

2023/2024
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OPERATIONAL PLAN
APPENDIX C
2023/2024 OPERATIONAL BUDGET

NARRABRI SHIRE
DISCOVER THE POTENTIAL

Narrabri Shire Council Income Statement

	2022/23 Current Adopted Budget** Consolidated \$'000	2023/24 Draft Estimates			
		Consolidated \$'000	General \$'000	Water \$'000	Sewerage \$'000
Income from continuing operations					
Rates and annual charges	22,552	24,246	18,279	2,171	3,796
User charges and fees	9,239	7,080	5,372	1,674	35
Other revenue	2,082	2,159	2,096	62	-
Grants and contributions provided for operating purposes	14,332	10,525	10,525	-	-
Grants and contributions provided for capital purposes	19,429	27,405	27,405	-	-
Interest and investment income	1,141	2,081	1,397	384	299
Other income	128	196	196	-	-
Net gain from the disposal of assets	144	171	171	-	-
Total income from continuing operations	69,048	73,863	65,442	4,291	4,130
Expenses from continuing operations					
Employee benefits and on-costs	17,717	18,752	17,503	739	510
Materials and services	17,139	19,245	15,549	1,719	1,977
Borrowing costs	275	249	249	-	-
Depreciation, amortisation and impairment	11,354	11,904	9,299	1,175	1,430
Other expenses	974	1,076	1,038	-	38
Net losses from the disposal of assets	-	-	-	-	-
Total expenses from continuing operations	47,458	51,225	43,638	3,633	3,955
Operating results from continuing operations	21,590	22,637	21,803	658	175
Net operating result for the year	21,590	22,637	21,803	658	175
Net operating result for the year before grants and contributions provided for capital purposes	2,161	(4,768)	(5,602)	658	175

** December 2022 QBR2

NARRABRI SHIRE COUNCIL
 Projected GL Account Summary, by Cost and Service Centre
 for the year ending 30 June 2024

Description	\$ Operating Income	\$ Operating Expenditure	\$ Capital Income **	\$ Capital Expenditure *	\$ Reserve Income	\$ Reserve Expenditure	\$ Internal Income	\$ Internal Expenditure	\$ Net Result after Dep'n	\$ Add back Depreciation	\$ Net Result before Dep'n	\$ Add back other non-cash Exp.	\$ Net Result after all non-cash
Airport Services	232,990	298,550	100,000	528,104	0	0	0	62,392	-556,056	-183,072	-739,128	0	-739,128
Airport Management	0	211,348	0	318,104	0	0	0	62,392	-591,844	-183,072	-774,916	0	-774,916
Airport - Airside Operations	190,000	38,592	100,000	210,000	0	0	0	0	41,408	0	41,408	0	41,408
Airport - Landside Operations	21,240	35,912	0	0	0	0	0	0	-14,672	0	-14,672	0	-14,672
Airport - Aviation Fuel Facilities	21,750	12,698	0	0	0	0	0	0	9,052	0	9,052	0	9,052
Community & Customer Relations	4,667	936,536	0	363,033	0	0	0	-98,550	-1,196,352	0	-1,196,352	0	-1,196,352
Customer Management	4,667	589,231	0	363,033	0	0	0	-98,550	-849,047	0	-849,047	0	-849,047
Communications	0	347,305	0	0	0	0	0	0	-347,305	0	-347,305	0	-347,305
Cemetery Services	182,000	403,946	0	100,000	0	0	0	19,000	-340,946	-31,922	-372,868	0	-372,868
Cemeteries Management	0	33,595	0	0	0	0	0	18,500	-52,095	-31,922	-84,017	0	-84,017
Cemeteries Interment Services	182,000	65,500	0	0	0	0	0	0	116,500	0	116,500	0	116,500
Cemeteries Maintenance	0	304,851	0	100,000	0	0	0	500	-405,351	0	-405,351	0	-405,351
Cultural Facilities	1,102,300	1,426,928	0	710,000	0	0	0	34,107	-1,068,735	-261,224	-1,329,959	0	-1,329,959
The Crossing Theatre Management	1,000	440,349	0	710,000	0	0	0	34,107	-1,183,456	-261,224	-1,444,680	0	-1,444,680
TCT Cinemas & Front of House	406,300	378,257	0	0	0	0	0	0	28,043	0	28,043	0	28,043
The Crossing Café & Kitchen	300,000	246,084	0	0	0	0	0	0	53,916	0	53,916	0	53,916
TCT Events	395,000	362,237	0	0	0	0	0	0	32,763	0	32,763	0	32,763
Tourism and Cultural Services	340,120	1,589,214	149,875	403,195	100,736	0	0	47,505	-1,449,183	-113,588	-1,562,771	0	-1,562,771
Libraries Management	0	327,774	0	0	97,421	0	0	20,676	-251,029	-75,784	-326,813	0	-326,813
Library - Narrabri	4,420	228,098	0	0	0	0	0	101	-223,779	0	-223,779	0	-223,779
Library - Wee Waa	1,000	81,204	0	0	0	0	0	2,114	-82,318	0	-82,318	0	-82,318
Library - Boggabri	200	34,702	0	0	0	0	0	0	-34,502	0	-34,502	0	-34,502
Narrabri Visitor Information Centre	150,000	381,112	0	0	0	0	0	24,614	-255,726	-37,804	-293,530	0	-293,530
Tourism Network Management	24,000	13,000	149,875	149,875	0	0	0	0	11,000	0	11,000	0	11,000
Shire Marketing & Promotion	93,500	130,450	0	253,320	0	0	0	0	-290,270	0	-290,270	0	-290,270
Event Facilitation	67,000	141,816	0	0	0	0	0	0	-74,816	0	-74,816	0	-74,816
Community Development	0	251,059	0	0	3,315	0	0	0	-247,744	0	-247,744	0	-247,744
Design & Investigation Services	64,936	559,072	0	50,000	0	0	0	-76,505	-467,631	-78,665	-546,296	0	-546,296
Design Management Services	64,936	559,072	0	50,000	0	0	0	-76,505	-467,631	-78,665	-546,296	0	-546,296
Planning & Development	241,400	1,072,311	3,000,000	25,000	1,783,000	158,000	0	37,967	3,731,122	0	3,731,122	0	3,731,122
Strategic Land Use Planning	0	417,084	0	25,000	83,000	158,000	0	0	-517,084	0	-517,084	0	-517,084
Statutory Land Use Planning	151,500	410,081	3,000,000	0	1,700,000	0	0	37,967	4,403,452	0	4,403,452	0	4,403,452
Building Surveying and Certification	89,900	245,146	0	0	0	0	0	0	-155,246	0	-155,246	0	-155,246
Regulatory Compliance	130,030	723,143	0	40,000	95,000	0	256	90,659	-628,516	-2,210	-630,726	0	-630,726
Regulatory Enforcement	101,930	426,625	0	40,000	0	0	256	50,174	-414,613	-2,210	-416,823	0	-416,823
Environmental Health Management	28,100	0	0	0	0	0	0	0	28,100	0	28,100	0	28,100
Biosecurity	0	29,018	0	0	0	0	0	40,485	-69,503	0	-69,503	0	-69,503
Weeds North West Action Program	0	267,500	0	0	95,000	0	0	0	-172,500	0	-172,500	0	-172,500
Economic Development	55,182	928,249	0	172,861	47,930	208,230	0	87,785	-1,294,013	0	-1,294,013	0	-1,294,013
Small Business Liaison	0	296,350	0	0	0	0	0	0	-296,350	0	-296,350	0	-296,350
Economic Development	4,962	369,406	0	0	0	0	0	14,875	-379,319	0	-379,319	0	-379,319
Northern NSW Inland Port (N2IP)	50,220	74,118	0	172,861	0	0	0	72,910	-269,669	0	-269,669	0	-269,669
Grants Administration	0	188,375	0	0	47,930	208,230	0	0	-348,675	0	-348,675	0	-348,675
Emergency Support	11,100	1,045,934	0	0	389,000	0	50,000	36,695	-632,529	-43,202	-675,731	0	-675,731
Emergency Services Coordination	11,100	1,045,934	0	0	389,000	0	50,000	36,695	-632,529	-43,202	-675,731	0	-675,731
Financial Services	131,087	1,717,692	0	0	0	0	0	-254,373	-1,332,232	0	-1,332,232	0	-1,332,232
Financial Services	131,087	1,717,692	0	0	0	0	0	-254,373	-1,332,232	0	-1,332,232	0	-1,332,232
Governance & Risk	67,563	2,049,580	0	0	0	0	0	-283,196	-1,698,821	0	-1,698,821	0	-1,698,821
Governance	500	1,143,911	0	0	0	0	0	-139,622	-1,003,789	0	-1,003,789	0	-1,003,789
Corporate Planning	0	290,533	0	0	0	0	0	-47,000	-243,533	0	-243,533	0	-243,533
Risk	67,063	615,136	0	0	0	0	0	-96,574	-451,499	0	-451,499	0	-451,499
General Purpose Revenue	16,060,646	0	0	0	8,477,496	0	121,484	0	24,659,626	0	24,659,626	0	24,659,626
General Purpose Revenue	16,060,646	0	0	0	8,477,496	0	121,484	0	24,659,626	0	24,659,626	0	24,659,626
Human Resource Management	160,162	1,130,638	0	0	0	0	0	-173,824	-796,652	0	-796,652	0	-796,652
Human Resource Management	10,162	775,638	0	0	0	0	0	-173,824	-591,652	0	-591,652	0	-591,652
Organisational Development	150,000	355,000	0	0	0	0	0	0	-205,000	0	-205,000	0	-205,000
Information Services	4,936	1,380,093	0	0	0	0	0	-248,159	-1,126,998	-197,861	-1,324,859	0	-1,324,859
IT Technical Support	4,936	1,380,093	0	0	0	0	0	-207,159	-1,167,998	0	-1,167,998	0	-1,167,998
IT Corporate Computer Network	0	0	0	0	0	0	0	-41,000	41,000	-197,861	-156,861	0	-156,861
Parks & Open Spaces	19,655	1,907,038	1,658,975	4,828,163	0	0	0	606,409	-5,662,980	-661,888	-6,324,868	0	-6,324,868
Parks & Open Spaces Management	14,810	66,975	0	0	0	0	0	480,011	-532,176	-313,374	-845,550	0	-845,550
Open Spaces	0	426,275	0	0	0	0	0	89,996	-516,271	-348,514	-864,785	0	-864,785
Sporting Facilities	4,845	358,350	1,458,975	4,040,663	0	0	0	18,629	-2,953,822	0	-2,953,822	0	-2,953,822
Recreational Parks	0	300,233	200,000	787,500	0	0	0	11,461	-899,194	0	-899,194	0	-899,194
Public Waste / Litter Control	0	82,374	0	0	0	0	0	0	-82,374	0	-82,374	0	-82,374
Street Trees Program	0	155,207	0	0	0	0	0	0	-155,207	0	-155,207	0	-155,207
Public Amenities & Monuments	0	371,526	0	0	0	0	0	3,462	-374,988	0	-374,988	0	-374,988
Central Business Districts	0	146,098	0	0	0	0	0	2,850	-148,948	0	-148,948	0	-148,948
Swimming Pools	276,600	1,163,044	0	315,925	0	0	0	54,492	-1,256,861	-354,798	-1,611,659	0	-1,611,659
Swimming Pools Management	0	106,146	0	0	0	0	0	17,092	-123,238	-4,676	-127,914	0	-127,914
Swimming Pools - Narrabri	221,000	706,897	0	165,925	0	0	0	19,364	-671,186	-251,250	-922,436	0	-922,436
Swimming Pools - Wee Waa	28,500	208,455	0	150,000	0	0	0	8,536	-338,491	-45,880	-384,371	0	-384,371

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Swimming Pools - Boggabri	26,000	133,746	0	0	0	0	0	9,500	-117,246	-50,792	-168,038	0	-168,038
Artesian Bore Baths - Pilliga	1,100	7,800	0	0	0	0	0	0	-6,700	-2,200	-8,900	0	-8,900
Projects & Assets	1,021,938	3,528,598	0	3,699,548	119,968	0	1,500	-3,913,204	-2,171,536	-1,243,036	-3,414,572	728,633	-2,685,939
Projects & Assets	2,000	936,629	0	0	119,968	0	1,500	-151,100	-662,061	0	-662,061	0	-662,061
Plant Admin and Hire Operations	1,019,938	2,591,968	0	3,699,548	0	0	0	-3,762,104	-1,509,474	-1,243,036	-2,752,510	728,633	-2,023,877
Property Services	336,380	1,993,519	90,000	4,222,286	0	0	90,000	69,605	-5,769,030	-589,846	-6,358,876	0	-6,358,876
Property Management	277,380	1,185,011	30,000	3,474,549	0	0	90,000	99,805	-4,361,985	-456,706	-4,818,691	0	-4,818,691
Insurance Management	0	585,835	0	0	0	0	0	-99,000	-486,835	0	-486,835	0	-486,835
Works Depots Management	0	128,300	0	420,000	0	0	0	3,580	-551,880	-15,122	-567,002	0	-567,002
Works Depot - Narrabri	0	0	0	0	0	0	0	0	0	0	0	0	0
Works Depot - Wee Waa	0	0	0	110,000	0	0	0	0	-110,000	0	-110,000	0	-110,000
Works Depot - Boggabri	0	0	0	80,000	0	0	0	0	-80,000	0	-80,000	0	-80,000
Narrabri Saleyards	19,000	85,373	0	0	0	0	0	65,220	-131,593	-118,018	-249,611	0	-249,611
Narrabri Truck Wash Facilities	40,000	9,000	60,000	137,737	0	0	0	0	-46,737	0	-46,737	0	-46,737
Roads and Ancillary Services	1,997,994	8,077,463	22,063,054	30,166,700	0	0	2,100,000	3,022,470	-15,105,585	-5,139,246	-20,244,831	0	-20,244,831
Roads Management	12,712	872,720	0	0	0	0	0	1,522,266	-2,382,273	-3,970,356	-6,352,629	0	-6,352,629
State Highways Maintenance Contract	773,282	623,282	0	0	0	0	0	150,000	0	0	0	0	0
Regional Roads	1,212,000	413,965	600,000	2,026,487	0	0	0	130,000	-758,452	0	-758,452	0	-758,452
Shire Roads	0	2,915,000	9,168,308	13,774,728	0	0	0	797,266	-8,318,686	0	-8,318,686	0	-8,318,686
Bridges	0	250,000	916,547	916,547	0	0	0	875	-250,875	-518,700	-769,575	0	-769,575
Town Streets	0	967,051	11,378,199	13,448,938	0	0	0	225,000	-3,262,790	0	-3,262,790	0	-3,262,790
Footpaths	0	53,110	0	0	0	0	0	20,000	-73,110	-145,340	-218,450	0	-218,450
Kerb & Guttering	0	132,440	0	0	0	0	0	20,000	-152,440	-371,962	-524,402	0	-524,402
Stormwater Management	0	158,000	0	0	0	0	0	0	-158,000	-132,888	-290,888	0	-290,888
Quarries	0	1,691,896	0	0	0	0	2,100,000	157,063	251,041	0	251,041	0	251,041
Strategic Management	56,000	1,228,720	0	0	0	0	0	-90,206	-1,082,514	0	-1,082,514	0	-1,082,514
Strategic Management	56,000	1,228,720	0	0	0	0	0	-90,206	-1,082,514	0	-1,082,514	0	-1,082,514
Solid Waste Management Services	5,254,253	3,624,157	343,107	875,000	0	0	54,525	575,073	577,655	-398,636	179,019	0	179,019
Urban Waste Management	2,209,504	1,487,959	0	0	0	0	18,312	34,000	705,857	0	705,857	0	705,857
Narrabri Waste Depot	2,666,489	1,236,037	343,107	875,000	0	0	33,690	518,135	414,114	-343,952	70,162	0	70,162
Rural Waste (incl Transfer Stations)	378,260	900,161	0	0	0	0	2,523	22,938	-542,316	-54,684	-597,000	0	-597,000
Water Services	4,290,967	1,733,115	0	525,000	0	0	898,766	1,623,486	1,308,132	-1,174,760	133,372	0	133,372
Water Management	440,070	134,037	0	425,000	0	0	833,000	380,051	333,982	0	333,982	0	333,982
Baan Baa Water	34,475	27,942	0	0	0	0	0	11,968	-5,435	-47,594	-53,029	0	-53,029
Bellata Water	56,062	40,506	0	0	0	0	0	21,000	-5,444	-25,342	-30,786	0	-30,786
Boggabri Water	551,094	168,248	0	0	0	0	39,766	253,638	168,974	-152,074	16,900	0	16,900
Gwabegar Water	37,159	35,055	0	0	0	0	0	16,000	-13,896	-22,624	-36,520	0	-36,520
Narrabri Water	2,494,017	1,043,682	0	100,000	0	0	0	684,384	665,951	-714,200	-48,249	0	-48,249
Pilliga Water	56,892	29,572	0	0	0	0	0	20,845	6,475	-29,650	-23,175	0	-23,175
Wee Waa Water	621,198	254,073	0	0	0	0	26,000	235,600	157,525	-183,276	-25,751	0	-25,751
Sewerage Services	4,129,893	1,152,746	0	243,332	0	0	27,000	1,399,004	1,361,811	-1,429,764	-67,953	0	-67,953
Sewerage Management	299,102	167,844	0	0	0	0	0	77,860	53,398	0	53,398	0	53,398
Boggabri Sewerage	400,219	137,150	0	50,000	0	0	12,000	322,543	-97,474	-214,980	-312,454	0	-312,454
Narrabri Sewerage	2,662,035	682,173	0	125,000	0	0	0	762,924	1,091,938	-719,884	372,054	0	372,054
Wee Waa Sewerage	768,537	165,579	0	68,332	0	0	15,000	235,677	313,949	-494,900	-180,951	0	-180,951
	36,172,799	39,670,288	27,405,011	47,268,147	11,013,130	366,230	3,343,531	2,628,631	-11,998,825	-11,903,718	-23,902,543	728,633	-23,173,910

Plus Capital Income	27,405,011	
Less Internal Income		3,343,531
Plus Internal Expenditure		2,628,631
Less Cost of Assets Sold	728,633	
Total Income/Expenditure	73,862,307	51,225,336
Net Operating Result		22,636,971
Net Operating Result (excl Capital Grants)		4,768,040

*Carryover of Capital expense 208,320 Capital Exp 47,059,827
 ** VPA funds 3,000,000 Less Carryover



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