



# Appendix 2

*2015/2016 Budget and 10 Year Financial Plan*

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**NARRABRI SHIRE COUNCIL**  
**2015/16**  
**CONSOLIDATED BUDGET SUMMARY**

Type	2014/15 Revised Budget	2015/16 Draft Budget
<b>Income</b>		
Rates and Annual Charges	17,733	18,383
User Charges and Fees	5,886	6,913
Interest and Investment Revenues	1,282	1,406
Other Revenues	3,176	2,942
Grants & Contributions - Operating	11,598	12,481
Grants & Contributions - Capital	15,098	3,319
Net gain from disposal of assets		
Share of Interests in Joint Ventures		
<b>Total Income from Continuing Operations</b>	<b>54,773</b>	<b>45,444</b>
<b>Expenses</b>		
Employee Costs	14,318	14,394
Borrowing Costs	681	603
Materials & Contracts	10,029	11,175
Depreciation	9,797	9,794
Impairment		
Other Expenses	4,839	4,611
Interest & Investment Losses		
Net Loss from disposal of assets	143	43
Share of interests in Joint Ventures		
<b>Total Expenses from Continuing Operations</b>	<b>39,808</b>	<b>40,620</b>
<b>Net Operating Result from Continuing Operations</b>	<b>14,965</b>	<b>4,824</b>
<b>Discontinued Operations</b>		
<b>Net Operating Result from All Operations</b>	<b>14,965</b>	<b>4,824</b>
	(133)	
<b>Net Operating Result before Capital Items</b>		<b>1,506</b>

**NARRABRI SHIRE COUNCIL**  
**2015/16**  
**CONSOLIDATED BUDGET BY FUNCTION**

Function	2014/15 Revised Budget	2015/16 Budget
	\$ 000	\$ 000
<b>Income</b>		
Corporate Services	4,380	4,385
Cultural & Community	2	0
Financial Services	12,417	13,012
Human Resources	159	128
Information Services	0	0
Library services	58	58
Tourism	207	143
Economic Activities	0	0
The Crossing Theatre	1,345	1,353
Public Halls & Buildings	0	0
Health & Building	9,522	3,800
Housing	60	68
Other Business	182	159
Property & Asset Management	20	20
Animal Control	32	52
Emergency Services	0	0
Fire Services	304	244
Cemeteries	194	192
Waste Management	2,828	2,899
Environmental Protection	17	17
Parks & Gardens	276	57
Caravan Parks	70	98
Swimming Pools	576	576
Aerodromes	6,267	510
Depot & Stores	0	0
Engineering Admin	50	50
Design Services	0	0
Fleet Management	207	199
Noxious Weeds	203	133
Quarries	65	65
Road Services	8,080	9,825
Saleyards	276	244
Stormwater	0	0
Street Lighting	53	53
Water Supplies	3,635	3,730
Sewer Services	3,289	3,375
Total Income from Continuing Operations	54,773	45,444
<b>Expenses</b>		
Corporate Services	2,188	1,708
Cultural & Community	105	106
Financial Services	961	997
Human Resources	875	859
Information Services	691	748
Library services	636	640
Tourism	680	563
Economic Activities	282	256
The Crossing Theatre	1,893	2,011
Public Halls & Buildings	72	70
Health & Building	1,353	1,375
Housing	108	109
Other Business	361	343
Property & Asset Management	402	452
Animal Control	283	282
Emergency Services	66	68
Fire Services	601	521
Cemeteries	288	331
Waste Management	2,535	2,519
Environmental Protection	39	40
Parks & Gardens	1,991	2,129
Caravan Parks	75	76
Swimming Pools	1,525	1,584
Aerodromes	707	700
Depot & Stores	459	243
Engineering Admin	738	747
Design Services	368	498
Fleet Management	(498)	112
Noxious Weeds	269	246
Quarries	239	98
Road Services	12,359	12,631
Saleyards	368	368
Stormwater	121	121
Street Lighting	291	296
Water Supplies	3,177	3,530
Sewer Services	3,221	3,244
Total Expenses from Continuing Operations	39,808	40,620
Net Operating Result from Continuing Operations	14,965	4,824
Discontinued Operations		0
Net Operating Result from All Operations	14,965	4,824
Net Operating Result before Capital Items	(133)	1,506

**Narrabri Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2025**  
**INCOME STATEMENT - CONSOLIDATED**  
**Scenario: SRV (5,5,5%) + Savings (400k, 350k, 300k\*2)**

	Actuals		Projected Years									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
<b>Income from Continuing Operations</b>												
Revenue:												
Rates & Annual Charges	16,724,000	17,732,775	18,383,439	18,939,742	20,154,905	21,457,896	22,855,461	23,545,925	24,257,102	24,989,616	25,744,104	26,521,227
User Charges & Fees	10,418,000	5,885,508	6,912,959	7,120,348	7,333,959	7,553,977	7,780,597	8,014,015	8,254,435	8,502,068	8,757,130	9,019,844
Interest & Investment Revenue	1,701,000	1,282,168	1,406,136	1,428,703	1,389,735	1,369,302	1,463,369	1,407,811	1,452,271	1,534,535	1,638,729	1,768,487
Other Revenues	3,284,000	3,176,357	2,941,591	3,029,839	3,120,734	3,214,356	3,310,787	3,410,110	3,512,414	3,617,786	3,726,320	3,838,109
Grants & Contributions provided for Operating Purposes	11,799,000	11,597,985	12,481,036	11,444,967	11,590,089	11,791,856	11,828,085	11,904,201	12,070,212	12,239,542	12,412,258	12,588,429
Grants & Contributions provided for Capital Purposes	9,857,000	15,088,374	3,318,750	1,268,750	1,000,000	-	-	-	-	-	-	-
<b>Other Income:</b>												
Net gains from the disposal of assets	86,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	41,000	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>53,890,000</b>	<b>54,773,167</b>	<b>45,443,912</b>	<b>43,232,349</b>	<b>44,589,422</b>	<b>45,387,388</b>	<b>47,238,309</b>	<b>48,282,061</b>	<b>49,546,434</b>	<b>50,883,546</b>	<b>52,278,540</b>	<b>53,736,096</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	14,990,000	14,318,080	14,394,106	14,804,604	15,226,643	15,660,547	16,106,652	16,565,299	17,036,842	17,521,643	18,020,075	18,532,522
Borrowing Costs	913,000	681,068	602,674	536,183	515,522	444,570	391,559	338,282	302,296	264,013	223,404	186,432
Materials & Contracts	16,186,000	10,029,659	11,174,948	10,976,932	10,921,216	10,871,959	11,189,332	11,393,513	11,664,682	11,943,025	12,298,735	12,522,007
Depreciation & Amortisation	10,131,000	9,797,119	9,793,527	9,867,901	9,943,018	10,018,887	10,095,514	10,172,908	10,251,075	10,330,025	10,409,763	10,490,300
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	4,471,000	4,839,107	4,611,016	4,823,870	4,968,382	4,935,839	5,056,316	5,339,892	5,306,645	5,636,660	5,570,019	5,906,810
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	29,000	143,275	43,275	43,275	43,275	43,275	43,275	43,275	43,275	26,030	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>46,720,000</b>	<b>39,808,308</b>	<b>40,619,546</b>	<b>41,052,764</b>	<b>41,618,056</b>	<b>41,975,077</b>	<b>42,882,648</b>	<b>43,853,168</b>	<b>44,604,815</b>	<b>45,721,396</b>	<b>46,521,996</b>	<b>47,638,069</b>
<b>Operating Result from Continuing Operations</b>	<b>7,170,000</b>	<b>14,964,859</b>	<b>4,824,365</b>	<b>2,179,585</b>	<b>2,971,365</b>	<b>3,412,311</b>	<b>4,355,661</b>	<b>4,428,893</b>	<b>4,941,619</b>	<b>5,162,151</b>	<b>5,756,544</b>	<b>6,098,027</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>7,170,000</b>	<b>14,964,859</b>	<b>4,824,365</b>	<b>2,179,585</b>	<b>2,971,365</b>	<b>3,412,311</b>	<b>4,355,661</b>	<b>4,428,893</b>	<b>4,941,619</b>	<b>5,162,151</b>	<b>5,756,544</b>	<b>6,098,027</b>
Net Operating Result before Grants and Contributions provided for Capital Purposes	(2,687,000)	(133,515)	1,505,615	910,835	1,971,365	3,412,311	4,355,661	4,428,893	4,941,619	5,162,151	5,756,544	6,098,027

Narrabri Shire Council  
10 Year Financial Plan for the Years ending 30 June 2025  
**INCOME STATEMENT - GENERAL FUND**  
Scenario: SRV (5,5,5%) + Savings (400k, 350k, 300k\*2)

	Actuals		Projected Years									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
<b>Income from Continuing Operations</b>												
Revenue:												
Rates & Annual Charges	13,123,000	13,609,399	14,137,154	14,566,069	15,650,021	16,817,866	18,076,229	18,623,316	19,186,816	19,767,220	20,365,037	20,980,788
User Charges & Fees	6,169,000	3,886,312	4,857,599	5,003,326	5,153,426	5,308,029	5,467,270	5,631,288	5,800,227	5,974,234	6,153,461	6,338,064
Interest & Investment Revenue	1,023,000	600,898	724,866	747,433	708,465	688,032	782,099	726,541	771,001	853,265	957,459	1,087,217
Other Revenues	3,186,000	3,126,357	2,890,091	2,976,794	3,066,098	3,158,081	3,252,823	3,350,408	3,450,920	3,554,448	3,661,081	3,770,913
Grants & Contributions provided for Operating Purposes	11,731,000	11,527,835	12,410,886	11,374,817	11,519,939	11,721,706	11,757,945	11,834,051	12,000,062	12,169,392	12,342,108	12,518,279
Grants & Contributions provided for Capital Purposes	9,857,000	15,098,374	3,318,750	1,268,750	1,000,000	-	-	-	-	-	-	-
<b>Other Income:</b>												
Net gains from the disposal of assets	86,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	41,000	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>45,216,000</b>	<b>47,849,175</b>	<b>38,339,346</b>	<b>35,937,189</b>	<b>37,097,949</b>	<b>37,693,714</b>	<b>39,336,367</b>	<b>40,165,604</b>	<b>41,209,025</b>	<b>42,318,558</b>	<b>43,479,145</b>	<b>44,695,262</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	14,080,000	13,559,385	13,602,917	13,989,679	14,387,270	14,795,994	15,216,161	15,648,094	16,092,121	16,548,580	17,017,820	17,500,199
Borrowing Costs	867,000	647,542	577,251	519,339	508,048	444,570	391,559	338,282	302,296	264,013	223,404	186,432
Materials & Contracts	13,863,000	7,421,641	8,101,398	7,846,516	7,732,228	7,622,641	7,677,875	8,018,051	8,223,296	8,433,738	8,719,509	8,870,745
Depreciation & Amortisation	7,780,000	7,440,968	7,437,376	7,511,750	7,586,867	7,662,736	7,739,363	7,816,757	7,894,924	7,973,874	8,053,612	8,134,149
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	3,975,000	4,198,557	4,083,696	4,280,730	4,408,949	4,359,622	4,462,813	4,728,583	4,676,998	4,988,123	4,902,026	5,218,777
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	143,275	43,275	43,275	43,275	43,275	43,275	43,275	43,275	26,030	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>40,565,000</b>	<b>33,410,368</b>	<b>33,845,914</b>	<b>34,191,289</b>	<b>34,666,637</b>	<b>34,928,838</b>	<b>35,731,046</b>	<b>36,593,042</b>	<b>37,232,910</b>	<b>38,234,358</b>	<b>38,916,372</b>	<b>39,910,301</b>
<b>Operating Result from Continuing Operations</b>	<b>4,651,000</b>	<b>14,438,807</b>	<b>4,493,431</b>	<b>1,745,900</b>	<b>2,431,312</b>	<b>2,764,876</b>	<b>3,605,321</b>	<b>3,572,561</b>	<b>3,976,115</b>	<b>4,084,200</b>	<b>4,562,773</b>	<b>4,784,961</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>4,651,000</b>	<b>14,438,807</b>	<b>4,493,431</b>	<b>1,745,900</b>	<b>2,431,312</b>	<b>2,764,876</b>	<b>3,605,321</b>	<b>3,572,561</b>	<b>3,976,115</b>	<b>4,084,200</b>	<b>4,562,773</b>	<b>4,784,961</b>
Net Operating Result before Grants and Contributions provided for Capital Purposes	(5,206,000)	(659,567)	1,174,681	477,150	1,431,312	2,764,876	3,605,321	3,572,561	3,976,115	4,084,200	4,562,773	4,784,961

**Narrabri Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2025**  
**INCOME STATEMENT - WATER FUND**  
**Scenario: SRV (5.5.5%) + Savings (400k, 350k, 300k\*2)**

	Actuals 2013/14	Current Year 2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
Revenue:												
Rates & Annual Charges	1,396,000	1,636,587	1,685,685	1,736,255	1,788,343	1,841,993	1,897,253	1,954,170	2,012,796	2,073,179	2,135,375	2,199,436
User Charges & Fees	3,127,000	1,526,000	1,571,780	1,618,933	1,667,501	1,717,526	1,769,052	1,822,124	1,876,788	1,933,091	1,991,084	2,050,816
Interest & Investment Revenue	439,000	436,840	436,840	436,840	436,840	436,840	436,840	436,840	436,840	436,840	436,840	436,840
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	36,000	35,450	35,450	35,450	35,450	35,450	35,450	35,450	35,450	35,450	35,450	35,450
Grants & Contributions provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Other Income:	-	-	-	-	-	-	-	-	-	-	-	-
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>4,998,000</b>	<b>3,634,877</b>	<b>3,729,755</b>	<b>3,827,479</b>	<b>3,928,134</b>	<b>4,031,810</b>	<b>4,138,595</b>	<b>4,248,584</b>	<b>4,361,873</b>	<b>4,478,561</b>	<b>4,598,749</b>	<b>4,722,542</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	497,000	406,644	402,540	414,616	427,055	439,866	453,062	466,654	480,654	495,073	509,926	525,223
Borrowing Costs	8,000	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	1,263,000	1,361,869	1,786,276	1,821,294	1,857,363	1,894,514	1,932,779	1,972,193	2,012,788	2,054,602	2,097,670	2,142,030
Depreciation & Amortisation	892,000	893,476	893,476	893,476	893,476	893,476	893,476	893,476	893,476	893,476	893,476	893,476
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	343,000	514,550	447,556	460,985	474,815	489,059	503,731	518,843	534,408	550,440	566,954	583,962
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	25,000	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>3,028,000</b>	<b>3,176,539</b>	<b>3,529,850</b>	<b>3,590,371</b>	<b>3,652,708</b>	<b>3,716,915</b>	<b>3,783,048</b>	<b>3,851,166</b>	<b>3,921,326</b>	<b>3,993,592</b>	<b>4,068,025</b>	<b>4,144,692</b>
<b>Operating Result from Continuing Operations</b>	<b>1,970,000</b>	<b>458,338</b>	<b>199,905</b>	<b>237,107</b>	<b>275,426</b>	<b>314,894</b>	<b>355,547</b>	<b>397,419</b>	<b>440,547</b>	<b>484,969</b>	<b>530,723</b>	<b>577,851</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>1,970,000</b>	<b>458,338</b>	<b>199,905</b>	<b>237,107</b>	<b>275,426</b>	<b>314,894</b>	<b>355,547</b>	<b>397,419</b>	<b>440,547</b>	<b>484,969</b>	<b>530,723</b>	<b>577,851</b>
Net Operating Result before Grants and Contributions provided for Capital Purposes	1,970,000	458,338	199,905	237,107	275,426	314,894	355,547	397,419	440,547	484,969	530,723	577,851

**Narrabri Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2025**  
**INCOME STATEMENT - SEWER FUND**  
**Scenario: SRV (5,5,5%) + Savings (400k, 350k, 300k\*2)**

	Actuals	Current Year	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
Revenue:												
Rates & Annual Charges	2,205,000	2,486,789	2,560,601	2,637,419	2,716,541	2,798,037	2,881,979	2,968,438	3,057,491	3,149,216	3,243,692	3,341,003
User Charges & Fees	1,122,000	473,196	483,581	498,088	513,031	528,422	544,275	560,603	577,421	594,743	612,586	630,963
Interest & Investment Revenue	239,000	244,430	244,430	244,430	244,430	244,430	244,430	244,430	244,430	244,430	244,430	244,430
Other Revenues	78,000	50,000	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339	65,239	67,196
Grants & Contributions provided for Operating Purposes	32,000	34,700	34,700	34,700	34,700	34,700	34,700	34,700	34,700	34,700	34,700	34,700
Grants & Contributions provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>3,676,000</b>	<b>3,289,115</b>	<b>3,374,812</b>	<b>3,467,662</b>	<b>3,563,339</b>	<b>3,661,865</b>	<b>3,763,347</b>	<b>3,867,873</b>	<b>3,975,536</b>	<b>4,086,428</b>	<b>4,200,647</b>	<b>4,318,292</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	413,000	353,051	368,649	400,308	412,318	424,687	437,428	450,551	464,067	477,989	492,329	507,099
Borrowing Costs	38,000	33,526	25,423	16,844	7,474	-	-	-	-	-	-	-
Materials & Contracts	1,060,000	1,246,149	1,287,274	1,309,122	1,331,625	1,354,804	1,378,678	1,403,269	1,428,597	1,454,685	1,481,555	1,509,232
Depreciation & Amortisation	1,459,000	1,462,675	1,462,675	1,462,675	1,462,675	1,462,675	1,462,675	1,462,675	1,462,675	1,462,675	1,462,675	1,462,675
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	153,000	126,000	79,762	82,154	84,619	87,158	89,772	92,465	95,239	98,097	101,040	104,071
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	4,000	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>3,127,000</b>	<b>3,221,401</b>	<b>3,243,782</b>	<b>3,271,104</b>	<b>3,298,711</b>	<b>3,329,324</b>	<b>3,368,554</b>	<b>3,408,960</b>	<b>3,450,578</b>	<b>3,493,446</b>	<b>3,537,599</b>	<b>3,583,077</b>
<b>Operating Result from Continuing Operations</b>	<b>549,000</b>	<b>67,714</b>	<b>131,030</b>	<b>196,578</b>	<b>264,627</b>	<b>332,541</b>	<b>394,793</b>	<b>458,913</b>	<b>524,957</b>	<b>592,982</b>	<b>663,048</b>	<b>735,216</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>549,000</b>	<b>67,714</b>	<b>131,030</b>	<b>196,578</b>	<b>264,627</b>	<b>332,541</b>	<b>394,793</b>	<b>458,913</b>	<b>524,957</b>	<b>592,982</b>	<b>663,048</b>	<b>735,216</b>
Net Operating Result before Grants and Contributions provided for Capital Purposes	549,000	67,714	131,030	196,578	264,627	332,541	394,793	458,913	524,957	592,982	663,048	735,216



Narrabri Shire Council  
 10 Year Financial Plan for the Years ending 30 June 2025  
 BALANCE SHEET - CONSOLIDATED  
 Scenario: SRV (5.5,5%) + Savings (400k, 350k, 300k\*2)

	Actuals 2013/14	Current Year 2014/15	Projected Years									
			2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
<b>ASSETS</b>												
Current Assets												
Cash & Cash Equivalents	13,668,000	6,115,449	5,987,343	6,415,429	8,784,656	10,514,112	13,396,762	15,612,676	19,367,340	23,821,117	29,011,603	35,107,294
Investments	26,346,000	18,195,250	16,502,751	15,427,352	15,427,352	15,427,352	15,427,352	15,427,352	15,427,352	15,427,352	15,427,352	15,427,352
Receivables	5,480,000	3,084,053	3,237,602	3,295,900	3,415,235	3,531,924	3,663,943	3,765,775	3,887,736	4,018,774	4,159,462	4,311,644
Inventories	3,395,000	3,197,688	3,003,573	2,696,480	2,409,869	2,121,769	1,876,498	1,617,662	1,366,427	1,133,001	1,164,940	1,181,019
Other	81,000	50,090	52,274	52,006	52,014	51,351	52,693	54,217	54,762	56,732	57,452	59,211
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>48,970,000</b>	<b>30,642,530</b>	<b>28,783,542</b>	<b>27,899,166</b>	<b>30,089,126</b>	<b>31,646,508</b>	<b>34,417,248</b>	<b>36,477,682</b>	<b>40,103,617</b>	<b>44,456,976</b>	<b>49,820,808</b>	<b>56,086,520</b>
Non-Current Assets												
Investments	-	7,122,413	5,429,914	4,354,514	4,354,514	4,354,514	4,354,514	4,354,514	4,354,514	4,354,514	4,354,514	4,354,514
Receivables	403,000	463,698	492,489	507,375	537,578	569,877	604,430	622,674	641,465	660,820	680,756	701,290
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	393,613,000	416,847,854	423,440,307	427,017,553	426,630,154	427,631,920	428,382,871	430,257,815	430,889,597	431,051,302	430,724,081	430,040,990
Investments Accounted for using the equity method	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>394,177,000</b>	<b>424,594,965</b>	<b>429,523,710</b>	<b>432,040,442</b>	<b>431,683,246</b>	<b>432,717,311</b>	<b>433,502,815</b>	<b>435,396,003</b>	<b>436,046,576</b>	<b>436,227,637</b>	<b>435,920,352</b>	<b>435,257,794</b>
<b>TOTAL ASSETS</b>	<b>443,147,000</b>	<b>455,237,495</b>	<b>458,307,252</b>	<b>459,929,609</b>	<b>461,772,372</b>	<b>464,363,820</b>	<b>467,920,063</b>	<b>471,873,685</b>	<b>476,150,194</b>	<b>480,684,613</b>	<b>485,741,159</b>	<b>491,344,315</b>
<b>LIABILITIES</b>												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	3,691,952	3,854,822	3,026,057	2,454,695	2,433,897	2,522,268	2,568,875	2,692,857	2,662,934	2,708,620	2,722,600	2,774,466
Borrowings	3,092,048	926,613	987,340	1,109,322	910,797	847,635	600,911	636,895	675,177	715,789	548,605	117,681
Provisions	2,523,000	2,540,912	2,540,912	2,540,912	2,540,912	2,540,912	2,540,912	2,540,912	2,540,912	2,540,912	2,540,912	2,540,912
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>9,307,000</b>	<b>7,322,347</b>	<b>6,554,309</b>	<b>6,104,929</b>	<b>5,885,606</b>	<b>5,910,815</b>	<b>5,710,698</b>	<b>5,870,664</b>	<b>5,879,023</b>	<b>5,965,321</b>	<b>5,812,116</b>	<b>5,433,059</b>
Non-Current Liabilities												
Payables	-	70,335	71,105	72,579	74,097	75,660	77,270	78,928	80,636	82,396	84,208	86,074
Borrowings	10,329,000	9,386,865	8,399,525	8,290,203	7,379,406	6,531,770	5,930,859	5,293,964	4,618,787	3,902,997	3,354,393	3,236,712
Provisions	203,000	185,088	185,088	185,088	185,088	185,088	185,088	185,088	185,088	185,088	185,088	185,088
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>10,532,000</b>	<b>9,642,288</b>	<b>8,655,719</b>	<b>8,547,870</b>	<b>7,638,591</b>	<b>6,792,518</b>	<b>6,193,217</b>	<b>5,557,980</b>	<b>4,884,511</b>	<b>4,170,481</b>	<b>3,623,689</b>	<b>3,507,874</b>
<b>TOTAL LIABILITIES</b>	<b>19,839,000</b>	<b>16,964,636</b>	<b>15,210,028</b>	<b>14,652,799</b>	<b>13,524,197</b>	<b>12,703,333</b>	<b>11,903,915</b>	<b>11,428,645</b>	<b>10,763,534</b>	<b>10,135,803</b>	<b>9,435,805</b>	<b>8,940,933</b>
<b>Net Assets</b>	<b>423,308,000</b>	<b>438,272,859</b>	<b>443,097,224</b>	<b>445,276,810</b>	<b>448,248,175</b>	<b>451,660,486</b>	<b>456,016,147</b>	<b>460,445,041</b>	<b>465,386,659</b>	<b>470,548,810</b>	<b>476,305,354</b>	<b>482,403,361</b>
<b>EQUITY</b>												
Retained Earnings	176,737,000	191,701,869	196,526,224	198,705,810	201,677,175	205,089,486	209,445,147	213,874,041	218,815,659	223,977,810	229,734,354	235,832,381
Revaluation Reserves	246,571,000	246,571,000	246,571,000	246,571,000	246,571,000	246,571,000	246,571,000	246,571,000	246,571,000	246,571,000	246,571,000	246,571,000
Council Equity Interest	423,308,000	438,272,859	443,097,224	445,276,810	448,248,175	451,660,486	456,016,147	460,445,041	465,386,659	470,548,810	476,305,354	482,403,361
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>423,308,000</b>	<b>438,272,859</b>	<b>443,097,224</b>	<b>445,276,810</b>	<b>448,248,175</b>	<b>451,660,486</b>	<b>456,016,147</b>	<b>460,445,041</b>	<b>465,386,659</b>	<b>470,548,810</b>	<b>476,305,354</b>	<b>482,403,361</b>

**Narrabri Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2025**  
**BALANCE SHEET - GENERAL FUND**  
**Scenario: SRV (5,5,5%) + Savings (400k, 350k, 300k\*2)**

	Actuals		Projected Years									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	10,409,000	5,940,715	5,987,343	5,756,421	6,636,498	6,888,765	8,191,664	8,722,186	10,682,650	13,230,163	16,388,929	20,354,013
Investments	11,346,000	11,209,419	11,209,419	11,209,419	11,209,419	11,209,419	11,209,419	11,209,419	11,209,419	11,209,419	11,209,419	11,209,419
Receivables	5,164,000	2,630,016	2,770,111	2,814,502	2,919,513	3,021,449	3,138,272	3,224,452	3,330,291	3,444,724	3,568,308	3,702,874
Inventories	3,395,000	3,197,688	3,003,573	2,698,480	2,409,869	2,121,769	1,876,498	1,617,662	1,366,427	1,133,001	1,164,940	1,181,019
Other	81,000	50,090	52,274	52,006	52,014	51,351	52,693	54,217	54,762	56,732	57,452	59,211
Non-current assets classified as "held for sale"												
<b>Total Current Assets</b>	30,395,000	23,027,928	23,022,718	22,530,828	23,227,313	23,292,753	24,468,545	24,827,936	26,643,549	29,074,029	32,399,048	36,506,536
<b>Non-Current Assets</b>												
Investments	-	136,581	136,581	136,581	136,581	136,581	136,581	136,581	136,581	136,581	136,581	136,581
Receivables	246,000	370,278	396,276	408,276	435,506	464,743	496,142	511,137	526,582	542,491	558,877	575,754
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	331,742,000	350,540,875	353,371,049	355,167,446	355,885,498	357,728,415	359,320,517	362,036,612	363,509,545	364,512,401	365,026,331	365,184,391
Investments Accounted for using the equity method	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	332,149,000	351,208,735	354,064,907	355,873,303	356,618,585	358,490,739	360,114,240	362,845,330	364,333,709	365,352,473	365,882,789	366,057,727
<b>TOTAL ASSETS</b>	<b>362,544,000</b>	<b>374,236,663</b>	<b>377,087,625</b>	<b>378,404,131</b>	<b>379,845,898</b>	<b>381,783,493</b>	<b>384,582,785</b>	<b>387,673,266</b>	<b>390,977,258</b>	<b>394,426,502</b>	<b>398,281,837</b>	<b>402,564,263</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	3,402,952	3,648,916	2,809,680	2,235,667	2,212,245	2,295,761	2,337,368	2,456,199	2,420,971	2,461,193	2,469,544	2,515,613
Borrowings	2,977,048	803,233	855,381	966,123	910,797	847,635	600,911	636,895	675,177	715,789	548,605	117,681
Provisions	2,523,000	2,540,912	2,540,912	2,540,912	2,540,912	2,540,912	2,540,912	2,540,912	2,540,912	2,540,912	2,540,912	2,540,912
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	8,903,000	6,993,061	6,205,973	5,742,702	5,663,954	5,684,308	5,479,191	5,634,006	5,637,060	5,717,894	5,559,060	5,174,206
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	9,930,000	9,111,707	8,256,326	8,290,203	7,379,406	6,531,770	5,930,859	5,293,964	4,618,787	3,902,997	3,354,393	3,236,712
Provisions	203,000	185,088	185,088	185,088	185,088	185,088	185,088	185,088	185,088	185,088	185,088	185,088
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	10,133,000	9,296,795	8,441,414	8,475,291	7,564,494	6,716,859	6,115,947	5,479,052	4,803,875	4,088,086	3,539,481	3,421,800
<b>TOTAL LIABILITIES</b>	<b>19,036,000</b>	<b>16,289,856</b>	<b>14,647,387</b>	<b>14,217,993</b>	<b>13,228,448</b>	<b>12,401,167</b>	<b>11,595,138</b>	<b>11,113,058</b>	<b>10,440,935</b>	<b>9,805,979</b>	<b>9,093,542</b>	<b>8,596,006</b>
<b>Net Assets</b>	<b>343,508,000</b>	<b>357,946,807</b>	<b>362,440,238</b>	<b>364,186,138</b>	<b>366,617,450</b>	<b>369,382,326</b>	<b>372,987,647</b>	<b>376,560,208</b>	<b>380,536,323</b>	<b>384,620,523</b>	<b>389,188,296</b>	<b>393,968,257</b>
<b>EQUITY</b>												
Retained Earnings	148,429,000	162,867,807	167,361,238	169,107,138	171,538,450	174,303,326	177,908,647	181,481,208	185,457,323	189,541,523	194,104,296	198,889,257
Revaluation Reserves	195,079,000	195,079,000	195,079,000	195,079,000	195,079,000	195,079,000	195,079,000	195,079,000	195,079,000	195,079,000	195,079,000	195,079,000
Council Equity Interest	343,508,000	357,946,807	362,440,238	364,186,138	366,617,450	369,382,326	372,987,647	376,560,208	380,536,323	384,620,523	389,183,296	393,968,257
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>343,508,000</b>	<b>357,946,807</b>	<b>362,440,238</b>	<b>364,186,138</b>	<b>366,617,450</b>	<b>369,382,326</b>	<b>372,987,647</b>	<b>376,560,208</b>	<b>380,536,323</b>	<b>384,620,523</b>	<b>389,183,296</b>	<b>393,968,257</b>

Narrabri Shire Council  
 10 Year Financial Plan for the Years ending 30 June 2025  
**BALANCE SHEET - WATER FUND**  
 Scenario: SRV (5.5,5%) + Savings (400k, 350k, 300k\*2)

	Actuals 2013/14	Current Year 2014/15	Projected Years														
			2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25					
<b>ASSETS</b>																	
Current Assets																	
Cash & Cash Equivalents	1,888,000	-	-	703,539	1,181,956	1,700,727	2,261,062	2,864,209	3,511,451	4,204,112	4,943,554						
Investments	10,000,000	4,485,831	2,927,637	1,852,238	1,852,238	1,852,238	1,852,238	1,852,238	1,852,238	1,852,238	1,852,238						
Receivables	207,000	302,966	311,937	330,694	340,496	350,693	360,993	371,704	382,737	394,101	405,806						
Inventories	-	-	-	-	-	-	-	-	-	-	-						
Other	-	-	-	-	-	-	-	-	-	-	-						
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-						
<b>Total Current Assets</b>	<b>12,095,000</b>	<b>4,788,797</b>	<b>3,239,574</b>	<b>2,886,471</b>	<b>3,374,690</b>	<b>3,903,558</b>	<b>4,474,293</b>	<b>5,088,151</b>	<b>5,746,427</b>	<b>6,450,451</b>	<b>7,201,598</b>						
Non-Current Assets																	
Investments	-	4,485,831	2,927,637	1,852,238	1,852,238	1,852,238	1,852,238	1,852,238	1,852,238	1,852,238	1,852,238						
Receivables	102,000	61,529	63,374	67,234	69,251	71,329	73,468	75,672	77,943	80,281	82,689						
Inventories	-	-	-	-	-	-	-	-	-	-	-						
Infrastructure, Property, Plant & Equipment	23,910,000	27,218,808	30,535,082	32,475,830	32,302,354	32,128,878	31,955,402	31,781,926	31,608,450	31,434,974	31,261,498						
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-						
Investment Property	-	-	-	-	-	-	-	-	-	-	-						
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-						
Other	-	-	-	-	-	-	-	-	-	-	-						
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-						
<b>Total Non-Current Assets</b>	<b>24,012,000</b>	<b>31,766,168</b>	<b>33,526,094</b>	<b>34,831,120</b>	<b>34,223,843</b>	<b>34,052,445</b>	<b>33,881,109</b>	<b>33,709,837</b>	<b>33,538,631</b>	<b>33,367,493</b>	<b>33,196,425</b>						
<b>TOTAL ASSETS</b>	<b>36,107,000</b>	<b>36,554,965</b>	<b>36,765,668</b>	<b>37,004,535</b>	<b>37,281,773</b>	<b>37,956,003</b>	<b>38,355,402</b>	<b>38,797,988</b>	<b>39,285,057</b>	<b>39,817,944</b>	<b>40,398,024</b>						
<b>LIABILITIES</b>																	
Current Liabilities																	
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payables	76,000	65,627	76,425	78,185	81,863	83,786	85,766	87,805	89,906	92,070	94,299						
Borrowings	-	-	-	-	-	-	-	-	-	-	-						
Provisions	-	-	-	-	-	-	-	-	-	-	-						
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-						
<b>Total Current Liabilities</b>	<b>76,000</b>	<b>65,627</b>	<b>76,425</b>	<b>78,185</b>	<b>81,863</b>	<b>83,786</b>	<b>85,766</b>	<b>87,805</b>	<b>89,906</b>	<b>92,070</b>	<b>94,299</b>						
Non-Current Liabilities																	
Payables	-	-	-	-	-	-	-	-	-	-	-						
Borrowings	-	-	-	-	-	-	-	-	-	-	-						
Provisions	-	-	-	-	-	-	-	-	-	-	-						
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-						
<b>Total Non-Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>						
<b>TOTAL LIABILITIES</b>	<b>76,000</b>	<b>65,627</b>	<b>76,425</b>	<b>78,185</b>	<b>81,863</b>	<b>83,786</b>	<b>85,766</b>	<b>87,805</b>	<b>89,906</b>	<b>92,070</b>	<b>94,299</b>						
<b>Net Assets</b>	<b>36,031,000</b>	<b>36,489,338</b>	<b>36,689,243</b>	<b>36,926,350</b>	<b>37,201,776</b>	<b>37,872,217</b>	<b>38,269,636</b>	<b>38,710,182</b>	<b>39,195,151</b>	<b>39,725,874</b>	<b>40,303,725</b>						
<b>EQUITY</b>																	
Retained Earnings	16,534,000	16,992,338	17,192,243	17,429,350	18,019,670	18,375,217	18,772,636	19,213,182	19,696,151	20,228,874	20,806,725						
Revaluation Reserves	19,497,000	19,497,000	19,497,000	19,497,000	19,497,000	19,497,000	19,497,000	19,497,000	19,497,000	19,497,000	19,497,000						
Council Equity Interest	36,031,000	36,489,338	36,689,243	36,926,350	37,201,776	37,872,217	38,269,636	38,710,182	39,195,151	39,725,874	40,303,725						
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-						
<b>Total Equity</b>	<b>36,031,000</b>	<b>36,489,338</b>	<b>36,689,243</b>	<b>36,926,350</b>	<b>37,201,776</b>	<b>37,872,217</b>	<b>38,269,636</b>	<b>38,710,182</b>	<b>39,195,151</b>	<b>39,725,874</b>	<b>40,303,725</b>						

**Narrabri Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2025**  
**BALANCE SHEET - SEWER FUND**  
**Scenario: SRV (5,5,5%) + Savings (400k, 350k, 300k\*2)**

	Actuals	Current Year	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	1,371,000	174,733		659,008	1,444,619	2,443,391	3,504,371	4,629,427	5,820,481	7,079,513	8,408,561	9,809,727
Investments	5,000,000	2,500,000	2,365,695	2,365,695	2,365,695	2,365,695	2,365,695	2,365,695	2,365,695	2,365,695	2,365,695	2,365,695
Receivables	109,000	151,071	155,555	180,222	165,028	169,979	175,079	180,331	185,741	191,313	197,053	202,964
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>6,480,000</b>	<b>2,825,804</b>	<b>2,521,250</b>	<b>3,184,924</b>	<b>3,975,343</b>	<b>4,979,065</b>	<b>6,045,145</b>	<b>7,175,453</b>	<b>8,371,917</b>	<b>9,636,521</b>	<b>10,971,309</b>	<b>12,378,386</b>
<b>Non-Current Assets</b>												
Investments	-	2,500,000	2,365,695	2,365,695	2,365,695	2,365,695	2,365,695	2,365,695	2,365,695	2,365,695	2,365,695	2,365,695
Receivables	55,000	31,891	32,838	33,823	34,838	35,883	36,959	38,068	39,210	40,387	41,598	42,846
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	37,961,000	39,088,171	39,534,176	38,936,501	38,268,826	37,601,151	36,933,476	36,265,801	35,598,126	34,930,451	34,262,776	33,595,101
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>38,016,000</b>	<b>41,620,062</b>	<b>41,932,709</b>	<b>41,336,019</b>	<b>40,669,359</b>	<b>40,002,729</b>	<b>39,336,130</b>	<b>38,669,564</b>	<b>38,003,031</b>	<b>37,336,532</b>	<b>36,670,069</b>	<b>36,003,642</b>
<b>TOTAL ASSETS</b>	<b>44,496,000</b>	<b>44,445,867</b>	<b>44,453,959</b>	<b>44,520,943</b>	<b>44,644,701</b>	<b>44,981,794</b>	<b>45,381,275</b>	<b>45,845,017</b>	<b>46,374,948</b>	<b>46,973,053</b>	<b>47,641,378</b>	<b>48,382,028</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	213,000	140,280	139,952	140,843	141,655	144,644	147,722	150,892	154,158	157,521	160,986	164,554
Borrowings	115,000	123,380	131,959	143,199	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>328,000</b>	<b>263,660</b>	<b>271,911</b>	<b>284,042</b>	<b>141,655</b>	<b>144,644</b>	<b>147,722</b>	<b>150,892</b>	<b>154,158</b>	<b>157,521</b>	<b>160,986</b>	<b>164,554</b>
<b>Non-Current Liabilities</b>												
Payables	-	70,335	71,105	72,579	74,097	75,660	77,270	78,928	80,636	82,396	84,208	86,074
Borrowings	399,000	275,158	143,199	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>399,000</b>	<b>345,493</b>	<b>214,304</b>	<b>72,579</b>	<b>74,097</b>	<b>75,660</b>	<b>77,270</b>	<b>78,928</b>	<b>80,636</b>	<b>82,396</b>	<b>84,208</b>	<b>86,074</b>
<b>TOTAL LIABILITIES</b>	<b>727,000</b>	<b>609,153</b>	<b>486,215</b>	<b>356,621</b>	<b>215,752</b>	<b>220,303</b>	<b>224,992</b>	<b>229,820</b>	<b>234,794</b>	<b>239,917</b>	<b>245,194</b>	<b>250,629</b>
<b>Net Assets</b>	<b>43,769,000</b>	<b>43,836,714</b>	<b>43,967,744</b>	<b>44,164,322</b>	<b>44,428,949</b>	<b>44,761,490</b>	<b>45,156,283</b>	<b>45,615,197</b>	<b>46,140,154</b>	<b>46,733,136</b>	<b>47,396,184</b>	<b>48,131,400</b>
<b>EQUITY</b>												
Retained Earnings	11,774,000	11,841,714	11,972,744	12,169,322	12,433,949	12,766,490	13,161,283	13,620,197	14,145,154	14,738,136	15,401,184	16,136,400
Revaluation Reserves	31,995,000	31,995,000	31,995,000	31,995,000	31,995,000	31,995,000	31,995,000	31,995,000	31,995,000	31,995,000	31,995,000	31,995,000
Council Equity Interest	43,769,000	43,836,714	43,967,744	44,164,322	44,428,949	44,761,490	45,156,283	45,615,197	46,140,154	46,733,136	47,396,184	48,131,400
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>43,769,000</b>	<b>43,836,714</b>	<b>43,967,744</b>	<b>44,164,322</b>	<b>44,428,949</b>	<b>44,761,490</b>	<b>45,156,283</b>	<b>45,615,197</b>	<b>46,140,154</b>	<b>46,733,136</b>	<b>47,396,184</b>	<b>48,131,400</b>

Narrabri Shire Council  
 10 Year Financial Plan for the Years ending 30 June 2025  
 CASH FLOW STATEMENT - CONSOLIDATED  
 Scenario: SRV (5.5,5%) + Savings (400k, 350k, 300k\*2)

	Actuals 2013/14	Current Year 2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
<b>Cash Flows from Operating Activities</b>												
Receipts:												
Rates & Annual Charges	16,561,000	17,701,490	18,345,175	18,905,056	20,092,397	21,391,360	22,784,613	23,504,200	24,214,126	24,945,350	25,698,511	26,474,266
User Charges & Fees	8,154,000	7,771,011	6,612,175	7,075,220	7,287,475	7,506,101	7,731,284	7,963,222	8,202,119	8,448,182	8,701,628	8,962,677
Interest & Investment Revenue Received	1,350,000	1,407,693	1,370,285	1,425,623	1,362,800	1,348,431	1,429,884	1,394,206	1,422,630	1,498,559	1,355,927	1,717,099
Grants & Contributions	22,305,000	25,686,864	16,011,821	12,729,974	12,587,917	11,768,636	11,827,953	11,903,061	12,067,727	12,237,007	12,409,672	12,585,792
Bonds & Deposits Received	4,185,000	3,549,334	2,936,859	3,030,950	3,124,822	3,219,985	3,315,909	3,406,657	3,508,722	3,613,986	3,722,408	3,834,083
Other	(14,886,000)	(14,267,404)	(14,382,779)	(15,352,607)	(15,226,643)	(15,660,547)	(16,106,652)	(16,565,299)	(17,036,842)	(17,521,643)	(18,020,075)	(18,532,522)
Employee Benefits & On-Costs	(17,488,000)	(10,406,799)	(11,212,738)	(10,920,643)	(10,880,560)	(10,845,236)	(11,177,722)	(11,359,460)	(11,660,269)	(11,909,360)	(12,301,832)	(12,481,911)
Materials & Contracts	(810,000)	(698,877)	(607,185)	(537,515)	(520,972)	(447,745)	(394,513)	(340,377)	(304,516)	(266,367)	(225,899)	(188,344)
Borrowing Costs	(4,528,000)	(4,774,511)	(4,608,199)	(4,824,216)	(4,968,371)	(4,936,694)	(5,054,586)	(5,337,925)	(5,305,943)	(5,634,119)	(5,569,090)	(5,904,541)
Other	14,887,000	26,978,791	14,465,412	11,531,841	12,858,636	13,364,550	14,355,770	14,588,286	15,107,754	15,411,596	16,011,250	16,466,599
<b>Net Cash provided (or used in) Operating Activities</b>												
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	75,227,000	1,028,337	3,384,998	2,150,799								
Sale of Investment Property												
Sale of Real Estate Assets	746,000	230,530	230,530	230,530	230,530	230,530	230,530	230,530	230,530	230,530	230,530	230,530
Sale of Infrastructure, Property, Plant & Equipment	253,000											
Sale of Interests in Joint Ventures & Associates												
Sale of Intangible Assets												
Deferred Debtors Receipts												
Sale of Disposal Groups												
Distributions Received from Joint Ventures & Associates												
Other Investing Activity Receipts												
Payments:												
Purchase of Investment Securities	(92,078,000)											
Purchase of Investment Property												
Purchase of Infrastructure, Property, Plant & Equipment	(6,005,000)	(32,402,639)	(17,282,433)	(13,497,743)	(9,610,617)	(10,954,827)	(10,856,014)	(11,981,991)	(10,946,724)	(10,513,172)	(10,104,975)	(9,822,303)
Purchase of Real Estate Assets	(164,000)	(280,000)										
Purchase of Intangible Assets												
Deferred Debtors & Advances Made												
Purchase of Interests in Joint Ventures & Associates												
Contributions Paid to Joint Ventures & Associates												
Other Investing Activity Payments												
<b>Net Cash provided (or used in) Investing Activities</b>	(22,021,000)	(31,423,772)	(13,666,905)	(11,116,414)	(9,380,087)	(10,724,297)	(10,625,484)	(11,761,461)	(10,716,194)	(10,282,642)	(10,104,975)	(9,822,303)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances				1,000,000								
Proceeds from Finance Leases												
Other Financing Activity Receipts												
Payments:												
Repayment of Borrowings & Advances	(1,778,000)	(3,081,933)	(900,976)	(961,703)	(1,107,185)	(910,797)	(847,635)	(600,911)	(636,895)	(675,177)	(715,789)	(548,605)
Repayment of Finance Lease Liabilities	(55,000)	(25,637)	(25,637)	(25,637)	(2,137)							
Distributions to Minority Interests												
Other Financing Activity Payments												
<b>Net Cash Flow provided (used in) Financing Activities</b>	(1,833,000)	(3,107,570)	(926,613)	12,660	(1,109,322)	(910,797)	(847,635)	(600,911)	(636,895)	(675,177)	(715,789)	(548,605)
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	(8,867,000)	(7,552,551)	(128,106)	428,086	2,369,227	1,729,456	2,882,651	2,215,914	3,754,664	4,453,777	5,190,486	6,095,692
<b>plus: Cash, Cash Equivalents &amp; Investments - beginning of year</b>	22,635,000	13,668,000	6,115,449	5,987,343	6,415,429	8,784,656	10,514,112	13,386,762	15,612,676	19,367,340	23,821,117	29,011,603
<b>Cash &amp; Cash Equivalents - end of the year</b>	13,868,000	6,115,449	5,987,343	6,415,429	8,784,656	10,514,112	13,396,762	15,612,676	19,367,340	23,821,117	29,011,603	35,107,294
Cash & Cash Equivalents - end of the year	13,668,000	6,115,449	5,987,343	6,415,429	8,784,656	10,514,112	13,386,762	15,612,676	19,367,340	23,821,117	29,011,603	35,107,294
Investments - end of the year	26,346,000	28,317,683	21,932,665	19,761,866	19,781,866	19,781,866	19,781,866	19,781,866	19,781,866	19,781,866	19,781,866	19,781,866
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	40,014,000	31,433,111	27,920,007	26,197,295	28,566,522	30,295,978	33,178,628	35,394,542	39,149,206	43,602,983	48,793,469	54,889,160
Representing:												
- External Restrictions	31,911,036	24,901,087	19,746,127	19,171,174	21,727,422	23,277,728	24,921,234	26,660,149	28,496,714	30,521,165	32,653,346	35,313,739
- Internal Restrictions	7,369,748	4,947,900	6,049,786	6,501,689	6,492,323	6,995,751	7,898,424	7,868,665	8,192,680	8,381,255	9,200,527	10,262,992
- Unrestricted	23,216	1,584,124	2,134,095	524,433	345,777	22,459	358,970	863,729	4,700,956	4,700,956	6,739,596	9,312,430
<b>40,014,000</b>	<b>31,433,111</b>	<b>27,920,007</b>	<b>26,197,295</b>	<b>28,566,522</b>	<b>30,295,978</b>	<b>33,178,628</b>	<b>35,394,542</b>	<b>39,149,206</b>	<b>43,602,983</b>	<b>48,793,469</b>	<b>54,889,160</b>	

Narrabri Shire Council  
 10 Year Financial Plan for the Years ending 30 June 2025  
 CASH FLOW STATEMENT - GENERAL FUND  
 Scenario: SRV (5.5%) + Savings (400k, 350k, 300k\*2)

	Actuals 2013/14	Current Year 2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
<b>Cash Flows from Operating Activities</b>												
Receipts:												
Rates & Annual Charges	-	13,652,632	14,115,137	14,548,175	15,604,800	16,769,145	18,023,732	18,600,493	19,163,307	19,743,007	20,340,097	20,955,100
User Charges & Fees	-	5,771,815	4,556,815	4,959,198	5,106,944	5,260,152	5,417,957	5,580,946	5,747,911	5,920,348	6,097,936	6,280,897
Interest & Investment Revenue Received	-	726,413	689,015	744,353	691,530	667,221	748,614	712,936	741,360	817,289	914,657	1,035,829
Grants & Contributions	-	26,630,663	15,941,671	12,659,824	12,517,767	11,718,666	11,757,403	11,832,911	11,997,577	12,166,857	12,339,522	12,515,642
Bonds & Deposits Received	-	-	2,885,359	2,977,905	3,069,986	3,163,710	3,257,946	3,346,954	3,447,228	3,550,648	3,657,170	3,766,887
Other	-	3,495,334	-	-	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	-	(13,507,709)	(13,551,590)	(14,537,662)	(14,387,270)	(14,795,984)	(15,216,161)	(15,648,094)	(16,092,121)	(16,548,580)	(17,017,820)	(17,500,199)
Materials & Contracts	-	(7,795,208)	(8,152,230)	(7,796,277)	(7,697,823)	(7,697,823)	(7,872,876)	(7,900,808)	(8,225,897)	(8,407,297)	(8,730,047)	(8,838,312)
Borrowing Costs	-	(656,166)	(579,962)	(518,746)	(511,409)	(447,745)	(394,513)	(340,377)	(304,516)	(266,367)	(225,899)	(188,344)
Bonds & Deposits Refunded	-	(4,133,961)	(4,080,879)	(4,281,076)	(4,408,937)	(4,360,477)	(4,461,083)	(4,726,617)	(4,676,295)	(4,985,582)	(4,901,097)	(5,216,508)
Other	-	24,183,803	11,783,334	8,754,673	9,975,587	10,372,361	11,261,019	11,367,894	11,798,563	11,990,322	12,474,540	12,810,991
<b>Net Cash provided (or used in) Operating Activities</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>Cash Flows from Investing Activities</b>												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	230,530	230,530	230,530	230,530	230,530	230,530	230,530	230,530	230,530	230,530	230,530
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(25,610,509)	(11,164,003)	(9,360,743)	(8,359,917)	(9,439,827)	(9,341,014)	(10,466,991)	(9,431,724)	(8,998,172)	(8,589,975)	(8,307,303)
Purchase of Real Estate Assets	-	(280,000)	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-	(25,659,979)	(10,939,473)	(8,130,213)	(8,129,387)	(9,209,297)	(9,110,484)	(10,236,461)	(9,201,794)	(8,767,642)	(8,589,975)	(8,307,303)
<b>Cash Flows from Financing Activities</b>												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	1,000,000	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(2,966,471)	(777,596)	(829,744)	(963,986)	(910,797)	(847,635)	(600,911)	(636,885)	(675,177)	(715,789)	(548,605)
Repayment of Finance Lease Liabilities	-	(25,637)	(25,637)	(25,637)	(2,137)	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	(2,992,108)	(803,233)	144,619	(966,123)	(910,797)	(847,635)	(600,911)	(636,885)	(675,177)	(715,789)	(548,605)
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(4,466,285)	46,627	(230,921)	880,077	252,267	1,302,899	530,522	1,960,464	2,547,503	3,168,777	3,955,084
<b>plus: Cash, Cash Equivalents &amp; Investments - beginning of year</b>	-	10,409,000	5,940,715	5,987,343	5,756,421	6,636,498	6,888,765	8,191,664	8,722,186	10,682,650	13,230,153	16,398,929
<b>Cash &amp; Cash Equivalents - end of the year</b>	-	5,940,715	5,987,343	5,756,421	6,636,498	6,888,765	8,191,664	8,722,186	10,682,650	13,230,153	16,398,929	20,354,013
<b>Cash &amp; Cash Equivalents - end of the year</b>												
Cash & Cash Equivalents - end of the year	10,409,000	5,940,715	5,987,343	5,756,421	6,636,498	6,888,765	8,191,664	8,722,186	10,682,650	13,230,153	16,398,929	20,354,013
Investments - end of the year	11,346,000	11,346,000	11,346,000	11,346,421	11,346,000	11,346,000	11,346,000	11,346,000	11,346,000	11,346,000	11,346,000	11,346,000
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>21,755,000</b>	<b>17,286,715</b>	<b>17,333,343</b>	<b>17,102,842</b>	<b>17,982,498</b>	<b>18,234,765</b>	<b>19,537,664</b>	<b>20,068,186</b>	<b>22,028,650</b>	<b>24,576,153</b>	<b>27,744,929</b>	<b>31,700,013</b>
<b>Representing:</b>												
- External Restrictions	13,652,036	10,754,691	9,159,462	10,076,300	11,143,398	11,216,515	11,280,270	11,333,793	11,376,168	11,494,335	11,904,806	12,124,591
- Internal Restrictions	7,369,748	4,947,900	6,049,786	6,501,689	6,492,323	6,995,751	7,888,424	7,868,665	8,192,698	8,381,255	9,200,527	10,262,992
- Unrestricted	733,216	1,584,124	2,124,095	524,433	346,777	22,499	358,970	865,729	2,155,794	4,700,363	6,739,596	9,312,430
<b>21,755,000</b>	<b>17,286,715</b>	<b>17,333,343</b>	<b>17,102,842</b>	<b>17,982,498</b>	<b>18,234,765</b>	<b>19,537,664</b>	<b>20,068,186</b>	<b>22,028,650</b>	<b>24,576,153</b>	<b>27,744,929</b>	<b>31,700,013</b>	

Narrabri Shire Council  
 10 Year Financial Plan for the Years ending 30 June 2025  
 CASH FLOW STATEMENT - WATER FUND  
 Scenario: SRV (5.5,5%) + Savings (400k, 300k\*2)

	Actuals 2013/14	Current Year 2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
<b>Cash Flows from Operating Activities</b>												
Receipts:												
Rates & Annual Charges	-	1,581,032	1,674,868	1,725,114	1,776,867	1,830,173	1,885,079	1,941,631	1,999,880	2,059,876	2,121,673	2,185,323
User Charges & Fees	-	1,526,000	1,571,780	1,618,933	1,667,501	1,717,526	1,769,052	1,822,124	1,876,788	1,933,091	1,991,064	2,050,816
Interest & Investment Revenue Received	-	436,840	436,840	436,840	436,840	436,840	436,840	436,840	436,840	436,840	436,840	436,840
Grants & Contributions	-	31,511	35,450	35,450	35,450	35,450	35,450	35,450	35,450	35,450	35,450	35,450
Bonds & Deposits Received	-	4,000	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	-	(406,644)	(402,540)	(414,616)	(427,055)	(439,866)	(453,062)	(466,654)	(480,654)	(495,073)	(509,926)	(525,223)
Materials & Contracts	-	(1,372,242)	(1,775,477)	(1,819,535)	(1,855,551)	(1,892,647)	(1,930,857)	(1,970,212)	(2,010,749)	(2,052,501)	(2,095,506)	(2,139,801)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(514,550)	(447,558)	(460,985)	(474,815)	(489,059)	(503,731)	(518,843)	(534,408)	(550,440)	(566,954)	(583,962)
<b>Net Cash provided (or used in) Operating Activities</b>	-	1,285,947	1,093,362	1,121,201	1,159,239	1,198,417	1,238,771	1,280,335	1,323,147	1,367,242	1,412,661	1,459,442
<b>Cash Flows from Investing Activities</b>												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	1,028,337	3,176,388	2,150,799	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(4,202,284)	(4,209,750)	(3,272,000)	(455,700)	(720,000)	(720,000)	(720,000)	(720,000)	(720,000)	(720,000)	(720,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-	(3,173,947)	(1,093,362)	(1,121,201)	(455,700)	(720,000)	(720,000)	(720,000)	(720,000)	(720,000)	(720,000)	(720,000)
<b>Cash Flows from Financing Activities</b>												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	(1,888,000)	0	(0)	703,539	478,417	518,771	560,335	603,147	647,242	692,661	739,442
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(1,888,000)	0	(0)	703,539	478,417	518,771	560,335	603,147	647,242	692,661	739,442
<b>plus: Cash, Cash Equivalents &amp; Investments - beginning of year</b>	-	1,888,000	-	0	-	-	-	-	-	-	-	-
<b>Cash &amp; Cash Equivalents - end of the year</b>	-	-	0	-	703,539	1,181,956	1,700,727	2,261,062	2,864,209	3,511,451	4,204,112	4,943,554
<b>Cash &amp; Cash Equivalents - end of the year</b>	1,888,000	8,971,663	5,855,275	3,704,476	703,539	1,181,956	1,700,727	2,261,062	2,864,209	3,511,451	4,204,112	4,943,554
<b>Investments - end of the year</b>	10,000,000	8,971,663	5,855,275	3,704,476	3,704,476	3,704,476	3,704,476	3,704,476	3,704,476	3,704,476	3,704,476	3,704,476
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	11,888,000	8,971,663	5,855,275	3,704,476	4,408,015	4,886,432	5,405,203	5,965,539	6,568,685	7,215,927	7,908,588	8,648,030
<b>Representing:</b>												
- External Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Internal Restrictions	11,888,000	8,971,663	5,855,275	3,704,476	4,408,015	4,886,432	5,405,203	5,965,539	6,568,685	7,215,927	7,908,588	8,648,030
- Unrestricted	-	8,971,663	5,855,275	3,704,476	4,408,015	4,886,432	5,405,203	5,965,539	6,568,685	7,215,927	7,908,588	8,648,030

Narrabri Shire Council  
 10 Year Financial Plan for the Years ending 30 June 2025  
 CASH FLOW STATEMENT - SEWER FUND  
 Scenario: SRV (5.5.5%) + Savings (400k, 350k, 300k\*2)

	Actuals 2013/14	Current Year 2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	2,467,827	2,555,170	2,631,767	2,710,720	2,792,041	2,875,803	2,962,077	3,050,939	3,142,467	3,226,741	3,333,844
User Charges & Fees	-	473,196	483,681	498,088	513,031	528,422	544,275	560,603	577,421	594,743	612,566	630,963
Interest & Investment Revenue Received	-	244,430	244,430	244,430	244,430	244,430	244,430	244,430	244,430	244,430	244,430	244,430
Grants & Contributions	-	34,700	34,700	34,700	34,700	34,700	34,700	34,700	34,700	34,700	34,700	34,700
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	50,000	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339	65,239	67,196
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(353,051)	(388,649)	(400,308)	(412,318)	(424,687)	(437,428)	(450,551)	(464,067)	(477,989)	(492,329)	(507,099)
Materials & Contracts	-	(1,239,350)	(1,285,031)	(1,304,831)	(1,327,206)	(1,350,253)	(1,373,990)	(1,398,440)	(1,423,623)	(1,449,562)	(1,476,279)	(1,503,797)
Borrowing Costs	-	(42,711)	(27,223)	(18,769)	(9,563)	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	(126,000)	(79,762)	(82,154)	(84,619)	(87,158)	(89,772)	(92,465)	(95,239)	(98,097)	(101,040)	(104,071)
<b>Net Cash provided (or used in) Operating Activities</b>	-	1,509,041	1,588,717	1,655,967	1,723,811	1,793,771	1,855,981	1,920,056	1,986,054	2,054,032	2,124,049	2,196,166
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	-	268,610	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(2,589,846)	(1,908,680)	(865,000)	(795,000)	(795,000)	(795,000)	(795,000)	(795,000)	(795,000)	(795,000)	(795,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-	(2,589,846)	(1,640,070)	(865,000)	(795,000)	(795,000)	(795,000)	(795,000)	(795,000)	(795,000)	(795,000)	(795,000)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	(115,482)	(123,380)	(131,959)	(143,199)	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	(115,482)	(123,380)	(131,959)	(143,199)	-	-	-	-	-	-	-
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(1,196,267)	(174,733)	659,008	785,612	998,771	1,060,981	1,125,056	1,191,054	1,259,032	1,329,049	1,401,166
<b>plus: Cash, Cash Equivalents &amp; Investments - beginning of year</b>	-	1,371,000	174,733	-	-	-	-	-	-	-	-	-
<b>Cash &amp; Cash Equivalents - end of the year</b>	-	174,733	-	659,008	785,612	998,771	1,060,981	1,125,056	1,191,054	1,259,032	1,329,049	1,401,166
<b>Cash &amp; Cash Equivalents &amp; Investments - end of the year</b>	1,371,000	174,733	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Investments - end of the year	5,000,000	5,000,000	4,731,390	4,731,390	4,731,390	4,731,390	4,731,390	4,731,390	4,731,390	4,731,390	4,731,390	4,731,390
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>6,371,000</b>	<b>5,174,733</b>	<b>4,731,390</b>	<b>5,390,397</b>	<b>6,176,009</b>	<b>7,174,781</b>	<b>8,235,761</b>	<b>9,360,817</b>	<b>10,551,871</b>	<b>11,810,903</b>	<b>13,139,951</b>	<b>14,541,117</b>
<b>Representing:</b>												
- External Restrictions	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
- Internal Restrictions	6,271,000	5,074,733	4,631,390	5,290,397	6,076,009	7,074,781	8,135,761	9,260,817	10,451,871	11,710,903	13,039,951	14,441,117
- Unrestricted	6,371,000	5,174,733	4,731,390	5,390,397	6,176,009	7,174,781	8,235,761	9,360,817	10,551,871	11,810,903	13,139,951	14,541,117