recovery Policy to include a Compassionate Invention clause that will hopefully achieve the following:

- Maximise cash flow;
- Help ratepayers avoid accumulating unmanageable levels of debt;
- Minimise the number of ratepayers referred to debt collection and legal action;
- Resolve complex ratepayer issues which cause chronic non-payment of rates;
- Sustain low levels of outstanding rates; and
- Comply with the guidelines issued by the Office of Local Government.

GRANT FUNDING

From July 2016 to June 2021, Narrabri Shire Council was successful in attaining grants that resulted in \$112 million in funding. It should be noted that Council received an advance payment of its 2017/2018 Financial Assistance Grant from the Federal Government in 2016/2017 of \$3.4 million. This has been a common occurrence through the rest of the Council term.



Specific purpose grants provided to Council between 1 July 2016 to 30 June 2021 exceeding \$1 million are provided below:

2020/2021	
Roads to Recovery Grant	\$2,295,920
Local Roads and Community Infrastructure Phase 1 – Maitland Street Upgrade	\$1,475,176
Civeo Contribution Boggabri Sewerage Treatment Plant Upgrade	\$2,105,440
Restart NSW Boggabri Sewerage Treatment Plant Upgrade	\$1,489,697
Restart NSW Wee Waa Sewerage Treatment Plant Upgrade	\$1,301,180
2019/2020	
Roads to Recovery Grant	\$2,251,673
Restart NSW Culgoora Road Upgrade	\$3,394,785
Restart NSW Tarriaro Bridge Replacement	\$1,541,978
Restart NSW Resources for Regions (Narrabri Water)	\$4,554,112
2018/2019	
Restart NSW Culgoora Road Upgrade	\$2,120,019
Restart NSW Resources for Regions (Narrabri Water)	\$5,733,891
2017/2018	
Roads to Recovery Grant	\$2,109,882
2016/2017	
Roads to Recovery Grant	\$2,879,749
Restart NSW Timber Bridge Replacement Program	\$2,426,700
Restart NSW Water Security for Regions (Baan Baa Water)	\$1,162,215

SUMMARY OF VPAS WITHIN THE NARRABRI SHIRE LOCAL GOVERNMENT AREA

VPA	Start Date	Purpose	Amount	Balance at 30/06/2017	Balance at 30/06/2018	Balance at 30/06/2019	Balance at 30/06/2020	Balance at 30/06/2021	Comments
Narrabri Coal	2010/2011	Narrabri Community Infrastructure			\$51,840	\$31,045	\$2,406		Committed to funding Narrabri CCTV CBD upgrade
Boggabri Coal (interim contributions pre-VPA)	25/01/2012	Community Infrastructure	\$900,000 (\$150,000 every 3 months until formal VPA enacted)		\$104,343	\$1,049,567	\$1,017,018	\$0	\$1,000,000 committed to funding Narrabri CBD upgrade.
Boggabri Coal	01/03/2013	Upgrade Boggabri Caravan Park and Swimming Pool	\$1,600,000		\$1,705,270	\$1,722,639	\$197,116	-\$11,331	Committed to Boggabri Pool upgrades in 2020/21.
		Community Contribution to Boggabri HACC Centre	\$200,000		NIL	NIL	NIL	NIL	Payment directly to Boggabri HACC (June 2013)
		Replace bridge over Namoi River and associated works on Harparary Rd	\$4,300,000		\$2,670,075	\$2,742,834	\$2,779,179	\$1,799,224	Replacement of Harparary Bridge completed. Additional grant funding complimented the project. Preliminary established for Brown's Lane intersection and sealed.
		Contribution to Narrabri Aquatic Centre	\$2,500,000		\$224,885	NIL	NIL	NIL	Loan repayment (Aquatic Centre – 2018/19).
		Environmental Fund	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	To be used as directed by the Community Consultative Committee.
Whitehaven Coal (Maules Creek)	02/05/2014	Upgrade Infrastructure & Roads including Therribri Road & Tarriaro Bridge	\$6,000,000		\$2,319,985	\$2,382,306	\$1,764,615	NIL	\$647,218 used to partly fund Tarriaro Bridge replacement.
									\$2,479,622 previously spent on Therribri Road.
									\$1,633,987 used to assist funding the Baan Baa Water Scheme.
									\$652,000 committed to upgrading Wavehill Road.
									\$1,124,530 committed to the construction of a new cell at the Narrabri Waste Management Facility.
		Upgrade Narrabri Airport	\$5,000,000	-\$1,000,000	\$0	\$0	\$0	\$0	Fully spent at Airport
		Boggabri Town & Surrounds	\$800,000	\$751,839	\$750,069	\$757,792	\$767,833	-\$3,429	\$73,366 used to purchase the Boggabri Bowling Club.
									\$16,963 used to fund the Boggabri Childcare Study.
									\$19,256 used to fund 50% of the Vickery Park Shade Shelter.
									\$12,520 used to install additional Middle Park picnic table and shelter.
									\$322,000 committed to fund the Boggabri Showground Pavilion.
									\$60,000 committed to fund the Boggabri Tractor Shed.
									\$120,000 committed to fund the Boggabri CBD and Business Activation Project.
									\$274,800 committed to the purchase of a new Doctor's residence.
		Maules Creek Community	\$275,000	\$289,445	\$297,033	\$296,849	\$295,793		\$8,009 used to fund the Maules Creek War Memorial.
									\$4,967 used to fund the Maules Creek Hall Upgrade.
									List of community priorities established (Resolution 031/2018).
		Narrabri Shire CBD Upgrade	\$1,250,000	\$1,006,602	\$307,974	\$291,734	\$231,655		\$760,518 spent on Narrabri's CBD.
									\$367,805 spent on Wee Waa's CBD.
									\$263,694 spent on Boggabri's CBD.
		Environmental Fund	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	To be used as directed by the Community Consultative Committee.
		Royalties	\$0.075 per Sold Tonne						

SUMMARY OF VPAS WITHIN THE NARRABRI SHIRE LOCAL GOVERNMENT AREA									
VPA	Start Date	Purpose	Amount	Balance at 30/06/2017	Balance at 30/06/2018	Balance at 30/06/2019	Balance at 30/06/2020	Balance at 30/06/2021	Comments
Whitehaven Coal (Tarrawonga Expansion)	15/12/2016	Construction and seal roads around Tarrawonga Mine.	\$1,400,000	\$1,402,507	\$1,439,276	\$1,478,496	\$1,498,087	\$1,509,343	Construct and seal roads around Tarrawonga Mine with emphasis on Manilla Road.
		Environmental Fund	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	To be used as directed by the Community Consultative Committee.
		Royalties	\$0.075 per Sold Tonne	N/A	N/A	N/A	N/A	N/A	
Johnstone Concrete & Landscape Supplies Pty Ltd	11/11/2014	Wave Hill Road Maintenance Plan	\$1.12/tonne of Product for the upgrade \$0.20/tonne of product for the ongoing maintenance		\$22,373				Offset Council cost in constructing and sealing initial stage of Wavehill Road.



2016/2021
END OF TERM REPORT



Our Community Strategic Plan

Corporate *values*



Integrity

Ensuring transparency and honesty in all our activities.



Leadership

Providing guidance and direction to our community and our people.



Customer Focus

Delivering prompt, courteous and helpful services and being responsive to the community's changing needs.



Accountability

Accepting our responsibility for the provision of quality services and information.



Respect

Treating everyone with courtesy, dignity and fairness.



Excellence

Being recognised for providing services, programs and information which consistently meet and exceeds standards.

Strategic *direction*

OUR VISION

A strong and vibrant regional growth centre providing a quality living environment for the entire Shire community.



Theme 1: OUR SOCIETY

Strategic Direction 1: Safe, Inclusive and Connected Community

A safe, supportive community where everyone feels welcomed, valued and connected.



Theme 2: OUR ENVIRONMENT

Strategic Direction 2: Environmentally Sustainable and Productive Shire

Maintaining a healthy balance between our natural and built environments.



Theme 3: OUR ECONOMY

Strategic Direction 3: Progressive and Diverse Economy

A strong, diverse economy that attracts, retains and inspires business, industry and tourism growth.



Theme 4: OUR CIVIC LEADERSHIP

Strategic Direction 4: Collaborative and Proactive Leadership

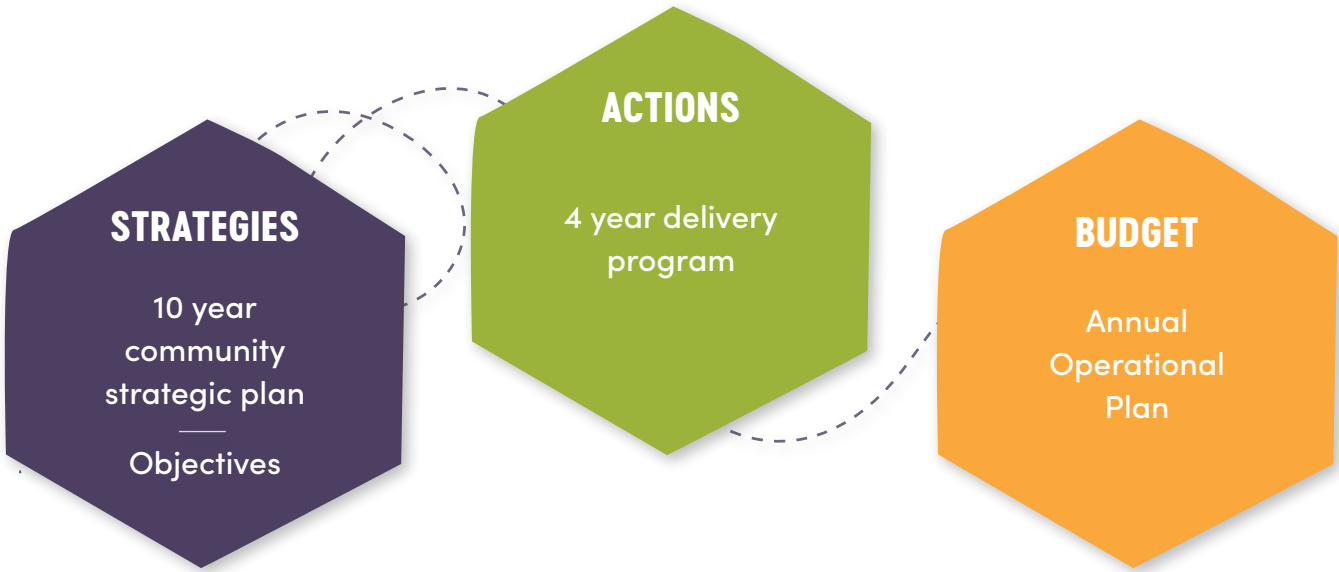
Working pro-actively together to achieve our shared vision with strong strategic direction.

COMMUNITY STRATEGIC PLAN

The Narrabri Shire Council adopted its Community Strategic Plan from 1 July 2017 following substantial community consultation. The Community Strategic Plan provides a ten-year vision for Council to follow as directed by the Shire Community. The Community Strategic Plan is revised every four years according to Council's Community Engagement Strategy, and always looks ten years ahead.

The Community Strategic Plan highlights the future direction of Council by developing a reputation for itself as a vibrant community, offering all the advantages of a regional lifestyle along with a wide range of activities to enjoy. We will make the most of the diversity of our economy, returning to the community the benefits of a busy agricultural sector and growing resources sector. In turn this will strengthen the ability of our Shire to offer a full range of services, including health, education and retail. This will make the area an even more attractive place to live and work.

The strategic objectives are aimed at the broader Shire community. The strategies under each objective specifically relate to the role Council plays with the common objective.



In line with this vision and after applying particular focus on the opportunities for growth while acknowledging the barriers, the following strategic directions and objectives have been established for the Narrabri Shire:

Strategic Direction 1: Safe, Inclusive and Connected Community

- Objective 1.1:** Community health, safety and support services will adequately meet changing community needs
- Objective 1.2:** Our vibrant country lifestyle will be enhanced through embracing our recreational and cultural diversity
- Objective 1.3:** Our communities will be provided with facilities and services to increase social connectivity and accessibility
- Objective 1.4:** A diverse range of quality learning options will be available to improve knowledge and skills within the community

Strategic Direction 2: Environmentally Sustainable and Productive Shire

- Objective 2.1:** We will maintain our open spaces, natural environment, and heritage for future generations
- Objective 2.2:** We will protect our environment through sustainable planning and well-resourced emergency services
- Objective 2.3:** Our natural resource consumption will be reduced and waste well managed
- Objective 2.4:** The impacts of extractive industries on the environment will be minimised

Strategic Direction 3: Progressive and Diverse Economy

- Objective 3.1:** We will stimulate business and tourism by maximising our assets and attracting regional events
- Objective 3.2:** We will become a manufacturing and logistics hub for the northern inland region
- Objective 3.3:** Value adding, and industry innovation will drive employment
- Objective 3.4:** Adequate housing options will be available to meet demands across the Shire

Strategic Direction 4: Collaborative and Proactive Leadership

- Objective 4.1:** We will proactively engage and partner with the community and government to achieve our strategic goals
- Objective 4.2:** Decision making will ensure Council remains financially sustainable
- Objective 4.3:** Infrastructure and service delivery will provide public value for the community
- Objective 4.4:** Our strategic goals will be achieved through transparent and accountable planning and reporting



2016/2021
END OF TERM REPORT



Progress Highlights

THEME 1

Our Society



THEME 1: OUR SOCIETY

STRATEGIC DIRECTION 1: SAFE, INCLUSIVE AND CONNECTED COMMUNITY

Our society believes strongly in the Council's vision statement of an entire Shire community. Everyone has a contribution to make and everyone deserves to share in investments made by Council. Continuing efforts are needed to engage our young people and to involve the indigenous members of our community.

OBJECTIVE 1.1: Community health, safety and support services will adequately meet changing community needs

OBJECTIVE 1.2: Our vibrant country lifestyle will be enhanced through embracing our recreational and cultural diversity

OBJECTIVE 1.3: Our communities will be provided with facilities and services to increase social connectivity and accessibility

OBJECTIVE 1.4: A diverse range of quality learning options will be available to improve knowledge and skills within the community

COMMUNITY SERVICES:

Current services provided within the Narrabri Shire community include:

- Community Development
- Community Health and Safety
- Community Arts, Events and Entertainment
- Community Care Services and Transport
- Parks, Open Spaces and Sporting Facilities
- Children, Youth and Aged Care Services
- Disability Access Services
- Library Services

COMMUNITY OUTCOMES:

In partnership with the community, government and non-government agencies, Council has worked towards achieving the following social strategic outcomes:

- Increased community arts, events and entertainment
- Reduction in anti-social behaviour and public offences
- Improved community accessibility and inclusiveness
- Improved sport and recreational services and facilities
- Improved educational services and learning pathways Improved community health and support services

ACHIEVEMENTS

	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	Total
Operational Actions						
Achieved	27	57	54	46	52	236
Not Achieved	3	11	7	14	10	45
Capital Works Program						
Completed	10	9	19	15	17	70
Not Completed	14	12	10	5	7	48

KEY CHALLENGES

Resident Movements	Building lasting communities and communicating with a transient population.
Diverse Community	Communicating and engaging with a culturally diverse community.
Library and Information Services	Engaging and connecting with time poor residents.
Community Information	Meeting high expectations and demand for access to information.
Aboriginal Heritage	Improving the knowledge and appreciation of Aboriginal heritage.
Ageing Population	Working with an ageing population to foster a strong, happy and supported community.
Declining Volunteers	Attracting and retaining volunteers to maintain community services and recreational activities.
Increasing Carers	Providing adequate support for the increasing number of carers in our community.
Children's Services	Providing adequate children's services and facilities, particularly for children who require care.
Sport and Recreation	Meeting increased demand for sport and recreational programs and social activities.
Community Safety	Addressing community safety concerns, including theft and vandalism.
Youth	Including young people in the planning of community activities and facilities.
Protection of Local Character	Maintaining the friendly, spacious, rural lifestyle our towns and villages provide.
Cultural Partnerships	Supporting local artists to engage with our community.
Cultural Hubs	Providing facilities that encourage cultural and community services and activities.
Community and Recreation Facilities	Providing accessible community and sporting facilities, public places and open spaces.
Road Safety	Improving safety for all classes of road users.

OUR SOCIETY

Highlights

190,881

Loans across all
Shire Libraries
Average of
38,176 per year

70%

Increase in training
placements within the
Shire

177,769

Visitors to Narrabri
Shire Libraries
Average of
35,554 per year

2

Inclusive Amenities
Across the Shire
located at the Narrabri
Airport and the Visitor
Information Centre

149,133

Movie Attendees at The
Crossing Theatre
Average of 29,827 per
year

60

New Citizens
Sworn in through
Council Citizenship
Ceremonies
Average of 12
per year

7,090

Learn to Swim Classes
hosted across the Shire's
Pools
Average of 1,418 per
year

27.6

Kilometres of Shared
Pathway Maintained
Total across the Shire
– 16.7 kilometres in
Narrabri

350,260

Visitors to the Shire Pools
Average of 70,052 per
year

MAJOR PROJECT *Highlights*



\$1.9 million Narrabri CBD
Stage One Upgrade



\$1.2 million Narrabri West Lake
and Pirate Park Upgrade



\$965,000 Narrabri Creek Shared
Pathway Construction



\$460,000 Dangar Park, Wee
Waa Upgrade



\$138,000
Village Park Upgrades

THEME 2

Our Environment



THEME 2: OUR ENVIRONMENT

STRATEGIC DIRECTION 2: ENVIRONMENTALLY SUSTAINABLE AND PRODUCTIVE SHIRE

The community is mindful that the whole of the living environment needs to be considered to ensure that a quality living environment for the entire Shire community is achievable for the future. Everyone can contribute whether living and working in towns or villages or in rural areas.

OBJECTIVE 2.1: We will maintain our open spaces, natural environment, and heritage for future generations

OBJECTIVE 2.2: We will protect our environment through sustainable planning and well-resourced emergency services

OBJECTIVE 2.3: Our natural resource consumption will be reduced and waste well managed

OBJECTIVE 2.4: The impacts of extractive industries on the environment will be minimised

COMMUNITY SERVICES:

Current services provided within the Narrabri Shire community include:

- Waste management and recycling
- Environmental planning
- Planning and development
- Parks and open spaces
- Noxious weeds control
- Floodplain management
- Water and sewer management
- Stormwater management

COMMUNITY OUTCOMES:

In partnership with the community, government and non-government agencies, Council has worked towards achieving the following social strategic outcomes:

- Improved air, water and soil quality
- Reduction in domestic and industry waste
- Management of potential impacts from extractive industries
- Improved emergency service provision and resources
- Maintenance of heritage sites for future generation

ACHIEVEMENTS

	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	Total
Operational Actions						
Achieved	8	62	66	48	29	213
Not Achieved	2	6	8	11	5	32
Capital Works Program						
Completed	19	21	47	33	32	152
Not Completed	22	38	42	29	21	152

KEY CHALLENGES

Sustainability	Encouraging and supporting sustainable development.
Natural Spaces	Preserving and improving access to natural areas and national parks.
Natural Disasters	Managing the impacts of local and riverine flooding, bushfires and severe storm events.
Environmental Impact	Minimising impacts of development and land use on the environment.
Biodiversity	Improving the biodiversity and protecting threatened species.
Bushland	Preserving and regenerating bushland areas, to help protect, conserve and enhance our native flora and fauna.
Pollution	Monitor and reduce water and air pollution (where possible).
Carbon Emissions	Reducing our carbon emissions.
Changing Climate	Minimising our impacts of climate change and mitigate the detrimental side effects from a changing climate, such as increased and more severe fire seasons.
Waste Disposal	Reducing the generation of waste and the disposal of waste to landfill sites as they reach capacity.
Water	Reducing water usage and maximising reuse of water and wastewater.

OUR ENVIRONMENT

Highlights

33,844

Tonnes of Waste
Collected via
Kerbside collection

Average of
6,769 per year

42,500

Hectares of Combined
Targeted Hazard Reduction
Conducted by the RFS,
Council and Contractors

Estimated average of
8,500 per year

239

Companion Animals
Rehomed

Average of 48 per year,
with 112 rehomed in
2020/2021

3,747

Tonnes of Waste
Recycled

Average of 749
per year

**\$4.9
MILLION**

Spent Upgrading Open Spaces

Includes parks,
sporting facilities and
fields, gardens and
cemeteries

10,832

Tonnes of Waste Reused

Average of 2,166 per year

Includes organic waste
converted to compost and
materials used in road
construction

8,547

Tonnes of Organic Waste
Collected

Average of 1,709 per
year

3,383

Properties Inspected for
Noxious Weeds

Average of 677 per
year

37,558

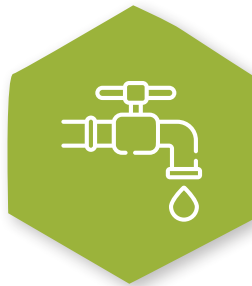
Roadside Hectares
Treated for Noxious
Weeds

Average of 7,512 per
year

MAJOR PROJECT *Highlights*



\$13.7 million Narrabri Water
Augmentation



\$4.46 million Baan Baa Water
Supply



\$2.2 million Bellata, Gwabegar
and Pilliga Bore Replacement



\$860,000 Bellata Reticulated
Water Main Replacement



\$260,000 Litter Catchment Fence at the
Narrabri Waste Management Facility

THEME 3

Our Economy



THEME 3: OUR ECONOMY

STRATEGIC DIRECTION 3: PROGRESSIVE AND DIVERSE ECONOMY

The people of Narrabri Shire are very proud of the region in which they work and live. The community has a strong desire to see its Shire prosper. They want the Shire to be attractive as a destination for people to live, run businesses and visit.

OBJECTIVE 3.1: We will stimulate business and tourism by maximising our assets and attracting regional events

OBJECTIVE 3.2: We will become a manufacturing and logistics hub for the northern inland region

OBJECTIVE 3.3: Value adding, and industry innovation will drive employment

OBJECTIVE 3.4: Adequate housing options will be available to meet demands across the Shire

COMMUNITY SERVICES:

Current services provided within the Narrabri Shire community include:

- Economic development
- Planning and development
- Entertainment and conferences
- Local and regional tourism and events
- Saleyards
- Airport

COMMUNITY OUTCOMES:

In partnership with the community, government and non-government agencies, Council has worked towards achieving the following social strategic outcomes:

- Increased community events, conferences, and entertainment
- Increased employment through industry innovation, investment and value adding
- Established freight hub for the Northern Inland Region
- Increased housing availability and affordability
- Broadened economic base

ACHIEVEMENTS

	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	Total
Operational Actions						
Achieved	16	46	42	30	24	158
Not Achieved	7	4	8	8	5	32
Capital Works Program						
Completed	14	16	11	11	7	59
Not Completed	4	3	4	5	5	21

KEY CHALLENGES

Development	Protecting our area from inappropriate oversized development while balancing the pressure for new housing and jobs.
Increased Housing	Responding to the increased housing targets set by the State Government.
Housing Choice	Providing a diverse range of housing choices to meet the variety of household types, income and lifestyles.
Ageing Infrastructure	Maintaining, renewing and upgrading ageing infrastructure, especially roads, footpaths, stormwater drainage and seawalls.
Parking	Providing parking in higher density areas.
Roads and Footpaths	Planning for accessible, pedestrian friendly road and footpath networks.
Transport	Promoting improved public and community transport.
Economy	Boosting local business and tourism whilst protecting neighbourhood amenity.
Local Businesses	Supporting local businesses.
Tourism	Promoting and managing attraction and entertainment assets.

OUR ECONOMY

Highlights

\$121,052,965

Value of Development Applications Determined (741 Planning and Building Applications)

Average of \$24,210,593 per year

\$1.964 BILLION

Gross Regional Product for the Narrabri Shire for 2020/2021

1,175,438

Estimated Visitation to the Narrabri Shire

Average of 235,088 per year

6,533

Jobs in the Narrabri Shire
Of these 229 are employed by Council

27,087

Passengers through Narrabri Airport

Average of 5,417 per year

\$24.6 MILLION

Secured for the Development of N2IP

\$16.8m from the NSW Government and \$7.8m from the Australian Government

\$65,032,259

Total Funding Obtained for the Narrabri Shire LGA

Average \$13,006,452 per year

144,038

Visitors to the Narrabri Region Visitor Information Centre

Average of 28,808 per year

227

Number of Grant Applications Submitted

Average of 45 per year

MAJOR PROJECT *Highlights*



\$10.5 million Narrabri Airport
Airside Upgrade



\$2.8 million Northern NSW Inland
Port Land Acquisitions



\$1.5 million Boggabri Caravan
Park Upgrade



\$1.1 million The Crossing Theatre
Upgrades

THEME 4

Our Civic Leadership



THEME 4: OUR CIVIC LEADERSHIP

STRATEGIC DIRECTION 4: COLLABORATIVE AND PROACTIVE LEADERSHIP

Our community recognises that Council does not have complete control over every aspect of the Shire. Sometimes we need contributions from State and Federal governments and agencies to make changes. However, the community does look to Council for strong leadership, clear communication, efficient support of development and a preparedness to meet commitments.

OBJECTIVE 4.1: We will proactively engage and partner with the community and government to achieve our strategic goals

OBJECTIVE 4.2: Decision making will ensure Council remains financially sustainable

OBJECTIVE 4.3: Infrastructure and service delivery will provide public value for the community

OBJECTIVE 4.4: Our strategic goals will be achieved through transparent and accountable planning and reporting

COMMUNITY SERVICES:

Current services provided within the Narrabri Shire community include:

- Integrated strategic planning and reporting
- Community engagement and consultation
- Representation and governance
- Human resource management
- Customer services
- Information services
- Financial services
- Risk management
- Compliance and regulation

COMMUNITY OUTCOMES:

In partnership with the community, government and non-government agencies, Council has worked towards achieving the following social strategic outcomes:

- Improved community engagement and decision-making processes
- Well established community, industry, government, and non-government partnerships
- Well maintained core infrastructure and service provision that delivers public value
- Transparent and accountable planning and reporting
- Financial efficiency and sustainability

ACHIEVEMENTS

	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	Total
Operational Actions						
Achieved	51	48	47	49	42	237
Not Achieved	5	10	17	8	7	47
Capital Works Program						
Completed	84	82	33	47	28	274
Not Completed	16	34	32	15	25	122

KEY CHALLENGES

Government Leadership	Cooperate with all levels of government for the betterment of the Shire and its community.
Community Engagement	Engaging the community in planning and decision making that affect the future of the Shire.
Responsive Council	Effectively responding to community needs in a timely manner.
Strategic Partnerships	Establishing strategic partnerships and strengthening relationships with other levels of Government, organisations and community groups.
Policies and Strategies	Maintaining effective, up-to-date strategies, policies, systems and processes to deliver costs effective services to our community.
Risk Management	Protecting the community against damage and injury.
Finance	maintaining financial efficiency in a competing and demanding environment.
Asset Management	Responsibly manage existing asset maintenance schedules to prolong the life of Council's assets.

OUR CIVIC LEADERSHIP

Highlights

40,000+

Customer Service
Requests Resolved

Estimate based on data
obtained from 2019/2020
and 2020/2021

\$225,011

Community Grants
Provided by Council

5,599

Followers of the Narrabri
Shire Council Facebook
page and other
platforms.

229

Kilometres of Gravel
Roads Re-Sheeted

Average of 46 per year

\$230,191

Of Rates and
Services Donated

163

Kilometres of Roads
Resealed

Average of 33 kilometres
per year

\$278,546

Repairs and
Maintenance Conducted
by Council

13,956

MegaLitres of Water
Abstracted and
Distributed

3,931

MegaLitres of Sewerage
Collected, Treated and
Disposed Of

MAJOR PROJECT *Highlights*



Advocated for and facilitated the establishment of the **North West Country Universities Centre** established in both Narrabri and Moree



TechnologyOne
Implementation



\$3.3 million Maitland Street, Narrabri Road
Surface Replacement



\$2.2 million Tarriaro Bridge,
Narrabri Upgrade



\$580,000
Gwabegar Road Resheeting

An abstract geometric composition featuring several hexagons in various shades of green and purple. A large, solid green hexagon is the central focus, containing the text 'Principal activities'. To its left is a dark purple hexagon, and to its right is a smaller, light green hexagon. Above the central hexagon is a greyish-purple hexagon. The background is white, with a large, thin green outline of a hexagon and a smaller, thin purple outline of a hexagon. Dashed lines in green and purple connect the corners of the hexagons, creating a sense of movement and connection.

Principal *activities*

Strategy	Action	Responsible Directorate	Responsible Manager	Source	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
OBJECTIVE 1.1 – Community health, safety and support services will adequately meet changing community needs										
1.1.1 – Support and encourage health and wellbeing programs and services to improve resident lifestyles	1.1.1.1 – Develop educational and recreational programs in all branch Libraries at least on a quarterly basis.	Corporate and Community Services	Manager Cultural Facilities							
	1.1.1.2 – Investigate the feasibility of outreach services across the Narrabri Shire, including home library services to housebound and aged care facility residents.	Corporate and Community Services	Library Manager							
	1.1.1.3 – Review Wee Waa Lagoon Plan of Management to incorporate outcomes of Sport and Recreation Plan.	Development and Economic Growth	Community Facilities Manager							
	1.1.1.4 – Draft a Plan of Management for the Narrabri Creek Sport and Recreation Precinct incorporating recommendations of Narrabri Shire Sport and Recreation Plan.	Infrastructure Delivery	Manager Parks and Open Spaces							
	1.1.1.5 – Seek additional funding for library educational and recreational programs to meet changing community needs.	Corporate and Community Services	Library Manager							
	1.1.1.6 – Integrate the recommendations of the Narrabri Shire Sport, Recreation and Open Space Plan into Council's Delivery Program.	Development and Economic Growth	Community Facilities Manager							
	1.1.1.7 – Explore options for developing a “Civic Precinct” in the vicinity of the old Boggabri Bowling Club site.	Corporate and Community Services	Manager Property Services							
	1.1.1.8 – Development of a New Resident's Kit	Corporate and Community Services	Manager Tourism and Community Development							
1.1.2 – Maximise community safety through the implementation of crime prevention and risk management actions	1.1.2.1 – Apply Crime Prevention Through Environmental Design (CPTED) principles to the design and maintenance of parks, open spaces and amenities to enhance public safety.	Infrastructure Delivery	Manager Parks and Open Spaces							
	1.1.2.10 – Offer seminars to community groups including Service Clubs to educate residents on security measures to reduce risk of property and vehicle theft.	Corporate and Community Services	Manager Tourism and Community Development	Narrabri Shire Crime Prevention Strategy 2014–2018						
	1.1.2.11 – Display appropriate crime prevention signage in CBD's and other hot spot locations in Narrabri Shire.	Development and Economic Growth	Economic Development Manager							
	1.1.2.12 – Investigate and source positive Drug Education Programs in collaboration with other services to inform residents about drug use and associated health issues.	Corporate and Community Services	Manager Tourism and Community Development	Narrabri Shire Crime Prevention Strategy 2014–2018						
	1.1.2.13 – Conduct annual condition inspections for all land and buildings to maintain public safety.	Corporate and Community Services	Manager Property Services	Narrabri Shire Crime Prevention Strategy 2014–2018						
	1.1.2.14 – Identify existing black spot areas through community consultation within Narrabri Shire road network.	Infrastructure Delivery	Design Services Manager							
	1.1.2.15 – Implement safe road designs to address identified criteria within the Shire network.	Infrastructure Delivery	Manager Design Services							
	1.1.2.16 – Develop and adopt a new Crime Prevention Strategy for Narrabri Shire; and embed into relevant Council's strategies and plans.	Development and Economic Growth	Economic Development Manager							
	1.1.2.17 – Collaborate with service providers to source relevant drug education programmes to inform residents about drug use and associated health issues.	Development and Economic Growth	Economic Development Manager							
	1.1.2.18 – Install / upgrade CCTV in areas to include CBD, Visitor Information Centre Precinct, Narrabri Library, Airport, the Narrabri Aquatic Centre, the Administration Building, the Depot, Wee Waa CBD.	Corporate and Community Services	Information Services Manager	Community Safety and Crime Prevention Action Plan 2019–2023						
	1.1.2.19 – Support NSW Police to improve the community's perception of the level of crime within Narrabri Shire.	Corporate and Community Services	Manager Tourism and Community Development	Community Safety and Crime Prevention Action Plan 2019–2023						
	1.1.2.2 – Review lighting at key sport facilities in Boggabri, Narrabri and Wee Waa in line with recommendations from the Narrabri Shire Sport and Recreation Plan.	Development and Economic Growth	Community Facilities Manager							
	1.1.2.20 – Support and promote educational programs targeted at assisting young people in developing healthy, respectful relationships.	Corporate and Community Services	Manager Tourism and Community Development	Community Safety and Crime Prevention Action Plan 2019–2023						
	1.1.2.21 – Continue to support activities that raise awareness through participation in and promotion of community events (White Ribbon Day etc).	Corporate and Community Services	Manager Tourism and Community Development	Community Safety and Crime Prevention Action Plan 2019–2023						
	1.1.2.22 – Establish and maintain strong relationships with relevant government and local agencies, and service providers to commit resources which support the safety of families, children, and young people in Narrabri Shire.	Corporate and Community Services	Manager Tourism and Community Development	Community Safety and Crime Prevention Action Plan 2019–2023						
	1.1.2.24 – Identify and pursue funding opportunities to provide resources to community members to mark valuables (e.g. use of engravings on a loan basis).	Development and Economic Growth	Tourism Manager	Community Safety and Crime Prevention Action Plan 2019–2023						

Strategy	Action	Responsible Directorate	Responsible Manager	Source	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
	1.1.2.25 – Provide regular and up-to date information to the community regarding personal safety measures and strategies.	Corporate and Community Services	Manager Tourism and Community Development	Community Safety and Crime Prevention Action Plan 2019-2023						
	1.1.2.26 – Work collaboratively with government and local agencies to promote and support programs related to harm minimization and the reduction of alcohol related violence.	Corporate and Community Services	Manager Tourism and Community Development	Community Safety and Crime Prevention Action Plan 2019-2023						
	1.1.2.27 – Support and encourage the provision of drug education programs in collaboration with other services to inform community members about drug use and associated health issues.	Corporate and Community Services	Manager Tourism and Community Development	Community Safety and Crime Prevention Action Plan 2019-2023						
	1.1.2.28 – Council to provide sharps disposal bins at appropriately identified locations within the Narrabri Shire.	Infrastructure Delivery	Manager Parks and Open Spaces	Community Safety and Crime Prevention Action Plan 2019-2023						
	1.1.2.29 – Provide encouragement and support to the delivery of alcohol and drug-free community events within Narrabri Shire.	Corporate and Community Services	Manager Tourism and Community Development	Community Safety and Crime Prevention Action Plan 2019-2023						
	1.1.2.3 – Support and liaise with community groups and local residents regarding traffic and alcohol free-zoning requirements.	Infrastructure Delivery	Manager Design Services	Community Safety and Crime Prevention Action Plan 2019-2023						
	1.1.2.30 – Support educational and community-based programs that encourage participation and celebrate the achievements of young people within the Shire.	Corporate and Community Services	Manager Tourism and Community Development	Community Safety and Crime Prevention Action Plan 2019-2023						
	1.1.2.31 – Continue to support activities that raise awareness through participation in and promotion of community events (Graffiti Removal Day etc).	Corporate and Community Services	Manager Tourism and Community Development	Community Safety and Crime Prevention Action Plan 2019-2023						
	1.1.2.32 – Raise awareness of vandalism and malicious damage that is occurring within Narrabri Shire.	Corporate and Community Services	Manager Tourism and Community Development	Community Safety and Crime Prevention Action Plan 2019-2023						
	1.1.2.33 – Partner with local community groups and organisations to provide recreational activities for young people as a diversion from anti-social behaviour.	Corporate and Community Services	Manager Tourism and Community Development	Community Safety and Crime Prevention Action Plan 2019-2023						
	1.1.2.34 – Support NSW Police to promote the provision of workshops in regional NSW aimed at tackling rural crime.	Corporate and Community Services	Manager Tourism and Community Development	Community Safety and Crime Prevention Action Plan 2019-2023						
	1.1.2.35 – Raise awareness through the facilitation of NSW Police talks about community safety and rural crime prevention methods at community meetings and activities.	Corporate and Community Services	Manager Tourism and Community Development	Community Safety and Crime Prevention Action Plan 2019-2023						
	1.1.2.36 – Provide regular and up-to-date information to the rural community regarding crime prevention strategies and measures.	Corporate and Community Services	Manager Tourism and Community Development	Community Safety and Crime Prevention Action Plan 2019-2023						
	1.1.2.37 – Raise awareness through the facilitation and promotion of Domestic Violence campaigns.	Corporate and Community Services	Manager Tourism and Community Development	Community Safety and Crime Prevention Action Plan 2019-2023						
	1.1.2.38 – Promote Narrabri Shire as a “zero tolerance” community in relation to domestic and family violence.	Corporate and Community Services	Manager Tourism and Community Development	Community Safety and Crime Prevention Action Plan 2019-2023						
	1.1.2.39 – Investigate possibility of establishing Neighbourhood Watch groups within each individual town and village within the LGA.	Corporate and Community Services	Manager Tourism and Community Development	Community Safety and Crime Prevention Action Plan 2019-2023						
	1.1.2.4 – Consult with community and businesses to identify areas where CCTV and improved street lighting is required to target crime.	Corporate and Community Services	Information Services Manager							
	1.1.2.40 – Raise awareness and provide support for programs and campaigns aimed at reducing drug use (e.g. Dob in a Dealer).	Corporate and Community Services	Manager Tourism and Community Development	Community Safety and Crime Prevention Action Plan 2019-2023						
	1.1.2.41 – Investigate methods to capture information and statistics on the type, location, and scope of vandalism and malicious damage to Council resources and facilities.	Corporate and Community Services	Manager Tourism and Community Development	Community Safety and Crime Prevention						

Strategy	Action	Responsible Directorate	Responsible Manager	Source	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
				Action Plan 2019-2023						
	1.1.2.42 – In conjunction with NSW Police, design and deliver an awareness campaign on the importance of reporting rural crime to Police.	Corporate and Community Services	Manager Tourism and Community Development	Community Safety and Crime Prevention Action Plan 2019-2023						
	1.1.2.43 – Lobby for a PCYC to be established in the Narrabri Shire.	Corporate and Community Services	Manager Tourism and Community Development							
	1.1.2.5 – Improve street lighting in the Narrabri Core CBD.	Infrastructure Delivery	Road Services Manager							
	1.1.2.6 – Promotion campaign from Council to the community that will raise awareness of CCTV.	Corporate and Community Services	Community Relations Manager							
	1.1.2.7 – Monitor, review and evaluate progress of the Narrabri Shire Crime Prevention Strategy through the facilitation of quarterly Crime Prevention Committee meetings.	Development and Economic Growth	Economic Development Manager							
	1.1.2.8 – Establish a Community Education – Home and Vehicle Security Project Group and identify NGO’s, Community Organisations and Businesses willing to support.	Corporate and Community Services	Manager Tourism and Community Development	Narrabri Shire Crime Prevention Strategy 2014-2018						
	1.1.2.9 – NSW Police to promote eye watch program to Narrabri Shire community members to provide opportunity for community to participate in active crime prevention activities online	Corporate and Community Services	Manager Tourism and Community Development	Narrabri Shire Crime Prevention Strategy 2014-2018						
1.1.3 – Child and aged care supply meets community needs	1.1.3.1 – Investigate child care requirements within the Narrabri Shire to better understand industry and community needs.	Development and Economic Growth	Economic Development Manager							
	1.1.3.2 – Investigate the design, renovation costs and potential funding options of developing a child-care facility at the old Boggabri Bowling Club.	Corporate and Community Services	Property Services Manager							
	1.1.3.3 – Explore options for developing a "Civic Precinct" in the vicinity of the old Boggabri Bowling Club site.	Corporate and Community Services	Property Services Manager							
	1.1.3.4 – Report biennially to Council on current child and aged care supply and demand statistics.	Corporate and Community Services	Manager Tourism and Community Development							
	1.1.3.5 – Facilitate increasing child and aged care supply when shortfalls are identified.	Corporate and Community Services	Manager Tourism and Community Development							
	1.1.3.6 – Lobby Government and industry to increase child and aged care supply when shortfalls are identified.	Development and Economic Growth	Economic Development Manager							
1.1.4 – Youth of the shire are engaged and supported through the provision of adequate programs and training services to facilitate the retention of our young people	1.1.4.1 – Investigate and develop pathways to engage, train and retain young people in the workforce.	General Manager	Executive Manager Corporate Planning and Workforce							
	1.1.4.2 – Prepare a Local Youth Employment Strategy and identify opportunities for addressing skills shortage areas through offering traineeships and cadetships to the local community.	Development and Economic Growth	Economic Development Manager							
	1.1.4.3 – Partner with the business community, state and federal government to provide opportunities and actively support youth of Narrabri Shire to initiate micro and small businesses, as legitimate alternatives to securing traditional employment.	Corporate and Community Services	Manager Tourism and Community Development							
	1.1.4.4 – Lobby for increased access to skills training within Narrabri Shire.	Corporate and Community Services	Manager Tourism and Community Development							
	1.1.4.5 – Adopt the business plan for the North West Training "Shop Front" in Narrabri Shire.	Development and Economic Growth	Economic Development Manager							
	1.1.4.6 – Establish and operate a Narrabri Shire Youth Council in collaboration with the Shires Schools.	Corporate and Community Services	Manager Tourism and Community Development							
	1.1.4.7 – Investigate viability of a PCYC in Narrabri Shire.	Development and Economic Growth	Economic Development Manager							
	1.1.4.8 Facilitate the creation of the Country University Centre Campus to meet the requirements of the governing body.	Corporate and Community Services	Property Services Manager							
	1.1.4.9 – Council to undertake discussions with Cotton Seed Distributors, Sydney University, Narrabri Shire schools and educational facilities (and other interested parties) about jointly establishing a learning and development centre potentially located at Federation Farm or any other alternate feasible Shire location.	Corporate and Community Services	Manager Tourism and Community Development							
OBJECTIVE 1.2 – Our vibrant country lifestyle will be enhanced through embracing our recreational and cultural diversity										
1.2.1 – Major towns have attractive and welcoming CBD areas that provide opportunities	1.2.1.1 – Implement shaded green spaces within Narrabri Shire's three core CBD areas.	Development and Economic Growth	Community Facilities Manager							
	1.2.1.2 – Investigate, design and implement renovation/improvements to Wee Waa CBD.	Infrastructure Delivery	Manager Parks and Open Spaces							

Strategy	Action	Responsible Directorate	Responsible Manager	Source	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
for social interaction	1.2.1.3 – Engage with business owners to ensure shop fronts are well maintained.	Development and Economic Growth	Executive Manager Planning and Environment							
	1.2.1.4 – Review Development Control Plans and policies to encourage footpath dining options.	Development and Economic Growth	Planning and Regulatory Services Manager							
	1.2.1.5 – Establish and have adopted a Sporting Wall of Fame Policy.	Corporate and Community Services	Manager Tourism and Community Development							
1.2.2 – Promote and support the development of and access to creative arts	1.2.2.1 – Explore opportunities for the provision of arts and cultural events in all towns and villages.	Corporate and Community Services	Manager Cultural Facilities							
	1.2.2.2 – Facilitate cultural shows at The Crossing Theatre.	Corporate and Community Services	Manager Cultural Facilities							
	1.2.2.3 – Encourage and support the Narrabri Eisteddfod.	Corporate and Community Services	Venue Manager							
1.2.3 – Maximise community access to existing natural environmental assets across the Shire	1.2.3.2 – Review access and investigate support infrastructure to the waterways in the three major towns.	Development and Economic Growth	Community Facilities Manager							
	1.2.3.3 – Review sign posting for adequacy and incorporate latest digital technology to raise awareness of assets across the Shire.	Corporate and Community Services	Manager Tourism and Community Development							
	1.2.3.4 – Work with NSW National Parks and Wildlife to improve access to Deriah Aboriginal area.	Infrastructure Delivery	Design Services Manager							
	1.2.3.5 – Investigate viability of establishing tours at peak times of significant environmental assets.	Corporate and Community Services	Manager Tourism and Community Development							
	1.2.3.6 – Assessment of Federation Farm irrigation area to ensure irrigation practices remain sustainable in the long term.	Infrastructure Delivery	Water Services Manager							
	1.2.3.7 – Undertake a preliminary feasibility study into the establishment of a weir down-stream from The Crossing Theatre	Infrastructure Delivery	Manager Design Services							
1.2.4 – Promote and support Reconciliation in partnership with the Aboriginal community	1.2.4.1 – Raise internal and external awareness of Council's commitment to Reconciliation and the Reflect Reconciliation Action Plan (RRAP).	Development and Economic Growth	Economic Development Manager							
	1.2.4.10 – Establish and have adopted a Sporting Wall of Fame Policy.	Development and Economic Growth	Economic Development Manager							
	1.2.4.11 – Review Reflect Reconciliation Action Plan.	Corporate and Community Services	Manager Tourism and Community Development							
	1.2.4.2 – Celebrate National Reconciliation Week to build relationships with Aboriginal and Torres Strait Islander Peoples and the broader community.	Development and Economic Growth	Economic Development Manager							
	1.2.4.3 – Develop and maintain external relationships with Aboriginal and Torres Strait Islander Peoples, Organisations and Communities.	Development and Economic Growth	Economic Development Manager							
	1.2.4.4 – Raise internal understanding of Aboriginal and Torres Strait Islander cultural protocols.	Development and Economic Growth	Economic Development Manager							
	1.2.4.5 – Create a culturally welcoming and respectful environment for Aboriginal and Torres Strait Islander peoples.	Development and Economic Growth	Economic Development Manager							
	1.2.4.6 – Build and maintain relationships with Aboriginal and Torres Strait Islander Peoples through facilitating a range of local, state and national activities.	Development and Economic Growth	Economic Development Manager							
	1.2.4.7 – In conjunction with the Aboriginal community successfully organise and run Reconciliation Week.	Corporate and Community Services	Manager Tourism and Community Development							
	1.2.4.8 – In conjunction with the Aboriginal community successfully organise and run NAIDOC Week.	Corporate and Community Services	Manager Tourism and Community Development							
	1.2.4.9 – In conjunction with the Aboriginal community progress the State Heritage Register nomination for Waterloo Creek.	Corporate and Community Services	Manager Tourism and Community Development							
OBJECTIVE 1.3 – Our communities will be provided with facilities and services to increase social connectivity and accessibility										
1.3.1 – Ensure adequate community transport is available to access essential health care and social needs	1.3.1.1 – Actively facilitate the reintroduction of a Narrabri to Sydney RPT air Service.	Development and Economic Growth	Economic Development Manager							
	1.3.1.3 – Lobby to maintain and potentially improve access to a passenger rail service to Sydney.	Development and Economic Growth	Economic Development Manager							
	1.3.1.4 – Promote the availability of Brisbane as a viable medical alternative to Sydney to health professionals and the community.	Development and Economic Growth	Economic Development Manager							
	1.3.1.5 – Encourage adequate and ongoing provision of community transport services.	Development and Economic Growth	Economic Development Manager							
	1.3.1.6 – Promote Narrabri Shire as a rewarding and viable location to attract medical professionals.	Development and Economic Growth	Economic Development Manager							
	1.3.1.7 – Provide a report to council on current community transport availability.	Corporate and Community Services	Manager Tourism and Community Development							

Strategy	Action	Responsible Directorate	Responsible Manager	Source	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
1.3.2 – Strengthen access to services through enhanced use of technology	1.3.2.1 – Investigate and explore opportunities to provide free Wireless Fidelity (Wi-Fi) to service Central Business District's (CBDs).	Corporate and Community Services	Information Services Manager							
	1.3.2.2 – Implement proximity technologies to service the Narrabri Shire community.	Corporate and Community Services	Information Services Manager							
	1.3.2.3 – Explore opportunities to further enhance the use of proximity technologies to keep the community informed on community facilities and services.	Development and Economic Growth	Community Facilities Manager							
	1.3.2.4 – Investigate opportunities to provide Council services more effectively through use of technology.	Corporate and Community Services	Information Services Manager							
	1.3.2.5 – Explore social media platforms to increase online presence and Library usage.	Corporate and Community Services	Library Manager							
1.3.3 – All towns and villages have access to at least one quality meeting place to facilitate social gathering	1.3.3.1 Complete an audit of availability of sites suitable for meeting places throughout the Shire.	Development and Economic Growth	Community Facilities Manager							
	1.3.3.2 – Commence planning to ensure all towns and villages have a quality park facility.	Development and Economic Growth	Community Facilities Manager							
1.3.4 – Continually improve access to community facilities and services across the Shire	1.3.4.1 – Investigate opportunities to provide easily accessible customer service centres for residents in Wee Waa and Boggabri.	Corporate and Community Services	Library Manager							
	1.3.4.10 – Support community organisations and sporting clubs to remove barriers and increase participation of people with a disability.	Corporate and Community Services	Manager Tourism and Community Development	Disability Inclusion Action Plan 2017-2021						
	1.3.4.11 – Council to encourage and support people with a disability to apply for positions at Council.	General Manager	Executive Manager Corporate Planning and Workforce	Disability Inclusion Action Plan 2017-2021						
	1.3.4.12 – Review Equal Employment Opportunity (EEO) Policy to ensure compliance with accessibility and inclusion requirements.	General Manager	Executive Manager of Human Resources	Disability Inclusion Action Plan 2017-2021						
	1.3.4.13 – Reduce barriers for volunteers to participate in Council programs.	General Manager	Executive Manager Human Resources	Disability Inclusion Action Plan 2017-2021						
	1.3.4.14 – Liaise with employment agencies to develop a process for providing support to applicants for Council positions.	General Manager	Executive Manager of Human Resources							
	1.3.4.15 – Council to promote employment of people with a disability within local businesses throughout the Shire.	Development and Economic Growth	Economic Development Manager	Disability Inclusion Action Plan 2017-2021						
	1.3.4.16 – Explore option to improve the maintenance and circulation of the Community Directory.	Corporate and Community Services	Manager Tourism and Community Development	Disability Inclusion Action Plan 2017-2021						
	1.3.4.17 – Provide links on Council's website to relevant disability inclusion information.	Development and Economic Growth	Economic Development Manager	Disability Inclusion Action Plan 2017-2021						
	1.3.4.18 – Provide accurate, timely and comprehensive accessibility information about events within the Shire.	Development and Economic Growth	Tourism Manager							
	1.3.4.19 – Develop a Plain English / Easy Read version of the DIAP.	Development and Economic Growth	Economic Development Manager	Disability Inclusion Action Plan 2017-2021						
	1.3.4.2 – Facilitate the creation of an Access and Inclusion Committee, incorporating Councillor and community representation.	Development and Economic Growth	Economic Development Manager	Disability Inclusion Action Plan 2017-2021						
	1.3.4.20 – Support interagency meetings to improve communications and develop mutually beneficial outcomes.	Corporate and Community Services	Manager Tourism and Community Development	Disability Inclusion Action Plan 2017-2021						
	1.3.4.21 – Support Boggabri, Narrabri and Wee Waa in establishing Dementia Friendly Towns.	Corporate and Community Services	Manager Tourism and Community Development	Disability Inclusion Action Plan 2017-2021						
	1.3.4.22 – Investigate relocation of the Boggabri Library to allow expansion and improve access to library services by a broad cross-section of the community.	Corporate and Community Services	Library Manager							
	1.3.4.23 – Investigate the development of a precinct plan for the Bellata town to facilitate a primitive camping area playground and toilet between the Golf Club and the School.	Development and Economic Growth	Planning and Regulatory Services Manager							
	1.3.4.24 – Investigate a premiere precinct for gun clubs within the Shire.	Development and Economic Growth	Executive Manager Planning and Environment							
	1.3.4.25 – Monitor, review and evaluate progress of Narrabri Shire Access and Inclusion Advisory Committee Strategy and report to community at quarterly Access and Inclusion Advisory Committee Meetings.	Corporate and Community Services	Tourism Manager							
	1.3.4.3 – Provide incentives and support for inclusive and socially connecting activities through revision of the Community Grants Fund Policy and application process.	Development and Economic Growth	Economic Development Manager	Disability Inclusion Action Plan 2017-2021						
	1.3.4.4 – Promote an understanding of inclusion within the business community through distribution of information and support for educational programs.	Corporate and Community Services	Manager Tourism and Community Development	Disability Inclusion Action Plan 2017-2021						
	1.3.4.5 – Incorporate an understanding of the needs of people with a disability into the staff induction process.	General Manager	Executive Manager Human Resources	Disability Inclusion Action Plan 2017-2021						

Strategy	Action	Responsible Directorate	Responsible Manager	Source	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
	1.3.4.6 – All capital works projects will incorporate upgrades that are consistent with inclusion and accessibility requirements.	Infrastructure Delivery	Design Services Manager	Disability Inclusion Action Plan 2017-2021						
	1.3.4.7 – Ensure inclusion and accessibility requirements are examined when improving children’s playgrounds.	Development and Economic Growth	Community Facilities Manager							
	1.3.4.8 – Develop a Design Principles Policy which provides guidelines for design of all infrastructure, projects, processes and policies in compliance with relevant legislation and inclusion principles.	Infrastructure Delivery	Design Services Manager	Disability Inclusion Action Plan 2017-2021						
	1.3.4.9 – Improve library services to support an autism-friendly environment, home library services, IT training and provision of special collections.	Corporate and Community Services	Library Manager	Disability Inclusion Action Plan 2017-2021						
OBJECTIVE 1.4 – A diverse range of quality learning options will be available to improve knowledge and skills within the community										
1.4.1 – Ensure our schools are provided with the resources required to deliver quality learning outcomes and retain student numbers	1.4.1.1 – Investigate options for schools to share facilities with Council.	Development and Economic Growth	Community Facilities Manager							
	1.4.1.2 – Facilitate and support the continued operation of the Federation Farm share farming agreement.	Infrastructure Delivery	Manager Water Services							
	1.4.1.3 – Identify barriers to provision of quality education outcomes in consultation with school communities.	Development and Economic Growth	Economic Development Manager							
	1.4.1.5 – Engage with local schools to support and lobby for the provision of quality learning outcomes.	Development and Economic Growth	Economic Development Manager							
1.4.2 – Improve access to learning options for mature residents	1.4.2.1 – Lobby for the improvement of TAFE offerings and facilities in the Narrabri Shire.	Development and Economic Growth	Economic Development Manager							
	1.4.2.3 – Lobby for the expansion of existing educational offerings in Narrabri Shire.	Corporate and Community Services	Manager Tourism and Community Development							
1.4.3 – Work with training providers and industry to focus on the delivery of local industry training requirements	1.4.3.1 – Facilitate the development of a regional training plan to meet industry and community needs in partnership with key stakeholders	Development and Economic Growth	Economic Development Manager							
	1.4.3.2 – Coordinate a working group of agriculture and extractive industry representatives to assist in identifying local industry training requirements.	Development and Economic Growth	Economic Development Manager							
1.4.4 – Leverage off established research facilities to grow industry training hubs	1.4.4.2 – Provide Science, Technology, Engineering and Mathematics (STEM) based programming in partnership with the community.	Corporate and Community Services	Manager Cultural Facilities							
OBJECTIVE 1.OC1 – Regional standard Narrabri CBD										
1.OC1.2 – Retail areas are shaded, attractive and well maintained and provide facilities for the elderly and disabled	OC1.2.3 – Implement Narrabri CBD Master Plan projects in priority order	Corporate and Community Services	Community Facilities Manager	Narrabri CBD Master Plan 2014						
OBJECTIVE 1.OC2 – Regional standard industrial land developments										
1.OC2.2 – Facilitate the development of industrial and commercial land	OC2.2.1 – Monitor industrial and commercial land availability for new business	Development and Economic Growth	Economic Development Manager							
OBJECTIVE 1.OC3 – Adequate health services to meet the needs of a regional centre										
1.OC3.1 – Promotion of walking and cycling	OC3.1.3 – Seek grant funding options to implement the Pedestrian Access Management Plan (PAMP) Plan adopted by Council	Infrastructure Delivery	Design Services Manager							
	OC3.1.4 – Seek grant funding to achieve a cycleway/footpath on the eastern side of George Street between Boundary and Mitchell Streets Wee Waa under the RMS Pedestrian Access and Mobility Plan (PAMP) Plan program	Infrastructure Delivery	Design Services Manager							
1.OC3.2 – Provide access to public swimming pools in Narrabri, Wee Waa and Boggabri	OC3.2.10 – Investigate structural effectiveness of pool infrastructure at all three outdoor pools	Corporate and Community Services	Community Facilities Manager							
	OC3.2.3 – Review operating hours for all public swimming pools to ensure cost effective provision of service with a maximum subsidy per user/per use of \$15.00	Corporate and Community Services	Community Facilities Manager							
1.OC3.3 – Advocate for adequate health services to meet the needs of a regional centre	OC3.3.1 – Monitor provision of health services throughout the Shire and lobby NSW Health for deficiencies to be rectified	Development and Economic Growth	Economic Development Manager							
OBJECTIVE 1.OC4 – Expanded tertiary educational facilities (agriculture, education, business, mining and health)										
1.OC4.2 – Grow volunteer involvement	OC4.2.1 – Enable volunteer involvement through policies and procedures to support their engagement within Council activities	General Manager	Executive Manager Human Resources							

Strategy	Action	Responsible Directorate	Responsible Manager	Source	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
1.OC4.3 – Develop increase in local training and population workplace opportunities	OC4.3.1 – Identify shortfalls in provision of training locally for relevant local industries	Development and Economic Growth	Economic Development Manager							
1.OC4.4 – Provide opportunities for local operators and businesses to be educated and increase skill levels for tourism	OC4.4.3 – Implement adopted tourism plans and strategies, Tourism Destination Management Plan Volume 1, 2014–2019 and Tourism Destination Management Plan Volume 2, Strategic Action Plan 2014–2019	Corporate and Community Services	Tourism Manager							
1.OC4.5 – Proactively engage with government agencies for expanded tertiary education facilities	OC4.5.1 – Lobby for expanded tertiary education facilities	Development and Economic Growth	Economic Development Manager							
1.OC4.6 – Provide library services and facilities for the benefit of the community	OC4.6.3 – Review refurbishment/ replacement of Library fit out and furnishing	Corporate and Community Services	Library Manager							
1.OC4.7 – Encourage schools and private operators to provide additional childcare facilities	OC4.7.1 – Review Shire wide childcare needs with providers and community to identify gaps between supply and demand	Development and Economic Growth	Economic Development Manager							
	OC4.7.2 – Investigate the design, renovation costs and potential funding options of developing the Boggabri Bowling Club building into a usable community facility	Corporate and Community Services	Property and Assets Manager	Resolution 448/2015						
OBJECTIVE 1.OC5 – Adequate accommodation available to meet demand (residential, community, industrial, aged and itinerant)										
1.OC5.2 – More timely Development Applications	OC5.2.1 – Review Development approval processes	Development and Economic Growth	Strategy and Land Use Manager							
OBJECTIVE 1.OC6 – A safe place to live, work and experience the diversity of cultural activities										
1.OC6.1 – Implement requirements of the Companion Animals Act	OC6.1.3 – Implement a companion animals compliance program to reduce the number of reported dog attacks and complaints received regarding companion animals	Development and Economic Growth	Strategy and Land Use Manager							
1.OC6.12 – Community members are regular users of parks, gardens and sporting venues	OC6.12.1 – Develop, adopt, implement, monitor and review Levels of Service and Maintenance Programs for parks, gardens and sporting venues	Corporate and Community Services	Community Facilities Manager							
	OC6.12.10 – Integrate adopted Sport and Recreation Plan into Council's Strategic Planning	Corporate and Community Services	Community Facilities Manager							
	OC6.12.3 – Develop Plans of Management for all open space precincts maintained by Council's parks and gardens section	Corporate and Community Services	Community Facilities Manager							
	OC6.12.7 – Develop priority listing of Plans of Management for Crown Reserves managed by Council and begin development	Corporate and Community Services	Property and Assets Manager							
1.OC6.13 – Towns and Village Entry Points in the Shire are visually and aesthetically appealing to residents and visitors	OC6.13.1 – Investigate the formation of an "Adopt a Road" Program	Corporate and Community Services	Community Facilities Manager							
1.OC6.15 – Monitor crime rates and promote Shire as a safe and secure environment for families	OC6.15.1 – Integrate Councils adopted Crime Prevention Plan into Council's Strategic Planning	Development and Economic Growth	Economic Development Manager							
	OC6.15.2 – Investigation and report to be completed that evaluates the merits of upgrading the existing CCTV system in the Narrabri CBD	Corporate and Community Services	Information Services Manager							
1.OC6.16 – Develop and Implement a Disability Inclusion Plan for the Shire	OC6.16.1 – Council to Develop a Disability Inclusion Plan and plan for implementation in conjunction with the Australian National Disability Strategy and NSW Disability Inclusion Plan	Development and Economic Growth	Strategy and Land Use Manager	Disability Inclusion Act						
1.OC6.2 – Ensure that Council's operations can continue to function in times of emergency	OC6.2.1 – Develop an overarching Council Business Continuity Plan	Corporate and Community Services	Director Corporate Services							
1.OC6.5 – Offer library services and programs as well as outreach services to disadvantaged	OC6.5.1 – Develop education programs in all branch libraries at least on a quarterly basis	Corporate and Community Services	Library Manager							
	OC6.5.3 – Provide home library services to housebound residents	Corporate and Community Services	Library Manager							

Strategy	Action	Responsible Directorate	Responsible Manager	Source	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
sectors of the community										
1.OC6.6 – Facilitate, coordinate, encourage and develop festivals and events for the Shire	OC6.6.1 – Build community capacity to develop festivals and events for the Shire	Corporate and Community Services	Tourism Manager							
	OC6.6.4 – Work with transport, accommodation and other operators to develop and market event packages	Corporate and Community Services	Tourism Manager							
1.OC6.7 – Provide assistance and advice to local event organisers and individuals / groups looking to organise or bid for events	OC6.7.2 – Provide assistance and advice to community event organisers and individuals / groups organising or bidding for events	Development and Economic Growth	Economic Development Manager							
OBJECTIVE 2.1 – We will maintain our open spaces, natural environment and heritage for future generations										
2.1.1 – Conserve our Aboriginal heritage through improved awareness	2.1.1.1 – Develop and implement an Aboriginal Engagement Strategy in partnership with the Aboriginal community.	Development and Economic Growth	Planning and Regulatory Services Manager							
	2.1.1.2 – Complete an Aboriginal Heritage Study to identify sites for inclusion in the Narrabri LEP.	Development and Economic Growth	Executive Manager Planning and Environment							
	2.1.1.3 – Ensure Council staff are provided with basic training to identify potential Aboriginal heritage items.	General Manager	Executive Manager Human Resources							
	2.1.1.4 – Increase community awareness of important Aboriginal sites by facilitating installation of plaques which contain important background and historical information.	Development and Economic Growth	Tourism Manager							
2.1.2 – Planning controls appropriately identify and conserve open spaces and natural environmental areas	2.1.2.1 – Implement the Narrabri Lake Plan of Management to improve the natural values of water body, surrounding parkland and recreational use.	Development and Economic Growth	Community Facilities Manager							
	2.1.2.2 – Undertake comprehensive review of the LEP 2012.	Development and Economic Growth	Executive Manager Planning and Environment							
	2.1.2.3 – Develop and implement Plans of Management for urban open spaces and environmental areas.	Corporate and Community Services	Manager Property Services							
	2.1.2.4 – Review the single Narrabri Development Control Plan to ensure controls for open space and environmental zones adequately protect those zones.	Development and Economic Growth	Planning and Regulatory Services Manager							
2.1.3 – Passive recreational open spaces are well maintained and accessible for public use	2.1.3.1 – Develop a business case for construction and ongoing maintenance of a shared walk cycle path on the Narrabri Creek banks.	Development and Economic Growth	Community Facilities Manager							
	2.1.3.10 – Work with the local community to develop a Bicycle User Group and support its development. The group could be responsible for holding regular group rides, organise and promote Ride to Work days and similar promotions, and advocacy.	Infrastructure Delivery	Design Services Manager							
	2.1.3.11 – Participate in National Ride/Walk to Work and Ride/Walk to School days and support other cycle events in the Shire (e.g. Santos North West Cycle Tour) and encourage others to be held. Promote these events to the community and encourage involvement by holding competitions and BBQ breakfast events.	Infrastructure Delivery	Design Services Manager							
	2.1.3.13 – Continue to support cycle events in the Shire (e.g. Santos North West Cycle Tour) and encourage others to be held. Combine events with activities to encourage visitors to stay longer and go on other bike rides in the Shire.	Infrastructure Delivery	Design Services Manager							
	2.1.3.14 – Develop a Safe Routes for Seniors program in the Shire by auditing popular routes in association with a senior/aged care facility, make improvements and then promote their use	Infrastructure Delivery	Manager Design Services	Narrabri Shire Cycling and Walking Strategy and PAMP						
	2.1.3.15 – In association with schools, audit key routes to school and improve the facilities along these routes.	Infrastructure Delivery	Manager Design Services	Narrabri Shire Cycling and Walking Strategy and PAMP						
	2.1.3.16 – Encourage schools to audit their bicycle parking to make sure it is secure, visible and sheltered from the elements.	Infrastructure Delivery	Design Services Manager							
	2.1.3.17 – Work with local schools to encourage more children to walk or cycle to school.	Infrastructure Delivery	Design Services Manager							
	2.1.3.18 – Review existing maintenance program to ensure it incorporates regular maintenance of footpaths, shared paths and on road cycle facilities.	Infrastructure Delivery	Manager Road Services	Narrabri Shire Cycling and Walking Strategy and PAMP						
	2.1.3.19 – Seek funding to contribute to the cost of construction of a shared walk and cycle path along the banks of the Narrabri Creek.	Development and Economic Growth	Community Facilities Manager							
	2.1.3.2 – Work with RMS to provide walk and cycle facilities as per the network plans in Section 6.0 along RMS roads through the towns and provide crossings at convenient locations.	Infrastructure Delivery	Design Services Manager							
	2.1.3.20 – Adopt and implement a suite of Service Level Agreements (SLAs) for the maintenance of Narrabri Shire's open spaces.	Development and Economic Growth	Community Facilities Manager							

Strategy	Action	Responsible Directorate	Responsible Manager	Source	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
	2.1.3.21 – Promote the use of Council's passive recreational open spaces through advertising on Council's webpage, newspaper, Visitor Information Centre and Libraries.	Development and Economic Growth	Community Facilities Manager							
	2.1.3.22 – Investigate the feasibility of a northern tree corridor along the Newell Highway.	Infrastructure Delivery	Manager Parks and Open Spaces							
	2.1.3.3 – Investigate and implement solution under the Dangar Street Bridge across Narrabri Creek near Cameron Park which enables pedestrians and cyclist to traverse under the bridge safely and conveniently.	Infrastructure Delivery	Design Services Manager							
	2.1.3.4 – Support the use of quieter rural roads for cycle training purposes by identifying a number of well used roads and ensuring they are regularly maintained and warning signs provided to "Watch for Bikes" along these routes.	Infrastructure Delivery	Design Services Manager							
	2.1.3.5 – Provide support facilities such as wayfinding and health signage, seating and drinking fountains along key recreational routes in each township. Exercise stations should also be considered for key routes.	Infrastructure Delivery	Design Services Manager							
	2.1.3.6 – Ensure appropriate regulatory and guidance signage is provided on all existing and proposed walk and cycle facilities.	Infrastructure Delivery	Manager Design Services	Narrabri Shire Cycling and Walking Strategy and PAMP						
	2.1.3.7 – Develop local information brochures and website information on safe walk and cycle practices, to be made available at community information locations in the Shire (e.g. public libraries) and at tourist information kiosks. Incorporate education material on road rules, rules and etiquettes on sharing pathways and sharing the road. This should include existing infrastructure maps and suggestions for health and tourist walks/rides, links to community groups holding rides, etc.	Infrastructure Delivery	Manager Design Services	Narrabri Shire Cycling and Walking Strategy and PAMP						
	2.1.3.8 – Work with NSW Police to increase helmet wearing by cyclists in the Shire, as well as enforcing parking on footpaths.	Infrastructure Delivery	Design Services Manager							
	2.1.3.9 – Investigate bicycle education programs that can be implemented in the Shire. For example, the Nationally accredited AustCycle program is often delivered in association with community groups. The program should be held annually at local schools as well as one targeting adult cyclists.	Infrastructure Delivery	Design Services Manager							
	2.1.4 – Minimise the impacts of noxious weeds and feral and domestic animals on the environment	2.1.4.1 – Work with the Northern Inland Weeds Advisory Committee, Catchment Management Authorities, Landcare and other "care" groups to ensure a co-ordinated approach to weed management programs over all land tenures.	Development and Economic Growth	Environmental Services Manager						
2.1.4.10 – Increase community awareness of their responsibility to manage weeds and inform them about the new changes in legislation, in particular the introduction of the New Biosecurity Act 2015		Development and Economic Growth	Environmental Services Manager							
2.1.4.11 – Prevent, eliminate and restrict the spread of noxious weeds in the Shire by increasing the number of patrols and increasing communication with local farmers.		Development and Economic Growth	Environmental Services Manager							
2.1.4.12 – Acquisition of a new weed database system.		Development and Economic Growth	Environmental Services Manager							
2.1.4.2 – Prepare and implement management plans for individual Priority Weeds.		Development and Economic Growth	Environmental Services Manager							
2.1.4.3 – Increase surveillance and use a weed software to map weed infestation, to ensure effective management programs are undertaken in infested areas.		Development and Economic Growth	Environmental Services Manager							
2.1.4.4 – Promote best weed management practices to landholders, including a range of control techniques for integrated weed management.		Infrastructure Delivery	Manager Parks and Open Spaces	Weed Management Program						
2.1.4.5 – Work with other vegetation managers and land management agencies to ensure weed management programs are included in vegetation management programs.		Infrastructure Delivery	Manager Parks and Open Spaces	Weed Management Program						
2.1.4.6 – Promote vegetation rehabilitation as a key part of weed management.		Infrastructure Delivery	Manager Parks and Open Spaces	Weed Management Program						
2.1.4.7 – Complete a companion animals audit in urban areas to ensure micro chipping and registration.		Development and Economic Growth	Planning and Regulatory Services Manager							
2.1.4.8 – Support animal owners through educational materials to maintain animal behaviour that is consistent with the expectations of the community.		Development and Economic Growth	Executive Manager Planning and Environment							
2.1.4.9 – Seek funding to support microchipping, desexing and responsible companion animal program campaigns.		Development and Economic Growth	Executive Manager Planning and Environment							
OBJECTIVE 2.2 – We will protect our environment through sustainable planning and well-resourced emergency services										
2.2.1 – Community emergency service providers are well resourced to adequately prepare and	2.2.1.1 – Actively partner with the Rural Fire Service (RFS) and State Emergency Services (SES) to ensure preparedness for emergency response, focusing on plant and equipment.	Infrastructure Delivery	Manager Fleet Services							
	2.2.1.2 – Actively partner with the State Emergency Services to ensure plant and equipment are appropriate.	Infrastructure Delivery	Manager Fleet and Plant							

Strategy	Action	Responsible Directorate	Responsible Manager	Source	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
respond to natural disasters and emergencies	2.2.1.3 – Ensure Narrabri Shire has identified and adequately resources Disaster Recovery site(s).	Infrastructure Delivery	Director Infrastructure Delivery							
	2.2.1.4 – Facilitate and support the Local Emergency Management Committee.	Infrastructure Delivery	Manager Fleet Services							
2.2.2 – Protect and rehabilitate degraded and fragmented areas and enhance corridors that connect remnant bushland	2.2.2.1 – Encourage the formation of active Landcare groups throughout the Shire and involve groups in Council rehabilitation programs.	Development and Economic Growth	Environmental Services Manager							
	2.2.2.2 – Assist Landcare groups to identify projects and access funding to achieve rehabilitation of sites.	Development and Economic Growth	Environmental Services Manager							
	2.2.2.3 – Identify areas of biodiversity value and potential linking corridors in Geographical Information System (GIS).	Corporate and Community Services	Property Services Manager							
	2.2.2.4 – Identify lands with high salinity in Geographical Information System (GIS).	Corporate and Community Services	Property Services Manager							
	2.2.2.5 – Develop and implement strategies to achieve coordinated establishment of biodiversity corridors.	Development and Economic Growth	Environmental Services Manager							
	2.2.2.6 – Seek funding to protect and rehabilitate land owned by Council.	Infrastructure Delivery	Manager Parks and Open Spaces							
2.2.3 – Ensure Council and government agencies have a robust compliance program to protect environmental assets	2.2.3.1 – Review extractive industries environmental compliance reports and plans annually.	Development and Economic Growth	Environmental Services Manager							
	2.2.3.2 – Audit at least 15 former industrial development approvals issued by Council for continued compliance.	Development and Economic Growth	Planning and Regulatory Services Manager							
	2.2.3.3 – Request state regulatory authorities present annually to Council.	Development and Economic Growth	Executive Manager Planning and Environment							
2.2.4 – Decision making will be informed by the principles of Ecologically Sustainable Development and the precautionary principle	2.2.4.1 – Regionally and state significant developments are assessed and reviewed against the principles of ecologically sustainable development and the precautionary principle.	Development and Economic Growth	Executive Manager Planning and Environment							
	2.2.4.2 – Provide training to Council managers to improve understanding of applying the principles of ecologically sustainable development (ESD).	Development and Economic Growth	Executive Manager Planning and Environment							
OBJECTIVE 2.3 – Our natural resource consumption will be reduced and waste well managed										
2.3.1 – Investigate and implement alternative energy technologies to reduce Council's carbon footprint	2.3.1.1 – Examine avenues to increase the proportion of ethanol blended fuel consumption by Council.	Infrastructure Delivery	Manager Fleet and Plant							
	2.3.1.2 – Investigate opportunities to increase energy efficiencies at Council facilities.	Corporate and Community Services	Property Services Manager							
	2.3.1.3 – Develop and implement plans for installing energy efficient technologies and innovations at identified Council facilities i.e. solar panels, LED lighting, air-conditioning.	Corporate and Community Services	Manager Property Service							
	2.3.1.4 – Investigate opportunities to access the Climate Change fund from the Office of Environment and Heritage.	Development and Economic Growth	Environmental Services Manager							
	2.3.1.5 – Investigate opportunities to replace street lighting in low traffic areas to LED.	Infrastructure Delivery	Road Services Manager							
2.3.2 – Implement a waste management strategy focusing on waste avoidance, reusing and recycling to minimise the proportion of waste sent to landfill and to maximise the use of our natural resources	2.3.2.1 – Provide waste education programs to the community with a focus on avoiding waste generation and improving their behaviour towards reusing and recycling.	Development and Economic Growth	Environmental Services Manager							
	2.3.2.10 – Investigate potential for installation of recycling bins in public places.	Development and Economic Growth	Environmental Services Manager							
	2.3.2.11 – Event organisers are required to provide recycling facilities at all events with a patronage greater than 100.	Development and Economic Growth	Tourism Manager							
	2.3.2.12 – Finalise, adopt and commence implementation of the Narrabri Shire Waste Management Strategy.	Development and Economic Growth	Environmental Services Manager							
	2.3.2.15 – Develop and adopt a Waste Management Strategy for the Shire.	Infrastructure Delivery	Manager Waste Services							
	2.3.2.16 – Develop long term strategy for the Narrabri Landfill.	Infrastructure Delivery	Manager Waste Services							
	2.3.2.2 – Seek funding to improve the current waste infrastructure to allow an increase in separation at source and recycling rates for households, business and industry.	Development and Economic Growth	Environmental Services Manager							
	2.3.2.3 – Analyse the viability of providing recycling facilities in public spaces in the Shire.	Development and Economic Growth	Environmental Services Manager							
	2.3.2.4 – Seek opportunities for resource recovery from the main waste types produced in the Shire, such as e-waste, construction and demolition waste, and scrap metal.	Development and Economic Growth	Environmental Services Manager							
	2.3.2.5 – Create and maintain an illegal dumping database to allow Council to make informed decisions and develop strategies to manage illegal dumping and target hotspots.	Development and Economic Growth	Environmental Services Manager							
	2.3.2.6 – Support local industries on implementing a waste minimisation program that involves the use of more efficient manufacturing processes, better and recycled materials to reduce the production of waste.	Development and Economic Growth	Environmental Services Manager							

Strategy	Action	Responsible Directorate	Responsible Manager	Source	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
	2.3.2.7 – Actively promote the ‘Community Recycling Centre’.	Infrastructure Delivery	Manager Waste Services							
	2.3.2.8 – Conduct educational programs for community members on the effects on kerb side collection contamination.	Development and Economic Growth	Environmental Services Manager							
	2.3.2.9 – Seek funding for installation of gross pollutant traps on stormwater discharge to the Narrabri Creek.	Development and Economic Growth	Environmental Services Manager							
2.3.3 – Conserve and manage our natural water resources for environmental and agricultural sustainability	2.3.3.1 – Provide accurate bulk metering and customer metering to minimise water loss.	Infrastructure Delivery	Water Services Manager							
	2.3.3.3 – Participate in MDBA consultation processes to ensure existing irrigation industry is not detrimentally impacted.	Development and Economic Growth	Economic Development Manager							
	2.3.3.4 – Establish a monitoring program to analyse the water quality in the main waterbodies of the Shire that includes periodic water sampling.	Infrastructure Delivery	Water Services Manager							
	2.3.3.5 – Investigate expansion of Water supply in Gwabegar; specifically but not limited to Silo Road, Wombo Road and Baradine Creek Road.	Infrastructure Delivery	Water Services Manager							
	2.3.3.6 – Investigate and communicate water quality improvement and pricing for Town and Village Water supplies.	Infrastructure Delivery	Water Services Manager							
	2.3.3.7 – Engage with the Community on the subject of a treated water supply.	Infrastructure Delivery	Manager Water Services							
	2.3.3.8 – Development of an upgrade plan for the Narrabri Wastewater Treatment Plant. Planned completion.	Infrastructure Delivery	Water Services Manager							
OBJECTIVE 2.4 – The impacts of extractive industries on the environment will be minimised										
2.4.1 – The community is informed by real time regional dust monitoring data to inform personal decisions	2.4.1.1 – Lobby for installation of an independent regional dust monitoring system, with a specific site being located in or in close proximity to Boggabri.	Planning, Strategy People	Manager Development							
	2.4.1.2 – Work cooperatively with mining companies and environmental groups to monitor impacts of dust.	Development and Economic Growth	Executive Manager Planning and Environment							
2.4.2 – Projects are managed to minimise active disturbance areas and limit time to revegetation	2.4.2.1 – All submissions on extractive industry state significant developments will request no final void as a condition of consent.	Planning, Strategy People	Manager Strategic Planning							
	2.4.2.2 – All submissions on extractive industry state significant developments will request mine plans as a condition of consent that minimise active mining footprints.	Development and Economic Growth	Executive Manager Planning and Environment							
	2.4.2.3 – Develop a rehabilitation plan for unused Council owned quarries	Infrastructure Delivery	Road Services Manager							
2.4.3 – Ground water extractions are maintained in an environmentally sustainable manner to ensure long term viability and quality	2.4.3.1 – Monitor water quality performance and identify trends.	Infrastructure Delivery	Manager Water Services							
	2.4.3.2 – Engage with lead regulator of major projects to ensure the community is informed of their actions to regulate water extractions.	Development and Economic Growth	Environmental Services Manager							
	2.4.3.3 – Maintain a database of water quality results from public water supply bores and identify trends.	Infrastructure Delivery	Manager Water Services							
2.4.4 – Potential environmental and community impacts are minimised through thorough assessment and independent monitoring	2.4.4.1 – Council’s gravel pits are operated and maintained in an environmentally compliant manner.	Infrastructure Delivery	Manager Road Services							
	2.4.4.2 – Participate in public exhibition processes for major state significant developments to protect the community interests.	Planning, Strategy People	Manager Strategic Planning							
	2.4.4.3 – Lobby the NSW Government for monitoring actions to be performed by the regulators at the proponents cost.	Development and Economic Growth	Executive Manager Planning and Environment							
OBJECTIVE 2.SE1 – Sustainable land use										
2.SE1.4 – Determine access requirements to current land bank within towns	SE1.4.2 – Install traffic counters on Sarina Street to identify traffic types and volumes to allow further assessment of the merits of upgrading Sarina Street, Narrabri	Infrastructure Delivery	Road Services Manager							
2.SE1.5 – Sustainable use of resources	SE1.5.2 – Establish Management Plans for quarries and gravel pits to allow rehabilitation at the end of their useful life by maintaining appropriate Restricted Asset levels	Infrastructure Delivery	Road Services Manager							
2.SE1.6 – Actively partner with the Northern Inland Weeds Advisory Committee to implement the Weed Action Plan and Invasive Species Plan	SE1.6.1 – Identify and capitalise on opportunities to partner with public and private land owners to manage noxious and invasive species to minimise the impact on biodiversity in the Shire	Development and Economic Growth	Strategy and Land Use Manager							
OBJECTIVE 2.SE2 – Ensure a clean, green environment for the future										

Strategy	Action	Responsible Directorate	Responsible Manager	Source	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
2.SE2.1 – Exercise Council's statutory functions under the Environmental Planning and Assessment Act 1979 properly and equitably and determine applications efficiently and in accordance with statutory requirements and / or Council Policy and Standards	SE2.1.9 – Provide an analysis of development trends being experienced within Council's Local Government Area	Development and Economic Growth	Strategy and Land Use Manager							
2.SE2.10 – Manage waste collection, disposal and recycling in accordance with relevant legislation, regulations and guidelines	SE2.10.2 – Finalise, adopt and commence implementation of the Narrabri Shire Waste Management Strategy	Development and Economic Growth	Strategy and Land Use Manager							
	SE2.10.3 – Manage the Narrabri Landfill and Transfer Stations in compliance with the Narrabri Landfill Environmental Protection Licence and relevant legislation and guidelines	Development and Economic Growth	Strategy and Land Use Manager							
2.SE2.11 – Manage wastewater and effluent in a sustainable manner	SE2.11.1 – Operate and maintain sewage treatment plants and reticulation systems to meet licence conditions and environmental requirements	Infrastructure Delivery	Water Services Manager							
	SE2.11.18 – Continue with CCTV assessments of sewerage network to support asset management planning	Infrastructure Delivery	Water Services Manager							
2.SE2.2 – Improve the monitoring and management of on-site effluent disposal within the Region	SE2.2.1 – Implement Council's On-site Sewerage Management Policy	Development and Economic Growth	Strategy and Land Use Manager							
2.SE2.9 – Provide a safe, reliable and economic waste collection and disposal service which meets modern environmental standards	SE2.9.3 – Develop and implement community education strategies regarding waste avoidance, reuse and recycling	Development and Economic Growth	Strategy and Land Use Manager							
OBJECTIVE 3.1 – We will stimulate business and tourism by maximising our assets and attracting regional events										
3.1.1 – Identify and facilitate a diverse event, conference and entertainment program	3.1.1.1 – Review the brand and market position of The Crossing Theatre.	Corporate and Community Services	Manager Cultural Facilities							
	3.1.1.2 – Identify external funding opportunities to assist with the provision of events through The Crossing Theatre.	Corporate and Community Services	Manager Cultural Facilities							
	3.1.1.3 – Identify opportunities for corporate, association, not for profit and government organisations to host regional and rural conferencing in Narrabri Shire.	Corporate and Community Services	Manager Cultural Facilities							
	3.1.1.4 – Develop and maintain relationships with national and international touring promoters.	Corporate and Community Services	Manager Cultural Facilities							
	3.1.1.5 – Investigate the feasibility to continue with child and youth school holiday programs.	Corporate and Community Services	Venue Manager							
	3.1.1.6 – Identify alternative funding opportunities to implement innovative Library Outreach programs.	Corporate and Community Services	Manager Tourism and Community Development							
3.1.2 – Facilitate the provision of a quality tourism product to present to visitors	3.1.2.1 – Investigate the provision of quality, high impact gateway entry signs, combined with ongoing improvements in the landscaping presentation of the entry corridors to major towns.	Development and Economic Growth	Tourism Manager							
	3.1.2.11 – Review, update and adopt the Tourism Destination Management Plan and Strategic Action Plan 2020 – 2025 through community engagement and stakeholder consultation.	Development and Economic Growth	Tourism Manager							
	3.1.2.12 – Develop a Management Plan for the Pilliga Artesian Bore Baths reflecting the local community's aspirations for development and maintenance of the site, as well as appropriately integrating the tourism potential to attract visitors and therefore economic stimulus to Pilliga.	Infrastructure Delivery	Manager Parks and Open Spaces							
	3.1.2.13 – Investigate the creation of a tourism and entertainment hub between the Visitor Information Centre and The Crossing Theatre.	Development and Economic Growth	Community Facilities Manager							
	3.1.2.2 – Investigate the improvement of the Rose St/Church St/Kamilaroi Highway intersection to encourage travellers into Rose St creating a visual stimulus that attracts attention.	Corporate and Community Services	Manager Tourism and Community Development	Narrabri Shire Tourism Destination Management Plan 2014-2019						

Strategy	Action	Responsible Directorate	Responsible Manager	Source	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
	3.1.2.3 – Continue to improve the pedestrian and visual impact of the gateway entry points into Boggabri through gateway signage, potentially reflecting the Drover's Campfire.	Development and Economic Growth	Tourism Manager							
	3.1.2.4 – Establish a network of trails designed for special interest, activity based markets.	Development and Economic Growth	Tourism Manager							
	3.1.2.5. Continue to expand the number of Kamilaroi stories on the touch screen, support the touch Development and Economic Growth screen by a display of artefacts and/or locally produced art and artefacts, and explore the feasibility of establishing outdoor displays.	Development and Economic Growth	Tourism Manager							
	3.1.2.6 – Facilitate improvement in road access to develop the Deriah Aboriginal Area and explore options for tours and activities.	Development and Economic Growth	Tourism Manager							
	3.1.2.7 – Progressively build consumer data bases to be used for direct marketing and promotion.	Development and Economic Growth	Tourism Manager							
	3.1.2.8 – Introduce local history story boards incorporating proximity technology to the three main towns.	Development and Economic Growth	Tourism Manager							
	3.1.2.9 – Improve the gateway entry signage on the Shire boundaries.	Corporate and Community Services	Manager Tourism and Community Development	Narrabri Shire Tourism Destination Management Plan 2014-2019						
3.1.3 – Implement the Narrabri CBD Master Plan to capture a greater proportion of highway traffic opportunities and improve shopping experience	3.1.3.1 – Develop and implement a main street reinvigoration program to run alongside CBD upgrade and beautification developments.	Development and Economic Growth	Planning and Regulatory Services Manager							
	3.1.3.10 – Council to actively encourage community use of the core Narrabri CBD area by facilitating community events and activities in the core Narrabri CBD area.	Corporate and Community Services	Manager Tourism and Community Development	Narrabri CBD Masterplan Report 2014						
	3.1.3.11 – Develop a Local Strategic Planning Statement (LSPS) and Local Growth Management Strategy for Narrabri Shire.	Development and Economic Growth	Planning and Regulatory Services Manager							
	3.1.3.2 – Increase the number of bicycle parking facilities in and around the core CBD precinct as per PAMP.	Development and Economic Growth	Community Facilities Manager							
	3.1.3.3 – Define key CBD entry point at intersection of Doyle and Tibbereena Street by introducing new road surface treatment, new landscaping and adding CBD entry signage.	Infrastructure Delivery	Manager Road Services	Narrabri CBD Masterplan Report 2014						
	3.1.3.4 – Permit two way entry/exit to Tourist Information and The Crossing Theatre car park.	Infrastructure Delivery	Design Services Manager							
	3.1.3.5 – Remark existing Public Carpark (Corner Doyle and Barwan) and relocate kerb crossing (entry/exit point) to achieve 10 additional parking spaces.	Infrastructure Delivery	Road Services Manager							
	3.1.3.6 – Pursue opportunities to create an additional through block pedestrian connection between the CBD core block and the public car park and Education Precinct on the Corner of Doyle and Barwan Streets.	Development and Economic Growth	Planning and Regulatory Services Manager							
	3.1.3.7 – Investigate funding for a pergola or arbour structure to the existing seating area at each of the four (4) CBD Core block ends, combined with addition of new seating.	Development and Economic Growth	Community Facilities Manager							
	3.1.3.8 – Add matching garbage bins in key CBD locations and recycle existing CBD bins for use in other park/garden areas.	Development and Economic Growth	Environmental Services Manager							
	3.1.3.9 – Maintain an attractive landscaped garden to the roundabout at the corner of Doyle and Maitland Street and to the roundabout at the corner of Dewhurst and Maitland Street.	Development and Economic Growth	Community Facilities Manager							
3.1.4 – Airport facilities and services provide connectivity to capital city markets	3.1.4.1 – Monitor and further develop the Airport Master Plan to meet community requirements.	Corporate and Community Services	Property Services Manager							
	3.1.4.2 – Encourage community use of, and support the retention of, existing Narrabri – Brisbane – Sydney RPT flight arrangement.	Corporate and Community Services	Manager Property Services							
	3.1.4.3 – Conduct review of Airport Master Plan	Corporate and Community Services	Manager Property Services							
	3.1.4.4 – Lobby Office of Transport Security to review proportionate security to allow smaller jet services to operate from Narrabri Airport without the need for full security screening regime.	Corporate and Community Services	Property Services Manager							
	3.1.4.5 – Actively seek new revenue streams to support Airport operations.	Corporate and Community Services	Manager Property Services							
	3.1.4.6 – Review Airport Master Plan (Including Terminal Precinct and Concept Plan).	Corporate and Community Services	Property Services Manager							
	3.1.4.7 – Investigate industrial land in the airport precinct in consideration of wider availability of industrial land across the Shire.	Corporate and Community Services	Property Services Manager							
OBJECTIVE 3.2 – We will become a manufacturing and logistics hub for the Northern Inland Region										
3.2.1 – Promote Narrabri Shire as a national	3.2.1.1 – Promote Narrabri Shire as being geographically and logistically positioned to accommodate a regional intermodal site.	Development and Economic Growth	Economic Development Manager							

Strategy	Action	Responsible Directorate	Responsible Manager	Source	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
and state significant Manufacturing and Logistics Hub	3.2.1.2 – Continually consult relevant stakeholders on future needs of Council's road network in relation to developments such as Inland Rail.	Infrastructure Delivery	Manager Design Services							
	3.2.1.3 – Hold discussions with national logistics companies regarding Narrabri Shire's Northern NSW Inland Port (N2IP).	Development and Economic Growth	Manager Economic Development							
	3.2.1.4 – Lobby State & Commonwealth Governments for infrastructure development funding to establish a regional intermodal facility.	Development and Economic Growth	Manager Economic Development							
3.2.2 – Develop at least one flood free intermodal site that has access to quality infrastructure and the proposed inland rail network	3.2.2.1 – Adapt road strategies to manage the impact of regionally important projects such as the Inland Rail and other significant freight requirements on the future road network of the Narrabri Shire.	Infrastructure Delivery	Manager Road Services							
	3.2.2.2 – Seek funding to develop the road network in support of regionally significant future projects such as the Inland Rail.	Infrastructure Delivery	Manager Road Services							
	3.2.2.3 – Secure a suitable proposed site through an option to purchase deal with property owners.	Development and Economic Growth	Economic Development Manager							
	3.2.2.4 – Partner with industry and Government to facilitate development of the Northern NSW Inland Port (N2IP).	Development and Economic Growth	Manager Economic Development							
3.2.3 – Explore opportunities for increasing the efficiency of freight movements	3.2.3.1 – Consult with relevant stakeholders on opportunities to increase efficiencies on freight movements to, through and from the Narrabri Shire.	Infrastructure Delivery	Manager Design Services							
	3.2.3.2 – Review and update the freight plan for Narrabri Shire to remove impediments to continuous movement of freight in the largest vehicle possible to key infrastructure.	Infrastructure Delivery	Manager Design Services							
OBJECTIVE 3.3 – Value adding and industry innovation will drive employment										
3.3.1 – Value adding opportunities will be researched and pursued	3.3.1.1 – Attract and encourage all new investment to Narrabri Shire by providing individual businesses with the required resources to make an informed commercial decision to invest in the Narrabri Shire.	Development and Economic Growth	Manager Economic Development							
	3.3.1.3 – Provide assistance and support to existing businesses looking to expand or diversify.	Development and Economic Growth	Economic Development Manager							
	3.3.1.4 – Explore and promote training opportunities to upskill in existing industries and or diversify into the new economy.	Development and Economic Growth	Economic Development Manager							
	3.3.1.5 – Explore a partnership with the Department of Premier and Cabinet to undertake an Investment Attraction Strategy.	Development and Economic Growth	Economic Development Manager							
	3.3.1.6 – Facilitate workshops for Small Business in Local Government Area.	Corporate and Community Services	Manager Tourism and Community Development							
	3.3.1.7 – Assist in implementation of Council's Economic Development Strategy.	Corporate and Community Services	Manager Tourism and Community Development							
	3.3.1.8 – Develop and implement campaign to attract new residents to the Shire.	Corporate and Community Services	Manager Tourism and Community Development							
3.3.2 – Industry innovation trends will be determined, monitored and referenced to identify opportunities	3.3.2.1 – Conduct annual business development seminar.	Development and Economic Growth	Economic Development Manager							
	3.3.2.2 – In conjunction with State and Commonwealth Governments promote and facilitate business networking events.	Development and Economic Growth	Manager Economic Development							
3.3.3 – Local industry leaders will be regularly consulted to determine emerging competitive advantages	3.3.3.1 – Engage with local business and industry representatives to provide Council and commercial assistance for growth and expansionary requirements.	Development and Economic Growth	Economic Development Manager							
	3.3.3.2 – Develop a strategic economic plan for the LGA that identifies competitive advantages to business.	Development and Economic Growth	Economic Development Manager							
	3.3.3.3 – Ascertain and approach potential ancillary businesses able to thrive in Narrabri Shire.	Development and Economic Growth	Economic Development Manager							
3.3.4 – Promote opportunities created through abundant supply of energy and easy access to transport logistics	3.3.4.1 – Encourage the establishment of a commercial solar power industry.	Development and Economic Growth	Economic Development Manager							
	3.3.4.2 – Identify potential industries that would achieve a competitive advantage through establishing operations in the Narrabri Shire.	Development and Economic Growth	Economic Development Manager							
	3.3.4.4 – Research industries that require access to substantial energy and approach to expand or relocate to Narrabri Shire.	Development and Economic Growth	Economic Development Manager							
OBJECTIVE 3.4 – Adequate housing options will be available to meet demands across the Shire										
3.4.1 – Available residential land is adequate to meet demand in the local market	3.4.1.1 – Maintain watching brief on developed land supplies in Boggabri, Wee Waa and Narrabri.	Planning, Strategy People	Manager Strategic Planning							
	3.4.1.2 – Promote existing Council owned Shannon Estate to prospective owners.	Development and Economic Growth	Economic Development Manager							
	3.4.1.3 – Market and transact developed Shannon Estate blocks and englobo site.	Corporate and Community Services	Manager Property Services							
3.4.2 – Public housing stock is adequate to meet current and projected demand across	3.4.2.1 – Partner with NSW Housing to monitor public housing waiting lists in Narrabri Shire.	Development and Economic Growth	Economic Development Manager							
	3.4.2.2 – Lobby the NSW Government to ensure public housing waiting lists are improved.	Development and Economic Growth	Economic Development Manager							

Strategy	Action	Responsible Directorate	Responsible Manager	Source	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
all demographics	3.4.2.3 – Liaise with Department of Housing to ensure public housing stock is in line with local demand.	Development and Economic Growth	Economic Development Manager							
	3.4.2.4 – Lobby and liaise with the NSW Government and the Department of Housing to ensure public housing availability corresponds with local requirements.	Development and Economic Growth	Economic Development Manager							
3.4.3 – Housing stock will reflect the changing demographic trend of smaller low maintenance properties	3.4.3.1 – Review LEP and DCP requirements impacting on supply of affordable housing and amend to encourage developers into downsized housing options.	Planning, Strategy People	Manager Strategic Planning							
	3.4.3.2 – Identify and approach key lifestyle village developers to establish facilities in Narrabri Shire.	General Manager	Manager Tourism and Community Development							
	3.4.3.3 – Develop Employment Lands Delivery Plan Narrabri.	Development and Economic Growth	Planning and Regulatory Services Manager							
	3.4.3.4 – Develop Housing Strategy for Narrabri Shire.	Planning, Strategy People	Manager Strategic Planning							
3.4.4 – Housing stocks will be maintained to a suitable standard	3.4.4.1 – Carryout biennial inspections of urban areas to identify properties requiring repair or demolition.	Planning, Strategy People	Manager Development							
	3.4.4.2 – Implement an orders program to require action to repair or demolish derelict buildings.	Development and Economic Growth	Executive Manager Planning and Environment							
OBJECTIVE 3.PT1 – Narrabri Shire to be a regional centre										
3.PT1.1 – Engage with local business and industry representatives to grow and facilitate opportunities	PT1.1.2 – Engage with Narrabri & District Chamber of Commerce, Boggabri Business Promotions Group and Wee Waa Chamber of Commerce to review and implement existing adopted strategic plans	Development and Economic Growth	Economic Development Manager							
3.PT1.11 – Continue to showcase local industries and products through the Narrabri Visitor Information Centre	PT1.11.1 – Ensure that all major industries / economic activities that are of interest to visitors are showcased in the Narrabri Visitor Information Centre	Corporate and Community Services	Tourism Manager							
	PT1.11.2 – Develop an exhibition of Aboriginal art / artefact display through grant funding	Corporate and Community Services	Tourism Manager							
3.PT1.2 – Provide assistance to business looking to expand	PT1.2.3 – Inform local businesses regarding newly released State and Federal assistance programs	Development and Economic Growth	Economic Development Manager							
3.PT1.3 – Actively market and promote Narrabri Shire as a business destination	PT1.3.1 – Review marketing materials containing relevant information to actively promote Narrabri Shire as a business destination	Development and Economic Growth	Economic Development Manager							
3.PT1.4 – Ensure that the Council is well represented at Regional, State and Federal Forums to promote the interests of Shire	PT1.4.1 – Participate in Regional and State Forums	General Manager	General Manager							
3.PT1.7 – Participate in the development of touring routes at a local, sub-regional, regional and state level	PT1.7.10 – An investigation and report to be completed that evaluates the merits of the construction of local history story boards at Wee Waa, Pilliga and Gwabegar	Corporate and Community Services	Tourism Manager							
3.PT1.9 – Develop and implement marketing and promotional strategies and campaigns in conjunction with Destination NSW, the Regional Tourism Organisation, Touring Route marketing groups, surrounding Local Government Areas (LGAs) and the local tourism sector	PT1.9.5 – Develop a consistent "Brand" across all Council activity	Development and Economic Growth	Economic Development Manager							
	PT1.9.6 – Continue to maintain and update tourism website, and use social media to communicate with the market with up to date information	Corporate and Community Services	Tourism Manager							
OBJECTIVE 3.PT2 – Airport to be of regional quality										
3.PT2.2 – Potential airlines supported and encouraged through	PT2.2.10 – Partner with a Regular Passenger Transport operator to provide a Narrabri to Sydney air service for the Shire	Development and Economic Growth	Economic Development Manager							
	PT2.2.5 – Review Narrabri Shire Airport Master Plan's staged trigger points and priorities	Corporate and Community Services	Airport Manager							

Strategy	Action	Responsible Directorate	Responsible Manager	Source	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
improved infrastructure										
OBJECTIVE 3.PT3 – Regional standard infrastructure										
3.PT3.12 – Conduct an annual review to identify infrastructure Improvements	PT3.12.1 – Review annually strategic growth plans which are completed in advance in consultation with other Council departments so that required infrastructure is available and has capacity to service growth	Development and Economic Growth	Strategy and Land Use Manager							
3.PT3.14 – Improve funding for infrastructure and services	PT3.14.1 – Identify key strategic issues and development fact sheets for the Community and Council to allow Councillors, Senior Management and Community Representatives to lobby State and Federal Members	General Manager	General Manager							
3.PT3.2 – Ensure that all public buildings are developed, renewed and maintained at adopted service levels for the use of Council and the community	PT3.2.15 – Investigate viability of installing Solar Panels at appropriate Council facilities	Corporate and Community Services	Property and Assets Manager							
3.PT3.3 – Develop and maintain visitor facilities and infrastructure within the Narrabri Shire	PT3.3.6 – Provide appropriate signage for lookouts within the Shire	Corporate and Community Services	Tourism Manager							
3.PT3.5 – Provide a secure, reliable water supply to the community	PT3.5.6 – Review the Integrated Water Cycle Management Plans and investigate/undertake any required improvements to water storage infrastructure, water treatment processes and control systems to meet demand and growth	Infrastructure Delivery	Water Services Manager							
3.PT3.7 – Provide modern depots and reliable Plant to support the infrastructure activities to meet best practice management principles	PT3.7.2 – Develop a Plan of Management for Council Depots	Infrastructure Delivery	Plant and Depot Manager							
3.PT3.8 – Provide lasting repair solutions to Council owned roads	PT3.8.33 – Lobby Government for flood betterment funding for upgrades to infrastructure, which in the long term will reduce reliance on recurring flood damage funding	Infrastructure Delivery	Design Services Manager							
	PT3.8.73 – Investigate the potential options and funding regarding the upgrade of Culgoora Road and associated intersections for the purpose of creating a heavy vehicle bypass of Wee Waa	Infrastructure Delivery	Design Services Manager	Resolution 608/2014						
	PT3.8.75 – Investigate potential funding for the installation of a pedestrian refuge island and associated infrastructure to Wee Waa Street (adjacent to Brent Street intersection) Boggabri	Infrastructure Delivery	Design Services Manager	Resolution 690/2014						
	PT3.8.76 – Investigate and apply for funding for the purposes of engaging an independent consultant to conduct a thorough, Narrabri wide and surrounds, review of traffic and pedestrian movements including future accommodation of heavy vehicle movements	Infrastructure Delivery	Design Services Manager	Resolution 504/2015						
3.PT3.9 – Reduction in property and infrastructure damage due to floods	PT3.9.1 – Complete the integrated Narrabri Flood Study and the Wee Waa Levy Risk Strategy and Plan	Development and Economic Growth	Strategy and Land Use Manager							
	PT3.9.5 – Develop a Floodplain Management Program of works based on strategies identified in the Flood Management Studies for Narrabri and Wee Waa and utilise and determine priorities for future projects	Development and Economic Growth	Strategy and Land Use Manager							
OBJECTIVE 4.1 – We will proactively engage and partner with the community and government to achieve our strategic goals										
4.1.1 – Provide customer service excellence that is responsive to community needs	4.1.1.1 – Provide resources and support to community groups to facilitate projects and events.	Development and Economic Growth	Economic Development Manager							
	4.1.1.10 – Attend relevant Chamber of Business meetings within Local Government Area.	Corporate and Community Services	Manager Tourism and Community Development							
	4.1.1.11 – Develop and maintain local business database.	Corporate and Community Services	Manager Tourism and Community Development							
	4.1.1.2 – Review and refine Customer Service Procedures.	Corporate and Community Services	Manager Community Relations							
	4.1.1.3 – Organise and run Australia Day Event.	Corporate and Community Services	Manager Tourism and Community Development							
	4.1.1.4 – Organise and run the Lillian Hulbert Scholarship and award presentation.	Corporate and Community Services	Manager Tourism and Community Development							
	4.1.1.5 – Organise and run International Women’s Day Event.	Corporate and Community Services	Manager Tourism and Community Development							

Strategy	Action	Responsible Directorate	Responsible Manager	Source	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
4.1.2 – Ensure the community is informed and involved in Council activities through implementing quality consultation	4.1.1.6 – Organise and run Youth Week activities.	Corporate and Community Services	Manager Tourism and Community Development							
	4.1.1.7 – Organise and run International Day of People with a Disability.	Corporate and Community Services	Manager Tourism and Community Development							
	4.1.1.8 – Organise the Bush Bursary Placement Program.	Corporate and Community Services	Manager Tourism and Community Development							
	4.1.1.9 – Organise and run the Seniors Festival and Awards.	Corporate and Community Services	Manager Tourism and Community Development							
	4.1.2.1 – Produce relevant “factsheets” on major Council projects and initiatives in a timely manner.	Corporate and Community Services	Manager Community Relations							
	4.1.2.2 – Conduct a customer satisfaction survey of the community.	Planning, Strategy People	Manager Economic Development							
	4.1.2.3 – Develop and facilitate annual Small Business Summit.	Planning, Strategy People	Manager Economic Development							
	4.1.2.4 – Monthly newsletter to small business outlining opportunities and economic activity of the region	Planning, Strategy People	Manager Economic Development							
	4.1.2.5 – Review of the Community Strategic Plan 2017/2027.	Planning, Strategy People	Manager Corporate Planning and Risk							
	4.1.2.6. – Develop Delivery Program 2022/2025.	Planning, Strategy People	Manager Corporate Planning and Risk							
4.1.3 – Develop and build strong, productive partnerships with State and Federal Governments	4.1.3.1 – Facilitate and promote government agency initiatives that develop and support the local business community.	Development and Economic Growth	Economic Development Manager							
	4.1.3.2 – Create meaningful relationships with state and federal bodies and an appropriate Joint Organisation to take best advantage of grant funding opportunities for regionally significant projects.	General Manager	General Manager							
	4.1.3.3 – Maintain and further develop our relationship with the Transport for NSW to obtain best benefits for the Shire from the Roads Maintenance Council Contract for maintenance of state highways in the Shire.	Infrastructure Delivery	Manager Road Services							
	4.1.3.4 – Participate in Regional and State Forums (For example JO, LGNSW, Country Mayors).	General Manager	General Manager							
	4.1.3.5 – Reinforce and grow existing government department relationships to leverage associations to improve and support the local community.	Development and Economic Growth	Economic Development Manager							
	4.1.3.6 – Council with further develop its sister city relationship with the Haishu District Government of Ningbo, China.	Development and Economic Growth	Economic Development Manager							
4.1.4 – Grow volunteer capacity to achieve community outcomes	4.1.4.1 – Continue to support and enable volunteer engagement within Council activities.	General Manager	Executive Manager Human Resources							
	4.1.4.2 – Annual volunteer celebration held.	Corporate and Community Services	Manager Tourism and Community Development							
	4.1.4.3 – Carry out Civic ceremonies and functions to celebrate and acknowledge achievements of the community.	General Manager	General Manager							
OBJECTIVE 4.2 – Decision making will ensure Council remains financially sustainable										
4.2.1 – Maintain and improve Council's financial sustainability with a focus on core business	4.2.1.1 – Investigate and seek government funding for identified Capital Works Program and priorities in partnership with key stakeholders and project managers.	Development and Economic Growth	Economic Development Manager							
	4.2.1.2 – Maintain road infrastructure systematically to meet Council's Fit for the Future obligations.	Infrastructure Delivery	Road Services Manager							
	4.2.1.3 – Continually review the condition of the road network to reassess the amount of backlog and lifecycle costing required.	Infrastructure Delivery	Manager Road Services							
	4.2.1.4 – Review Council's operational road network requirements to provide efficiency gains.	Infrastructure Delivery	Road Services Manager							
	4.2.1.5 – Investigate opportunities in line with Council Policy to offer more economical use of The Crossing Theatre facilities.	Corporate and Community Services	Manager Cultural Facilities							
	4.2.1.6 – Maintain membership of the Namoi Water Alliance and active involvement to maximise fiscal and operational benefits for water and sewerage supply funds.	Infrastructure Delivery	Water Services Manager							
	4.2.1.7 – Investigate opportunities for multi-use of Council facilities within towns and villages.	General Manager	General Manager							
	4.2.1.8 – Research and apply for funding opportunities for identified Council and community ventures in partnership with key stakeholders and project managers.	Development and Economic Growth	Economic Development Manager							
4.2.2 – Proposed expansions in Council services are evaluated after consideration	4.2.2.1 – Explore opportunities for expansion of the movie experience at The Crossing Theatre.	Corporate and Community Services	Venue Manager							
	4.2.2.2 – Expanded services are only implemented after a business case demonstrates long term viability.	General Manager	General Manager							

Strategy	Action	Responsible Directorate	Responsible Manager	Source	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
of asset renewal and operational costs										
4.2.3 – Modernise Council's service delivery, governance and management	4.2.3.1 – Develop and maintain a consistent brand across all Council business units and service areas.	Corporate and Community Services	Manager Community Relations							
	4.2.3.2 – Develop a strategy and research funding opportunities to address Council's ageing workforce.	General Manager	Executive Manager Human Resources							
	4.2.3.3 – Implement a new Corporate Information System (CIS).	Corporate and Community Services	Director Corporate Services							
	4.2.3.4 – Continuously review the effectiveness and functionality of the Corporate Financial System to identify opportunities for higher utilisation.	Corporate and Community Services	Manager Financial Services							
	4.2.3.5 – Review procurement process to reflect best practice.	Corporate and Community Services	Manager Financial Services							
	4.2.3.6 – Monitor and update community accessible GIS interface for Council's Capital Works Program.	Corporate and Community Services	Manager Property Services							
	4.2.3.7 – Establish a dedicated wellness portal for staff.	General Manager	Executive Manager Human Resources							
	4.2.3.8 – Develop Ageing Workforce Transitions Pathway Protocol.	General Manager	Executive Manager Human Resources							
OBJECTIVE 4.3 – Infrastructure and service delivery will provide public value for the community										
4.3.1 – Develop and integrate a methodology that measures and reports to communities on equitable distribution of Council funding	4.3.1.1 – Manage Council's Community Grants Fund in line with Council Policy.	Development and Economic Growth	Economic Development Manager							
	4.3.1.2 – Investigate update and renewal requirements (including assets) for Caravan Parks throughout the Narrabri Shire.	Corporate and Community Services	Manager Property Services							
	4.3.1.3 – Ensure accuracy of linear water and waste water assets in the asset information system.	Infrastructure Delivery	Manager Water Services							
4.3.2 – Service outcomes are maintained by regular market testing of delivery methods and regional inter-Council cooperation	4.3.2.1 – Three (3) Council services are reviewed annually.	General Manager	General Manager							
	4.3.2.2 – Inter-council cooperation opportunities are explored as they arise.	General Manager	General Manager							
	4.3.2.3 – Where available, Council services are compared against private industry benchmarks.	General Manager	General Manager							
	4.3.2.4 – Service review completed into Infrastructure Delivery Roads Services.	General Manager	General Manager							
	4.3.2.5 – Service review completed into Infrastructure Delivery Water and Sewer Services.	General Manager	General Manager							
	4.3.2.6 – Service review completed into Development & Economic Growth Parks and Open Spaces	General Manager	General Manager							
4.3.3 – Service delivery is enhanced through innovation and continuous improvement	4.3.3.1 – Incorporate communication and consultation requirements into project management processes.	Infrastructure Delivery	Director Infrastructure Delivery							
	4.3.3.10 – Investigate structural concept plans for Swimming Pools in the Shire following the GHD study.	Infrastructure Delivery	Manager Parks and Open Spaces							
	4.3.3.11 – Newell Highway Walk Cycle Path Project – Business Case / Grant Ready.	Infrastructure Delivery	Design and Investigation Services							
	4.3.3.12 – Newell Highway Walk Cycle Path Project – Business Case / Grant Ready.	Infrastructure Delivery	Road Services Manager							
	4.3.3.13 – Culgoora Road (SR30) Remainder of Project – Business Case / Grant Ready.	Infrastructure Delivery	Road Services Manager							
	4.3.3.14 – Cypress Way (R329) Pilliga / Gwabegar Project – Business Case / Grant Ready.	Infrastructure Delivery	Manager Road Services							
	4.3.3.15 – Come by Chance Road (R7716) Project – Business Case / Grant Ready.	Infrastructure Delivery	Road Services Manager							
	4.3.3.16 – Finalise the implementation of the Council's WHS management system, TechnologyOne and ensure roll-out to effective operational use.	Planning, Strategy People	Manager Corporate Planning and Risk							
	4.3.3.2 – Ensure Council is utilising up to date software and hardware in alignment with best practice standards.	Corporate and Community Services	Information Services Manager							
	4.3.3.21 – Investigate introduction of Workplace Agreements.	General Manager	Executive Manager Corporate Planning and Workforce	Fit For The Future Improvement Plan						
	4.3.3.3 – Develop a Narrabri Shire Signage Plan as a uniform strategy and style guide for Shire signage to provide consistent branding for the shire as well as clear directional, information, naming and interpretive signage for town and village entrances, parks, reserves, tourism destinations, public amenities, key destinations and important community facilities.	Development and Economic Growth	Tourism Manager							
	4.3.3.4 – Install appropriate internet backbone infrastructure to provide high speed network connectively and Internet to Council facilities.	Corporate and Community Services	Information Services Manager							
	4.3.3.5 – Explore opportunities with private suppliers/contractors to partner in civil infrastructure projects and maintenance.	Infrastructure Delivery	Manager Road Services							
	4.3.3.6 – Become a tier 1 qualified/accredited contractor for Road Construction.	Infrastructure Delivery	Manager Road Services							
	4.3.3.7 – Conduct employee engagement survey.	General Manager	Executive Manager							

Strategy	Action	Responsible Directorate	Responsible Manager	Source	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
			Human Resources							
	4.3.3.8 - Review Smoke-free Workplace Policy to include information and assistance on how to quit smoking.	General Manager	Executive Manager Human Resources							
	4.3.3.9 - Explore options for rewarding and recognising employees' contributions.	General Manager	Executive Manager Human Resources							
OBJECTIVE 4.4 - Our strategic goals will be achieved through transparent and accountable planning and reporting										
4.4.1 - Engage with the community to determine affordable and acceptable levels of service	4.4.1.1 - Determine a satisfactory level of service for the transport network that is acceptable by the community within budgetary constraints.	Infrastructure Delivery	Manager Road Services	Fit For The Future Improvement Plan						
	4.4.1.2 - Commence Special Rate Variation (SRV) community conversation.	Corporate and Community Services	Director Corporate Services							
	4.4.1.3 - Consider the need for a Special Rate Variation (SRV) application to IPART in accordance with prescribed timeframes if required.	Corporate and Community Services	Financial Services Manager							
	4.4.1.4 - Lobby State Government, along with other Councils that have mining operations in their Local Government boundaries, to have mining rates removed from notional yield calculations.	Corporate and Community Services	Financial Services Manager							
4.4.2 - Ensure effective and sound local governance practice	4.4.2.1 - Annually review Council's Rating Structure to ensure equity and fairness in rating distribution.	Corporate and Community Services	Manager Financial Services	Fit For The Future Improvement Plan						
	4.4.2.10 - Review Long-Term Financial Plan annually.	Corporate and Community Services	Manager Financial Services							
	4.4.2.11 - Review Asset Management Strategy and Policy annually.	Corporate and Community Services	Manager Financial Services							
	4.4.2.12 - Review Workforce Management Plan annually.	Planning, Strategy People	Manager Human Resources							
	4.4.2.13 - Develop an overarching Council Business Continuity Plan.	Planning, Strategy People	Manager Corporate Planning and Risk							
	4.4.2.14 - Review and monitor Council's financial risk profile across the organization.	Corporate and Community Services	Manager Financial Services							
	4.4.2.15 - Ensure that delegations for Council officers are reviewed and updated. May	Corporate and Community Services	Manager Community Relations							
	4.4.2.16 - Ensure Code of Meeting Practice and Code of Conduct are current and relevant.	Corporate and Community Services	Director Corporate Services							
	4.4.2.17 - Investigate the viability of implementing LGNSW's Local Government Capability Framework across workforce management and development activities.	Planning, Strategy People	Manager Human Resources							
	4.4.2.18 - Implement Council's strategic internal audit plan.	Planning, Strategy People	Manager Corporate Planning and Risk							
	4.4.2.19 - Investigate and implement the OLG Risk Management and Internal Audit Framework for Local Councils in NSW.	Planning, Strategy People	Manager Corporate Planning and Risk							
	4.4.2.20 - Review all of Council's policies post-Local Government Elections in September 2021.	Corporate and Community Services	Director Corporate and Community Services							
	4.4.2.21 - Review the delegations for Council officers post-Local Government Elections in September 2021.	Corporate and Community Services	Manager Community Relations							
	4.4.2.22 - Review all of Council's committees post-Local Government Elections in September 2021.	Corporate and Community Services	Director Corporate and Community Services							
	4.4.2.3 - Establish an internal audit committee.	General Manager	General Manager							
	4.4.2.4 - Develop and implement change management framework.	General Manager	Executive Manager Human Resources							
	4.4.2.5 - Introduce systems for better information capture relating to the workforce.	General Manager	Executive Manager Human Resources							
	4.4.2.6 - Undertake surplus land and assets review including Council controlled Crown Lands.	Corporate and Community Services	Property Services Manager							
	4.4.2.7 - Review internal, external and Section 355 Committees to ensure they are relevant, effective and efficient in making decisions.	Corporate and Community Services	Director Corporate and Community Services	Fit For The Future Improvement Plan						
	4.4.2.8 - Link strategic outcomes to performance objectives of management positions.	General Manager	Executive Manager Human Resources							
	4.4.2.9 - Maintain and implement a Councillor professional development program.	General Manager	General Manager	Fit For The Future Improvement Plan						

Strategy	Action	Responsible Directorate	Responsible Manager	Source	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
4.4.3 – Report in a clear, concise manner that is easily understood	4.4.3.1 – Provide more plain English financial reporting through increased use of Council’s online platforms.	Corporate and Community Services	Manager Financial Services							
4.4.4 – Implement Strategic Asset Management Plans focusing on renewal of assets	4.4.4.1 – Conduct data collection and analysis to inform key stakeholders on areas related to infrastructure delivery i.e. traffic, roads, water.	Infrastructure Delivery	Design Services Manager							
	4.4.4.2 – Develop, review and prioritise relevant fleet replacement programs.	Infrastructure Delivery	Manager Fleet Services							
	4.4.4.3 – Consult with key stakeholders on plant and vehicle replacement requirements to ensure fit for purpose and greatest return for Council.	Infrastructure Delivery	Manager Fleet Services							
	4.4.4.4 – Complete review and upgrade of Strategic Business Plans for Water Supply and Sewerage Services.	Infrastructure Delivery	Water Services Manager							
OBJECTIVE 4.LA2 – Revenue and income growth strategy in place										
4.LA2.1 – Maintain a high performing workforce that is responsive to the needs of the organisation and the community	LA2.1.1 – Develop training plans to fill skill gaps for employees	General Manager	Executive Manager Human Resources							
	LA2.1.2 – Align employee performance with organisational plans and goals	General Manager	Executive Manager Human Resources							
4.LA2.3 – Ensure Council’s procurement practices achieve best value for the Council and Community	LA2.3.1 – Review procurement practices	Corporate and Community Services	Financial Services Manager							
	LA2.3.2 – Consider increasing supplier diversity opportunities for Council	Corporate and Community Services	Financial Services Manager	Reconciliation Action Plan						
4.LA2.4 – Plan for long term provision of Information Services	LA2.4.1 – Develop an IT Asset Management Plan	Corporate and Community Services	Information Services Manager							
4.LA2.5 – Maintain and coordinate the renewal of information technology software and systems	LA2.5.3 – Provide a community accessible GIS interface for Council’s Capital Works Program	Corporate and Community Services	Property and Assets Manager							
4.LA2.9 – Develop and review plans for the effective long term development and management of commercial business units	LA2.9.3 – Develop an Asset Management Plan for The Crossing Theatre that links with Council’s Asset Management Strategy	Corporate and Community Services	The Crossing Theatre Venue Manager							
OBJECTIVE 4.LA3 – Ensure Council is compliant with statutory regulations										
4.LA3.1 – Council leads by example	LA3.1.2 – Develop staff skills and expertise and ensure safe work practices and conditions lead to lower incidents of unsafe work practices	General Manager	Executive Manager Human Resources							
	LA3.1.4 – Raise internal understanding of Aboriginal and Torres Strait Islander cultural protocols.	Development and Economic Growth	Economic Development Manager	Reconciliation Action Plan						
	LA3.1.5 – Investigate opportunities to increase Council employee’s knowledge around Aboriginal and Torres Strait Islander cultures, histories and achievements	General Manager	Executive Manager Human Resources	Reconciliation Action Plan						
	LA3.1.6 – Create a culturally welcoming and respectful environment for Aboriginal and Torres Strait Islander peoples	Corporate and Community Services	Director Corporate Services	Reconciliation Action Plan						
	LA3.1.7 – Explore opportunities to increase Aboriginal and Torres Strait Islander employment opportunities for Council	General Manager	Executive Manager Human Resources	Reconciliation Action Plan						
	LA3.1.8 – Explore opportunities to support Council’s commitment to Reconciliation	Development and Economic Growth	Economic Development Manager	Reconciliation Action Plan						
	LA3.1.9 – Build support to ensure our Reconciliation Action Plan is sustainable	General Manager	General Manager	Reconciliation Action Plan						
4.LA3.11 – Ensure that Council’s Long Term Financial Plan aligns with long term and annual budget requirements	LA3.11.3 – Develop and review a loan strategy in line with the Council’s Long Term Financial Plan	Corporate and Community Services	Financial Services Manager							
4.LA3.12 – Maintain an assets register that includes all of the Council’s assets	LA3.12.1 – Review asset listing and record valuations of assets	Corporate and Community Services	Property and Assets Manager							

Strategy	Action	Responsible Directorate	Responsible Manager	Source	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
4.LA3.16 – Develop and implement an Asset Management Program that identifies all factors required for implementing the Asset Management Strategy and Plans	LA3.16.1 – Undertake a gap analysis for all Asset Management Plans to identify gaps in data including: Asset register; Asset condition assessments; Asset maintenance and management systems; Predictive modelling; Deterioration modelling; Risk analysis; Lifecycle costing's; Backlogs.	Corporate and Community Services	Property and Assets Manager							
4.LA3.18 – Put in place policies and procedures within Council that will streamline and facilitate the hosting of events in the Shire	LA3.18.2 – Ensure that the Events Manual is available on-line from the Council and Tourism websites	Corporate and Community Services	Tourism Manager							
4.LA3.22 – Manage and operate cemeteries to meet all legislative requirements	LA3.22.1 – Review supply of interment sites across the Shires cemeteries and ensure minimum of five (5) years forward supply is available	Corporate and Community Services	Community Facilities Manager							
4.LA3.3 – Effective and efficient council operations	LA3.3.10 Develop and introduce structured development program for leadership team enabling: Fiscal responsibility; Lean management; Inspirational leadership.	General Manager	Executive Manager Human Resources	Fit for the Future Framework						
	LA3.3.12 – Introduce systems for better information capture relating to the workforce	General Manager	Executive Manager Human Resources	Fit for the Future Framework						
	LA3.3.13 – Prepare a Local Youth Employment Strategy and identify opportunities for addressing skills shortage areas through offering traineeships and cadetships to the local community	Development and Economic Growth	Economic Development Manager	Fit for the Future Framework						
	LA3.3.14 – Investigate introduction of Workplace Agreements	General Manager	Executive Manager Human Resources	Fit for the Future Framework						
	LA3.3.2 – Review of new financial policies including Fiscal Responsibility Principles, Restricted Assets and Focus on Core Business	Corporate and Community Services	Financial Services Manager	Fit for the Future Framework						
	LA3.3.20 – Commence work exchange program	General Manager	Executive Manager Human Resources	Fit for the Future Framework						
	LA3.3.22 – Review internal, external and Section 355 Committees to ensure they are relevant, effective and efficient in making decisions	Corporate and Community Services	Director Corporate Services	Fit for the Future Framework						
	LA3.3.23 – Review policies and practices to promote greater participation of volunteers in the delivery of Council services	General Manager	Executive Manager Human Resources	Fit for the Future Framework						
	LA3.3.27 – Make an SRV Application to IPART in accordance with prescribed timeframes	Corporate and Community Services	Financial Services Manager							
	LA3.3.28 – Maintain membership of the Alliance and active involvement to maximise fiscal and operational benefits for water and sewerage supply funds	General Manager	General Manager							
	LA3.3.3 – Implement a Councillor professional development program	General Manager	General Manager	Fit for the Future Framework						
	LA3.3.4 – Establish Internal Audit Committee	General Manager	General Manager	Fit for the Future Framework						
	LA3.3.6 – Review a minimum of three operational areas per annum	General Manager	General Manager	Fit for the Future Framework						
	LA3.3.9 – Link strategic outcomes to performance objectives of senior staff and management positions	General Manager	General Manager	Fit for the Future Framework						
4.LA3.4 – Exercise Council's regulatory functions to ensure compliance with statutory requirements	LA3.4.3 – Implement a swimming pool monitoring and inspection regime for all domestic and commercial swimming pools within the urban areas of the Local Government Area	Development and Economic Growth	Strategy and Land Use Manager							
	LA3.4.5 – Review the program for the monitoring and review of Liquid Trade Waste premises within the Shire	Development and Economic Growth	Strategy and Land Use Manager							
4.LA3.5 – Maintain and improve food safety standards in accordance with the NSW partnership program	LA3.5.2 – Implement education and awareness activities on food safety and handling	Development and Economic Growth	Strategy and Land Use Manager							
4.LA3.6 – Ensure Council adheres to all Legislation under which it operates	LA3.6.2 – Review delegations for Council officers	Corporate and Community Services	Director Corporate Services							

Strategy	Action	Responsible Directorate	Responsible Manager	Source	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
4.LA3.7 – Ensure that sound systems and processes are in place for good governance at Councillor level	LA3.7.1 – Assist in the delivery of the Local Government Election	Corporate and Community Services	Director Corporate Services							
	LA3.7.6 – Ensure Code of Meeting Practice and Code of Conduct are current and relevant	Corporate and Community Services	Director Corporate Services							
4.LA3.8 – Develop and review Integrated Planning Documents to cover all of Council’s responsibilities, current and into the future	LA3.8.2 – Review Workforce Plan	General Manager	Executive Manager Human Resources							
	LA3.8.3 – Review Asset Management Strategy and Policy	Corporate and Community Services	Property and Assets Manager							
	LA3.8.4 – Review Long-Term Financial Plan (10 years)	Corporate and Community Services	Financial Services Manager							
	LA3.8.5 – Report on achievements of 4 year Delivery Program	Corporate and Community Services	Director Corporate Services							
OBJECTIVE 4.LA4 – Proactively engage with the community										
4.LA4.3 – Council encourages the dissemination of community information and awareness of activities, programs and trends within Shire	LA4.3.2 – Community Directory regularly updated and distributed	Development and Economic Growth	Economic Development Manager							
4.LA4.4 – Undertake community focussed strategies	LA4.4.1 – Review two (2) Community Economic Development Strategic Plans annually and develop associated implementation plans	Development and Economic Growth	Economic Development Manager							
4.LA4.5 – Council to actively encourage community activity and promote the participation, involvement and engagement of the community	LA4.5.10 – Raise internal and external awareness of Council’s commitment to Reconciliation	Development and Economic Growth	Economic Development Manager	Reconciliation Action Plan						
	LA4.5.11 – Develop and maintain external relationships with Aboriginal and Torres Strait Islander Peoples, Organisations and Communities	Development and Economic Growth	Economic Development Manager	Reconciliation Action Plan						
	LA4.5.2 – Seek funding for International Women's Day and facilitate activities for events	Development and Economic Growth	Economic Development Manager							
	LA4.5.3 – Seek funding for Youth Week and facilitate activities for events	Development and Economic Growth	Economic Development Manager							
	LA4.5.4 – Organise Shire Snapshot Competition	Development and Economic Growth	Economic Development Manager							
	LA4.5.5 – Seek funding for Seniors Week and facilitate activities for events	Development and Economic Growth	Economic Development Manager							
	LA4.5.9 – Increase participation and community visibility in local Aboriginal and Torres Strait Islander Communities	Development and Economic Growth	Director Development & Economic Growth	Reconciliation Action Plan						
4.LA4.6 – Celebrate and acknowledge achievements of the community	LA4.6.1 – Undertake appropriate Civic ceremonies and functions to celebrate and acknowledge achievements of the community	Corporate and Community Services	Director Corporate Services							
	LA4.6.3 – Continue to celebrate Aboriginal and Torres Strait Islander cultures and achievements by participating in NAIDOC Week	Development and Economic Growth	Director Planning and Economic Development	Reconciliation Action Plan						
	LA4.6.4 – Celebrate National Reconciliation Week to build relationships with Aboriginal and Torres Strait Islander Peoples and the broader Australian Community	Development and Economic Growth	Economic Development Manager	Reconciliation Action Plan						
4.LA4.9 – Provide quality, comprehensive, accessible and relevant customer services	LA4.9.3 – Review Customer Service Procedures	Corporate and Community Services	Information Services Manager							



Strategy	Project	Target	Responsible Directorate	Responsible Team	Budget as at 1 July	Adopted Budget	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	Total Expenditure
OBJECTIVE 1.1 – Community health, safety and support services will adequately meet changing community needs													
1.1.1 – Support and encourage health and wellbeing programs and services to improve resident lifestyles	Narrabri – Footpath – Cooma Road – PAMP	30/06/2019	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$700,000			\$339,194	\$237,538	\$3,558		\$580,290
	Footpath Replacement	Annual	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$462,715	\$493,715			\$0	\$0	\$138,356	Scheduled	\$138,356
	Wee Waa – Footpath – George Street (Cowper Street/Rose Street)	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$60,337	\$0	\$60,560					\$60,560
	Narrabri – Footpath 1475020-030 – Lloyd Street	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$31,440	\$1,233	\$31,537					\$32,770
	Bellata – Village Footpath – Gurley Street	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$13,775	\$0	\$14,387					\$14,387
	Boggabri – Footpaths Concrete LCRP	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$7,302	\$0	\$7,302						\$7,302
	Wee Waa – Footpath 2010090 – Alma Street (Church Street/Charles Street)	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$1,130	\$0	\$281					\$281
	Narrabri – Path – 1190020 Doyle Street	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$23,600		\$0	\$0				\$0
1.1.2 – Maximise community safety through the implementation of crime prevention and risk management actions	IT – Upgrade Narrabri CBD CCTV System	30/06/2019	Corporate and Community Services	Information Services	\$100,000	\$205,000			\$90,950	\$129,242			\$220,192
	Narrabri – Sewer Mains – CCTV and Relining of Mains	30/06/2018	Infrastructure Delivery	Sewerage Services	\$800,000	\$84,875	\$0	\$0	\$0	\$188,081	\$0		\$188,081
	Narrabri – Landfill – CCTV Cameras	30/06/2018	Infrastructure Delivery	Solid Waste Management	\$4,000	\$60,880		\$0	\$0	\$60,880			\$60,880
	IT – CCTV Cameras (TCT & VIC)	30/06/2021	Corporate and Community Services	Information Services	\$35,000	\$48,284					\$48,284		\$48,284
	IT – Wee Waa CCTV	30/06/2018	Infrastructure Delivery	Information Services	\$0	\$41,750		\$41,750	Deferred	\$1,900			\$43,650
	IT – Install CCTV Camera at Narrabri Depot	30/06/2020	Corporate and Community Services	Information Services	\$0	\$41,900				\$41,900			\$41,900
	Driver Reviver Site Upgrade (Grant)	30/06/2021	Infrastructure Delivery	Fleet Management	\$0	\$0					\$20,000		\$20,000
	CCTV Cameras for Airside & Emergency/Security Gate	30/06/2020	Corporate and Community Services	Airport Services	\$20,000	\$14,300				\$14,300			\$14,300
	Edgeroi, Maules Creek & Pilliga – Transfer Stations – Surveillance CCTV System trails	30/06/2021	Infrastructure Delivery	Solid Waste Management	\$100,000	\$0					\$0		\$0
OBJECTIVE 1.2 – Our vibrant country lifestyle will be enhanced through embracing our recreational and cultural diversity													
1.2.1 – Major towns have attractive and welcoming CBD areas that provide opportunities for social interaction	Narrabri – CBD Upgrade	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$1,911,000	\$1,911,000		\$1,775,888	\$39,912	\$0	\$0		\$1,815,800
	Wee Waa CBD – Geen Space (Drought Communities Programme)	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$0	\$117,272			\$31,208	\$93,108			\$124,316
	Wee Waa CBD – Upgrade (VPA)	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$0	\$332,231			\$24,627	\$20,093	\$65,191	Scheduled	\$109,911
	Narrabri – CBD Landscaping	30/06/2018	Infrastructure Delivery	Parks & Open Spaces	\$0	\$15,000	\$0	\$14,459					\$14,459
OBJECTIVE 1.3 – Our communities will be provided with facilities and services to increase social connectivity and accessibility													
1.3.4 – Continually improve access to community facilities and services across the Shire	Narrabri(2), Wee Waa, Boggabri – Replace dosing units	30/06/2021	Infrastructure Delivery	Swimming Pools	\$68,000	\$68,000					\$60,610		\$60,610
	Wee Waa – remove asbestos lining on change rooms and plant room and resheet	30/06/2021	Infrastructure Delivery	Swimming Pools	\$80,000	\$80,000					\$52,984		\$52,984
	Boggabri Library – Shelving & Furniture	30/06/2019	Corporate and Community Services	Libraries	\$47,965	\$47,965			\$47,964				\$47,964
	Narrabri (50m Pool) – replace 2 swimplex sand filters	30/06/2021	Infrastructure Delivery	Swimming Pools	\$48,000	\$48,000					\$47,059		\$47,059
	Wee Waa – Pool Covers	30/06/2020	Infrastructure Delivery	Swimming Pools	\$0	\$34,275				\$33,410			\$33,410
	Boggabri – Building improvements and asbestos removal	30/06/2021	Infrastructure Delivery	Swimming Pools	\$85,000	\$85,000					\$32,250	Scheduled	\$32,250
	Boggabri – Upgrade to Comply WHS & Compliance Items	30/06/2018	Infrastructure Delivery	Swimming Pools	\$35,000	\$35,000		\$11,538	\$20,469				\$32,007
	Wee Waa – Pool Solar Heating	30/06/2020	Infrastructure Delivery	Swimming Pools	\$0	\$31,000				\$30,327			\$30,327
	Narrabri Lawn – Renew Surface Internal Roads and Carparks	30/06/2018	Infrastructure Delivery	Cemeteries	\$150,000	\$150,000		\$0	\$28,784	\$0	\$0	Scheduled	\$28,784
	Narrabri Aquatic Centre – Louvres & Extraction Fans for Indoor Pool Room	30/06/2019	Infrastructure Delivery	Swimming Pools	\$35,000	\$28,000			\$27,240				\$27,240
	Narrabri – Library – Replace Carpet	30/06/2018	Corporate and Community Services	Libraries	\$20,000	\$20,000		\$0	\$26,433				\$26,433
	Boggabri – Pool Covers	30/06/2020	Infrastructure Delivery	Swimming Pools	\$0	\$25,000				\$24,550			\$24,550
	Narrabri Library – Repair and Repaint Interior	30/06/2017	Corporate and Community Services	Libraries	\$25,000	\$25,000	\$0	\$0	\$23,540				\$23,540
	Narrabri – Library – Security Cameras	30/06/2019	Corporate and Community Services	Libraries	\$20,000	\$20,000			\$17,018				\$17,018
	Narrabri – Old Cemetery – Establish New Section	30/06/2019	Infrastructure Delivery	Cemeteries	\$50,000	\$50,000			\$2,451	\$13,836	\$0		\$16,287
	Narrabri – Aquatic Pool tile replacement	30/06/2021	Infrastructure Delivery	Swimming Pools	\$15,000	\$15,000					\$14,993	Scheduled	\$14,993
	Wee Waa – replace filter medium and pipe work, replace sub surface pump	30/06/2021	Infrastructure Delivery	Swimming Pools	\$15,000	\$15,000					\$14,949		\$14,949
	Narrabri – Lawn Cemetery – Replace Northern and Southern Fences	30/06/2020	Infrastructure Delivery	Cemeteries	\$0	\$50,000				\$13,479	\$0		\$13,479

Strategy	Project	Target	Responsible Directorate	Responsible Team	Budget as at 1 July	Adopted Budget	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	Total Expenditure
	Wee Waa – Library – Repaint & Recarpet	30/06/2020	Corporate and Community Services	Libraries	\$15,000	\$11,500			\$11,910				\$11,910
	Boggabri – replace sail on shade structure	30/06/2021	Infrastructure Delivery	Swimming Pools	\$10,000	\$10,000					\$11,200		\$11,200
	Boggabri – Pool Cleaner Vacuum System	30/06/2019	Infrastructure Delivery	Swimming Pools	\$12,000	\$10,900			\$10,900				\$10,900
	Wee Waa Pool – Pool Cleaner Vacuum System	30/06/2019	Infrastructure Delivery	Swimming Pools	\$12,000	\$13,163			\$9,994				\$9,994
	Narrabri Aquatic Centre – Outdoor Tables & Chairs for Canteen Area	30/06/2019	Infrastructure Delivery	Swimming Pools	\$10,000	\$10,000			\$9,529				\$9,529
	Boggabri – Chemical dosing upgrades	30/06/2021	Infrastructure Delivery	Swimming Pools	\$85,000	\$85,000					\$9,448	Scheduled	\$9,448
	Narrabri Library – Replace Blinds	30/06/2018	Corporate and Community Services	Libraries	\$10,000	\$10,000		\$0	\$6,697				\$6,697
	Narrabri – replace gauges for splash toys and learn to swim tables	30/06/2021	Infrastructure Delivery	Swimming Pools	\$11,000	\$11,000					\$6,306		\$6,306
	Boggabri – Tables & Chairs for BBQ Area	30/06/2019	Infrastructure Delivery	Swimming Pools	\$5,000	\$3,669			\$4,838				\$4,838
	Boggabri – renew sand and lateral pipe lines filtration system	30/06/2021	Infrastructure Delivery	Swimming Pools	\$15,000	\$15,000					\$4,590		\$4,590
	Wee Waa Pool – Tables & Chairs for BBQ Area	30/06/2019	Infrastructure Delivery	Swimming Pools	\$5,000	\$3,669			\$4,169				\$4,169
	Boggabri Library – Repair Guttering & Repaint Facia Boards	30/06/2020	Corporate and Community Services	Libraries	\$5,000	\$4,094				\$0	\$4,094		\$4,094
	Narrabri Library – Replace Air Conditioning	30/06/2020	Corporate and Community Services	Libraries	\$30,000							Scheduled	\$0
	Wee Waa – Chemical dosing upgrades	30/06/2021	Infrastructure Delivery	Swimming Pools	\$11,000	\$11,000					\$0		\$0
OBJECTIVE 1.OC3 – Adequate health services to meet the needs of a regional centre													
1.OC3.1 – Promotion of walking and cycling	Narrabri – Lake Precinct Upgrade (Merged Narrabri Lake Children's Bike Track, Playground Upgrade and Public Toilets Projects)	30/06/2017	Infrastructure Delivery	Parks & Open Spaces	\$0	\$148,265	\$37,964	\$122,313	\$4,909				\$165,186
OBJECTIVE 1.OC6 – A safe place to live, work and experience the diversity of cultural activities													
1.OC6.12 – Community members are regular users of parks, gardens and sporting venues	Narrabri Lawn Cemetery New Sections	30/06/2017	Infrastructure Delivery	Cemeteries	\$30,000	\$75,310	\$14,103	\$23,163	\$14,406	\$0	\$0		\$51,672
	Boggabri – Middle & ANZAC Parks Heritage Sports Walk	30/06/2017	Infrastructure Delivery	Parks & Open Spaces	\$0	\$52,787	\$51,598						\$51,598
	Narrabri Old Cemetery Replace External Fence	30/06/2017	Infrastructure Delivery	Cemeteries	\$25,000	\$25,000	\$0	\$20,050	\$6,400	\$8,886			\$35,336
	Wee Waa Ludiwici Park 2 x Shelter, Table & Chairs	30/06/2017	Infrastructure Delivery	Parks & Open Spaces	\$30,000	\$40,000	\$500	\$28,651					\$29,151
	Outdoor Pools Condition Assessment	30/06/2017	Infrastructure Delivery	Swimming Pools	\$0	\$50,000	\$28,508						\$28,508
	Boggabri Jubilee Oval Replace Fencing	30/06/2017	Infrastructure Delivery	Parks & Open Spaces	\$25,000	\$25,000	\$25,444						\$25,444
	Wee Waa Dangar Park Garden & Fencing to George St	30/06/2017	Infrastructure Delivery	Parks & Open Spaces	\$5,000	\$33,068	\$410	\$18,611	\$4,853				\$23,874
	Narrabri Reservoir Park Replace Fence	30/06/2017	Infrastructure Delivery	Parks & Open Spaces	\$20,000	\$20,000	\$0	\$22,454					\$22,454
	Narrabri Aquatic Centre 3 Bay Shed	30/06/2017	Infrastructure Delivery	Swimming Pools	\$20,000	\$20,000	\$19,920						\$19,920
	Narrabri Cooma Oval 3 Bay Shed	30/06/2017	Infrastructure Delivery	Parks & Open Spaces	\$20,000	\$20,000	\$18,895						\$18,895
	Wee Waa Cook Oval Additional Irrigation Tank	30/06/2017	Infrastructure Delivery	Parks & Open Spaces	\$15,000	\$15,000	\$14,886						\$14,886
	Narrabri Pipe stormwater from rear carpark to creek	30/06/2017	Infrastructure Delivery	Swimming Pools	\$10,000	\$10,000	\$8,111						\$8,111
	Pilliga Bore – Wastewater Upgrade	30/06/2017	Infrastructure Delivery	Swimming Pools	\$0	\$7,897	\$7,550						\$7,550
	Wee Waa Cook Oval Replace/refurbish tiered seating	30/06/2017	Infrastructure Delivery	Parks & Open Spaces	\$15,000	\$15,000	\$7,423						\$7,423
	Wee Waa Skate Park landscaping	30/06/2017	Infrastructure Delivery	Parks & Open Spaces	\$5,000	\$5,000	\$6,522						\$6,522
OBJECTIVE 2.1 – We will maintain our open spaces, natural environment and heritage for future generations													
2.1.3 – Passive recreational open spaces are well maintained and accessible for public use	Narrabri – Narrabri Creek Walk / Cycle Pathway – Stage 1 (carryover 2018/19)	30/06/2020	Infrastructure Delivery	Parks & Open Spaces	\$486,300	\$970,000			\$2,572	\$918,122			\$920,694
	Narrabri – Hogan & Leitch Ovals Lighting Replacement	30/06/2018	Infrastructure Delivery	Parks & Open Spaces	\$200,000	\$280,000	-\$413	\$702	\$256,070				\$256,359
	Narrabri – Collins Oval – replace & extend pathway from entrance to ring road	30/06/2021	Infrastructure Delivery	Parks & Open Spaces	\$55,000	\$55,000					\$222,115		\$222,115
	Narrabri – Gately Field -Insurance Works	30/06/2018	Infrastructure Delivery	Parks & Open Spaces	\$0	\$208,510		\$182,618	\$38,510				\$221,128
	Pilliga – Tennis Courts – Construction (SCCF)	30/06/2020	Infrastructure Delivery	Parks & Open Spaces	\$158,166	\$158,166			\$0	\$0	\$158,295		\$158,295
	Wee Waa – Dangar Park – construct shelters	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$45,000	\$151,765			\$45,008	\$53,177	\$56,630		\$154,815
	Wee Waa – Cook Oval – Fencing and Irrigation	30/06/2021	Infrastructure Delivery	Parks & Open Spaces	\$0	\$14,990					\$149,933		\$149,933
	Narrabri – Jetty Area – additional pathway to link arterial pathway	30/06/2021	Infrastructure Delivery	Parks & Open Spaces	\$35,000	\$187,000				\$0	\$132,273		\$132,273
	Wee Waa – Dangar Park – Amenities Block	30/06/2021	Infrastructure Delivery	Parks & Open Spaces	\$0	\$55,000					\$112,596		\$112,596
	Narrabri – Narrabri Lake – Renew Sealed Pathway	30/06/2018	Infrastructure Delivery	Parks & Open Spaces	\$100,000	\$100,000		\$16,548	\$16,788	\$64,464			\$97,800
	Bellata – Sporting Precinct upgrade	30/06/2021	Infrastructure Delivery	Parks & Open Spaces	\$100,000	\$151,211					\$97,687		\$97,687
	Narrabri – Narrabri Lake – upgrade & reseal pathway	30/06/2020	Infrastructure Delivery	Parks & Open Spaces	\$100,000	\$92,350				\$92,350			\$92,350
	Narrabri – Cooma Oval – renew cricket nets (carryover \$10k + \$72k from SCCF)	30/06/2020	Infrastructure Delivery	Parks & Open Spaces	\$82,450	\$92,705			\$0	\$829	\$87,705		\$88,534

Strategy	Project	Target	Responsible Directorate	Responsible Team	Budget as at 1 July	Adopted Budget	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	Total Expenditure
	Baan Baa - Hall - new playground & shade	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$60,000	\$60,000			\$38,570	\$28,459			\$67,029
	Wee Waa - Dangar Park - replace playground equipment	30/06/2018	Infrastructure Delivery	Parks & Open Spaces	\$50,000	\$64,813		\$0	\$0	\$64,813			\$64,813
	Narrabri - Collins Park - replace storage facilities with 3 bay shed	30/06/2020	Infrastructure Delivery	Parks & Open Spaces	\$40,000	\$40,000				\$9,600	\$39,564		\$49,164
	Narrabri - Collins Park - Renew/Relocate Work Shed to Depot	30/06/2017	Infrastructure Delivery	Parks & Open Spaces	\$50,000	\$50,000	\$556	\$47,184					\$47,740
	Wee Waa - Dangar Park - install new outdoor gym equipment	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$40,000	\$41,847			\$4,981	\$41,735			\$46,716
	Narrabri - Collins Park - bollard fence to restrict vehicle access to riverbank area	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$35,000	\$32,000			\$45,276				\$45,276
	Narrabri - Collins Park - Insurance Works	30/06/2018	Infrastructure Delivery	Parks & Open Spaces	\$0	\$45,162		\$45,162					\$45,162
	Narrabri - Narrabri Creek Walk / Cycle Pathway - Stages 2 & 3	30/06/2020	Infrastructure Delivery	Parks & Open Spaces	\$460,404	\$0				\$44,663	\$0		\$44,663
	Wee Waa - Cook Oval - structural works to amenities building	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$80,000	\$30,000			\$0	\$42,862			\$42,862
	Gwabegar - Anzac Park - renew playground equipment	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$60,000	\$60,000		\$0	\$754	\$30,143	\$10,620		\$41,517
	Wee Waa - Dangar Park - install basketball half court & rebound wall	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$50,000	\$50,000			\$41,244				\$41,244
	Narrabri - Tennis Court Infrastructure	30/06/2020	Infrastructure Delivery	Parks & Open Spaces	\$0	\$0					\$39,943		\$39,943
	Boggabri - Vickery Park - New Shade Structure over Playground	30/06/2018	Infrastructure Delivery	Parks & Open Spaces	\$40,000	\$38,512		\$38,512					\$38,512
	Pilliga - Rural Transaction Centre - Replace Amenities	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$60,000	\$0			\$0	Deferred	\$38,290	Scheduled	\$38,290
	Narrabri - Pirate Playground - shade shelter over playground	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$30,000	\$30,000			\$37,011				\$37,011
	Boggabri - Vickery Park - install shade sail over skate park	30/06/2021	Infrastructure Delivery	Parks & Open Spaces	\$40,000	\$40,000				\$35,977			\$35,977
	Narrabri - Collins Park - Irrigation Connection to Town Water	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$0	\$50,000			\$35,863				\$35,863
	Wee Waa - Ludowici Park - install shade shelter	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$35,000	\$32,746			\$32,746				\$32,746
	Pilliga - Anzac Park - Install New Playground Equipment	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$50,000	\$35,000			\$0	Deferred	\$31,690	Scheduled	\$31,690
	Pilliga - Bore Baths - Replace Perimeter Fence	30/06/2021	Infrastructure Delivery	Parks & Open Spaces	\$25,000	\$25,000					\$31,159		\$31,159
	Boggabri - Vickery Park - install flying fox system	30/06/2020	Infrastructure Delivery	Parks & Open Spaces	\$30,000	\$30,000				\$30,000	\$0		\$30,000
	Wee Waa - Purchase 103 Rose Street	30/06/2018	Infrastructure Delivery	Property Services	\$0	\$25,000		\$29,197					\$29,197
	Narrabri Collins Park - Public Toilets Refurb	30/06/2017	Infrastructure Delivery	Parks & Open Spaces	\$40,000	\$40,000	\$1,056	\$0	\$27,849				\$28,905
	Wee Waa - Ludiwici Park - Renew Irrigation System	30/06/2018	Infrastructure Delivery	Parks & Open Spaces	\$15,000	\$30,000		\$0	\$28,873				\$28,873
	Gwabegar - Anzac Park - irrigation system	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$0	\$27,600			\$0	\$27,600			\$27,600
	Narrabri - Cooma Oval - replace junior football posts for three fields	30/06/2021	Infrastructure Delivery	Parks & Open Spaces	\$22,000	\$29,928					\$27,502		\$27,502
	Narrabri - Jetty Area - replace seating & add a pergola structure	30/06/2020	Infrastructure Delivery	Parks & Open Spaces	\$30,000	\$26,129				\$26,129			\$26,129
	Narrabri - Gately Field - replace perimeter fence around car park & oval	30/06/2020	Infrastructure Delivery	Parks & Open Spaces	\$30,000	\$30,000				\$13,664	\$12,408		\$26,072
	Narrabri - Pirate Playground - additional shelter & BBQ area	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$45,000	\$45,000			\$26,008				\$26,008
	Gwabegar - Anzac Park - install shade shelter	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$25,000	\$25,000			\$24,192				\$24,192
	Wee Waa - Ludowici Park - install pathway to link new shelter to playground	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$20,000	\$23,204			\$23,204				\$23,204
	Boggabri - Vickery Park - renew playground access pathway	30/06/2020	Infrastructure Delivery	Parks & Open Spaces	\$20,000	\$15,000				\$20,245			\$20,245
	Boggabri - Vickery Park - renew perimeter fence	30/06/2021	Infrastructure Delivery	Parks & Open Spaces	\$20,000	\$20,000				\$20,000			\$20,000
	Narrabri - Precinct Plan for Tourist Centre Area	30/06/2018	Infrastructure Delivery	Parks & Open Spaces	\$20,000	\$20,000		\$0	\$14,921	\$4,910			\$19,831
	Boggabri - Vickery Park - replace lights at entry points	30/06/2020	Infrastructure Delivery	Parks & Open Spaces	\$25,000	\$25,000				\$17,600			\$17,600
	Wee Waa - Dangar Park - install pathway to link entry to facilities	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$15,000	\$15,000			\$16,703				\$16,703
	Narrabri - Town Clock - Replacement	30/06/2021	Corporate and Community Services	Property Services	\$0	\$16,600					\$16,600		\$16,600
	Wee Waa - Dangar Park - replace fencing	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$15,000	\$14,000			\$15,771				\$15,771
	Mt Kaputar - Signage and Shelter (Kaputar Road)	30/06/2021	Infrastructure Delivery	Parks & Open Spaces	\$0	\$39,000					\$14,963	Scheduled	\$14,963
	Boggabri - Jubilee Oval - replace goal posts and replace/add bollards to training field (merged project)	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$13,000	\$13,486			\$13,745				\$13,745
	Boggabri - Anzac Park - boundary fence from Middle Park	30/06/2021	Infrastructure Delivery	Parks & Open Spaces	\$10,000	\$13,484			\$0	Deferred	\$13,484		\$13,484
	Boggabri - Middle Park - install additional picnic table & shelter	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$20,000	\$14,000			\$12,520				\$12,520
	Narrabri - Narrabri Lake - Renew BBQ	30/06/2018	Infrastructure Delivery	Parks & Open Spaces	\$13,000	\$11,603		\$11,752					\$11,752
	Narrabri - Cooma Oval - playground area equipment replacement	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$12,000	\$12,000			\$0	\$11,540	\$0		\$11,540
	Narrabri - Narrabri Lake - additional seating along pathway	30/06/2020	Infrastructure Delivery	Parks & Open Spaces	\$15,000	\$15,000				\$0	\$10,671		\$10,671
	Narrabri - TCT Parkland - Demolish Market Power Outlets	30/06/2018	Infrastructure Delivery	Parks & Open Spaces	\$15,000	\$0		\$10,089					\$10,089
	Narrabri - Collins Park - replace two shade shelter picnic sets	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$18,000	\$9,621			\$9,621				\$9,621

Strategy	Project	Target	Responsible Directorate	Responsible Team	Budget as at 1 July	Adopted Budget	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	Total Expenditure
	Narrabri - Cooma Oval - playground area soft fall replacement	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$8,000	\$8,721			\$8,721				\$8,721
	Boggabri - Jubilee Oval - renew cricket nets	30/06/2020	Infrastructure Delivery	Parks & Open Spaces	\$15,000	\$10,000				\$8,650			\$8,650
	Pilliga - Bore Baths - Replace Picnic Table	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$8,000	\$8,383			\$8,383				\$8,383
	Narrabri - Collins Park - four new seating structures for the riverbank area	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$15,000	\$8,052			\$8,052				\$8,052
	Bellata Park - Replace star picket and wire perimeter fence	30/06/2017	Infrastructure Delivery	Parks & Open Spaces	\$10,000	\$10,000	\$0	\$0	\$6,000	\$2,000			\$8,000
	Wee Waa - Ludowici Park - install BBQ into sheltered area	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$8,000	\$7,834			\$7,834				\$7,834
	Wee Waa - Dangar Park - renew cricket nets	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$8,000	\$6,609			\$7,725				\$7,725
	Pilliga - Sports Precinct (Planning Only)	30/06/2021	Infrastructure Delivery	Parks & Open Spaces	\$30,000	\$30,000					\$7,172	Scheduled	\$7,172
	Baan Baa - Table and Chairs	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$0	\$1,000			\$7,100				\$7,100
	Narrabri - Cooma Oval - playground area fence & gate	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$7,500	\$6,916			\$6,916				\$6,916
	Narrabri - Cooma Oval - replace car park perimeter fence (eastern side)	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$10,000	\$8,500			\$6,866				\$6,866
	Wee Waa - Ludowici Park - replace swing set	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$8,000	\$6,586			\$6,586				\$6,586
	Narrabri - Cooma Oval - replace car park perimeter fence (western side)	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$15,000	\$15,000			\$6,539				\$6,539
	Boggabri - Vickery Park - replace soft fall	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$7,000	\$7,000			\$6,364				\$6,364
	Narrabri - Cooma Oval - Replace synthetic wickets	30/06/2020	Infrastructure Delivery	Parks & Open Spaces	\$0	\$8,500			\$0	\$4,097			\$4,097
	Baan Baa - Pathway	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$0	\$8,000			\$3,495	\$500			\$3,995
	Pilliga - Main Street - Replace Street Bins	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$4,000	\$3,100			\$3,637				\$3,637
	Narrabri - Cooma Oval - pump (irrigation) site replace security fence & gate	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$8,000	\$5,000			\$3,500				\$3,500
	Narrabri - Town Clock - renew lighting	30/06/2021	Infrastructure Delivery	Parks & Open Spaces	\$8,000	\$5,040			\$2,960	\$0	\$0		\$2,960
	Narrabri - Cooma Oval - playground area additional seating	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$5,000	\$2,594			\$2,594				\$2,594
	Narrabri West Memorial 2017/1	30/06/2018	Infrastructure Delivery	Parks & Open Spaces	\$0	\$4,365		\$2,433					\$2,433
	Narrabri - Cooma Oval - widen access area to Ugoa Street car park	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$5,000	\$2,389			\$2,389				\$2,389
	Bellata Demolition of Old Toilets & Storage Shed at Oval	30/06/2017	Infrastructure Delivery	Parks & Open Spaces	\$3,000	\$3,000	\$1,490						\$1,490
	Baan Baa - Fence	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$0	\$12,000			\$0				\$0
	Gwabegar - Anzac Park - pathway	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$0	\$8,000			\$0				\$0
	Narrabri - Collins Oval - Grandstand Renewal	30/06/2021	Infrastructure Delivery	Parks & Open Spaces	\$258,700	\$0					\$0	Scheduled	\$0
	Narrabri - Collins Park - Main gate shared pathway	30/06/2021	Infrastructure Delivery	Parks & Open Spaces	\$131,000	\$131,000					\$0	Scheduled	\$0
	Narrabri - Cooma Oval replace irrigation system	30/06/2018	Infrastructure Delivery	Parks & Open Spaces	\$80,000	\$0		\$0					\$0
	Narrabri - Narrabri Lake - Walowa St pathway	30/06/2021	Infrastructure Delivery	Parks & Open Spaces	\$82,000	\$0					\$0		\$0
	Narrabri - TCT Parkland - New Portable Power Boards for Events	30/06/2018	Infrastructure Delivery	Parks & Open Spaces	\$20,000	\$10,000		\$0	\$0				\$0
	Pilliga - Anzac Park - Install Shade Shelter	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$25,000	\$40,000			\$0	Deferred	\$0	Scheduled	\$0
	Wee Waa - Dangar Park - install shade sail to playground	30/06/2019	Infrastructure Delivery	Parks & Open Spaces	\$35,000	\$35,000			\$0				\$0
2.1.4 - Minimise the impacts of noxious weeds and feral and domestic animals on the environment	New Companion Animal Management Facility	30/06/2017	Planning, Strategy and People	Planning and Environment	\$270,000	\$350,000	\$19,453	\$869	\$0	\$0	\$24,191	Scheduled	\$44,513
	Weed Reporting Program	30/06/2018	Infrastructure Delivery	Weeds	\$0	\$10,650	\$10,650						\$10,650
OBJECTIVE 2.3 - Our natural resource consumption will be reduced and waste well managed													
2.3.2 - Implement a waste management strategy focusing on waste avoidance, reusing and recycling to minimise the proportion of waste sent to landfill and to maximise the use of our natural resources	Catchment Fence Waste Disposal (Litter Fence)	30/06/2018	Infrastructure Delivery	Solid Waste Management	\$50,000	\$59,980		\$0	\$249,183	\$9,980			\$259,163
	Narrabri - Landfill - Construction of a New Cell - Design	30/06/2019	Infrastructure Delivery	Solid Waste Management	\$0	\$221,947		\$16,090	\$13,053	\$174,866			\$204,009
	Narrabri - Landfill - Improvements	30/06/2020	Corporate and Community Services	Solid Waste Management	\$1,500,000	\$131,437				\$3,563	\$81,040	Scheduled	\$84,603
	Portable Gate Amenity Buildings	30/06/2018	Infrastructure Delivery	Solid Waste Management	\$60,000	\$60,000		\$49,073					\$49,073
	Narrabri - Landfill - Asbestos Gun	30/06/2019	Infrastructure Delivery	Solid Waste Management	\$0	\$50,000			\$49,000				\$49,000
	Transfer Stations - Upgrade Waste Collection Points	30/06/2020	Corporate and Community Services	Solid Waste Management	\$250,000	\$250,000				\$19,202	\$1,109		\$20,311
	Narrabri - Leachate Pond Renewal	30/06/2017	Infrastructure Delivery	Solid Waste Management	\$0	\$16,350	\$0	Deferred	\$0	\$16,350			\$16,350
	Transfer Stations - Information signs	30/06/2018	Infrastructure Delivery	Solid Waste Management	\$13,000	\$13,000		\$5,187					\$5,187
	Narrabri - Landfill - Construction of a New Cell - Works	30/06/2019	Infrastructure Delivery	Solid Waste Management	\$200,000	\$1,800,000					\$1,926	Scheduled	\$1,926
	Narrabri - Landfill - Temporary Transfer Station	30/06/2019	Infrastructure Delivery	Solid Waste Management	\$0	\$10,000			\$0				\$0
	Narrabri - Water Augmentation	30/06/2019	Infrastructure Delivery	Water Supplies	\$14,600,000	\$17,106,934	\$147,461	\$745,244	\$6,605,105	\$5,918,655	\$353,667		\$13,770,132

Strategy	Project	Target	Responsible Directorate	Responsible Team	Budget as at 1 July	Adopted Budget	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	Total Expenditure
2.3.3 – Conserve and manage our natural water resources for environmental and agricultural sustainability	Narrabri – Maitland Street – Water Mains Replacement	30/06/2020	Infrastructure Delivery	Water Supplies	\$554,000	\$400,000				\$864,909			\$864,909
	Bellata – Reticulated Water Main Replacement (Newell Hwy)	30/06/2020	Infrastructure Delivery	Water Supplies	\$337,000	\$693,000				\$217,962	\$642,917		\$860,879
	Pilliga – Replace Bore	30/06/2018	Infrastructure Delivery	Water Supplies	\$550,000	\$335,000		\$421,679	\$12,291	\$126,071	\$245,223		\$805,264
	Bellata – Bore Replacement	30/06/2020	Infrastructure Delivery	Water Supplies	\$72,186	\$739,602	\$5,982	\$412,153	\$15,924	\$167,311	\$138,748		\$740,118
	Gwabegar – Bore Replacement	30/06/2019	Infrastructure Delivery	Water Supplies	\$450,000	\$762,975	\$39,064	\$316,618	\$22,375	\$127,776	\$186,615		\$692,448
	Boggabri – Water Renew Water Meters	30/06/2017	Infrastructure Delivery	Water Supplies	\$220,000	\$220,000	\$200,000	\$23,129					\$223,129
	Minor Equipment Purchases	30/06/2021	Infrastructure Delivery	Water Supplies	\$0	\$185,000					\$185,123		\$185,123
	Bulk Water Supply Unit – Installation (Water Security)	30/06/2019	Infrastructure Delivery	Water Supplies	\$0	\$150,000			\$155,470				\$155,470
	Telemetry Upgrades	30/06/2019	Infrastructure Delivery	Water Supplies	\$272,988	\$272,988	\$0	\$0	\$106,768	\$19,163	\$0		\$125,931
	Boggabri – Water Replacement of AC pipes Phase 1	30/06/2017	Infrastructure Delivery	Water Supplies	\$150,000	\$100,000	\$116,363						\$116,363
	Narrabri – Water Mains Renewals	Annual	Infrastructure Delivery	Water Supplies	\$200,000	\$150,000	\$18,884	\$702	\$0	\$784	\$74,254	Scheduled	\$94,624
	Boggabri – Water Rehab Reservoir Concrete Walls	30/06/2017	Infrastructure Delivery	Water Supplies	\$360,000	\$0	\$76,494						\$76,494
	Boggabri – Water Main Renewal	30/06/2018	Infrastructure Delivery	Water Supplies	\$300,000	\$80,000		\$0	\$0	\$26,444	\$43,048	Scheduled	\$69,492
	Bellata – Renew Water Meters & Service Connections	30/06/2017	Infrastructure Delivery	Water Supplies	\$28,000	\$46,300	\$25,455	\$18,300					\$43,755
	Wee Waa – Water Mains Renewals	Annual	Infrastructure Delivery	Water Supplies	\$150,000	\$44,000		\$0	\$0	\$39,645	\$0	Scheduled	\$39,645
	Wee Waa – Water Renew/Replace Mains Church Street & James Hibben Avenue	30/06/2017	Infrastructure Delivery	Water Supplies	\$20,000	\$270,000	\$35,029	–\$86	\$0	Deferred	\$0		\$34,943
	Pilliga – Water Telemetry Upgrade	30/06/2017	Infrastructure Delivery	Water Supplies	\$10,000	\$10,000	\$33,207						\$33,207
	Water Quality Analysing Units	30/06/2019	Infrastructure Delivery	Water Supplies	\$30,000	\$30,000			\$29,678				\$29,678
	Narrabri – Asbestos Main Replacement	30/06/2018	Infrastructure Delivery	Water Supplies	\$0	\$64,452		\$25,365					\$25,365
	Saleyards – Water Recycling Projects	30/06/2018	Corporate and Community Services	Saleyards	\$6,500	\$23,684		\$0	\$23,684				\$23,684
	Wee Waa – Water Renew Reservoir Roof, Access Steps	30/06/2017	Infrastructure Delivery	Water Supplies	\$260,000	\$20,000	\$8,350	\$8,970	\$4,768	\$0	\$0	Scheduled	\$22,088
	Narrabri – Private Works – Droubalgie Street	30/06/2019	Infrastructure Delivery	Sewerage Services	\$0	\$16,500			\$18,786				\$18,786
	Boggabri – Water Mains Lynn Street Isolation	30/06/2019	Infrastructure Delivery	Water Supplies	\$0	\$12,027			\$13,600				\$13,600
	Bellata – Renew/Replace Tank Galvanised Pipe Connections	30/06/2017	Infrastructure Delivery	Water Supplies	\$12,000	\$16,128	\$8,128	\$0	\$0	\$0	\$0		\$8,128
	Bellata – Replace Reservoir Tower Deck & Access Ladder, Valve Chamber Lids, Replace Shed with Insulation A/c	30/06/2018	Infrastructure Delivery	Water Supplies	\$120,000	\$115,793		\$0	\$5,642	Deferred			\$5,642
	Gwabegar – improvement works (Install Chlorine Scales, PH, Chlorine, Turbidity monitoring equipment, shed insulation A/C)	30/06/2018	Infrastructure Delivery	Water Supplies	\$27,000	\$0		\$0	\$5,568				\$5,568
	Wee Waa – Water Replace/Install Maincock Valves in Retic	30/06/2017	Infrastructure Delivery	Water Supplies	\$25,000	\$10,000	\$5,052						\$5,052
	Pilliga – Replace access ladders	30/06/2018	Infrastructure Delivery	Water Supplies	\$220,000	\$220,000		\$0	\$4,207	\$0			\$4,207
	Wee Waa – install stop valves in reticulation	30/06/2018	Infrastructure Delivery	Water Supplies	\$60,000	\$64,948		\$82	\$0	\$3,299	\$520	Scheduled	\$3,901
	Boggabri – improvement works (Install Chlorine Scales, PH, Chlorine, Turbidity monitoring equipment, shed insulation A/C)	30/06/2019	Infrastructure Delivery	Water Supplies	\$45,000	\$1,500		\$3,091	Deleted				\$3,091
	Boggabri – Replace asbestos cement pipes	30/06/2018	Infrastructure Delivery	Water Supplies	\$0	\$513		\$513					\$513
	Wee Waa – Install Chlorine Scales, PH, Chlorine, Turbidity monitoring equipment, shed insulation A/C	30/06/2018	Infrastructure Delivery	Water Supplies	\$64,000	\$290		\$290					\$290
	Pilliga – Raise Hydrant to Standard	30/06/2018	Infrastructure Delivery	Water Supplies	\$0	\$135		\$134					\$134
	Gwabegar – Raise Hydrant to Standard	30/06/2018	Infrastructure Delivery	Water Supplies	\$0	\$50		\$4					\$4
	Bellata – Bore process automation (PH Chlorine, Turbidity monitoring equipment, relocate shed)	30/06/2019	Infrastructure Delivery	Water Supplies	\$120,000	\$0		\$0	\$0	\$0	\$0		\$0
	Gwabegar – Water Upgrade Telemetry	30/06/2017	Infrastructure Delivery	Water Supplies	\$6,000	\$6,000	\$0						\$0
	Narrabri – Water Reservoir Renewal	30/06/2017	Infrastructure Delivery	Water Supplies	\$300,000	\$50,000	\$0	\$0					\$0
	Telemetry all areas – Link with PH, Chlorine and Turbidity Monitoring	30/06/2018	Infrastructure Delivery	Water Supplies	\$350,000	\$396,000		\$0					\$0
	Wee Waa – Install high efficiency elect pump motors at bores	30/06/2018	Infrastructure Delivery	Water Supplies	\$45,000	\$60,000		\$0	\$0	\$0	\$0	Scheduled	\$0
	Wee Waa – Water Upgrade Telemetry	30/06/2017	Infrastructure Delivery	Water Supplies	\$67,000	\$20,000	\$0						\$0
OBJECTIVE 2.SE1 – Sustainable land use													
2.SE1.6 – Implement the Weed Action Plan and Invasive Species Plan	Noxious Weeds Quad Bike (merged into Fleet Budget)	30/06/2017	Infrastructure Delivery	Weeds	\$15,000	\$0	\$0						\$0
	Noxious Weeds Spray Unit	30/06/2017	Infrastructure Delivery	Weeds	\$5,000	\$5,000	\$0						\$0
OBJECTIVE 2.SE2 – Ensure a clean, green environment for the future													
2.SE2.10 – Manage waste collection,	Replace Fire Damaged Fence	30/06/2017	Infrastructure Delivery	Solid Waste Management	\$0	\$0	\$64,865						\$64,865
	Narrabri – Landfill – New Internal Road	30/06/2017	Infrastructure Delivery	Solid Waste Management	\$0	\$52,000	\$51,822						\$51,822

Strategy	Project	Target	Responsible Directorate	Responsible Team	Budget as at 1 July	Adopted Budget	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	Total Expenditure
disposal and recycling	Waste Data Collection Software	30/06/2017	Infrastructure Delivery	Solid Waste Management	\$0	\$20,000	\$16,139						\$16,139
2.SE2.11 – Manage wastewater and effluent in a sustainable manner	Narrabri – SPS – improvement works	30/06/2017	Infrastructure Delivery	Sewerage Services	\$120,000	\$506,600	\$1,502	\$0	\$0	\$71,035	\$457,542		\$530,079
	Wee Waa – SPS – Replace Motors	30/06/2017	Infrastructure Delivery	Sewerage Services	\$100,000	\$52,024	\$52,911						\$52,911
	Wee Waa – Sewerage Treatment Plant Replace drying beds, dividing boards	30/06/2017	Infrastructure Delivery	Sewerage Services	\$20,000	\$59,943	\$25,091	\$21,543					\$46,634
	Boggabri – Sewer Telemetry Upgrade Phase 3	30/06/2017	Infrastructure Delivery	Sewerage Services	\$25,000	\$25,000	\$38,209						\$38,209
	Wee Waa – Sewerage Treatment Plant Mech/Elect Renewal on Digester	30/06/2017	Infrastructure Delivery	Sewerage Services	\$20,000	\$15,000	\$22,312	\$9,255					\$31,567
	Boggabri – Sewer Mains – CCTV and Relining of Mains	30/06/2017	Infrastructure Delivery	Sewerage Services	\$500,000	\$100,000	\$0	\$12,119	\$0	\$0	\$0		\$12,119
	Boggabri – Sewer Refurbishing SPS internally, concrete floors, etc	30/06/2017	Infrastructure Delivery	Sewerage Services	\$60,000		\$0	\$11,980					\$11,980
	Boggabri – Sewer Renew SPS Isolation Valves	30/06/2017	Infrastructure Delivery	Sewerage Services	\$50,000	\$57,860	\$0	\$0	\$0	\$7,141	\$0		\$7,141
	Narrabri – STP Telemetry Upgrade	30/06/2017	Infrastructure Delivery	Sewerage Services	\$35,000	\$5,000	\$0						\$0
	Wee Waa – Sewer Renew Sewer Mains, Man Holes, CCTV	30/06/2017	Infrastructure Delivery	Sewerage Services	\$200,000	\$10,000	\$0	\$0	\$0	\$0	\$0		\$0
	Wee Waa – Sewer Telemetry Upgrade Phase 3	30/06/2017	Infrastructure Delivery	Sewerage Services	\$15,000	\$5,000	\$0						\$0
OBJECTIVE 3.1 – We will stimulate business and tourism by maximising our assets and attracting regional events													
3.1.1 – Identify and facilitate a diverse event, conference and entertainment program	TCT – Cinema Refurbishment	30/06/2020	Corporate and Community Services	Cultural Facilities	\$0	\$190,000				\$92,840	\$93,013		\$185,853
	TCT – Re-carpet Venue	30/06/2019	Corporate and Community Services	Cultural Facilities	\$50,000	\$75,518		\$25,518	\$41,455	\$1,627			\$68,600
	TCT – Upgrade Lighting (LED lights)	30/06/2019	Corporate and Community Services	Cultural Facilities	\$15,000	\$56,619	\$14,849	\$9,049	\$10,348	\$17,397			\$51,643
	TCT – Event Pro Upgrade Software Purchase	30/06/2020	Corporate and Community Services	Cultural Facilities	\$0	\$5,950				\$5,950			\$5,950
	TCT – Painting of Interior	30/06/2019	Corporate and Community Services	Cultural Facilities	\$60,000	\$120,000		\$65,812	\$44,893				\$110,705
	TCT – Event seating replacement	30/06/2018	Corporate and Community Services	Cultural Facilities	\$80,000	\$69,930		\$69,930					\$69,930
	TCT – Café Refurbishment	30/06/2018	Corporate and Community Services	Cultural Facilities	\$0	\$43,662		\$43,862					\$43,862
	TCT – Hearing Loop	30/06/2021	Corporate and Community Services	Cultural Facilities	\$90,000	\$34,252					\$34,679		\$34,679
	TCT – Motorised semi block out blinds to café and riverside room	30/06/2018	Corporate and Community Services	Cultural Facilities	\$32,000	\$27,227		\$27,227					\$27,227
	TCT – Renew Kitchen Equipment	30/06/2021	Corporate and Community Services	Cultural Facilities	\$25,000	\$20,166					\$20,166		\$20,166
	TCT – Outdoor Projector & Screen	30/06/2019	Corporate and Community Services	Cultural Facilities	\$0	\$13,218			\$13,218				\$13,218
	TCT – New Dishwasher	30/06/2019	Corporate and Community Services	Cultural Facilities	\$0	\$0			\$4,115				\$4,115
	TCT – Band Room Refurbishment (incl Storage)	30/06/2019	Corporate and Community Services	Cultural Facilities	\$50,000	\$50,000			\$245	\$0	\$1,015	Scheduled	\$1,260
3.1.2 – Facilitate the provision of a quality tourism product to present to visitors	Boggabri – Caravan Park – Upgrade	30/06/2019	Corporate and Community Services	Property Services	\$1,700,000	\$1,607,244			\$28,487	\$1,530,569	\$15,311		\$1,574,367
	Digital Signage	30/06/2020	Corporate and Community Services	Tourism and Community Development	\$15,000	\$33,000				\$28,687	\$4,662		\$33,349
	Tourism Technology Project	30/06/2018	Corporate and Community Services	Tourism and Community Development	\$60,000	\$80,000		\$75,630					\$75,630
	Narrabri – Caravan Park – Internal Roads & Guttering	30/06/2018	Corporate and Community Services	Property Services	\$50,000	\$50,000		\$19,079	\$27,680				\$46,759
	Gateway Signage	30/06/2020	Corporate and Community Services	Tourism and Community Development	\$20,000					\$0	\$9,940	Scheduled	\$9,940
	Caravan Parks – Installation of Skirting to Underside of Cabins	30/06/2020	Corporate and Community Services	Property Services	\$5,000					\$6,332	\$0		\$6,332
	iProximity Information Billboards	30/06/2019	Corporate and Community Services	Tourism and Community Development	\$6,000	\$0			\$0				\$0
	Town Signage	30/06/2020	Corporate and Community Services	Tourism and Community Development	\$180,000					\$0	\$0	Scheduled	\$0
3.1.4 – Airport facilities and services provide connectivity to capital city markets	Perimeter Fencing	30/06/2019	Corporate and Community Services	Airport Services	\$150,000	\$210,000		\$0	\$184,191	\$25,947			\$210,138
	Terminal Improvement	30/06/2020	Corporate and Community Services	Airport Services	\$20,000	\$37,326				\$37,326	\$0	Scheduled	\$37,326
	LED Lighting for Apron Flood Light Infrastructures	30/06/2020	Corporate and Community Services	Airport Services	\$40,000	\$4,257				\$4,257			\$4,257
	Airport – New Signage & Barriers	30/06/2020	Corporate and Community Services	Airport Services	\$10,000					\$1,920			\$1,920
	Airport – Apron Extension near RFS Building for GA & Emergency	30/06/2021	Corporate and Community Services	Airport Services	\$550,000	\$395,000					\$280,177		\$280,177
	Sealing of Taxiway to Aero Club Hanger	30/06/2018	Corporate and Community Services	Airport Services	\$40,000	\$40,000		\$38,766					\$38,766

Strategy	Project	Target	Responsible Directorate	Responsible Team	Budget as at 1 July	Adopted Budget	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	Total Expenditure
	Upgrade Airport Cottage	30/06/2018	Corporate and Community Services	Airport Services	\$0	\$30,335		\$30,335					\$30,335
	New Water Pump & Reticulation System	30/06/2019	Corporate and Community Services	Airport Services	\$15,000	\$15,091			\$15,091				\$15,091
	Airport Linemarking	30/06/2018	Corporate and Community Services	Airport Services	\$0	\$10,000		\$9,700					\$9,700
	Electricity Upgrade	30/06/2019	Corporate and Community Services	Airport Services	\$55,000	\$35,000			\$6,623				\$6,623
	New Security Gate	30/06/2019	Corporate and Community Services	Airport Services	\$30,000	\$292			\$2,278				\$2,278
	Airport - New Terminal Building Design (carryover 2019/2020)	30/06/2021	Corporate and Community Services	Airport Services	\$40,000	\$60,000				\$0	\$0	Scheduled	\$0
OBJECTIVE 3.2 - We will become a manufacturing and logistics hub for the Northern Inland Region													
3.2.2 - Develop at least one flood free intermodal site that has access to quality infrastructure and the proposed inland rail network	Narrabri - Industrial and Logistics Hub Land Purchase	30/06/2020	Corporate and Community Services	Economic Development	\$2,800,000	\$2,810,000				\$2,809,724			\$2,809,724
3.2.3 - Explore opportunities for increasing the efficiency of freight movements	Smart City Strategy	30/06/2018	Planning, Strategy and People	Economic Development	\$50,000	\$50,000		\$3,828	\$44,325				\$48,153
OBJECTIVE 3.PT2 - Airport to be of regional quality													
3.PT2.2 - Potential airlines supported and encouraged through improved infrastructure	Upgrade Hangar	30/06/2017	Corporate and Community Services	Airport Services	\$0	\$40,000	\$17,250						\$17,250
OBJECTIVE 3.PT3 - Regional standard infrastructure													
3.PT3.2 - Ensure that all public buildings are developed, renewed and maintained at adopted service levels for the use of Council and the community	Saleyards - External Catwalk Access	30/06/2017	Corporate and Community Services	Saleyards	\$0	\$10,000	\$4,545	\$4,678					\$9,223
3.PT3.3 - Develop and maintain visitor facilities and infrastructure within the Narrabri Shire	TCT - Riverside Room Bar Refrigeration Upgrade	30/06/2017	Corporate and Community Services	Cultural Facilities	\$200,000	\$200,000	\$125,261						\$125,261
	TCT - Audio/Visual/Lighting Upgrade/Renewal	30/06/2017	Corporate and Community Services	Cultural Facilities	\$100,000	\$95,128	\$102,005						\$102,005
	TCT - Venue Exterior Tile Replacement	30/06/2017	Corporate and Community Services	Cultural Facilities	\$100,000	\$100,000	\$83,318						\$83,318
	TCT - Exterior Signage Tower Installation	30/06/2017	Corporate and Community Services	Cultural Facilities	\$55,000	\$55,000	\$56,169						\$56,169
	TCT - Kitchen Floor relay & seal	30/06/2017	Corporate and Community Services	Cultural Facilities	\$15,000	\$15,000	\$16,444						\$16,444
	TCT - Vending Machine	30/06/2017	Corporate and Community Services	Cultural Facilities	\$0	\$14,466	\$14,466						\$14,466
3.PT3.5 - Provide a secure, reliable water supply to the community	Baan Baa - Water Supply	30/06/2017	Infrastructure Delivery	Water Supplies	\$1,500,000	\$3,200,000	\$2,324,431	\$698,303	\$15,553				\$3,038,287
	Narrabri - Water Meter & Service Connection Renewals	30/06/2017	Infrastructure Delivery	Water Supplies	\$800,000	\$920,711	\$237,813	\$934,152					\$1,171,965
	Wee Waa - Water Meter & Service Connection Renewals	30/06/2017	Infrastructure Delivery	Water Supplies	\$496,000	\$496,000	\$450,909	-\$127,119					\$323,790
	Pilliga - Water Meter & Service Connection Renewals	30/06/2017	Infrastructure Delivery	Water Supplies	\$29,000	\$29,000	\$26,364	\$15,319					\$41,683
	Gwabegar - Repaint Water Tower and Deck	30/06/2017	Infrastructure Delivery	Water Supplies	\$0	\$0	\$37,089						\$37,089
	Gwabegar - Water Renew Water Meters	30/06/2017	Infrastructure Delivery	Water Supplies	\$17,000	\$23,142	\$15,455	\$6,281					\$21,736
3.PT3.7 - Provide modern depots and reliable Plant to support the infrastructure activities	Narrabri - Depot - Install & Erect New Front Fence with Gates	30/06/2017	Corporate and Community Services	Property Services	\$30,000	\$30,000	\$30,820						\$30,820
	Narrabri - Depot Oil Dispensing Unit for Workshop	30/06/2017	Corporate and Community Services	Property Services	\$25,000	\$25,000	\$18,059						\$18,059
	Pilliga Vintage Machinery Enclosure	30/06/2017	Infrastructure Delivery	Parks & Open Spaces	\$15,000	\$15,000	\$14,368						\$14,368
OBJECTIVE 4.2 - Decision making will ensure Council remains financially sustainable													
4.2.2 - Proposed expansions in	Saleyards - Upgrade Drainage Systems from Saleyards and Truck Wash	30/06/2019	Corporate and Community Services	Saleyards	\$80,000	\$62,816			\$30,918				\$30,918

Strategy	Project	Target	Responsible Directorate	Responsible Team	Budget as at 1 July	Adopted Budget	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	Total Expenditure
Council services are evaluated after consideration of asset renewal and operational costs	Saleyards – Additional Standpipes	30/06/2020	Corporate and Community Services	Saleyards	\$10,000	\$2,948				\$2,948			\$2,948
4.2.3 – Modernise Council's service delivery, governance and management	Replace Desktops	30/06/2017	Corporate and Community Services	Information Services	\$0	\$35,000	\$9,029	\$30,849					\$39,878
	Corporate Information System (remainder of project)	30/06/2019	Corporate and Community Services	Information Services	\$1,400,000	\$1,684,778		\$438,004	\$969,442	\$133,415			\$1,540,861
	IT – Connect Depot with Fibre Optic	30/06/2020	Corporate and Community Services	Information Services	\$100,000	\$242,620				\$377,880	\$123,160		\$501,040
	IT – Implement Fibre based Internet Backbone	30/06/2018	Corporate and Community Services	Information Services	\$150,000	\$88,000		\$157,334					\$157,334
	Replace Servers	30/06/2019	Corporate and Community Services	Information Services	\$100,000	\$100,000			\$69,214				\$69,214
	Replace Access Control System at Admin Office, Depot & Airport	30/06/2019	Corporate and Community Services	Information Services	\$75,000	\$75,000			\$50,052				\$50,052
	Replace Council Chambers Multimedia & Sound System	30/06/2018	Corporate and Community Services	Information Services	\$15,000	\$23,302	\$9,597	\$8,802		\$26,937			\$45,336
	Upgrade of SAN Storage	30/06/2018	Corporate and Community Services	Information Services	\$50,000	\$50,000		\$0	\$35,621				\$35,621
	Upgrade Core Switches (Admin x3, Depot x1, VIC x1, TCT c1)	30/06/2018	Corporate and Community Services	Information Services	\$15,000	\$15,000		\$35,439					\$35,439
	IT – Secure Comms Cabinets (Depot & Library)	30/06/2021	Corporate and Community Services	Information Services	\$40,000	\$33,407					\$33,407		\$33,407
	IT – Replace Desktop Computers with Laptops	Annual	Corporate and Community Services	Information Services	\$52,500	\$31,279				\$19,727	\$11,552	Scheduled	\$31,279
	IT – Point of Sale Units for TCT	30/06/2021	Corporate and Community Services	Information Services	\$40,000	\$27,741					\$27,741		\$27,741
	Replace VoIP Telephone System	30/06/2018	Corporate and Community Services	Information Services	\$100,000	\$100,000		\$25,240					\$25,240
	IT – Intramaps Implementation	30/06/2018	Corporate and Community Services	Information Services	\$0	\$19,939		\$19,939					\$19,939
	Equipment for Customer Services	30/06/2019	Corporate and Community Services	Information Services	\$0	\$20,000			\$19,275				\$19,275
	IT – Connect Narrabri Waste Facilities to Admin via Wireless Link (Microwave)	30/06/2020	Corporate and Community Services	Information Services	\$25,000	\$17,840				\$17,840			\$17,840
	IT – Upgrade CAD Computers	30/06/2020	Corporate and Community Services	Information Services	\$15,000	\$14,900				\$14,900			\$14,900
	IT – Connect Narrabri Sites via Fibre Backbone & Upgrade link Admin-Depot	30/06/2018	Corporate and Community Services	Information Services	\$46,000	\$80,000		\$11,060					\$11,060
	IT – Weeds Computers	30/06/2018	Corporate and Community Services	Information Services	\$0	\$8,495		\$8,495					\$8,495
	IT – Smart Board	30/06/2020	Corporate and Community Services	Information Services	\$7,500	\$4,790				\$5,534			\$5,534
	IT – Monitors	30/06/2021	Corporate and Community Services	Information Services	\$5,000	\$3,976					\$3,976	Scheduled	\$3,976
	IT – Mobility Devices	30/06/2021	Corporate and Community Services	Information Services	\$40,000	\$40,000					\$0	Scheduled	\$0
	IT – Upgrade Desktop Computers in Narrabri, Wee Waa and Boggabri Libraries	30/06/2020	Corporate and Community Services	Information Services	\$37,800	\$0				\$0			\$0
OBJECTIVE 4.4 – Our strategic goals will be achieved through transparent and accountable planning and reporting													
4.4.4 – Implement Strategic Asset Management Plans focusing on renewal of assets	Fleet Aquisition	Annual	Infrastructure Delivery	Fleet Management	\$12,209,006	\$15,183,664	\$1,191,510	\$2,186,163	\$2,288,602	\$2,455,031	\$1,919,419	Scheduled	\$10,040,725
	Metering of Council Properties	30/06/2018	Infrastructure Delivery	Water Supplies	\$0	\$20,000		\$222	Deferred				\$222
	Wee Waa – Regional Bridge Replacement – Lagoon Creek Bridge	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$1,470,000	\$1,738,735	\$1,204,179						\$1,204,179
	Wee Waa – Regional Bridge Replacment – Brigalow Creek Bridge	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$1,106,000	\$1,300,324	\$1,174,812						\$1,174,812
	Narrabri – Rehabilitation – Kaputar Road	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$935,455	\$298,462	\$625,998					\$924,460
	Pilliga – Reseals – Pilliga Road (MR127)	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$800,000	\$661,598	\$4,723					\$666,321
	Gwabegar – Resheeting – Gwabegar Road	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$675,115	\$216,902	\$231,850	\$107,915				\$556,667
	Narrabri – Rehabilitation – Yarrie Lake Road	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$552,664	\$252,623	\$255,945					\$508,568
	Bellata – Rehabilitation – Millie Road – Construction	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$502,987	\$502,987						\$502,987
	Edgeroi – 600924 to 290 – Bald Hill Road	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$528,021	\$246,152	\$159,149					\$405,301
	Tarriaro – Reseals – LCRP – Maules Creek Road (SR19)	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$119,639	\$286,000	\$111,854	\$147,822					\$259,676
	Spring Plains – Reseal – Nowley Road	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$206,800	\$237,383						\$237,383

Strategy	Project	Target	Responsible Directorate	Responsible Team	Budget as at 1 July	Adopted Budget	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	Total Expenditure
	Narrabri - Resheeting - Kiandool Lane	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$219,677	\$197,993						\$197,993
	Wee Waa - Resheeting - Cotton Lane	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$195,881	\$196,534						\$196,534
	Narrabri - Street K&G Replacement (Park Crescent/Hinds Street)	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$470,422	\$180,083	\$0					\$180,083
	Jacks Creek - Resheeting - (SR60) Westport Road Intersection	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$200,000	\$200,000	\$51,656	\$121,002					\$172,658
	Turrawan - Reseal - Turrawan Road	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$182,800	\$170,376						\$170,376
	Spring Plains - Reseal - Spring Plains Road - 6004140 & 160-170	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$162,800	\$167,551						\$167,551
	Narrabri - Administration Building Air Conditioner Replacement	30/06/2017	Corporate and Community Services	Property Services	\$75,000	\$84,745	\$84,745	\$64,750					\$149,495
	Narrabri - Streets Rehabilitation - Droubalgie Street/Gumbidguwa Street	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$137,465	\$142,270						\$142,270
	Narrabri - Street K&G Replacement (Boundary Street)	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$147,252	\$139,275	\$165					\$139,440
	Edgeroi - Reseal - Couradda Rd	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$110,500	\$135,228						\$135,228
	Baan Baa - Local Roads East Resheeting - Old Narrabri Rd (6007100-110 & 6007040 to 070-080)	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$252,108	\$133,091						\$133,091
	Bellata - Rehabilitation - Berrigal Creek Road - 6002040	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$132,204	\$132,204						\$132,204
	Narrabri - Street K&G Replacement (Spencer Street/James Street)	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$116,572	\$126,915						\$126,915
	Boggabri - Resheeting - Blairmore Road	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$118,373	\$118,373						\$118,373
	Narrabri - Resheeting - Smiths Lane	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$133,693	\$114,737						\$114,737
	Narrabri - Local Roads East Resheeting - Eulah Creek Road	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$110,000	\$114,178						\$114,178
	Narrabri - Resheet 6003050 & 60 - Melburra Road	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$160,945	\$75,203	\$29,200					\$104,403
	Gwabegar - Reseal - Gwabegar Road	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$89,200	\$99,973						\$99,973
	Narrabri - Local Roads East Resheeting - Pikes Lane	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$97,618	\$97,618						\$97,618
	Boggabri - Resheeting - Wean Road	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$167,213	\$89,768						\$89,768
	Harparary - Reseal - Harparary Road	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$84,100	\$87,738						\$87,738
	Narrabri - Street K&G Replacement (Reid Street/Doyle Street)	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$97,383	\$84,191						\$84,191
	Tarriaro - Rehabilitation - Wavehill Road - 6018010-20	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$97,000	\$5,808	\$77,632					\$83,440
	Boggabri - Street K&G 3015010 Brent Street (Oak Street/Wee Waa Street)	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$73,856	\$73,212	\$4,072					\$77,284
	Narrabri - Depot - Improvements	30/06/2017	Corporate and Community Services	Property Services	\$30,000	\$62,801	\$39,022	\$34,804					\$73,826
	Narrabri - Local Access Roads - Reseals LCRP - Airport Road (SR8)	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$71,000	\$41,600	\$72,848						\$72,848
	Edgeroi - Couradda Road (SR007) - Resheeting 6007300-400	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$75,093	\$33,590	\$32,274	\$677				\$66,541
	Narrabri - Administration Building Office Reconfiguration	30/06/2017	Corporate and Community Services	Property Services	\$59,000	\$59,000	\$65,465						\$65,465
	Narrabri - Street K&G Replacement (Lloyd Street)	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$60,000	\$64,171						\$64,171
	Narrabri - Street K&G Replacement (Gleeson Avenue)	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$50,639	\$63,315						\$63,315
	Wee Waa - Street K&G Replacement (Cowper Street)	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$89,554	\$60,439						\$60,439
	Spring Plains - Reseal - Spring Plains Road - 6004050	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$52,800	\$51,574						\$51,574
	Wee Waa - Street Reseals - Boundary Street	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$59,500	\$34,876	\$16,284					\$51,160
	Narrabri - Street K&G Replacement (Bowen Street)	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$173,838	\$51,118	\$0					\$51,118
	Narrabri - Street Reseals - Ugoa Street	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$54,700	\$47,752						\$47,752
	Narrabri - Local Roads East Resheeting - Junefield Road	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$58,622	\$45,469						\$45,469
	Narrabri - Street K&G Replacement (Old Turrawan Road)	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$43,000	\$42,625						\$42,625

Strategy	Project	Target	Responsible Directorate	Responsible Team	Budget as at 1 July	Adopted Budget	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	Total Expenditure
	Boggabri – Street K&G 3015020 Brent Street (Wee Waa Street/Merton Street)	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$23,788	\$0	\$33,694					\$33,694
	Narrabri – Street Reseals – Nandewar Street	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$23,100	\$30,024						\$30,024
	Merah North – Resheeting – Cubbaroo Lane	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$27,570	\$27,570						\$27,570
	Boggabri – Streets Rehabilitation – Rees Street	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$30,000	\$26,474						\$26,474
	Narrabri – Footpath – Old Turrawan Road	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$25,000	\$24,063						\$24,063
	Narrabri – Street Reseals – Riverside Drive	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$18,400	\$17,527						\$17,527
	Boggabri – Street Reseals – Boston Street	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$17,800	\$16,715						\$16,715
	Narrabri – Street Reseals – Boston Street	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$17,800	\$16,715						\$16,715
	Boggabri – K&G 3085030 – Grantham Street (Wee Waa Street/Merton Street)	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$29,250	\$15,291	\$1,313					\$16,604
	Wee Waa – Street Resheeting – George Street Shoulders	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$11,149	\$16,296						\$16,296
	Narrabri – Street K&G Replacement 1215020 (Fitzroy Street/Barwan Street)	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$52,597	\$12,330	\$102	\$0	\$0	\$1,961		\$14,393
	Narrabri – Street Reseals – Maitland Street	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$11,000	\$13,907						\$13,907
	Wee Waa – Street Reseals – Mitchell Street	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$13,300	\$13,902						\$13,902
	Wee Waa – Reseal – Gardens Road	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$11,500	\$13,021						\$13,021
	Village Streets Resheeting – Annabella St, Pilliga	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$18,703	\$13,017						\$13,017
	Narrabri – Street Reseals – Railway Street South	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$11,100	\$12,232						\$12,232
	Narrabri – Street Resheeting – Lantana Street	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$15,719	\$4,830	\$10,984						\$10,984
	Narrabri – Street Reseals – McKenzie Street	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$12,600	\$10,083						\$10,083
	Narrabri – Street Reseals – Peele Street	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$16,300	\$10,015						\$10,015
	Boggabri – Street Reseals – Burton Street	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$16,100	\$8,821						\$8,821
	Bellata – Village Streets Reseals – East LCRP 956001015 Wilga Street	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$13,355	\$11,500	\$6,373						\$6,373
	Narrabri – Street Reseals – Sarina Street	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$3,900	\$4,716						\$4,716
	Narrabri – Street Reseals – Lane (Mooloolbar Street/Goobar Street)	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$2,400	\$2,635						\$2,635
	Narrabri – Street Reseals – Lane (Barwan Street/Balonne Street)	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$52,018	\$2,586	\$0	\$0				\$2,586
	Narrabri – Street Reseals – Lane (Maitland Street/Barwan Street)	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$3,300	\$2,273						\$2,273
	Bellata – Rehabilitation – Millie Road – Design	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$2,000	\$1,741						\$1,741
	Narrabri Streets Rehabilitation – Gumbidguwa Street	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$65,757	\$1,600						\$1,600
	Boggabri – Street Resheeting 3097020 – Hill Street	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$19,003	\$0	\$1,264					\$1,264
	Bellata – Rehabilitation – Berrigal Creek Road – 6002060	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$50	\$50						\$50
	Maules Creek – Resheeting – Mountain Creek Road	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$134,840	\$0						\$0
	Wee Waa – Culgoora Road (SR30) Upgrade (multi-year schedule)	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$6,187,210		\$123,309	\$2,120,019	\$4,378,850	\$29,842	Scheduled	\$6,652,020
	Boggabri – Sewerage Treatment Works Augmentation	30/06/2019	Infrastructure Delivery	Sewerage Services	\$4,595,000	\$6,771,600		\$0	\$445,264	\$1,474,751	\$4,631,523		\$6,551,538
	Wee Waa – Sewerage Treatment Works Augmentation	30/06/2019	Infrastructure Delivery	Sewerage Services	\$2,600,000	\$5,194,300		\$0	\$476,622	\$1,807,668	\$4,144,257		\$6,428,547
	Narrabri – Maitland Street – Road Surface Replacement	30/06/2020	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$900,000	\$3,470,000				\$33,503	\$3,258,331		\$3,291,834
	Roads Capex – Shire Road Resheets	Annual	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$4,115,894	\$3,033,395				\$1,839,867	\$1,207,872	Scheduled	\$3,047,739
	Narrabri – Tarriaro Bridge	30/06/2019	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$1,890,000	\$2,429,930			\$898	\$2,255,990	\$25,851		\$2,282,739
	Roads Capex – Flood Damage (preliminary estimate only) (February 2020)	30/06/2021	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$2,000,000	\$2,000,000				\$604,064	\$1,516,420	Scheduled	\$2,120,484
	Roads Capex – Shire Road Reseals	Annual	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$1,500,000	\$2,500,000				\$1,061,665	\$456,692	Scheduled	\$1,518,357

Strategy	Project	Target	Responsible Directorate	Responsible Team	Budget as at 1 July	Adopted Budget	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	Total Expenditure
	Narrabri - Bullawa Creek Bridge (SR5) - Replacement 6005805	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$1,679,007		\$473,793	\$862,834				\$1,336,627
	Narrabri - Spring Creek Bridge Replacement	30/06/2020	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$1,400,000	\$1,400,000				\$0	\$1,316,185	Scheduled	\$1,316,185
	K&G Replacement (Life Cycle Programmed Replacement)	Annual	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$1,190,000	\$1,417,816		\$0	\$8,533	\$1,207,993	Deferred		\$1,216,526
	Pilliga - Pilliga Road (MR127) - Rehabilitation (REPAIR Grant)	30/06/2021	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$1,200,000	\$1,200,000		\$730,559			\$269,174	Scheduled	\$999,733
	Narrabri - Killarney Gap Road - Rehabilitation (REPAIR Grant)	30/06/2021	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$800,000	\$894,997					\$738,697	Scheduled	\$738,697
	Narrabri - Doctors Creek - Rising Main Construction	30/06/2019	Infrastructure Delivery	Sewerage Services	\$650,000	\$500,000			\$443,319	\$143,757			\$587,076
	Town Streets Reseal	30/06/2020	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$700,000	\$837,314				\$507,491	\$15,502		\$522,993
	Roads Capex - Shire Road Rehabilitation	Annual	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$737,588	\$489,458					\$489,458	Scheduled	\$489,458
	Narrabri - Local Bridge Replacement - Eulah Creek Bridge	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$756,000	\$754,668	\$1,332	\$370,404	\$83,538				\$455,274
	Boggabri - Grain Valley Road	30/06/2019	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$800,000	\$800,000			\$207,557	\$150,051			\$357,608
	Boggabri - Barney Creek Bridge Replacement - Grain Valley Road (RR7709)	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$350,000		\$52,491	\$298,197				\$350,688
	Wee Waa - Forest Way (SR033) - Resheeting 6033040-110	30/06/2019	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$170,000			\$336,576				\$336,576
	Telemetry Upgrades - Sewerage Services	30/06/2019	Infrastructure Delivery	Sewerage Services	\$168,744	\$345,000			\$172,926	\$8,986	\$143,883	Scheduled	\$325,795
	Merah North - Middle Route Road (SR047) - Resheeting 6047260-400	30/06/2019	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$295,874			\$314,149				\$314,149
	Boggabri - Binalong Road (SR028) - Resheeting 6028010-050	30/06/2019	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$100,000			\$306,557				\$306,557
	Narrabri - Rehabilitation 6111090 - Appletrees Lane	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$301,258		\$301,258					\$301,258
	Regional Road Rehabilitation	30/06/2020	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$456,521	\$456,521				\$260,459	\$70		\$260,529
	Narrabri - Reseal - Yarrie Lake Road	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$276,800		\$243,358					\$243,358
	Eulah Creek - Carinya Road (SR143) Upgrade	30/06/2020	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$450,000	\$498,000				\$16,075	\$227,229	Scheduled	\$243,304
	Wee Waa - Rehabilitation 6030440 - Culgoora Road	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$266,655		\$237,055					\$237,055
	Roads Capex - Flood Damage Restoration (March 2021)	30/06/2021	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$25,000					\$217,008	Scheduled	\$217,008
	Narrabri - Crown Land Purchase - Opposite Depot	30/06/2020	Corporate and Community Services	Property Services	\$0	\$0				\$215,000			\$215,000
	Wee Waa - Resheet 6218010 to 030 - Prices Lane	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$176,108		\$201,482					\$201,482
	Boggabri - Oakham Street	30/06/2019	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$117,925			\$158,080				\$158,080
	Narrabri - Administration Building Refurbishment	30/06/2019	Corporate and Community Services	Property Services	\$20,000	\$143,897			\$143,897				\$143,897
	Water Capex - Generator Trailer	30/06/2020	Infrastructure Delivery	Fleet Management	\$142,806	\$145,000					\$142,806		\$142,806
	Wee Waa - STP process augmentation SCADA	30/06/2018	Infrastructure Delivery	Sewerage Services	\$90,000	\$90,000		\$137,354					\$137,354
	Wee Waa - Warrior Street - Culvert Replacement (SubSys WW02-Fac ID N0006)	30/06/2019	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$270,000			\$136,704				\$136,704
	Roads Capex - Regional Road Resheets	30/06/2021	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$131,581					\$131,581		\$131,581
	Town Streets Rehabilitation	30/06/2021	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$50,000	\$500,000				\$129,327	\$0		\$129,327
	Narrabri - Rehabilitation 6054020 - Stoney Creek Road	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$126,989		\$126,989					\$126,989
	Turrawan - Old Turrawan Road - Upgrade - S2 Relocate Intersection to Kamilaroi Highway	30/06/2020	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$66,000				\$62,833	\$55,025		\$117,858
	Narrabri - Resheet 6053020 & 030 - Mulgate Creek	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$117,452		\$117,452					\$117,452
	Turrawan - Old Turrawan Road - Upgrade - S1 Reconstruct Railway Crossing	30/06/2020	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$110,000				\$43,287	\$70,898		\$114,185
	Narrabri - Reseal 3037080-090 Nuable Road	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$124,100		\$113,042					\$113,042
	Resheet 6082010 & 020 Woomera Creek	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$126,597		\$107,025					\$107,025
	Wee Waa - Maitland Street (Gabo Place/Empire Place) - Rehabilitation	30/06/2019	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$75,000		\$0	\$0	\$104,080			\$104,080
	Harparary - Resheet 6015060 & 070 - Therribri Road	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$99,281		\$99,282					\$99,282

Strategy	Project	Target	Responsible Directorate	Responsible Team	Budget as at 1 July	Adopted Budget	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	Total Expenditure
	Narrabri – Fraser Street and Avon Street, Construct & Seal	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$150,000	\$150,000	\$0	\$0	\$0	\$95,713			\$95,713
	Narrabri – Rehabilitation 1535015 & 020 – Mooloobar Street	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$135,759		\$79,477					\$79,477
	Wee Waa – K&G – Replacement Program	Annual	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$326,940		\$0	\$1,153	\$75,812			\$76,965
	Narrabri – James Street – Rehabilitation	30/06/2019	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$71,083	\$0	\$0	\$0	\$76,408			\$76,408
	Boggabri – Resheet 6022020 & 030 – Braymont Road	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$69,016		\$69,017					\$69,017
	Bellata – Resheet 6001030 – Millie Road	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$61,475		\$67,399					\$67,399
	Narrabri – Horse Arm Creek Bridge – Replacement	30/06/2020	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$1,400,000				\$67,090			\$67,090
	Narrabri – Rehabilitation 1130010 – Clarke Street	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$66,134		\$62,418					\$62,418
	Narrabri – Spring Creek Bridge Bald Hill Road – Concept & Geotechnical works	30/06/2019	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$30,000	\$37,300			\$40,899	\$15,586	\$1,654		\$58,139
	Narrabri – Horse Arm Creek Bridge Renewal (Doyle Street)	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$195,000	\$41,700		\$55,378					\$55,378
	Boggabri – Resheet 6159010 & 020 – Flood Hill Road	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$51,401		\$51,618					\$51,618
	Boggabri – Resheet 6012080 & 090 Leards Forest Road	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$50,928		\$50,929					\$50,929
	Narrabri – West Precinct	30/06/2021	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$3,000,000	\$0					\$49,780	Scheduled	\$49,780
	Boggabri – Path – 3015010 Brent Street	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$48,082		\$49,748					\$49,748
	Wee Waa – Resheet 6212060 – Sandy Hook Lane	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$66,092		\$49,647					\$49,647
	Narrabri – Reseal 1050010 TO 045 – Barwan Street	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$53,200		\$45,712					\$45,712
	Narrabri – Streets – Maitland Street Lighting	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$310,000	\$310,000	\$40,791						\$40,791
	Harparary – Harparary Road (SR11) – Stage 1 Exisiting Seal – Bridge Deck	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$318,219	\$0	\$40,464					\$40,464
	Narrabri – Depot – Oil/Water Separator and Tanks	30/06/2018	Corporate and Community Services	Property Services	\$0	\$40,110		\$1,350	\$38,760				\$40,110
	Narrabri – Administration Building Refurbishment – Stage 2 (Western Wing)	30/06/2020	Corporate and Community Services	Property Services	\$160,000	\$40,000				Deferred	\$39,958	Scheduled	\$39,958
	Narrabri – Replace SPS Motors	30/06/2017	Infrastructure Delivery	Sewerage Services	\$26,352	\$38,500	\$641	\$0	\$0	\$0	\$38,538		\$39,179
	Narrabri – Reseal 1175030–40–50 Dewhurst Street	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$36,600		\$36,703					\$36,703
	Narrabri – Doctors Creek House Barwan Street – Demolition	30/06/2019	Corporate and Community Services	Property Services	\$0	\$36,377			\$36,377				\$36,377
	Narrabri – Depot Roads Storage Area	30/06/2017	Corporate and Community Services	Property Services	\$30,000	\$35,865	\$0	\$35,865					\$35,865
	Wee Waa – Upgrade to Comply WHS & Compliance Items	30/06/2018	Infrastructure Delivery	Swimming Pools	\$35,000	\$35,000		\$1,136	\$34,502				\$35,638
	Narrabri – Depot – Workshops/Store Security and Lighting	30/06/2018	Corporate and Community Services	Property Services	\$60,000	\$60,000		\$35,364					\$35,364
	Narrabri – 1245 Genanagie Street – Resheeting 1425030	30/06/2019	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$31,541			\$31,541				\$31,541
	Narrabri – Reseal 1150 & 1625 – Dale Street and Regent Street	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$38,100		\$31,497					\$31,497
	Couradda – Resheet 6228010 & 020 – Gratti Valley Road	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$62,123		\$28,364					\$28,364
	Narrabri – Boston Street Bridge – Concept & Geotechnical works	30/06/2019	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$30,000	\$30,000			\$1,410	\$22,468	\$3,818		\$27,696
	Gwabegar – Reseal 6281010 – Silo Road	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$26,500		\$26,845					\$26,845
	Saleyards – Lighting upgrade	30/06/2018	Corporate and Community Services	Saleyards	\$35,000	\$35,000	\$0	\$4,752	\$21,371				\$26,123
	Wee Waa – Rehabilitation 6030140 – Culgoora Road	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$26,000		\$25,909					\$25,909
	Wee Waa – Reseal 2010080–090–100 – Alma Street	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$23,300		\$25,496					\$25,496
	Narrabri – Horse Arm Creek Bridge – Concept, Geotechnical	30/06/2019	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$20,352	\$0	Deferred	\$3,258	\$17,619	\$4,275		\$25,152
	Saleyards – Replace Water Troughs	30/06/2020	Corporate and Community Services	Saleyards	\$30,000	\$24,487				\$24,487			\$24,487
	Narrabri – Depot – Office Workplace Improvements	30/06/2020	Corporate and Community Services	Property Services	\$150,000	\$28,000				\$0	\$23,887		\$23,887
	Saleyards – Yards Painting and Repairs	30/06/2018	Corporate and Community Services	Saleyards	\$20,000	\$18,262		\$12,815	\$2,630	\$8,262			\$23,707

Strategy	Project	Target	Responsible Directorate	Responsible Team	Budget as at 1 July	Adopted Budget	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	Total Expenditure
	Boggabri – Reseal 3060 – Dalton Street + Intersections	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$33,000		\$22,537					\$22,537
	Boggabri – STP – Process Automation SCADA	30/06/2018	Infrastructure Delivery	Sewerage Services	\$90,000	\$90,000		\$22,484					\$22,484
	Wee Waa – Replace Depot Office Building (incl removal of existing building)	30/06/2018	Corporate and Community Services	Property Services	\$150,000	\$150,000		\$15,600	\$6,797				\$22,397
	Narrabri – Reseal 6066010 – Whiting Drive	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$22,300		\$22,245					\$22,245
	Narrabri – VIC – Office Refurbishment	30/06/2020	Corporate and Community Services	Property Services	\$0	\$19,330				\$22,040			\$22,040
	Narrabri – Reseal 1215 & 1490 – Fitzroy Street/Maitland Street	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$25,300		\$20,485					\$20,485
	Boolcarroll – Reseal 6107010 – Waiwera Lane	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$20,100		\$19,353					\$19,353
	Narrabri – Reseal 1355010-20-30 – Kelvin Vickery Avenue	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$16,800		\$18,644					\$18,644
	Narrabri – Treatment Works – process automation, install roller door at shed, SCADA	30/06/2018	Infrastructure Delivery	Sewerage Services	\$140,000	\$25,000		\$0	\$15,811	\$2,298			\$18,109
	Boggabri – Courthouse – Replace Internal Structures	30/06/2018	Corporate and Community Services	Property Services	\$20,000	\$20,000		\$0	\$0	\$8,892	\$8,708		\$17,600
	Narrabri – Reseal 1045 – Various Segments – Baranbar Street	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$30,800		\$17,224					\$17,224
	Pilliga – CWA Rooms – Major Roof Repair and Ceiling Painting	30/06/2021	Corporate and Community Services	Property Services	\$30,000	\$17,500					\$17,164		\$17,164
	Boggabri – Path – 3015030 Brent Street	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$16,936		\$17,055					\$17,055
	Staff Housing Improvements	30/06/2019	Corporate and Community Services	Property Services	\$15,000	\$15,000			\$0	\$16,882			\$16,882
	Wee Waa – Replace Two Shade Shelters	30/06/2018	Infrastructure Delivery	Swimming Pools	\$30,000	\$30,000		\$16,230					\$16,230
	Keys and Key Management System	30/06/2019	Corporate and Community Services	Property Services	\$15,000	\$15,000			\$15,248	\$0	\$0	Scheduled	\$15,248
	Baan Baa – Crown Land Purchase	30/06/2020	Corporate and Community Services	Property Services	\$0	\$0				\$15,000			\$15,000
	Narrabri – Reseal 8010010-035 – Bridges Street	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$16,500		\$13,514					\$13,514
	Council Rental Property Improvements	30/06/2020	Corporate and Community Services	Property Services	\$15,000	\$15,088				\$4,959	\$8,260		\$13,219
	Narrabri – Footpath – Doyle Street (Tibbereena Street/Maitland Street)	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$12,176	\$0	\$12,176					\$12,176
	Sealed Roads Rehabilitation	30/06/2019	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$1,266,000	\$315,000			\$1,422	\$10,730			\$12,152
	Narrabri – Reseal 1650005 – Selina Street	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$5,400		\$11,917					\$11,917
	Wee Waa – CBD Upgrade	30/06/2019	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$10,000			\$11,301				\$11,301
	Turrawan – Old Turrawan Road Upgrade – S5 Extend Avon Street	30/06/2020	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$15,000				\$8,674	\$2,110		\$10,784
	Narrabri – Aquatic Centre – Design – Replace Stormwater Discharge System	30/06/2021	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$35,000	\$35,000					\$9,420	Scheduled	\$9,420
	Baan Baa – Tullamullen Creek Bridge Old Narrabri Road – Concept & Geotechnical works	30/06/2019	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$30,000	\$30,000			\$4,728	\$1,804	\$2,614		\$9,146
	Narrabri – Maitland Street – Roundabouts Improvements	30/06/2021	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$35,000	\$15,000				\$7,745	\$0		\$7,745
	Boggabri – Reseal 3035010-020 – Caxton Street	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$8,700		\$7,645					\$7,645
	Narrabri – Reseal 1480020 TO 040 – Logan Street	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$11,000		\$5,940					\$5,940
	Wee Waa – Reseal 2185010 – Short Street	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$5,700		\$5,420					\$5,420
	Narrabri – Depot – Stores Office Construction	30/06/2019	Corporate and Community Services	Property Services	\$100,000	\$104,198			Deferred	\$4,726	Deferred	Scheduled	\$4,726
	Saleyards – Office Computer and Equipment	30/06/2018	Corporate and Community Services	Saleyards	\$6,000	\$6,000		\$4,711					\$4,711
	Bridges (Lifecycle Programmed Replacement)	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$313,000	\$41,532	\$435	\$3,912					\$4,347
	Wee Waa – Resheet 2095010 – Alma Lane	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$3,296		\$3,092					\$3,092
	Narrabri – Depot Parks Storage Area	30/06/2017	Corporate and Community Services	Property Services	\$10,000	\$10,000	\$0	\$2,580					\$2,580
	Narrabri – Bullawa Creek Bridge – Eulah Creek Road – Concept & Geotechnical works	30/06/2019	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$30,000	\$30,000			\$2,480				\$2,480
	Buildings Environmental Sustainability Project	30/06/2019	Corporate and Community Services	Property Services	\$150,000	\$150,000			\$1,224	Deferred	\$0	Scheduled	\$1,224
	Boggabri – Lynn Street Extension & Cul de Sac	30/06/2019	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$50,000			\$1,034	\$0	\$0	Scheduled	\$1,034

Strategy	Project	Target	Responsible Directorate	Responsible Team	Budget as at 1 July	Adopted Budget	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	Total Expenditure
	Roads Capex – Reseals	30/06/2019	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$1,088,000	\$1,248,076			\$953				\$953
	Wee Waa – Resheet 3110060 – Wee Waa Lane	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$4,235		\$0	\$272				\$272
	Narrabri – Rehabilitation 1215010 TO 090 – Fitzroy Street	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$102,640		\$136	\$0	\$0	\$0		\$136
	Narrabri – K&G 1215050–060 Fitzroy Street	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$52,086		\$0					\$0
	Harparary – Local Access Roads East – Harparary Road – Abutments North to Browns Lane	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$500,000	\$945,412	\$0						\$0
	Harparary – Local Access Roads East – Harparary Road/Browns Lane Intersection	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$753,000	\$200,000	\$0						\$0
	Narrabri – Collins, Hogan & Lietch Ovals – Access Roads – Rehabilitation and Reseal	30/06/2021	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$50,000	\$50,000					\$0	Scheduled	\$0
	Narrabri – K&G 1710050 Walowa Street	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$85,051		\$0					\$0
	Narrabri – K&G 1740020 Yeran Street	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$98,124		\$0					\$0
	Narrabri – K&G 1045 – Goobar Street/Mooloobar Street	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$54,706		\$0					\$0
	Narrabri – Relining of Stormwater Shultze	30/06/2019	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$60,000	\$60,000			\$0				\$0
	Narrabri – Maitland Street – Stormwater Upgrades	30/06/2021	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$200,000	\$0				Deferred	\$0		\$0
	Narrabri – Resheet 1395020 Lane – Nandewar Street/Reid Street	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$4,507		\$0	\$0				\$0
	Boggabri – Resheet 3115050 – Merton Lane	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$4,237		\$0	\$0				\$0
	Boggabri – Resheet 3125010 – Lynn Lane	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$4,345		\$0	\$0				\$0
	Regional Road Reseals	30/06/2020	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$326,846	\$326,846				\$0			\$0
	Narrabri – Bullawa Creek, Eulah Creek Bridges – Concept, Geotechnical (carryover 19/2020)	30/06/2021	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$27,520	\$27,520					\$0	Scheduled	\$0
	Roads Capex – Gravel Resheeting	30/06/2019	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$1,905,000	\$250,000			\$0				\$0
	Edgeroi – Caroona Lane (SR125) – Resheeting 6125010–030	30/06/2019	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$0			\$0				\$0
	Narrabri – Treatment works – Renew screw pump unit, renew sprayers, renew iron sheeting on shed	30/06/2018	Infrastructure Delivery	Sewerage Services	\$45,000	\$45,000		\$0					\$0
	Wee Waa – Resheet 3110010 – Wee Waa Lane	30/06/2018	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$4,339		\$0	\$0				\$0
	Wee Waa – 97 Cowper Street – Relevelling of Building	30/06/2020	Corporate and Community Services	Property Services	\$15,000	\$15,000				\$0			\$0
	Wee Waa – Street K&G Replacement Maitland Street (Empire Place/Gabo Place)	30/06/2017	Infrastructure Delivery	Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)	\$0	\$176,563	\$0	\$0					\$0
OBJECTIVE 4.LA2 – Revenue and income growth strategy in place													
4.LA2.5 – Maintain and coordinate the renewal of information technology software and systems	Exponare Public (including Server Upgrade)	30/06/2017	Corporate and Community Services	Information Services	\$30,000	\$15,500	\$15,461						\$15,461
	Electronic Business Papers	30/06/2017	Corporate and Community Services	Information Services	\$30,000	\$30,000	\$9,016	\$29,730					\$38,746
OBJECTIVE 4.LA3 – Ensure Council is compliant with statutory regulations													
4.LA3.12 – Maintain an assets register that includes all of the Council's assets	Boggabri – Courthouse Upgrade	30/06/2017	Corporate and Community Services	Property Services	\$20,000	\$69,775	\$56,496						\$56,496
	Boggabri – Structural Repairs to 129 Laidlaw Street	30/06/2017	Corporate and Community Services	Property Services	\$30,000	\$30,000	\$13,182						\$13,182
	Narrabri – Toy Library – Replace Carpet	30/06/2017	Corporate and Community Services	Property Services	\$6,000	\$0	\$0						\$0



Measure	Measured Against	Target Jun 2021	Measure Status																		
Our Society – Strategic Direction 1: Safe, Inclusive and Connected Community																					
Objective 1.1 – Community health, safety and support services will adequately meet changing community needs																					
1.1.1 – Support and encourage health and wellbeing programs and services to improve resident lifestyles																					
SO04 – Lifestyle Satisfaction: Level of satisfaction with recreation and lifestyle opportunities.	Community survey	> 75 %	<table><tr><th>Period</th><th>Satisfaction Score</th></tr><tr><td>Dec-17</td><td>71</td></tr><tr><td>Jun-18</td><td>71</td></tr><tr><td>Dec-18</td><td>71</td></tr><tr><td>Jun-19</td><td>71</td></tr><tr><td>Dec-19</td><td>82</td></tr><tr><td>Jun-20</td><td>82</td></tr><tr><td>Dec-20</td><td>82</td></tr><tr><td>Jun-21</td><td>75</td></tr></table>	Period	Satisfaction Score	Dec-17	71	Jun-18	71	Dec-18	71	Jun-19	71	Dec-19	82	Jun-20	82	Dec-20	82	Jun-21	75
Period	Satisfaction Score																				
Dec-17	71																				
Jun-18	71																				
Dec-18	71																				
Jun-19	71																				
Dec-19	82																				
Jun-20	82																				
Dec-20	82																				
Jun-21	75																				
SO03 – Library Utilisation: Increase in Library memberships as a percentage of the population.	Council data	> 65 %	<table><tr><th>Period</th><th>Membership %</th></tr><tr><td>Dec-17</td><td>60</td></tr><tr><td>Jun-18</td><td>79</td></tr><tr><td>Dec-18</td><td>90</td></tr><tr><td>Jun-19</td><td>83</td></tr><tr><td>Dec-19</td><td>82</td></tr><tr><td>Jun-20</td><td>84</td></tr><tr><td>Dec-20</td><td>85</td></tr><tr><td>Jun-21</td><td>86</td></tr></table>	Period	Membership %	Dec-17	60	Jun-18	79	Dec-18	90	Jun-19	83	Dec-19	82	Jun-20	84	Dec-20	85	Jun-21	86
Period	Membership %																				
Dec-17	60																				
Jun-18	79																				
Dec-18	90																				
Jun-19	83																				
Dec-19	82																				
Jun-20	84																				
Dec-20	85																				
Jun-21	86																				
SO02 – Participation in Sporting and Recreational Activities: Percentage of adult population that participated in sport and recreational activities during the last 12 months.	Community survey	> 60 %	<table><tr><th>Period</th><th>Participation %</th></tr><tr><td>Dec-17</td><td>56</td></tr><tr><td>Jun-18</td><td>56</td></tr><tr><td>Dec-18</td><td>56</td></tr><tr><td>Jun-19</td><td>56</td></tr><tr><td>Dec-19</td><td>57</td></tr><tr><td>Jun-20</td><td>57</td></tr><tr><td>Dec-20</td><td>57</td></tr><tr><td>Jun-21</td><td>57</td></tr></table>	Period	Participation %	Dec-17	56	Jun-18	56	Dec-18	56	Jun-19	56	Dec-19	57	Jun-20	57	Dec-20	57	Jun-21	57
Period	Participation %																				
Dec-17	56																				
Jun-18	56																				
Dec-18	56																				
Jun-19	56																				
Dec-19	57																				
Jun-20	57																				
Dec-20	57																				
Jun-21	57																				
SO01 – Dedicated walking and cycling trails: Kilometres of dedicated walking and cycling trails in the Shire.	National Parks and Wildlife Service and Council data	> 0 Kilometres	<table><tr><th>Period</th><th>Kilometres</th></tr><tr><td>Dec-17</td><td>2085</td></tr><tr><td>Jun-18</td><td>2085</td></tr><tr><td>Dec-18</td><td>2085</td></tr><tr><td>Jun-19</td><td>2085</td></tr><tr><td>Dec-19</td><td>2095</td></tr><tr><td>Jun-20</td><td>2095</td></tr><tr><td>Dec-20</td><td>2095</td></tr><tr><td>Jun-21</td><td>2097</td></tr></table>	Period	Kilometres	Dec-17	2085	Jun-18	2085	Dec-18	2085	Jun-19	2085	Dec-19	2095	Jun-20	2095	Dec-20	2095	Jun-21	2097
Period	Kilometres																				
Dec-17	2085																				
Jun-18	2085																				
Dec-18	2085																				
Jun-19	2085																				
Dec-19	2095																				
Jun-20	2095																				
Dec-20	2095																				
Jun-21	2097																				
1.1.2 – Maximise community safety through the implementation of crime prevention and risk management actions																					
SO08 – Road Safety: Road safety fatalities and major injuries per 100,000 population in NSW.	Roads and Maritime Services data	< 25	<table><tr><th>Period</th><th>Fatalities and Injuries per 100,000</th></tr><tr><td>Dec-17</td><td>38</td></tr><tr><td>Jun-18</td><td>38</td></tr><tr><td>Dec-18</td><td>38</td></tr><tr><td>Jun-19</td><td>38</td></tr><tr><td>Dec-19</td><td>4</td></tr><tr><td>Jun-20</td><td>4</td></tr><tr><td>Dec-20</td><td>4</td></tr><tr><td>Jun-21</td><td>5</td></tr></table>	Period	Fatalities and Injuries per 100,000	Dec-17	38	Jun-18	38	Dec-18	38	Jun-19	38	Dec-19	4	Jun-20	4	Dec-20	4	Jun-21	5
Period	Fatalities and Injuries per 100,000																				
Dec-17	38																				
Jun-18	38																				
Dec-18	38																				
Jun-19	38																				
Dec-19	4																				
Jun-20	4																				
Dec-20	4																				
Jun-21	5																				
SO07 – Safety Perception: Positive increase in resident perception of safety identified in community surveys.	Community survey	> 75 %	<table><tr><th>Period</th><th>Safety Perception Score</th></tr><tr><td>Dec-17</td><td>69</td></tr><tr><td>Jun-18</td><td>69</td></tr><tr><td>Dec-18</td><td>69</td></tr><tr><td>Jun-19</td><td>69</td></tr><tr><td>Dec-19</td><td>74</td></tr><tr><td>Jun-20</td><td>74</td></tr><tr><td>Dec-20</td><td>74</td></tr><tr><td>Jun-21</td><td>73</td></tr></table>	Period	Safety Perception Score	Dec-17	69	Jun-18	69	Dec-18	69	Jun-19	69	Dec-19	74	Jun-20	74	Dec-20	74	Jun-21	73
Period	Safety Perception Score																				
Dec-17	69																				
Jun-18	69																				
Dec-18	69																				
Jun-19	69																				
Dec-19	74																				
Jun-20	74																				
Dec-20	74																				
Jun-21	73																				

Measure	Measured Against	Target Jun 2021	Measure Status																		
SO06 – Crime Incidents: Reduction in overall crime incidents reported.	Bureau of Crime Statistics and Research data	< 740	<table><tr><th>Period</th><th>Crime Incidents</th></tr><tr><td>Dec-17</td><td>778</td></tr><tr><td>Jun-18</td><td>778</td></tr><tr><td>Dec-18</td><td>778</td></tr><tr><td>Jun-19</td><td>677</td></tr><tr><td>Dec-19</td><td>677</td></tr><tr><td>Jun-20</td><td>672</td></tr><tr><td>Dec-20</td><td>250</td></tr><tr><td>Jun-21</td><td>1171</td></tr></table>	Period	Crime Incidents	Dec-17	778	Jun-18	778	Dec-18	778	Jun-19	677	Dec-19	677	Jun-20	672	Dec-20	250	Jun-21	1171
Period	Crime Incidents																				
Dec-17	778																				
Jun-18	778																				
Dec-18	778																				
Jun-19	677																				
Dec-19	677																				
Jun-20	672																				
Dec-20	250																				
Jun-21	1171																				
SO05 – Illicit drug use: Decrease in the number of reported incidents of the use of illicit drugs in Narrabri Shire annually.	Bureau of Crime Statistics and Research data	< 40	<table><tr><th>Period</th><th>Illicit Drug Incidents</th></tr><tr><td>Dec-17</td><td>0</td></tr><tr><td>Jun-18</td><td>45</td></tr><tr><td>Dec-18</td><td>45</td></tr><tr><td>Jun-19</td><td>41</td></tr><tr><td>Dec-19</td><td>41</td></tr><tr><td>Jun-20</td><td>65</td></tr><tr><td>Dec-20</td><td>22</td></tr><tr><td>Jun-21</td><td>60</td></tr></table>	Period	Illicit Drug Incidents	Dec-17	0	Jun-18	45	Dec-18	45	Jun-19	41	Dec-19	41	Jun-20	65	Dec-20	22	Jun-21	60
Period	Illicit Drug Incidents																				
Dec-17	0																				
Jun-18	45																				
Dec-18	45																				
Jun-19	41																				
Dec-19	41																				
Jun-20	65																				
Dec-20	22																				
Jun-21	60																				
1.1.3 – Child and aged care supply meets community needs																					
SO10 – Aged care availability: Number of available aged care spaces across the Shire increased to ensure waiting lists are less than 5% of total capacity.	Service provider data	< 5 %	<table><tr><th>Period</th><th>Aged Care Availability</th></tr><tr><td>Dec-17</td><td>0</td></tr><tr><td>Jun-18</td><td>3</td></tr><tr><td>Dec-18</td><td>3</td></tr><tr><td>Jun-19</td><td>6</td></tr><tr><td>Dec-19</td><td>6</td></tr><tr><td>Jun-20</td><td>6</td></tr><tr><td>Dec-20</td><td>6</td></tr><tr><td>Jun-21</td><td>3</td></tr></table>	Period	Aged Care Availability	Dec-17	0	Jun-18	3	Dec-18	3	Jun-19	6	Dec-19	6	Jun-20	6	Dec-20	6	Jun-21	3
Period	Aged Care Availability																				
Dec-17	0																				
Jun-18	3																				
Dec-18	3																				
Jun-19	6																				
Dec-19	6																				
Jun-20	6																				
Dec-20	6																				
Jun-21	3																				
SO09 – Child care availability: Number of available child care spaces across the Shire increased to ensure waiting lists are less than 5% of total capacity.	Service provider data	< 5 %	<table><tr><th>Period</th><th>Child Care Availability</th></tr><tr><td>Dec-17</td><td>0</td></tr><tr><td>Jun-18</td><td>31</td></tr><tr><td>Dec-18</td><td>31</td></tr><tr><td>Jun-19</td><td>35</td></tr><tr><td>Dec-19</td><td>35</td></tr><tr><td>Jun-20</td><td>52</td></tr><tr><td>Dec-20</td><td>20</td></tr><tr><td>Jun-21</td><td>20</td></tr></table>	Period	Child Care Availability	Dec-17	0	Jun-18	31	Dec-18	31	Jun-19	35	Dec-19	35	Jun-20	52	Dec-20	20	Jun-21	20
Period	Child Care Availability																				
Dec-17	0																				
Jun-18	31																				
Dec-18	31																				
Jun-19	35																				
Dec-19	35																				
Jun-20	52																				
Dec-20	20																				
Jun-21	20																				
1.1.4 – Youth of the shire are engaged and supported through the provision of adequate programs and training services to facilitate the retention of our young people																					
SO13 – Youth Perception: Level of satisfaction with programs and training opportunities available locally.	Community survey	> 4	<table><tr><th>Period</th><th>Youth Perception</th></tr><tr><td>Dec-17</td><td>3</td></tr><tr><td>Jun-18</td><td>3</td></tr><tr><td>Dec-18</td><td>3</td></tr><tr><td>Jun-19</td><td>3</td></tr><tr><td>Dec-19</td><td>3</td></tr><tr><td>Jun-20</td><td>3</td></tr><tr><td>Dec-20</td><td>3</td></tr><tr><td>Jun-21</td><td>4</td></tr></table>	Period	Youth Perception	Dec-17	3	Jun-18	3	Dec-18	3	Jun-19	3	Dec-19	3	Jun-20	3	Dec-20	3	Jun-21	4
Period	Youth Perception																				
Dec-17	3																				
Jun-18	3																				
Dec-18	3																				
Jun-19	3																				
Dec-19	3																				
Jun-20	3																				
Dec-20	3																				
Jun-21	4																				
SO12 – Voluntary Programs: Increase in youth volunteer activity across the Shire.	Community survey	> 65 %	<table><tr><th>Period</th><th>Youth Volunteer Activity</th></tr><tr><td>Dec-17</td><td>60</td></tr><tr><td>Jun-18</td><td>60</td></tr><tr><td>Dec-18</td><td>60</td></tr><tr><td>Jun-19</td><td>60</td></tr><tr><td>Dec-19</td><td>77</td></tr><tr><td>Jun-20</td><td>77</td></tr><tr><td>Dec-20</td><td>77</td></tr><tr><td>Jun-21</td><td>65</td></tr></table>	Period	Youth Volunteer Activity	Dec-17	60	Jun-18	60	Dec-18	60	Jun-19	60	Dec-19	77	Jun-20	77	Dec-20	77	Jun-21	65
Period	Youth Volunteer Activity																				
Dec-17	60																				
Jun-18	60																				
Dec-18	60																				
Jun-19	60																				
Dec-19	77																				
Jun-20	77																				
Dec-20	77																				
Jun-21	65																				
SO11 – Training Services: Increase in the number of formal training opportunities available for youth within the Shire.	Australian Bureau of Statistics data	> 300	<table><tr><th>Period</th><th>Training Services</th></tr><tr><td>Dec-17</td><td>260</td></tr><tr><td>Jun-18</td><td>260</td></tr><tr><td>Dec-18</td><td>260</td></tr><tr><td>Jun-19</td><td>260</td></tr><tr><td>Dec-19</td><td>260</td></tr><tr><td>Jun-20</td><td>305</td></tr><tr><td>Dec-20</td><td>305</td></tr><tr><td>Jun-21</td><td>465</td></tr></table>	Period	Training Services	Dec-17	260	Jun-18	260	Dec-18	260	Jun-19	260	Dec-19	260	Jun-20	305	Dec-20	305	Jun-21	465
Period	Training Services																				
Dec-17	260																				
Jun-18	260																				
Dec-18	260																				
Jun-19	260																				
Dec-19	260																				
Jun-20	305																				
Dec-20	305																				
Jun-21	465																				

Measure	Measured Against	Target Jun 2021	Measure Status																		
Objective 1.2 – Our vibrant country lifestyle will be enhanced through embracing our recreational and cultural diversity																					
1.2.1 – Major towns have attractive and welcoming CBD areas that provide opportunities for social interaction																					
SO14 – CBD Satisfaction: 80% of shop customers surveyed consider the CBD attractive and welcoming.	Targeted survey	> 80 %	<table><tr><th>Date</th><th>Satisfaction (%)</th></tr><tr><td>Dec-17</td><td>72</td></tr><tr><td>Jun-18</td><td>72</td></tr><tr><td>Dec-18</td><td>72</td></tr><tr><td>Jun-19</td><td>55</td></tr><tr><td>Dec-19</td><td>55</td></tr><tr><td>Jun-20</td><td>55</td></tr><tr><td>Dec-20</td><td>55</td></tr><tr><td>Jun-21</td><td>80</td></tr></table>	Date	Satisfaction (%)	Dec-17	72	Jun-18	72	Dec-18	72	Jun-19	55	Dec-19	55	Jun-20	55	Dec-20	55	Jun-21	80
Date	Satisfaction (%)																				
Dec-17	72																				
Jun-18	72																				
Dec-18	72																				
Jun-19	55																				
Dec-19	55																				
Jun-20	55																				
Dec-20	55																				
Jun-21	80																				
1.2.2 – Promote and support the development of and access to creative arts																					
SO16 – Participation in Arts and Cultural Activities: Percentage of adult population that participated in Arts and Cultural Activities during the last 12 months.	Community survey	> 40 %	<table><tr><th>Date</th><th>Participation (%)</th></tr><tr><td>Dec-17</td><td>36</td></tr><tr><td>Jun-18</td><td>36</td></tr><tr><td>Dec-18</td><td>36</td></tr><tr><td>Jun-19</td><td>36</td></tr><tr><td>Dec-19</td><td>37</td></tr><tr><td>Jun-20</td><td>37</td></tr><tr><td>Dec-20</td><td>37</td></tr><tr><td>Jun-21</td><td>40</td></tr></table>	Date	Participation (%)	Dec-17	36	Jun-18	36	Dec-18	36	Jun-19	36	Dec-19	37	Jun-20	37	Dec-20	37	Jun-21	40
Date	Participation (%)																				
Dec-17	36																				
Jun-18	36																				
Dec-18	36																				
Jun-19	36																				
Dec-19	37																				
Jun-20	37																				
Dec-20	37																				
Jun-21	40																				
SO15 – Opportunities to engage in Arts and Cultural Activities: Increase the quality and/or number of Arts and Cultural activities per annum.	Council and community data	> 45	<table><tr><th>Date</th><th>Opportunities (%)</th></tr><tr><td>Dec-17</td><td>41</td></tr><tr><td>Jun-18</td><td>41</td></tr><tr><td>Dec-18</td><td>41</td></tr><tr><td>Jun-19</td><td>42</td></tr><tr><td>Dec-19</td><td>29</td></tr><tr><td>Jun-20</td><td>31</td></tr><tr><td>Dec-20</td><td>31</td></tr><tr><td>Jun-21</td><td>45</td></tr></table>	Date	Opportunities (%)	Dec-17	41	Jun-18	41	Dec-18	41	Jun-19	42	Dec-19	29	Jun-20	31	Dec-20	31	Jun-21	45
Date	Opportunities (%)																				
Dec-17	41																				
Jun-18	41																				
Dec-18	41																				
Jun-19	42																				
Dec-19	29																				
Jun-20	31																				
Dec-20	31																				
Jun-21	45																				
1.2.3 – Maximise community access to existing natural environmental assets across the Shire																					
SO17 – Community Access Satisfaction: Level of satisfaction with access to natural assets increased.	Community survey	> 85 %	<table><tr><th>Date</th><th>Satisfaction (%)</th></tr><tr><td>Dec-17</td><td>84</td></tr><tr><td>Jun-18</td><td>84</td></tr><tr><td>Dec-18</td><td>84</td></tr><tr><td>Jun-19</td><td>84</td></tr><tr><td>Dec-19</td><td>90</td></tr><tr><td>Jun-20</td><td>90</td></tr><tr><td>Dec-20</td><td>90</td></tr><tr><td>Jun-21</td><td>85</td></tr></table>	Date	Satisfaction (%)	Dec-17	84	Jun-18	84	Dec-18	84	Jun-19	84	Dec-19	90	Jun-20	90	Dec-20	90	Jun-21	85
Date	Satisfaction (%)																				
Dec-17	84																				
Jun-18	84																				
Dec-18	84																				
Jun-19	84																				
Dec-19	90																				
Jun-20	90																				
Dec-20	90																				
Jun-21	85																				
1.2.4 – Promote and support Reconciliation in partnership with the aboriginal community																					
SO18 – Reconciliation Perception: 90% people surveyed are satisfied with reconciliation activities undertaken within the community.	Community survey	> 90 %	<table><tr><th>Date</th><th>Perception (%)</th></tr><tr><td>Dec-17</td><td>84</td></tr><tr><td>Jun-18</td><td>84</td></tr><tr><td>Dec-18</td><td>84</td></tr><tr><td>Jun-19</td><td>84</td></tr><tr><td>Dec-19</td><td>88</td></tr><tr><td>Jun-20</td><td>88</td></tr><tr><td>Dec-20</td><td>88</td></tr><tr><td>Jun-21</td><td>90</td></tr></table>	Date	Perception (%)	Dec-17	84	Jun-18	84	Dec-18	84	Jun-19	84	Dec-19	88	Jun-20	88	Dec-20	88	Jun-21	90
Date	Perception (%)																				
Dec-17	84																				
Jun-18	84																				
Dec-18	84																				
Jun-19	84																				
Dec-19	88																				
Jun-20	88																				
Dec-20	88																				
Jun-21	90																				
Objective 1.3 – Our communities will be provided with facilities and services to increase social connectivity and accessibility																					

Measure	Measured Against	Target Jun 2021	Measure Status																				
1.3.1 – Ensure adequate community transport is available to access essential health care and social needs																							
SO20 – Transport Limitations: Percentage of adult population that experienced transport limitations in the last 12 months.	Community survey	< 25 %	<table><tr><th>Date</th><th>Value</th></tr><tr><td>Dec-17</td><td>36</td></tr><tr><td>Jun-18</td><td>36</td></tr><tr><td>Dec-18</td><td>36</td></tr><tr><td>Jun-19</td><td>36</td></tr><tr><td>Dec-19</td><td>37</td></tr><tr><td>Jun-20</td><td>37</td></tr><tr><td>Dec-20</td><td>37</td></tr><tr><td>Jun-21</td><td>37</td></tr><tr><td>Target Jun-21</td><td>25</td></tr></table>	Date	Value	Dec-17	36	Jun-18	36	Dec-18	36	Jun-19	36	Dec-19	37	Jun-20	37	Dec-20	37	Jun-21	37	Target Jun-21	25
Date	Value																						
Dec-17	36																						
Jun-18	36																						
Dec-18	36																						
Jun-19	36																						
Dec-19	37																						
Jun-20	37																						
Dec-20	37																						
Jun-21	37																						
Target Jun-21	25																						
SO19 – Community Transport Perception: Percentage of community members who believe that an appropriate range of community transport options are available locally to access health care and social needs.	Community survey	> 75 %	<table><tr><th>Date</th><th>Value</th></tr><tr><td>Dec-17</td><td>69</td></tr><tr><td>Jun-18</td><td>69</td></tr><tr><td>Dec-18</td><td>69</td></tr><tr><td>Jun-19</td><td>69</td></tr><tr><td>Dec-19</td><td>71</td></tr><tr><td>Jun-20</td><td>71</td></tr><tr><td>Dec-20</td><td>71</td></tr><tr><td>Jun-21</td><td>71</td></tr><tr><td>Target Jun-21</td><td>75</td></tr></table>	Date	Value	Dec-17	69	Jun-18	69	Dec-18	69	Jun-19	69	Dec-19	71	Jun-20	71	Dec-20	71	Jun-21	71	Target Jun-21	75
Date	Value																						
Dec-17	69																						
Jun-18	69																						
Dec-18	69																						
Jun-19	69																						
Dec-19	71																						
Jun-20	71																						
Dec-20	71																						
Jun-21	71																						
Target Jun-21	75																						
1.3.2 – Strengthen access to services through enhanced use of technology																							
SO22 – Internet Connection: Percentage of residents connected to available internet sources such as NBN/ADSL	Australian Bureau of Statistics data	> 60 %	<table><tr><th>Date</th><th>Value</th></tr><tr><td>Dec-17</td><td>56</td></tr><tr><td>Jun-18</td><td>56</td></tr><tr><td>Dec-18</td><td>56</td></tr><tr><td>Jun-19</td><td>56</td></tr><tr><td>Dec-19</td><td>69</td></tr><tr><td>Jun-20</td><td>90</td></tr><tr><td>Dec-20</td><td>90</td></tr><tr><td>Jun-21</td><td>90</td></tr><tr><td>Target Jun-21</td><td>60</td></tr></table>	Date	Value	Dec-17	56	Jun-18	56	Dec-18	56	Jun-19	56	Dec-19	69	Jun-20	90	Dec-20	90	Jun-21	90	Target Jun-21	60
Date	Value																						
Dec-17	56																						
Jun-18	56																						
Dec-18	56																						
Jun-19	56																						
Dec-19	69																						
Jun-20	90																						
Dec-20	90																						
Jun-21	90																						
Target Jun-21	60																						
SO21 – Enhanced Service Provision: Increased percentage of services accessed via technology.	Australian Bureau of Statistics data	> 5 %	<table><tr><th>Date</th><th>Value</th></tr><tr><td>Dec-17</td><td>2</td></tr><tr><td>Jun-18</td><td>2</td></tr><tr><td>Dec-18</td><td>2</td></tr><tr><td>Jun-19</td><td>2</td></tr><tr><td>Dec-19</td><td>2</td></tr><tr><td>Jun-20</td><td>2</td></tr><tr><td>Dec-20</td><td>2</td></tr><tr><td>Jun-21</td><td>2</td></tr><tr><td>Target Jun-21</td><td>5</td></tr></table>	Date	Value	Dec-17	2	Jun-18	2	Dec-18	2	Jun-19	2	Dec-19	2	Jun-20	2	Dec-20	2	Jun-21	2	Target Jun-21	5
Date	Value																						
Dec-17	2																						
Jun-18	2																						
Dec-18	2																						
Jun-19	2																						
Dec-19	2																						
Jun-20	2																						
Dec-20	2																						
Jun-21	2																						
Target Jun-21	5																						
1.3.3 – All towns and villages have access to at least one quality meeting place to facilitate social gathering																							
SO23 – Social Connection: 90% of surveyed community members are satisfied with the quality and availability of meeting places in their town or village.	Community survey	> 90 %	<table><tr><th>Date</th><th>Value</th></tr><tr><td>Dec-17</td><td>78</td></tr><tr><td>Jun-18</td><td>78</td></tr><tr><td>Dec-18</td><td>78</td></tr><tr><td>Jun-19</td><td>78</td></tr><tr><td>Dec-19</td><td>81</td></tr><tr><td>Jun-20</td><td>81</td></tr><tr><td>Dec-20</td><td>81</td></tr><tr><td>Jun-21</td><td>81</td></tr><tr><td>Target Jun-21</td><td>90</td></tr></table>	Date	Value	Dec-17	78	Jun-18	78	Dec-18	78	Jun-19	78	Dec-19	81	Jun-20	81	Dec-20	81	Jun-21	81	Target Jun-21	90
Date	Value																						
Dec-17	78																						
Jun-18	78																						
Dec-18	78																						
Jun-19	78																						
Dec-19	81																						
Jun-20	81																						
Dec-20	81																						
Jun-21	81																						
Target Jun-21	90																						
1.3.4 – Continually improve access to community facilities and services across the Shire																							
SO24 – Community Accessibility: 90% of surveyed community members are satisfied with the accessibility of community facilities and services in their town or village.	Community survey	> 90 %	<table><tr><th>Date</th><th>Value</th></tr><tr><td>Dec-17</td><td>76</td></tr><tr><td>Jun-18</td><td>76</td></tr><tr><td>Dec-18</td><td>76</td></tr><tr><td>Jun-19</td><td>76</td></tr><tr><td>Dec-19</td><td>92</td></tr><tr><td>Jun-20</td><td>92</td></tr><tr><td>Dec-20</td><td>92</td></tr><tr><td>Jun-21</td><td>90</td></tr><tr><td>Target Jun-21</td><td>90</td></tr></table>	Date	Value	Dec-17	76	Jun-18	76	Dec-18	76	Jun-19	76	Dec-19	92	Jun-20	92	Dec-20	92	Jun-21	90	Target Jun-21	90
Date	Value																						
Dec-17	76																						
Jun-18	76																						
Dec-18	76																						
Jun-19	76																						
Dec-19	92																						
Jun-20	92																						
Dec-20	92																						
Jun-21	90																						
Target Jun-21	90																						
Objective 1.4 – A diverse range of quality learning options will be available to improve knowledge and skills within the community																							

Measure	Measured Against	Target Jun 2021	Measure Status																				
1.4.1 – Ensure our schools are provided with the resources required to deliver quality learning outcomes and retain student numbers																							
SO30 – Early Childhood Development: Percentage of children who are developmentally on track (AEDC Domains) across the Narrabri Shire LGA.	Australian Early Development Census data	> 85 %	<table><thead><tr><th>Period</th><th>Value</th></tr></thead><tbody><tr><td>Dec-17</td><td>84</td></tr><tr><td>Jun-18</td><td>84</td></tr><tr><td>Dec-18</td><td>84</td></tr><tr><td>Jun-19</td><td>84</td></tr><tr><td>Dec-19</td><td>76</td></tr><tr><td>Jun-20</td><td>76</td></tr><tr><td>Dec-20</td><td>76</td></tr><tr><td>Jun-21</td><td>76</td></tr><tr><td>Target Jun-21</td><td>85</td></tr></tbody></table>	Period	Value	Dec-17	84	Jun-18	84	Dec-18	84	Jun-19	84	Dec-19	76	Jun-20	76	Dec-20	76	Jun-21	76	Target Jun-21	85
Period	Value																						
Dec-17	84																						
Jun-18	84																						
Dec-18	84																						
Jun-19	84																						
Dec-19	76																						
Jun-20	76																						
Dec-20	76																						
Jun-21	76																						
Target Jun-21	85																						
SO29 – School Retention: Percentage of students from Years 7 to Year 12 still attending secondary school across the Narrabri Shire LGA.	Service provider data	> 65 %	<table><thead><tr><th>Period</th><th>Value</th></tr></thead><tbody><tr><td>Dec-17</td><td>59</td></tr><tr><td>Jun-18</td><td>60</td></tr><tr><td>Dec-18</td><td>60</td></tr><tr><td>Jun-19</td><td>41</td></tr><tr><td>Dec-19</td><td>41</td></tr><tr><td>Jun-20</td><td>45</td></tr><tr><td>Dec-20</td><td>45</td></tr><tr><td>Jun-21</td><td>45</td></tr><tr><td>Target Jun-21</td><td>65</td></tr></tbody></table>	Period	Value	Dec-17	59	Jun-18	60	Dec-18	60	Jun-19	41	Dec-19	41	Jun-20	45	Dec-20	45	Jun-21	45	Target Jun-21	65
Period	Value																						
Dec-17	59																						
Jun-18	60																						
Dec-18	60																						
Jun-19	41																						
Dec-19	41																						
Jun-20	45																						
Dec-20	45																						
Jun-21	45																						
Target Jun-21	65																						
SO28 – Learning Outcomes: Improved NAPLAN results across the Narrabri Shire LGA.	Australian Curriculum Assessment and Reporting Authority data	> 473	<table><thead><tr><th>Period</th><th>Value</th></tr></thead><tbody><tr><td>Dec-17</td><td>473</td></tr><tr><td>Jun-18</td><td>473</td></tr><tr><td>Dec-18</td><td>473</td></tr><tr><td>Jun-19</td><td>460</td></tr><tr><td>Dec-19</td><td>460</td></tr><tr><td>Jun-20</td><td>473</td></tr><tr><td>Dec-20</td><td>473</td></tr><tr><td>Jun-21</td><td>447</td></tr><tr><td>Target Jun-21</td><td>473</td></tr></tbody></table>	Period	Value	Dec-17	473	Jun-18	473	Dec-18	473	Jun-19	460	Dec-19	460	Jun-20	473	Dec-20	473	Jun-21	447	Target Jun-21	473
Period	Value																						
Dec-17	473																						
Jun-18	473																						
Dec-18	473																						
Jun-19	460																						
Dec-19	460																						
Jun-20	473																						
Dec-20	473																						
Jun-21	447																						
Target Jun-21	473																						
SO27 – Education Services: Residents' level of satisfaction with educational services.	Community survey	> 85 %	<table><thead><tr><th>Period</th><th>Value</th></tr></thead><tbody><tr><td>Dec-17</td><td>81</td></tr><tr><td>Jun-18</td><td>81</td></tr><tr><td>Dec-18</td><td>81</td></tr><tr><td>Jun-19</td><td>81</td></tr><tr><td>Dec-19</td><td>87</td></tr><tr><td>Jun-20</td><td>87</td></tr><tr><td>Dec-20</td><td>87</td></tr><tr><td>Jun-21</td><td>87</td></tr><tr><td>Target Jun-21</td><td>85</td></tr></tbody></table>	Period	Value	Dec-17	81	Jun-18	81	Dec-18	81	Jun-19	81	Dec-19	87	Jun-20	87	Dec-20	87	Jun-21	87	Target Jun-21	85
Period	Value																						
Dec-17	81																						
Jun-18	81																						
Dec-18	81																						
Jun-19	81																						
Dec-19	87																						
Jun-20	87																						
Dec-20	87																						
Jun-21	87																						
Target Jun-21	85																						
1.4.2 – Improve access to learning options for mature residents																							
SO33 – Learning Needs Perception: Percentage of community members who believe a range of learning options are available to meet their needs.	Community survey	> 75 %	<table><thead><tr><th>Period</th><th>Value</th></tr></thead><tbody><tr><td>Dec-17</td><td>69</td></tr><tr><td>Jun-18</td><td>69</td></tr><tr><td>Dec-18</td><td>69</td></tr><tr><td>Jun-19</td><td>69</td></tr><tr><td>Dec-19</td><td>87</td></tr><tr><td>Jun-20</td><td>87</td></tr><tr><td>Dec-20</td><td>87</td></tr><tr><td>Jun-21</td><td>87</td></tr><tr><td>Target Jun-21</td><td>75</td></tr></tbody></table>	Period	Value	Dec-17	69	Jun-18	69	Dec-18	69	Jun-19	69	Dec-19	87	Jun-20	87	Dec-20	87	Jun-21	87	Target Jun-21	75
Period	Value																						
Dec-17	69																						
Jun-18	69																						
Dec-18	69																						
Jun-19	69																						
Dec-19	87																						
Jun-20	87																						
Dec-20	87																						
Jun-21	87																						
Target Jun-21	75																						
SO32 – Vocational Education & Training Enrolments: Percentage of community members aged 15 to 64 enrolled in vocational education and training.	Training providers	> 13 %	<table><thead><tr><th>Period</th><th>Value</th></tr></thead><tbody><tr><td>Dec-17</td><td>12</td></tr><tr><td>Jun-18</td><td>12</td></tr><tr><td>Dec-18</td><td>12</td></tr><tr><td>Jun-19</td><td>22</td></tr><tr><td>Dec-19</td><td>22</td></tr><tr><td>Jun-20</td><td>15</td></tr><tr><td>Dec-20</td><td>15</td></tr><tr><td>Jun-21</td><td>13</td></tr><tr><td>Target Jun-21</td><td>13</td></tr></tbody></table>	Period	Value	Dec-17	12	Jun-18	12	Dec-18	12	Jun-19	22	Dec-19	22	Jun-20	15	Dec-20	15	Jun-21	13	Target Jun-21	13
Period	Value																						
Dec-17	12																						
Jun-18	12																						
Dec-18	12																						
Jun-19	22																						
Dec-19	22																						
Jun-20	15																						
Dec-20	15																						
Jun-21	13																						
Target Jun-21	13																						

Measure	Measured Against	Target Jun 2021	Measure Status																				
SO31 - Educational Qualifications: People >25 years old who have a non-school qualification.	REMPAN	> 2,500	<table><tr><th>Period</th><th>Value</th></tr><tr><td>Dec-17</td><td>2419</td></tr><tr><td>Jun-18</td><td>2419</td></tr><tr><td>Dec-18</td><td>2419</td></tr><tr><td>Jun-19</td><td>2419</td></tr><tr><td>Dec-19</td><td>2419</td></tr><tr><td>Jun-20</td><td>2419</td></tr><tr><td>Dec-20</td><td>2450</td></tr><tr><td>Jun-21</td><td>3775</td></tr><tr><td>Target</td><td>2500</td></tr></table>	Period	Value	Dec-17	2419	Jun-18	2419	Dec-18	2419	Jun-19	2419	Dec-19	2419	Jun-20	2419	Dec-20	2450	Jun-21	3775	Target	2500
Period	Value																						
Dec-17	2419																						
Jun-18	2419																						
Dec-18	2419																						
Jun-19	2419																						
Dec-19	2419																						
Jun-20	2419																						
Dec-20	2450																						
Jun-21	3775																						
Target	2500																						
1.4.3 - Work with training providers and industry to focus on the delivery of local industry training requirements																							
SO34 - Training Placements: Increase in training placements within the Narrabri Shire LGA.	National Centre for Vocational Education and Training	> 2,300	<table><tr><th>Period</th><th>Value</th></tr><tr><td>Dec-17</td><td>2231</td></tr><tr><td>Jun-18</td><td>2231</td></tr><tr><td>Dec-18</td><td>2231</td></tr><tr><td>Jun-19</td><td>2231</td></tr><tr><td>Dec-19</td><td>2231</td></tr><tr><td>Jun-20</td><td>2500</td></tr><tr><td>Dec-20</td><td>2500</td></tr><tr><td>Jun-21</td><td>3775</td></tr><tr><td>Target</td><td>2300</td></tr></table>	Period	Value	Dec-17	2231	Jun-18	2231	Dec-18	2231	Jun-19	2231	Dec-19	2231	Jun-20	2500	Dec-20	2500	Jun-21	3775	Target	2300
Period	Value																						
Dec-17	2231																						
Jun-18	2231																						
Dec-18	2231																						
Jun-19	2231																						
Dec-19	2231																						
Jun-20	2500																						
Dec-20	2500																						
Jun-21	3775																						
Target	2300																						
1.4.4 - Leverage off established research facilities to grow industry training hubs																							
SO36 - Research Training Provision: Increased participation in provision of training by research facilities.	Council data	> 79	<table><tr><th>Period</th><th>Value</th></tr><tr><td>Dec-17</td><td>75</td></tr><tr><td>Jun-18</td><td>81</td></tr><tr><td>Dec-18</td><td>197</td></tr><tr><td>Jun-19</td><td>197</td></tr><tr><td>Dec-19</td><td>342</td></tr><tr><td>Jun-20</td><td>342</td></tr><tr><td>Dec-20</td><td>342</td></tr><tr><td>Jun-21</td><td>342</td></tr><tr><td>Target</td><td>79</td></tr></table>	Period	Value	Dec-17	75	Jun-18	81	Dec-18	197	Jun-19	197	Dec-19	342	Jun-20	342	Dec-20	342	Jun-21	342	Target	79
Period	Value																						
Dec-17	75																						
Jun-18	81																						
Dec-18	197																						
Jun-19	197																						
Dec-19	342																						
Jun-20	342																						
Dec-20	342																						
Jun-21	342																						
Target	79																						
SO35 - Research Program Participation: Increased participation in STEM programs.	Council data	> 172	<table><tr><th>Period</th><th>Value</th></tr><tr><td>Dec-17</td><td>164</td></tr><tr><td>Jun-18</td><td>151</td></tr><tr><td>Dec-18</td><td>288</td></tr><tr><td>Jun-19</td><td>483</td></tr><tr><td>Dec-19</td><td>825</td></tr><tr><td>Jun-20</td><td>1043</td></tr><tr><td>Dec-20</td><td>1174</td></tr><tr><td>Jun-21</td><td>1170</td></tr><tr><td>Target</td><td>172</td></tr></table>	Period	Value	Dec-17	164	Jun-18	151	Dec-18	288	Jun-19	483	Dec-19	825	Jun-20	1043	Dec-20	1174	Jun-21	1170	Target	172
Period	Value																						
Dec-17	164																						
Jun-18	151																						
Dec-18	288																						
Jun-19	483																						
Dec-19	825																						
Jun-20	1043																						
Dec-20	1174																						
Jun-21	1170																						
Target	172																						

Measure	Measured Against	Target Jun 2021	Measure Status																		
Objective 2.1 – We will maintain our open spaces, natural environment and heritage for future generations																					
2.1.1 – Conserve our aboriginal heritage through improved awareness																					
EN03 – Aboriginal Heritage Signage: Total number of Aboriginal heritage sites with information signs installed increased.	IP Australia data	> 8	<table border="1"><thead><tr><th>Period</th><th>Value</th></tr></thead><tbody><tr><td>Dec-17</td><td>6</td></tr><tr><td>Jun-18</td><td>6</td></tr><tr><td>Dec-18</td><td>6</td></tr><tr><td>Jun-19</td><td>7</td></tr><tr><td>Dec-19</td><td>12</td></tr><tr><td>Jun-20</td><td>12</td></tr><tr><td>Dec-20</td><td>12</td></tr><tr><td>Jun-21</td><td>13</td></tr></tbody></table>	Period	Value	Dec-17	6	Jun-18	6	Dec-18	6	Jun-19	7	Dec-19	12	Jun-20	12	Dec-20	12	Jun-21	13
Period	Value																				
Dec-17	6																				
Jun-18	6																				
Dec-18	6																				
Jun-19	7																				
Dec-19	12																				
Jun-20	12																				
Dec-20	12																				
Jun-21	13																				
EN02 – Aboriginal Heritage Satisfaction: Level of satisfaction with protection of heritage items.	Community survey	> 85 %	<table border="1"><thead><tr><th>Period</th><th>Value</th></tr></thead><tbody><tr><td>Dec-17</td><td>85</td></tr><tr><td>Jun-18</td><td>85</td></tr><tr><td>Dec-18</td><td>85</td></tr><tr><td>Jun-19</td><td>85</td></tr><tr><td>Dec-19</td><td>87</td></tr><tr><td>Jun-20</td><td>87</td></tr><tr><td>Dec-20</td><td>87</td></tr><tr><td>Jun-21</td><td>87</td></tr></tbody></table>	Period	Value	Dec-17	85	Jun-18	85	Dec-18	85	Jun-19	85	Dec-19	87	Jun-20	87	Dec-20	87	Jun-21	87
Period	Value																				
Dec-17	85																				
Jun-18	85																				
Dec-18	85																				
Jun-19	85																				
Dec-19	87																				
Jun-20	87																				
Dec-20	87																				
Jun-21	87																				
EN01 – Aboriginal Heritage Count: Increase in the number of heritage items and areas listed in the Local Environmental Plan.	Council data	> 10	<table border="1"><thead><tr><th>Period</th><th>Value</th></tr></thead><tbody><tr><td>Dec-17</td><td>0</td></tr><tr><td>Jun-18</td><td>0</td></tr><tr><td>Dec-18</td><td>0</td></tr><tr><td>Jun-19</td><td>0</td></tr><tr><td>Dec-19</td><td>0</td></tr><tr><td>Jun-20</td><td>0</td></tr><tr><td>Dec-20</td><td>0</td></tr><tr><td>Jun-21</td><td>11</td></tr></tbody></table>	Period	Value	Dec-17	0	Jun-18	0	Dec-18	0	Jun-19	0	Dec-19	0	Jun-20	0	Dec-20	0	Jun-21	11
Period	Value																				
Dec-17	0																				
Jun-18	0																				
Dec-18	0																				
Jun-19	0																				
Dec-19	0																				
Jun-20	0																				
Dec-20	0																				
Jun-21	11																				
2.1.2 – Planning controls appropriately identify and conserve open spaces and natural environmental areas																					
EN04 – Planning Controls: Planning controls reviewed and updated annually.	Council data	> 4	<table border="1"><thead><tr><th>Period</th><th>Value</th></tr></thead><tbody><tr><td>Dec-17</td><td>0</td></tr><tr><td>Jun-18</td><td>1</td></tr><tr><td>Dec-18</td><td>0</td></tr><tr><td>Jun-19</td><td>0</td></tr><tr><td>Dec-19</td><td>0</td></tr><tr><td>Jun-20</td><td>1</td></tr><tr><td>Dec-20</td><td>1</td></tr><tr><td>Jun-21</td><td>4</td></tr></tbody></table>	Period	Value	Dec-17	0	Jun-18	1	Dec-18	0	Jun-19	0	Dec-19	0	Jun-20	1	Dec-20	1	Jun-21	4
Period	Value																				
Dec-17	0																				
Jun-18	1																				
Dec-18	0																				
Jun-19	0																				
Dec-19	0																				
Jun-20	1																				
Dec-20	1																				
Jun-21	4																				
2.1.3 – Passive recreational open spaces are well maintained and accessible for public use																					
EN06 – Appearance of Public Spaces: Percentage of adults who express satisfaction with the accessibility and appearance of public areas.	Community survey	> 80 %	<table border="1"><thead><tr><th>Period</th><th>Value</th></tr></thead><tbody><tr><td>Dec-17</td><td>76</td></tr><tr><td>Jun-18</td><td>76</td></tr><tr><td>Dec-18</td><td>76</td></tr><tr><td>Jun-19</td><td>76</td></tr><tr><td>Dec-19</td><td>86</td></tr><tr><td>Jun-20</td><td>86</td></tr><tr><td>Dec-20</td><td>86</td></tr><tr><td>Jun-21</td><td>86</td></tr></tbody></table>	Period	Value	Dec-17	76	Jun-18	76	Dec-18	76	Jun-19	76	Dec-19	86	Jun-20	86	Dec-20	86	Jun-21	86
Period	Value																				
Dec-17	76																				
Jun-18	76																				
Dec-18	76																				
Jun-19	76																				
Dec-19	86																				
Jun-20	86																				
Dec-20	86																				
Jun-21	86																				
EN05 – Public Accessibility: Level of satisfaction with access to walkways and cycleways.	Community survey	> 70 %	<table border="1"><thead><tr><th>Period</th><th>Value</th></tr></thead><tbody><tr><td>Dec-17</td><td>57</td></tr><tr><td>Jun-18</td><td>57</td></tr><tr><td>Dec-18</td><td>57</td></tr><tr><td>Jun-19</td><td>57</td></tr><tr><td>Dec-19</td><td>83</td></tr><tr><td>Jun-20</td><td>83</td></tr><tr><td>Dec-20</td><td>83</td></tr><tr><td>Jun-21</td><td>83</td></tr></tbody></table>	Period	Value	Dec-17	57	Jun-18	57	Dec-18	57	Jun-19	57	Dec-19	83	Jun-20	83	Dec-20	83	Jun-21	83
Period	Value																				
Dec-17	57																				
Jun-18	57																				
Dec-18	57																				
Jun-19	57																				
Dec-19	83																				
Jun-20	83																				
Dec-20	83																				
Jun-21	83																				
2.1.4 – Minimise the impacts of noxious weeds and feral and domestic animals on the environment																					

Measure	Measured Against	Target Jun 2021	Measure Status																		
EN10 - Biosecurity Management: Decrease in the number of priority weed types through eradication.	Council data	< 3	<table><tr><th>Date</th><th>Value</th></tr><tr><td>Dec-17</td><td>5</td></tr><tr><td>Jun-18</td><td>5</td></tr><tr><td>Dec-18</td><td>5</td></tr><tr><td>Jun-19</td><td>5</td></tr><tr><td>Dec-19</td><td>5</td></tr><tr><td>Jun-20</td><td>3</td></tr><tr><td>Dec-20</td><td>3</td></tr><tr><td>Jun-21</td><td>0</td></tr></table>	Date	Value	Dec-17	5	Jun-18	5	Dec-18	5	Jun-19	5	Dec-19	5	Jun-20	3	Dec-20	3	Jun-21	0
Date	Value																				
Dec-17	5																				
Jun-18	5																				
Dec-18	5																				
Jun-19	5																				
Dec-19	5																				
Jun-20	3																				
Dec-20	3																				
Jun-21	0																				
EN09 - Weed Management: Area of land without a Priority Weeds Management Program reduced in the Narrabri Shire Local Government Area.	Council data	< 20 %	<table><tr><th>Date</th><th>Value</th></tr><tr><td>Dec-17</td><td>36</td></tr><tr><td>Jun-18</td><td>37</td></tr><tr><td>Dec-18</td><td>32</td></tr><tr><td>Jun-19</td><td>37</td></tr><tr><td>Dec-19</td><td>20</td></tr><tr><td>Jun-20</td><td>20</td></tr><tr><td>Dec-20</td><td>20</td></tr><tr><td>Jun-21</td><td>20</td></tr></table>	Date	Value	Dec-17	36	Jun-18	37	Dec-18	32	Jun-19	37	Dec-19	20	Jun-20	20	Dec-20	20	Jun-21	20
Date	Value																				
Dec-17	36																				
Jun-18	37																				
Dec-18	32																				
Jun-19	37																				
Dec-19	20																				
Jun-20	20																				
Dec-20	20																				
Jun-21	20																				
EN08 - Animal Management: Reduction in reported animal attacks caused by dogs across the Narrabri Shire LGA.	Office of Local Government data	< 15	<table><tr><th>Date</th><th>Value</th></tr><tr><td>Dec-17</td><td>16</td></tr><tr><td>Jun-18</td><td>2</td></tr><tr><td>Dec-18</td><td>9</td></tr><tr><td>Jun-19</td><td>9</td></tr><tr><td>Dec-19</td><td>1</td></tr><tr><td>Jun-20</td><td>13</td></tr><tr><td>Dec-20</td><td>13</td></tr><tr><td>Jun-21</td><td>6</td></tr></table>	Date	Value	Dec-17	16	Jun-18	2	Dec-18	9	Jun-19	9	Dec-19	1	Jun-20	13	Dec-20	13	Jun-21	6
Date	Value																				
Dec-17	16																				
Jun-18	2																				
Dec-18	9																				
Jun-19	9																				
Dec-19	1																				
Jun-20	13																				
Dec-20	13																				
Jun-21	6																				
EN07 - Animal Education: Increase in the number of educational sessions per annum conducted by Council for animal owners.	Council data	> 4	<table><tr><th>Date</th><th>Value</th></tr><tr><td>Dec-17</td><td>0</td></tr><tr><td>Jun-18</td><td>1</td></tr><tr><td>Dec-18</td><td>1</td></tr><tr><td>Jun-19</td><td>2</td></tr><tr><td>Dec-19</td><td>0</td></tr><tr><td>Jun-20</td><td>0</td></tr><tr><td>Dec-20</td><td>0</td></tr><tr><td>Jun-21</td><td>0</td></tr></table>	Date	Value	Dec-17	0	Jun-18	1	Dec-18	1	Jun-19	2	Dec-19	0	Jun-20	0	Dec-20	0	Jun-21	0
Date	Value																				
Dec-17	0																				
Jun-18	1																				
Dec-18	1																				
Jun-19	2																				
Dec-19	0																				
Jun-20	0																				
Dec-20	0																				
Jun-21	0																				
Objective 2.2 - We will protect our environment through sustainable planning and well-resourced emergency services																					
2.2.1 - Community emergency service providers are well resourced to adequately prepare and respond to natural disasters and emergencies																					
EN11 - Emergency Response: 100% emergency response rate to situations.	Council data	> 100 %	<table><tr><th>Date</th><th>Value</th></tr><tr><td>Dec-17</td><td>0</td></tr><tr><td>Jun-18</td><td>0</td></tr><tr><td>Dec-18</td><td>0</td></tr><tr><td>Jun-19</td><td>0</td></tr><tr><td>Dec-19</td><td>0</td></tr><tr><td>Jun-20</td><td>0</td></tr><tr><td>Dec-20</td><td>0</td></tr><tr><td>Jun-21</td><td>0</td></tr></table>	Date	Value	Dec-17	0	Jun-18	0	Dec-18	0	Jun-19	0	Dec-19	0	Jun-20	0	Dec-20	0	Jun-21	0
Date	Value																				
Dec-17	0																				
Jun-18	0																				
Dec-18	0																				
Jun-19	0																				
Dec-19	0																				
Jun-20	0																				
Dec-20	0																				
Jun-21	0																				
2.2.2 - Protect and rehabilitate degraded and fragmented areas and enhance corridors that connect remnant bushland																					
EN13 - Rehabilitation: Area of land where rehabilitation is completed (per annum).	Council data	> 350 %	<table><tr><th>Date</th><th>Value</th></tr><tr><td>Dec-17</td><td>313</td></tr><tr><td>Jun-18</td><td>313</td></tr><tr><td>Dec-18</td><td>313</td></tr><tr><td>Jun-19</td><td>385</td></tr><tr><td>Dec-19</td><td>385</td></tr><tr><td>Jun-20</td><td>578</td></tr><tr><td>Dec-20</td><td>578</td></tr><tr><td>Jun-21</td><td>0</td></tr></table>	Date	Value	Dec-17	313	Jun-18	313	Dec-18	313	Jun-19	385	Dec-19	385	Jun-20	578	Dec-20	578	Jun-21	0
Date	Value																				
Dec-17	313																				
Jun-18	313																				
Dec-18	313																				
Jun-19	385																				
Dec-19	385																				
Jun-20	578																				
Dec-20	578																				
Jun-21	0																				

Measure	Measured Against	Target Jun 2021	Measure Status
EN12 – Land Care Participation: Number of active groups in land care.	Council data	> 4	

2.2.3 – Ensure Council and government agencies have a robust compliance program to protect environmental assets

EN14 – Environmental Reporting: Annual reports are provided on environmental outcomes for all major projects.	Council data	> 100	
---	--------------	-------	--

2.2.4 – Decision making will be informed by the principles of Ecologically Sustainable Development and the precautionary principle

EN16 – Ecological Sustainability Compliance: Demonstrated inclusion of Ecologically Sustainable Development and precautionary principle analysis in relevant Council Reports.	Council data	> 100	
EN15 – Environmental Concern: Percentage of surveyed residents with a high degree of concern about the environment is decreased.	Community survey	< 15 %	

Objective 2.3 – Our natural resource consumption will be reduced and waste well managed

2.3.1 – Investigate and implement alternative energy technologies to reduce Council's carbon footprint

EN18 – Total Energy Usage: 15% reduction in Council's total energy usage on 2016/17 levels by 2020/21.	Council data	> 15 %	
EN17 – Fuel Usage: Reduction in fuel usage on prior year.	Council data	> 400,000	

2.3.2 – Implement a waste management strategy focusing on waste avoidance, reusing and recycling to minimise the proportion of waste sent to landfill and to maximise the use of our natural resources

Measure	Measured Against	Target Jun 2021	Measure Status																		
EN22 - Industry Waste Minimisation: Increase in number of businesses and industries involved in the waste minimisation program.	Council data	> 50	<table><tr><th>Date</th><th>Value</th></tr><tr><td>Dec-17</td><td>0</td></tr><tr><td>Jun-18</td><td>10</td></tr><tr><td>Dec-18</td><td>10</td></tr><tr><td>Jun-19</td><td>15</td></tr><tr><td>Dec-19</td><td>15</td></tr><tr><td>Jun-20</td><td>46</td></tr><tr><td>Dec-20</td><td>20</td></tr><tr><td>Jun-21</td><td>88</td></tr></table>	Date	Value	Dec-17	0	Jun-18	10	Dec-18	10	Jun-19	15	Dec-19	15	Jun-20	46	Dec-20	20	Jun-21	88
Date	Value																				
Dec-17	0																				
Jun-18	10																				
Dec-18	10																				
Jun-19	15																				
Dec-19	15																				
Jun-20	46																				
Dec-20	20																				
Jun-21	88																				
EN21 - Public Recycling Facilities: Increase in the number of recycling facilities in public spaces.	Council data	> 4	<table><tr><th>Date</th><th>Value</th></tr><tr><td>Dec-17</td><td>0</td></tr><tr><td>Jun-18</td><td>2</td></tr><tr><td>Dec-18</td><td>5</td></tr><tr><td>Jun-19</td><td>4</td></tr><tr><td>Dec-19</td><td>4</td></tr><tr><td>Jun-20</td><td>0</td></tr><tr><td>Dec-20</td><td>4</td></tr><tr><td>Jun-21</td><td>4</td></tr></table>	Date	Value	Dec-17	0	Jun-18	2	Dec-18	5	Jun-19	4	Dec-19	4	Jun-20	0	Dec-20	4	Jun-21	4
Date	Value																				
Dec-17	0																				
Jun-18	2																				
Dec-18	5																				
Jun-19	4																				
Dec-19	4																				
Jun-20	0																				
Dec-20	4																				
Jun-21	4																				
EN20 - Household Waste Recycling: Percentage of waste diverted from landfill (annual total waste diverted from landfill/annual municipal kerbside collection).	Council data	> 75 %	<table><tr><th>Date</th><th>Value</th></tr><tr><td>Dec-17</td><td>45</td></tr><tr><td>Jun-18</td><td>41</td></tr><tr><td>Dec-18</td><td>38</td></tr><tr><td>Jun-19</td><td>39</td></tr><tr><td>Dec-19</td><td>36</td></tr><tr><td>Jun-20</td><td>40</td></tr><tr><td>Dec-20</td><td>53</td></tr><tr><td>Jun-21</td><td>39</td></tr></table>	Date	Value	Dec-17	45	Jun-18	41	Dec-18	38	Jun-19	39	Dec-19	36	Jun-20	40	Dec-20	53	Jun-21	39
Date	Value																				
Dec-17	45																				
Jun-18	41																				
Dec-18	38																				
Jun-19	39																				
Dec-19	36																				
Jun-20	40																				
Dec-20	53																				
Jun-21	39																				
EN19 - Household Waste Generation: Reducing average volume (kilograms) per household.	Council data	> 490 Kilograms	<table><tr><th>Date</th><th>Value</th></tr><tr><td>Dec-17</td><td>516</td></tr><tr><td>Jun-18</td><td>546</td></tr><tr><td>Dec-18</td><td>519</td></tr><tr><td>Jun-19</td><td>608</td></tr><tr><td>Dec-19</td><td>550</td></tr><tr><td>Jun-20</td><td>352</td></tr><tr><td>Dec-20</td><td>354</td></tr><tr><td>Jun-21</td><td>496</td></tr></table>	Date	Value	Dec-17	516	Jun-18	546	Dec-18	519	Jun-19	608	Dec-19	550	Jun-20	352	Dec-20	354	Jun-21	496
Date	Value																				
Dec-17	516																				
Jun-18	546																				
Dec-18	519																				
Jun-19	608																				
Dec-19	550																				
Jun-20	352																				
Dec-20	354																				
Jun-21	496																				
2.3.3 - Conserve and manage our natural water resources for environmental and agricultural sustainability																					
EN24 - Water Quality: Water quality improvement in the Namoi River. Measured by the positive displacement of rubbish.	Council data	> 1 Tonne	<table><tr><th>Date</th><th>Value</th></tr><tr><td>Dec-17</td><td>0</td></tr><tr><td>Jun-18</td><td>0</td></tr><tr><td>Dec-18</td><td>0</td></tr><tr><td>Jun-19</td><td>0</td></tr><tr><td>Dec-19</td><td>0</td></tr><tr><td>Jun-20</td><td>0</td></tr><tr><td>Dec-20</td><td>0</td></tr><tr><td>Jun-21</td><td>1</td></tr></table>	Date	Value	Dec-17	0	Jun-18	0	Dec-18	0	Jun-19	0	Dec-19	0	Jun-20	0	Dec-20	0	Jun-21	1
Date	Value																				
Dec-17	0																				
Jun-18	0																				
Dec-18	0																				
Jun-19	0																				
Dec-19	0																				
Jun-20	0																				
Dec-20	0																				
Jun-21	1																				
EN23 - Council Water Consumption: Percentage reduction on 2016/2017 levels in mains water consumed by Council operations.	Council data	< 15 %	<table><tr><th>Date</th><th>Value</th></tr><tr><td>Dec-17</td><td>40</td></tr><tr><td>Jun-18</td><td>19</td></tr><tr><td>Dec-18</td><td>21</td></tr><tr><td>Jun-19</td><td>21</td></tr><tr><td>Dec-19</td><td>24</td></tr><tr><td>Jun-20</td><td>26</td></tr><tr><td>Dec-20</td><td>26</td></tr><tr><td>Jun-21</td><td>29</td></tr></table>	Date	Value	Dec-17	40	Jun-18	19	Dec-18	21	Jun-19	21	Dec-19	24	Jun-20	26	Dec-20	26	Jun-21	29
Date	Value																				
Dec-17	40																				
Jun-18	19																				
Dec-18	21																				
Jun-19	21																				
Dec-19	24																				
Jun-20	26																				
Dec-20	26																				
Jun-21	29																				

Objective 2.4 - The impacts of extractive industries on the environment will be minimised

2.4.1 - The community is informed by real time regional dust monitoring data to inform personal decisions

Measure	Measured Against	Target Jun 2021	Measure Status
EN26 - Dust Monitoring: Real time regional monitoring system in place and available in easy to understand language.	Council data	> 85 %	
EN25 - Air Quality: Number of days polluting concentrations exceed National Environment Protection Measure (NEPM) guidelines.	Environmental Protection Agency data	< 0	
2.4.2 - Projects are managed to minimise active disturbance areas and limit time to revegetation			
EN27 - Mine Rehabilitation Compliance: Mines adhere to agreed rehabilitation schedules.	Council data	> 100 %	
2.4.3 - Ground water extractions are maintained in an environmentally sustainable manner to ensure long term viability and quality			
EN29 - Environmental Flow: Current bore water extractions are maintained.	Council data	> 1,000 Megalitres	
EN28 - Water Resourcing: Current groundwater extractions are maintained.	Council data	< 400 Litres Per Day	
2.4.4 - Potential environmental and community impacts are minimised through thorough assessment and independent monitoring			
EN30 - Community Confidence: Community confidence in assessment and monitoring.	Community survey	> 75 %	

Measure	Measured Against	Target Jun 2021	Measure Status																		
Objective 3.1 – We will stimulate business and tourism by maximising our assets and attracting regional events																					
3.1.1 – Identify and facilitate a diverse event, conference and entertainment program																					
EC02 – Events, Conferences & Entertainment Patronage: Percentage increase in patrons at The Crossing Theatre for events, conferences and entertainment per annum.	Council data	> 5 %	<table><tr><th>Period</th><th>Value</th></tr><tr><td>Dec-17</td><td>0</td></tr><tr><td>Jun-18</td><td>5</td></tr><tr><td>Dec-18</td><td>5</td></tr><tr><td>Jun-19</td><td>4</td></tr><tr><td>Dec-19</td><td>4</td></tr><tr><td>Jun-20</td><td>0</td></tr><tr><td>Dec-20</td><td>4</td></tr><tr><td>Jun-21</td><td>100</td></tr></table>	Period	Value	Dec-17	0	Jun-18	5	Dec-18	5	Jun-19	4	Dec-19	4	Jun-20	0	Dec-20	4	Jun-21	100
Period	Value																				
Dec-17	0																				
Jun-18	5																				
Dec-18	5																				
Jun-19	4																				
Dec-19	4																				
Jun-20	0																				
Dec-20	4																				
Jun-21	100																				
EC01 – Events, Conferences & Entertainments: Percentage increase in the number of events, conferences and entertainment activities per annum.	Council data	> 10 %	<table><tr><th>Period</th><th>Value</th></tr><tr><td>Dec-17</td><td>0</td></tr><tr><td>Jun-18</td><td>10</td></tr><tr><td>Dec-18</td><td>10</td></tr><tr><td>Jun-19</td><td>8</td></tr><tr><td>Dec-19</td><td>8</td></tr><tr><td>Jun-20</td><td>0</td></tr><tr><td>Dec-20</td><td>8</td></tr><tr><td>Jun-21</td><td>100</td></tr></table>	Period	Value	Dec-17	0	Jun-18	10	Dec-18	10	Jun-19	8	Dec-19	8	Jun-20	0	Dec-20	8	Jun-21	100
Period	Value																				
Dec-17	0																				
Jun-18	10																				
Dec-18	10																				
Jun-19	8																				
Dec-19	8																				
Jun-20	0																				
Dec-20	8																				
Jun-21	100																				
3.1.2 – Facilitate the provision of a quality tourism product to present to visitors																					
EC21 – Tourism Visitation, Stay & Spend: Percentage increase in key visitor metrics for Narrabri Shire LGA – Visitor Spend.	Tourism Research Australia data	> \$46	<table><tr><th>Period</th><th>Value</th></tr><tr><td>Dec-17</td><td>44</td></tr><tr><td>Jun-18</td><td>44</td></tr><tr><td>Dec-18</td><td>44</td></tr><tr><td>Jun-19</td><td>44</td></tr><tr><td>Dec-19</td><td>45</td></tr><tr><td>Jun-20</td><td>107</td></tr><tr><td>Dec-20</td><td>107</td></tr><tr><td>Jun-21</td><td>66</td></tr></table>	Period	Value	Dec-17	44	Jun-18	44	Dec-18	44	Jun-19	44	Dec-19	45	Jun-20	107	Dec-20	107	Jun-21	66
Period	Value																				
Dec-17	44																				
Jun-18	44																				
Dec-18	44																				
Jun-19	44																				
Dec-19	45																				
Jun-20	107																				
Dec-20	107																				
Jun-21	66																				
EC04 – Social Media Audience: Grow social media user database.	Facebook data	> 2,500	<table><tr><th>Period</th><th>Value</th></tr><tr><td>Dec-17</td><td>1221</td></tr><tr><td>Jun-18</td><td>1281</td></tr><tr><td>Dec-18</td><td>1351</td></tr><tr><td>Jun-19</td><td>1758</td></tr><tr><td>Dec-19</td><td>2022</td></tr><tr><td>Jun-20</td><td>2775</td></tr><tr><td>Dec-20</td><td>3275</td></tr><tr><td>Jun-21</td><td>3890</td></tr></table>	Period	Value	Dec-17	1221	Jun-18	1281	Dec-18	1351	Jun-19	1758	Dec-19	2022	Jun-20	2775	Dec-20	3275	Jun-21	3890
Period	Value																				
Dec-17	1221																				
Jun-18	1281																				
Dec-18	1351																				
Jun-19	1758																				
Dec-19	2022																				
Jun-20	2775																				
Dec-20	3275																				
Jun-21	3890																				
EC03 – Tourism Visitation, Stay & Spend: Percentage increase in key visitor metrics for Narrabri Shire LGA – Number of Visitors.	Tourism Research Australia data	> 235,000 %	<table><tr><th>Period</th><th>Value</th></tr><tr><td>Dec-17</td><td>23000</td></tr><tr><td>Jun-18</td><td>23000</td></tr><tr><td>Dec-18</td><td>23000</td></tr><tr><td>Jun-19</td><td>23000</td></tr><tr><td>Dec-19</td><td>24500</td></tr><tr><td>Jun-20</td><td>24500</td></tr><tr><td>Dec-20</td><td>24500</td></tr><tr><td>Jun-21</td><td>297000</td></tr></table>	Period	Value	Dec-17	23000	Jun-18	23000	Dec-18	23000	Jun-19	23000	Dec-19	24500	Jun-20	24500	Dec-20	24500	Jun-21	297000
Period	Value																				
Dec-17	23000																				
Jun-18	23000																				
Dec-18	23000																				
Jun-19	23000																				
Dec-19	24500																				
Jun-20	24500																				
Dec-20	24500																				
Jun-21	297000																				
3.1.3 – Implement the Narrabri CBD Master Plan to capture a greater proportion of highway traffic opportunities and improve shopping experience																					
EC06 – CBD Shop Usage: Number of vacant shops decreased from June 2017 level. Shops facing Maitland Street, Narrabri.	Council data	< 9	<table><tr><th>Period</th><th>Value</th></tr><tr><td>Dec-17</td><td>13</td></tr><tr><td>Jun-18</td><td>12</td></tr><tr><td>Dec-18</td><td>13</td></tr><tr><td>Jun-19</td><td>11</td></tr><tr><td>Dec-19</td><td>17</td></tr><tr><td>Jun-20</td><td>11</td></tr><tr><td>Dec-20</td><td>9</td></tr><tr><td>Jun-21</td><td>9</td></tr></table>	Period	Value	Dec-17	13	Jun-18	12	Dec-18	13	Jun-19	11	Dec-19	17	Jun-20	11	Dec-20	9	Jun-21	9
Period	Value																				
Dec-17	13																				
Jun-18	12																				
Dec-18	13																				
Jun-19	11																				
Dec-19	17																				
Jun-20	11																				
Dec-20	9																				
Jun-21	9																				

Measure	Measured Against	Target Jun 2021	Measure Status
EC05 - CBD Customer Satisfaction: Increased satisfaction with CBD experience reflected in customer surveys.	Community survey	> 75 %	

3.1.4 - Airport facilities and services provide connectivity to capital city markets

EC08 - Airport Satisfaction: Positive rating of airport by users.	Targeted survey	> 80 %	
EC07 - Airport Usage: Increased RPT numbers by 3% per annum.	Avdata Australia	> 6,500	

Objective 3.2 - We will become a logistics hub for the northern inland region

3.2.1 - Promote Narrabri Shire as a national and state significant Manufacturing and Logistics Hub.

EC09 - Logistical Operations: New or expanding logistics operations commenced.	Council data	> 2	
--	--------------	-----	--

3.2.2 - Develop at least one flood free intermodal site that has access to quality infrastructure and the proposed inland rail network

EC10 - Intermodal Site: Additional intermodal site established.	Council data	> 4	
---	--------------	-----	--

3.2.3 - Explore opportunities for increasing the efficiency of freight movements

EC11 - Freight Movement: Increased percentage of road network available for longer freight vehicles.	Council data	> 100 %	
--	--------------	---------	--

Objective 3.3 - Value adding and industry innovation will drive employment

Measure	Measured Against	Target Jun 2021	Measure Status																		
3.3.1 – Value adding opportunities will be researched and pursued																					
EC12 – Value Adding: Number of value adding opportunities assessed through the development application process and/or State Significant developments.	Council data	> 8	<table><tr><th>Period</th><th>Value</th></tr><tr><td>Dec-17</td><td>1</td></tr><tr><td>Jun-18</td><td>2</td></tr><tr><td>Dec-18</td><td>2</td></tr><tr><td>Jun-19</td><td>4</td></tr><tr><td>Dec-19</td><td>4</td></tr><tr><td>Jun-20</td><td>5</td></tr><tr><td>Dec-20</td><td>8</td></tr><tr><td>Jun-21</td><td>6</td></tr></table>	Period	Value	Dec-17	1	Jun-18	2	Dec-18	2	Jun-19	4	Dec-19	4	Jun-20	5	Dec-20	8	Jun-21	6
Period	Value																				
Dec-17	1																				
Jun-18	2																				
Dec-18	2																				
Jun-19	4																				
Dec-19	4																				
Jun-20	5																				
Dec-20	8																				
Jun-21	6																				
3.3.2 – Industry innovation trends will be determined, monitored and referenced to identify opportunities																					
EC13 – Industry Trends: Annual production of documents identifying industry trends.	Council data	> 4	<table><tr><th>Period</th><th>Value</th></tr><tr><td>Dec-17</td><td>0</td></tr><tr><td>Jun-18</td><td>0</td></tr><tr><td>Dec-18</td><td>0</td></tr><tr><td>Jun-19</td><td>1</td></tr><tr><td>Dec-19</td><td>1</td></tr><tr><td>Jun-20</td><td>2</td></tr><tr><td>Dec-20</td><td>4</td></tr><tr><td>Jun-21</td><td>4</td></tr></table>	Period	Value	Dec-17	0	Jun-18	0	Dec-18	0	Jun-19	1	Dec-19	1	Jun-20	2	Dec-20	4	Jun-21	4
Period	Value																				
Dec-17	0																				
Jun-18	0																				
Dec-18	0																				
Jun-19	1																				
Dec-19	1																				
Jun-20	2																				
Dec-20	4																				
Jun-21	4																				
3.3.3 – Local industry leaders will be regularly consulted to determine emerging competitive advantages																					
EC14 – Industry Innovation and Collaboration: Annual 'Think Tank' industry leader forum held and documented.	Council data	> 4	<table><tr><th>Period</th><th>Value</th></tr><tr><td>Dec-17</td><td>0</td></tr><tr><td>Jun-18</td><td>0</td></tr><tr><td>Dec-18</td><td>1</td></tr><tr><td>Jun-19</td><td>1</td></tr><tr><td>Dec-19</td><td>1</td></tr><tr><td>Jun-20</td><td>1</td></tr><tr><td>Dec-20</td><td>1</td></tr><tr><td>Jun-21</td><td>1</td></tr></table>	Period	Value	Dec-17	0	Jun-18	0	Dec-18	1	Jun-19	1	Dec-19	1	Jun-20	1	Dec-20	1	Jun-21	1
Period	Value																				
Dec-17	0																				
Jun-18	0																				
Dec-18	1																				
Jun-19	1																				
Dec-19	1																				
Jun-20	1																				
Dec-20	1																				
Jun-21	1																				
3.3.4 – Promote opportunities created through abundant supply of energy and easy access to transport logistics																					
EC15 – Business Growth: Number of registered businesses in Narrabri Shire LGA.	Australian Bureau of Statistics data	> 1,700	<table><tr><th>Period</th><th>Value</th></tr><tr><td>Dec-17</td><td>1621</td></tr><tr><td>Jun-18</td><td>1621</td></tr><tr><td>Dec-18</td><td>1760</td></tr><tr><td>Jun-19</td><td>1760</td></tr><tr><td>Dec-19</td><td>1760</td></tr><tr><td>Jun-20</td><td>1751</td></tr><tr><td>Dec-20</td><td>1751</td></tr><tr><td>Jun-21</td><td>1782</td></tr></table>	Period	Value	Dec-17	1621	Jun-18	1621	Dec-18	1760	Jun-19	1760	Dec-19	1760	Jun-20	1751	Dec-20	1751	Jun-21	1782
Period	Value																				
Dec-17	1621																				
Jun-18	1621																				
Dec-18	1760																				
Jun-19	1760																				
Dec-19	1760																				
Jun-20	1751																				
Dec-20	1751																				
Jun-21	1782																				
Objective 3.4 – Adequate housing options will be available to meet demands across the Shire																					
3.4.1 – Available residential land is adequate to meet demand in the local market																					
EC16 – Median Sales Price: Median sales prices are in line with comparable areas.	Real Estate data	10 %	<table><tr><th>Period</th><th>Value</th></tr><tr><td>Dec-17</td><td>2</td></tr><tr><td>Jun-18</td><td>12</td></tr><tr><td>Dec-18</td><td>12</td></tr><tr><td>Jun-19</td><td>2</td></tr><tr><td>Dec-19</td><td>2</td></tr><tr><td>Jun-20</td><td>10</td></tr><tr><td>Dec-20</td><td>10</td></tr><tr><td>Jun-21</td><td>10</td></tr></table>	Period	Value	Dec-17	2	Jun-18	12	Dec-18	12	Jun-19	2	Dec-19	2	Jun-20	10	Dec-20	10	Jun-21	10
Period	Value																				
Dec-17	2																				
Jun-18	12																				
Dec-18	12																				
Jun-19	2																				
Dec-19	2																				
Jun-20	10																				
Dec-20	10																				
Jun-21	10																				
3.4.2 – Public housing stock is adequate to meet current and projected demand across all demographics																					

Measure	Measured Against	Target Jun 2021	Measure Status																		
EC17 - Housing Affordability: Affordability of housing in the Narrabri Shire calculated by median weekly rent divided by median weekly household income.	Council data	> 15 %	<table><tr><th>Period</th><th>Value</th></tr><tr><td>Dec-17</td><td>16</td></tr><tr><td>Jun-18</td><td>16</td></tr><tr><td>Dec-18</td><td>36</td></tr><tr><td>Jun-19</td><td>36</td></tr><tr><td>Dec-19</td><td>36</td></tr><tr><td>Jun-20</td><td>29</td></tr><tr><td>Dec-20</td><td>29</td></tr><tr><td>Jun-21</td><td>30</td></tr></table>	Period	Value	Dec-17	16	Jun-18	16	Dec-18	36	Jun-19	36	Dec-19	36	Jun-20	29	Dec-20	29	Jun-21	30
Period	Value																				
Dec-17	16																				
Jun-18	16																				
Dec-18	36																				
Jun-19	36																				
Dec-19	36																				
Jun-20	29																				
Dec-20	29																				
Jun-21	30																				
3.4.3 - Housing stock will reflect the changing demographic trend of smaller low maintenance properties																					
EC18 - Housing Stock: New approvals for housing reflect increased percentage of unit/villa stock.	Council data	> 5 %	<table><tr><th>Period</th><th>Value</th></tr><tr><td>Dec-17</td><td>0</td></tr><tr><td>Jun-18</td><td>0</td></tr><tr><td>Dec-18</td><td>0</td></tr><tr><td>Jun-19</td><td>0</td></tr><tr><td>Dec-19</td><td>0</td></tr><tr><td>Jun-20</td><td>0</td></tr><tr><td>Dec-20</td><td>0</td></tr><tr><td>Jun-21</td><td>5</td></tr></table>	Period	Value	Dec-17	0	Jun-18	0	Dec-18	0	Jun-19	0	Dec-19	0	Jun-20	0	Dec-20	0	Jun-21	5
Period	Value																				
Dec-17	0																				
Jun-18	0																				
Dec-18	0																				
Jun-19	0																				
Dec-19	0																				
Jun-20	0																				
Dec-20	0																				
Jun-21	5																				
3.4.4 - Housing stocks will be maintained to a suitable standard																					
EC20 - Public Complaints: Decreasing trend of public complaints about buildings.	Council data	< 5	<table><tr><th>Period</th><th>Value</th></tr><tr><td>Dec-17</td><td>6</td></tr><tr><td>Jun-18</td><td>4</td></tr><tr><td>Dec-18</td><td>6</td></tr><tr><td>Jun-19</td><td>6</td></tr><tr><td>Dec-19</td><td>2</td></tr><tr><td>Jun-20</td><td>3</td></tr><tr><td>Dec-20</td><td>3</td></tr><tr><td>Jun-21</td><td>2</td></tr></table>	Period	Value	Dec-17	6	Jun-18	4	Dec-18	6	Jun-19	6	Dec-19	2	Jun-20	3	Dec-20	3	Jun-21	2
Period	Value																				
Dec-17	6																				
Jun-18	4																				
Dec-18	6																				
Jun-19	6																				
Dec-19	2																				
Jun-20	3																				
Dec-20	3																				
Jun-21	2																				
EC19 - Residential Development: Increase in residential investment per year. Measured by number of new dwelling applications.	Council data	> 15	<table><tr><th>Period</th><th>Value</th></tr><tr><td>Dec-17</td><td>12</td></tr><tr><td>Jun-18</td><td>5</td></tr><tr><td>Dec-18</td><td>11</td></tr><tr><td>Jun-19</td><td>11</td></tr><tr><td>Dec-19</td><td>5</td></tr><tr><td>Jun-20</td><td>10</td></tr><tr><td>Dec-20</td><td>10</td></tr><tr><td>Jun-21</td><td>17</td></tr></table>	Period	Value	Dec-17	12	Jun-18	5	Dec-18	11	Jun-19	11	Dec-19	5	Jun-20	10	Dec-20	10	Jun-21	17
Period	Value																				
Dec-17	12																				
Jun-18	5																				
Dec-18	11																				
Jun-19	11																				
Dec-19	5																				
Jun-20	10																				
Dec-20	10																				
Jun-21	17																				

Measure	Measured Against	Target Jun 2021	Measure Status																		
Objective 4.1 – We will proactively engage and partner with the community and government to achieve our strategic goals																					
4.1.1 – Provide customer service excellence that is responsive to community needs																					
CL02 – Community Satisfaction: Community satisfaction with operations of Council.	Community survey	> 75 %	<table><tr><th>Date</th><th>Score</th></tr><tr><td>Dec-17</td><td>61</td></tr><tr><td>Jun-18</td><td>61</td></tr><tr><td>Dec-18</td><td>61</td></tr><tr><td>Jun-19</td><td>61</td></tr><tr><td>Dec-19</td><td>65</td></tr><tr><td>Jun-20</td><td>65</td></tr><tr><td>Dec-20</td><td>65</td></tr><tr><td>Jun-21</td><td>75</td></tr></table>	Date	Score	Dec-17	61	Jun-18	61	Dec-18	61	Jun-19	61	Dec-19	65	Jun-20	65	Dec-20	65	Jun-21	75
Date	Score																				
Dec-17	61																				
Jun-18	61																				
Dec-18	61																				
Jun-19	61																				
Dec-19	65																				
Jun-20	65																				
Dec-20	65																				
Jun-21	75																				
CL01 – Customer Response: Percentage of customer requests attended to within adopted customer service level standards.	Council data	> 85 %	<table><tr><th>Date</th><th>Percentage</th></tr><tr><td>Dec-17</td><td>52</td></tr><tr><td>Jun-18</td><td>52</td></tr><tr><td>Dec-18</td><td>52</td></tr><tr><td>Jun-19</td><td>57</td></tr><tr><td>Dec-19</td><td>57</td></tr><tr><td>Jun-20</td><td>90</td></tr><tr><td>Dec-20</td><td>65</td></tr><tr><td>Jun-21</td><td>88</td></tr></table>	Date	Percentage	Dec-17	52	Jun-18	52	Dec-18	52	Jun-19	57	Dec-19	57	Jun-20	90	Dec-20	65	Jun-21	88
Date	Percentage																				
Dec-17	52																				
Jun-18	52																				
Dec-18	52																				
Jun-19	57																				
Dec-19	57																				
Jun-20	90																				
Dec-20	65																				
Jun-21	88																				
4.1.2 – Ensure the community is informed and involved in Council activities through implementing quality consultation																					
CL03 – Community Satisfaction: Level of satisfaction with Council's provision of information to residents about activities, services and community services.	Community survey	> 75 %	<table><tr><th>Date</th><th>Score</th></tr><tr><td>Dec-17</td><td>67</td></tr><tr><td>Jun-18</td><td>67</td></tr><tr><td>Dec-18</td><td>67</td></tr><tr><td>Jun-19</td><td>67</td></tr><tr><td>Dec-19</td><td>65</td></tr><tr><td>Jun-20</td><td>65</td></tr><tr><td>Dec-20</td><td>65</td></tr><tr><td>Jun-21</td><td>75</td></tr></table>	Date	Score	Dec-17	67	Jun-18	67	Dec-18	67	Jun-19	67	Dec-19	65	Jun-20	65	Dec-20	65	Jun-21	75
Date	Score																				
Dec-17	67																				
Jun-18	67																				
Dec-18	67																				
Jun-19	67																				
Dec-19	65																				
Jun-20	65																				
Dec-20	65																				
Jun-21	75																				
CL04 – Website Usage: Increasing trend of visits to the Narrabri Shire Council website homepage.	Google analytics	> 0	<table><tr><th>Date</th><th>Visits</th></tr><tr><td>Dec-17</td><td>0</td></tr><tr><td>Jun-18</td><td>6226</td></tr><tr><td>Dec-18</td><td>16854</td></tr><tr><td>Jun-19</td><td>35000</td></tr><tr><td>Dec-19</td><td>46799</td></tr><tr><td>Jun-20</td><td>58487</td></tr><tr><td>Dec-20</td><td>71237</td></tr><tr><td>Jun-21</td><td>82910</td></tr></table>	Date	Visits	Dec-17	0	Jun-18	6226	Dec-18	16854	Jun-19	35000	Dec-19	46799	Jun-20	58487	Dec-20	71237	Jun-21	82910
Date	Visits																				
Dec-17	0																				
Jun-18	6226																				
Dec-18	16854																				
Jun-19	35000																				
Dec-19	46799																				
Jun-20	58487																				
Dec-20	71237																				
Jun-21	82910																				
CL05 – Social Media Usage: Number of people following the Narrabri Shire Council Facebook page and other platforms.	Council data	> 0	<table><tr><th>Date</th><th>Followers</th></tr><tr><td>Dec-17</td><td>3376</td></tr><tr><td>Jun-18</td><td>3576</td></tr><tr><td>Dec-18</td><td>3784</td></tr><tr><td>Jun-19</td><td>4115</td></tr><tr><td>Dec-19</td><td>4274</td></tr><tr><td>Jun-20</td><td>4788</td></tr><tr><td>Dec-20</td><td>5042</td></tr><tr><td>Jun-21</td><td>5599</td></tr></table>	Date	Followers	Dec-17	3376	Jun-18	3576	Dec-18	3784	Jun-19	4115	Dec-19	4274	Jun-20	4788	Dec-20	5042	Jun-21	5599
Date	Followers																				
Dec-17	3376																				
Jun-18	3576																				
Dec-18	3784																				
Jun-19	4115																				
Dec-19	4274																				
Jun-20	4788																				
Dec-20	5042																				
Jun-21	5599																				
4.1.3 – Develop and build strong, productive partnerships with State and Federal Governments																					
CL06 – Grant Funding: Grant funding levels maintained (per annum).	Council data	> \$6	<table><tr><th>Date</th><th>Funding (\$)</th></tr><tr><td>Dec-17</td><td>6</td></tr><tr><td>Jun-18</td><td>6</td></tr><tr><td>Dec-18</td><td>2</td></tr><tr><td>Jun-19</td><td>10</td></tr><tr><td>Dec-19</td><td>2</td></tr><tr><td>Jun-20</td><td>6.5</td></tr><tr><td>Dec-20</td><td>13</td></tr><tr><td>Jun-21</td><td>11</td></tr></table>	Date	Funding (\$)	Dec-17	6	Jun-18	6	Dec-18	2	Jun-19	10	Dec-19	2	Jun-20	6.5	Dec-20	13	Jun-21	11
Date	Funding (\$)																				
Dec-17	6																				
Jun-18	6																				
Dec-18	2																				
Jun-19	10																				
Dec-19	2																				
Jun-20	6.5																				
Dec-20	13																				
Jun-21	11																				
4.1.4 – Grow volunteer capacity to achieve community outcomes																					

Measure	Measured Against	Target Jun 2021	Measure Status																		
CL07 – Volunteering: Percentage of adult population who volunteer.	Community survey	> 70 %	<table><tr><th>Period</th><th>Value</th></tr><tr><td>Dec-17</td><td>67</td></tr><tr><td>Jun-18</td><td>67</td></tr><tr><td>Dec-18</td><td>67</td></tr><tr><td>Jun-19</td><td>67</td></tr><tr><td>Dec-19</td><td>65</td></tr><tr><td>Jun-20</td><td>65</td></tr><tr><td>Dec-20</td><td>65</td></tr><tr><td>Jun-21</td><td>70</td></tr></table>	Period	Value	Dec-17	67	Jun-18	67	Dec-18	67	Jun-19	67	Dec-19	65	Jun-20	65	Dec-20	65	Jun-21	70
Period	Value																				
Dec-17	67																				
Jun-18	67																				
Dec-18	67																				
Jun-19	67																				
Dec-19	65																				
Jun-20	65																				
Dec-20	65																				
Jun-21	70																				
Objective 4.2 – Decision making will ensure Council remains financially sustainable																					
4.2.1 – Maintain and improve Council's financial sustainability with a focus on core business																					
CL08 – Council Fitness: Council meeting Fit For The Future (FFTF) Ratios.	Council data	> 100 %	<table><tr><th>Period</th><th>Value</th></tr><tr><td>Dec-17</td><td>100</td></tr><tr><td>Jun-18</td><td>100</td></tr><tr><td>Dec-18</td><td>100</td></tr><tr><td>Jun-19</td><td>100</td></tr><tr><td>Dec-19</td><td>100</td></tr><tr><td>Jun-20</td><td>83</td></tr><tr><td>Dec-20</td><td>50</td></tr><tr><td>Jun-21</td><td>50</td></tr></table>	Period	Value	Dec-17	100	Jun-18	100	Dec-18	100	Jun-19	100	Dec-19	100	Jun-20	83	Dec-20	50	Jun-21	50
Period	Value																				
Dec-17	100																				
Jun-18	100																				
Dec-18	100																				
Jun-19	100																				
Dec-19	100																				
Jun-20	83																				
Dec-20	50																				
Jun-21	50																				
4.2.2 – Proposed expansions in Council services are evaluated after consideration of asset renewal and operational costs																					
CL09 – Service Expansions: No service expansion occurs without full lifecycle costing considerations.	Council data	< 0	<table><tr><th>Period</th><th>Value</th></tr><tr><td>Dec-17</td><td>0</td></tr><tr><td>Jun-18</td><td>0</td></tr><tr><td>Dec-18</td><td>0</td></tr><tr><td>Jun-19</td><td>0</td></tr><tr><td>Dec-19</td><td>0</td></tr><tr><td>Jun-20</td><td>0</td></tr><tr><td>Dec-20</td><td>0</td></tr><tr><td>Jun-21</td><td>0</td></tr></table>	Period	Value	Dec-17	0	Jun-18	0	Dec-18	0	Jun-19	0	Dec-19	0	Jun-20	0	Dec-20	0	Jun-21	0
Period	Value																				
Dec-17	0																				
Jun-18	0																				
Dec-18	0																				
Jun-19	0																				
Dec-19	0																				
Jun-20	0																				
Dec-20	0																				
Jun-21	0																				
4.2.3 – Modernise Council's service delivery, governance and management																					
CL21 – Council Performance: Increased Community satisfaction with Council performance.	Community survey	> 80 %	<table><tr><th>Period</th><th>Value</th></tr><tr><td>Dec-17</td><td>82</td></tr><tr><td>Jun-18</td><td>82</td></tr><tr><td>Dec-18</td><td>82</td></tr><tr><td>Jun-19</td><td>82</td></tr><tr><td>Dec-19</td><td>84</td></tr><tr><td>Jun-20</td><td>84</td></tr><tr><td>Dec-20</td><td>84</td></tr><tr><td>Jun-21</td><td>84</td></tr></table>	Period	Value	Dec-17	82	Jun-18	82	Dec-18	82	Jun-19	82	Dec-19	84	Jun-20	84	Dec-20	84	Jun-21	84
Period	Value																				
Dec-17	82																				
Jun-18	82																				
Dec-18	82																				
Jun-19	82																				
Dec-19	84																				
Jun-20	84																				
Dec-20	84																				
Jun-21	84																				
CL11 – Councillor Satisfaction: Percentage of Community satisfaction with elected representatives.	Community survey	> 75 %	<table><tr><th>Period</th><th>Value</th></tr><tr><td>Dec-17</td><td>68</td></tr><tr><td>Jun-18</td><td>68</td></tr><tr><td>Dec-18</td><td>68</td></tr><tr><td>Jun-19</td><td>68</td></tr><tr><td>Dec-19</td><td>65</td></tr><tr><td>Jun-20</td><td>65</td></tr><tr><td>Dec-20</td><td>65</td></tr><tr><td>Jun-21</td><td>65</td></tr></table>	Period	Value	Dec-17	68	Jun-18	68	Dec-18	68	Jun-19	68	Dec-19	65	Jun-20	65	Dec-20	65	Jun-21	65
Period	Value																				
Dec-17	68																				
Jun-18	68																				
Dec-18	68																				
Jun-19	68																				
Dec-19	65																				
Jun-20	65																				
Dec-20	65																				
Jun-21	65																				
CL13 – Organisational Review: Organisational structure reviewed according to Service Review schedule.	Council data	> 100 %	<table><tr><th>Period</th><th>Value</th></tr><tr><td>Dec-17</td><td>19</td></tr><tr><td>Jun-18</td><td>20</td></tr><tr><td>Dec-18</td><td>30</td></tr><tr><td>Jun-19</td><td>30</td></tr><tr><td>Dec-19</td><td>75</td></tr><tr><td>Jun-20</td><td>100</td></tr><tr><td>Dec-20</td><td>100</td></tr><tr><td>Jun-21</td><td>100</td></tr></table>	Period	Value	Dec-17	19	Jun-18	20	Dec-18	30	Jun-19	30	Dec-19	75	Jun-20	100	Dec-20	100	Jun-21	100
Period	Value																				
Dec-17	19																				
Jun-18	20																				
Dec-18	30																				
Jun-19	30																				
Dec-19	75																				
Jun-20	100																				
Dec-20	100																				
Jun-21	100																				

Measure	Measured Against	Target Jun 2021	Measure Status																		
CL12 – Service Review: Service Review Program undertaken.	Council data	> 12	<table><tr><th>Date</th><th>Value</th></tr><tr><td>Dec-17</td><td>1</td></tr><tr><td>Jun-18</td><td>2</td></tr><tr><td>Dec-18</td><td>8</td></tr><tr><td>Jun-19</td><td>8</td></tr><tr><td>Dec-19</td><td>8</td></tr><tr><td>Jun-20</td><td>8</td></tr><tr><td>Dec-20</td><td>8</td></tr><tr><td>Jun-21</td><td>12</td></tr></table>	Date	Value	Dec-17	1	Jun-18	2	Dec-18	8	Jun-19	8	Dec-19	8	Jun-20	8	Dec-20	8	Jun-21	12
Date	Value																				
Dec-17	1																				
Jun-18	2																				
Dec-18	8																				
Jun-19	8																				
Dec-19	8																				
Jun-20	8																				
Dec-20	8																				
Jun-21	12																				
Objective 4.3 – Infrastructure and service delivery will provide public value for the community																					
4.3.1 – Develop and integrate a methodology that measures and reports to communities on equitable distribution of Council funding																					
CL14 – Spending Distribution: Increased community understanding of Council's spending distribution throughout the Shire.	Community survey	> 75 %	<table><tr><th>Date</th><th>Value</th></tr><tr><td>Dec-17</td><td>61</td></tr><tr><td>Jun-18</td><td>61</td></tr><tr><td>Dec-18</td><td>61</td></tr><tr><td>Jun-19</td><td>61</td></tr><tr><td>Dec-19</td><td>55</td></tr><tr><td>Jun-20</td><td>55</td></tr><tr><td>Dec-20</td><td>55</td></tr><tr><td>Jun-21</td><td>75</td></tr></table>	Date	Value	Dec-17	61	Jun-18	61	Dec-18	61	Jun-19	61	Dec-19	55	Jun-20	55	Dec-20	55	Jun-21	75
Date	Value																				
Dec-17	61																				
Jun-18	61																				
Dec-18	61																				
Jun-19	61																				
Dec-19	55																				
Jun-20	55																				
Dec-20	55																				
Jun-21	75																				
4.3.2 – Service outcomes are maintained by regular market testing of delivery methods and regional inter-Council cooperation																					
CL15 – Council Efficiency: Efficiency gains are identified and quantified.	Council data	> \$0	<table><tr><th>Date</th><th>Value</th></tr><tr><td>Dec-17</td><td>163,000</td></tr><tr><td>Jun-18</td><td>382,700</td></tr><tr><td>Dec-18</td><td>696,700</td></tr><tr><td>Jun-19</td><td>416,700</td></tr><tr><td>Dec-19</td><td>487,800</td></tr><tr><td>Jun-20</td><td>754,058</td></tr><tr><td>Dec-20</td><td>754,058</td></tr><tr><td>Jun-21</td><td>457,800</td></tr></table>	Date	Value	Dec-17	163,000	Jun-18	382,700	Dec-18	696,700	Jun-19	416,700	Dec-19	487,800	Jun-20	754,058	Dec-20	754,058	Jun-21	457,800
Date	Value																				
Dec-17	163,000																				
Jun-18	382,700																				
Dec-18	696,700																				
Jun-19	416,700																				
Dec-19	487,800																				
Jun-20	754,058																				
Dec-20	754,058																				
Jun-21	457,800																				
CL16 – Market Testing: Annual market testing of services.	Council data	> 4	<table><tr><th>Date</th><th>Value</th></tr><tr><td>Dec-17</td><td>0</td></tr><tr><td>Jun-18</td><td>1</td></tr><tr><td>Dec-18</td><td>1</td></tr><tr><td>Jun-19</td><td>1</td></tr><tr><td>Dec-19</td><td>3</td></tr><tr><td>Jun-20</td><td>3</td></tr><tr><td>Dec-20</td><td>3</td></tr><tr><td>Jun-21</td><td>4</td></tr></table>	Date	Value	Dec-17	0	Jun-18	1	Dec-18	1	Jun-19	1	Dec-19	3	Jun-20	3	Dec-20	3	Jun-21	4
Date	Value																				
Dec-17	0																				
Jun-18	1																				
Dec-18	1																				
Jun-19	1																				
Dec-19	3																				
Jun-20	3																				
Dec-20	3																				
Jun-21	4																				
Objective 4.4 – Our strategic goals will be achieved through transparent and accountable planning and reporting																					
4.4.1 – Engage with the community to determine affordable and acceptable levels of service																					
CL10 – Community Satisfaction: Community satisfaction with overall Council service delivery.	Community survey	> 80 %	<table><tr><th>Date</th><th>Value</th></tr><tr><td>Dec-17</td><td>82</td></tr><tr><td>Jun-18</td><td>82</td></tr><tr><td>Dec-18</td><td>82</td></tr><tr><td>Jun-19</td><td>82</td></tr><tr><td>Dec-19</td><td>84</td></tr><tr><td>Jun-20</td><td>84</td></tr><tr><td>Dec-20</td><td>84</td></tr><tr><td>Jun-21</td><td>84</td></tr></table>	Date	Value	Dec-17	82	Jun-18	82	Dec-18	82	Jun-19	82	Dec-19	84	Jun-20	84	Dec-20	84	Jun-21	84
Date	Value																				
Dec-17	82																				
Jun-18	82																				
Dec-18	82																				
Jun-19	82																				
Dec-19	84																				
Jun-20	84																				
Dec-20	84																				
Jun-21	84																				
4.4.2 – Ensure effective and sound local governance practice																					
CL17 – Local Governance: No breaches of Code of Conduct identified in compliance with the requirements of the Local Government Act 1993.	Council data	< 0	<table><tr><th>Date</th><th>Value</th></tr><tr><td>Dec-17</td><td>1</td></tr><tr><td>Jun-18</td><td>1</td></tr><tr><td>Dec-18</td><td>1</td></tr><tr><td>Jun-19</td><td>1</td></tr><tr><td>Dec-19</td><td>1</td></tr><tr><td>Jun-20</td><td>1</td></tr><tr><td>Dec-20</td><td>1</td></tr><tr><td>Jun-21</td><td>1</td></tr></table>	Date	Value	Dec-17	1	Jun-18	1	Dec-18	1	Jun-19	1	Dec-19	1	Jun-20	1	Dec-20	1	Jun-21	1
Date	Value																				
Dec-17	1																				
Jun-18	1																				
Dec-18	1																				
Jun-19	1																				
Dec-19	1																				
Jun-20	1																				
Dec-20	1																				
Jun-21	1																				
4.4.3 – Report in a clear, concise manner that is easily understood																					

Measure	Measured Against	Target Jun 2021	Measure Status																		
CL18 - Council Reporting: Survey of Councillors indicates reporting is easy to understand.	Council data	> 80 %	 <table><tr><th>Period</th><th>Value (%)</th></tr><tr><td>Dec-17</td><td>0</td></tr><tr><td>Jun-18</td><td>0</td></tr><tr><td>Dec-18</td><td>0</td></tr><tr><td>Jun-19</td><td>0</td></tr><tr><td>Dec-19</td><td>0</td></tr><tr><td>Jun-20</td><td>0</td></tr><tr><td>Dec-20</td><td>0</td></tr><tr><td>Jun-21</td><td>80</td></tr></table>	Period	Value (%)	Dec-17	0	Jun-18	0	Dec-18	0	Jun-19	0	Dec-19	0	Jun-20	0	Dec-20	0	Jun-21	80
Period	Value (%)																				
Dec-17	0																				
Jun-18	0																				
Dec-18	0																				
Jun-19	0																				
Dec-19	0																				
Jun-20	0																				
Dec-20	0																				
Jun-21	80																				
4.4.4 - Implement Strategic Asset Management Plans focusing on renewal of assets																					
CL19 - Council Infrastructure Satisfaction: Percentage of adult population who are satisfied with core infrastructure including roads and footpaths.	Community survey	> 75 %	 <table><tr><th>Period</th><th>Value (%)</th></tr><tr><td>Dec-17</td><td>67</td></tr><tr><td>Jun-18</td><td>67</td></tr><tr><td>Dec-18</td><td>67</td></tr><tr><td>Jun-19</td><td>67</td></tr><tr><td>Dec-19</td><td>67</td></tr><tr><td>Jun-20</td><td>67</td></tr><tr><td>Dec-20</td><td>67</td></tr><tr><td>Jun-21</td><td>75</td></tr></table>	Period	Value (%)	Dec-17	67	Jun-18	67	Dec-18	67	Jun-19	67	Dec-19	67	Jun-20	67	Dec-20	67	Jun-21	75
Period	Value (%)																				
Dec-17	67																				
Jun-18	67																				
Dec-18	67																				
Jun-19	67																				
Dec-19	67																				
Jun-20	67																				
Dec-20	67																				
Jun-21	75																				
CL20 - Asset Renewal Ratio: Infrastructure Renewal Ratio exceeds 100%.	Council data	> 100 %	 <table><tr><th>Period</th><th>Value (%)</th></tr><tr><td>Dec-17</td><td>137</td></tr><tr><td>Jun-18</td><td>137</td></tr><tr><td>Dec-18</td><td>100</td></tr><tr><td>Jun-19</td><td>100</td></tr><tr><td>Dec-19</td><td>100</td></tr><tr><td>Jun-20</td><td>100</td></tr><tr><td>Dec-20</td><td>100</td></tr><tr><td>Jun-21</td><td>100</td></tr></table>	Period	Value (%)	Dec-17	137	Jun-18	137	Dec-18	100	Jun-19	100	Dec-19	100	Jun-20	100	Dec-20	100	Jun-21	100
Period	Value (%)																				
Dec-17	137																				
Jun-18	137																				
Dec-18	100																				
Jun-19	100																				
Dec-19	100																				
Jun-20	100																				
Dec-20	100																				
Jun-21	100																				



Narrabri Shire Council
46 - 48 Maitland Street
PO Box 261, Narrabri NSW 2390

P. (02) 6799 6866
F. (02) 6799 6888
E. council@narrabri.nsw.gov.au

www.narrabri.nsw.gov.au