

## **Our Operational Plan**

Appendix C - Operational Budget 2018/2019

Narrabri Shire Council

2018 - 2019



Narrabri Shire Council				
INCOME STATEMENTS - 2018/2019	CONSOLIDATED	GENERAL FUND	WATER FUND	SEWER FUND
	\$	\$	\$	\$
Income from Continuing Operations				
Revenue:				
Rates & Annual Charges	20,343,826	15,536,814	1,925,043	2,881,969
User Charges & Fees	11,226,006	8,518,114	2,155,852	552,040
Interest & Investment Revenue	1,481,800	809,000	415,300	257,500
Other Revenues	2,317,007	2,262,358	-	54,649
Grants & Contributions provided for Operating Purposes	9,840,367	9,781,502	31,465	27,400
Grants & Contributions provided for Capital Purposes	16,990,019	6,995,019	4,100,000	5,895,000
Other Income:				
Net gains from the disposal of assets	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-
Total Income from Continuing Operations	62,199,025	43,902,807	8,627,660	9,668,558
Expenses from Continuing Operations				
Employee Benefits & On-Costs	16,582,661	15,470,144	638,961	473,556
Borrowing Costs	282,220	282,220	-	-
Materials & Contracts	12,768,223	10,028,354	1,466,859	1,273,010
Depreciation & Amortisation	9,949,708	7,705,486	861,066	1,383,156
Other Expenses	3,960,717	3,421,495	311,548	227,674
Net Losses from the Disposal of Assets	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	43,543,529	36,907,699	3,278,434	3,357,396
Operating Result from Continuing Operations	18,655,496	6,995,108	5,349,226	6,311,162
Net Operating Result for the Year	18,655,496	6,995,108	5,349,226	6,311,162
Net Operating Result before Grants and Contributions provided for Capital Purposes	1,665,477	89	1,249,226	416,162

Narrabri Shire Council				
BALANCE SHEETS - 2018/2019	CONSOLIDATED	GENERAL FUND	WATER FUND	SEWER FUND
	\$	\$	\$	\$
ASSETS				
Current Assets				
Cash & Cash Equivalents	5,238,196	2,000,000	2,238,196	1,000,000
Investments	29,968,807	14,897,168	8,510,367	6,561,272
Receivables	6,798,870	6,216,713	428,181	153,976
Inventories	3,934,499	3,934,499	-	-
Other	122,506	122,506	-	-
Total Current Assets	46,062,878	27,170,886	11,176,744	7,715,248
Non-Current Assets				
Investments	-	-	-	-
Receivables	486,600	264,115	148,471	74,014
Infrastructure, Property, Plant & Equipment	492,122,192	375,671,774	49,134,483	67,315,935
Investments Accounted for using the equity method	181,000	181,000	-	
Total Non-Current Assets	492,789,792	376,116,889	49,282,954	67,389,949
TOTAL ASSETS	538,852,670	403,287,775	60,459,698	75,105,197
LIABILITIES				
Current Liabilities				
Payables	5,099,546	4,523,032	315,340	261,174
Income Received in Advance	610,177	610,177	2.2,2.2	,,
Borrowings	762,819	762,819	_	
Provisions	3,536,301	3,536,301	-	
Total Current Liabilities	10,008,843	9,432,329	315,340	261,174
Non-Current Liabilities				
Payables	-	_	_	-
Borrowings	5,149,804	5,149,804	_	-
Provisions	174,699	174,699	-	
Total Non-Current Liabilities	5,324,503	5,324,503	_	
TOTAL LIABILITIES	15,333,346	14,756,832	315,340	261,174
Net Assets	523,519,324	388,530,943	60,144,358	74,844,023
EQUITY				
Retained Earnings	241,426,324	191,670,943	30,371,358	19,384,023
Revaluation Reserves	282,093,000	196,860,000	29,773,000	55,460,000
Total Equity	523,519,324	388,530,943	29,773,000 <b>60,144,358</b>	
rotal Equity	523,519,324	300,330,943	00,144,338	74,844,023

Narrabri Shire Council				
CASH FLOW STATEMENTS - 2018/2019	CONSOLIDATED	GENERAL FUND	WATER FUND	SEWER FUND
	\$	\$	\$	\$
Cash Flows from Operating Activities				
Receipts:	00 005 400	45 547 707	1 010 017	0.075.070
Rates & Annual Charges	20,305,190	15,517,767	1,912,047	2,875,376
User Charges & Fees	11,511,556	8,803,941	2,155,584	552,031
Interest & Investment Revenue Received Grants & Contributions	1,608,043 26,572,931	935,242 16,595,455	415,300 4,055,076	257,501
Bonds & Deposits Received	20,572,951	10,595,455	4,055,076	5,922,400
Other	2,456,974	2,402,376		54,598
Payments:	2,430,374	2,402,570		54,590
Employee Benefits & On-Costs	(16,555,968)	(15,443,451)	(638,961)	(473,556)
Materials & Contracts	(12,562,026)	(9,843,775)	(1,463,314)	(1,254,937)
Borrowing Costs	(284,382)	(284,382)	(1,100,011)	(1,201,007)
Bonds & Deposits Refunded	(== :,===)	(== :,===)	_	_
Other	(3,960,717)	(3,421,495)	(311,548)	(227,674)
Net Cash provided (or used in) Operating Activities	29,091,601	15,261,678	6,124,184	7,705,739
Cash Flows from Investing Activities				
Receipts:				
Sale of Investment Securities	8,224,348	6,785,620	-	1,438,728
Sale of Real Estate Assets	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment Payments:	812,778	812,778	-	-
Purchase of Investment Securities	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(36,563,459)	(22,023,727)	(5,385,988)	(9,153,744)
Purchase of Real Estate Assets		-	-	=
Net Cash provided (or used in) Investing Activities	(27,526,333)	(14,425,329)	(5,385,988)	(7,715,016)
Cash Flows from Financing Activities				
Receipts:				
Proceeds from Borrowings & Advances  Payments:			-	-
Repayment of Borrowings & Advances	(836,348)	836,348	-	-
Repayment of Finance Lease Liabilities	(000,0.0)	-	-	-
Net Cash Flow provided (used in) Financing Activities	(836,348)	836,348	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	728,920	-	738,196	(9,276)
plus: Cash, Cash Equivalents & Investments - beginning of year	4,509,276	2,000,000	1,500,000	1,009,276
Cash & Cash Equivalents - end of the year	5,238,196	2,000,000	2,238,196	1,000,000
Cash & Cash Equivalents - end of the year	3,236,190	2,000,000	2,230,190	1,000,000
Cash & Cash Equivalents - end of the year	5,238,196	2,000,000	2,238,196	1,000,000
Investments - end of the year	29,968,807	14,897,169	8,510,367	6,561,271
Cash, Cash Equivalents & Investments - end of the year	35,207,003	16,897,169	10,748,563	7,561,271
Representing:				
- External Restrictions	26,786,191	8,476,357	651,857	_
- Internal Restrictions	7,709,149	7,709,149	-	267,000
- Unrestricted	711,663	711,663	10,096,706	7,294,271
	35,207,003	16,897,169	10,748,563	7,561,271
	30,201,000	. 5,007 , 100	. 5,1 10,000	.,001,271

Narrabri S	hire C	ouncil
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SUMMARY OF ALL SERVICES	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
BUDGET SUMMARY	Operating	Operating	Surplus (Deficit)	Capital	Capital	Transfer from	Transfer to	Net Result	Add back	Net Cash
Service	Income	Expenditure	from Operations	Income	Expenditure	Reserve	Reserve	incl Dep'n	Depreciation	Result
Strategic Management & Governance	-	1,066,340	(1,066,340)	-	-	-	30,000	(1,096,340)	-	(1,096,340)
Workforce Management	105,000	1,186,727	(1,081,727)	-	-	55,000	60,000	(1,086,727)	-	(1,086,727)
Airport	227,100	663,086	(435,986)	-	325,777	250,000	147,440	(659,204)	290,918	(368,286)
Caravan Parks	91,780	68,121	23,659	-	1,715,775	1,700,000	14,038	(6,154)	22,452	16,298
Corporate Support	84,500	404,018	(319,518)	-	-	-	70,017	(389,535)	80,982	(308,554)
Crossing Theatre	1,220,500	1,746,677	(526,177)	-	175,000	175,000	132,142	(658,319)	185,045	(473,274)
Depots	1,000	249,809	(248,809)	-	567,676	481,500	65,441	(400,427)	97,418	(303,009)
Financial Services	500	915,587	(915,087)	-	-	-	-	(915,087)	-	(915,087)
Information Services	-	1,061,417	(1,061,417)	-	1,125,000	1,125,000	65,772	(1,127,189)	65,772	(1,061,417)
Libraries	65,370	668,054	(602,684)	47,965	94,793	20,000	24,589	(654,101)	24,589	(629,511)
Property Services	183,339	747,728	(564,389)	-	271,108	50,000	49,109	(834,606)	97,839	(736,767)
General Purpose Revenues	20,412,452	-	20,412,452	-	-	-	-	20,412,452	-	20,412,452
Cemeteries	219,240	322,448	(103,208)	-	50,000	50,000	18,488	(121,696)	18,488	(103,208)
Development Services	1,886,114	1,147,519	738,595	60,000	-	-	1,510,000	(711,405)	-	(711,405)
Economic Development	2,230	643,148	(640,918)	-	282,326	262,326	64	(660,982)	-	(660,982)
Environmental, Health & Compliance	243,586	739,030	(495,444)	-	-	-	2,123	(497,568)	2,318	(495,250)
Parks & Open Spaces	100,000	2,476,086	(2,376,086)	100,750	1,004,000	903,250	311,730	(2,687,816)	343,582	(2,344,234)
Saleyards	225,010	293,570	(68,560)	-	131,261	90,000	25,227	(135,048)	78,818	(56,230)
Solid Waste Services	3,474,646	3,433,735	40,911	-	515,000	595,000	476,509	(355,598)	105,509	(250,089)
Swimming Pools	470,162	1,586,616	(1,116,455)	-	336,097	305,847	195,678	(1,342,383)	237,790	(1,104,593)
Tourism	184,500	686,626	(502,126)	-	6,000	-	18,531	(526,658)	19,826	(506,832)
Design & Investigation Services	1,000	594,590	(593,590)	-	-	-	-	(593,590)	-	(593,590)
Emergency Management	202,290	846,838	(644,548)	-	-	-	-	(644,548)	16,164	(628,384)
Fleet Management	282,574	(0)	282,574	812,778	1,970,458	1,157,680	949,203	(666,628)	949,203	282,575
Infrastructure Delivery Support	2,730	301,293	(298,563)	-	-	-	-	(298,563)	6,792	(291,771)
Transport	7,222,166	15,058,636	(7,836,470)	6,786,304	14,289,804	7,383,500	3,036,490	(10,992,960)	5,061,982	(5,930,978)
Water Services	4,527,660	3,278,434	1,249,226	4,100,000	5,385,988	-	-	(36,762)	861,066	824,305
Sewerage Services	3,773,557	3,357,396	416,161	5,895,000	9,153,744	-	54,000	(2,896,583)	1,383,155	(1,513,427)
Consolidated Total	45,209,005	43,543,529	1,665,476	17,802,797	37,399,807	14,604,103	7,256,593	(10,584,024)	9,949,708	(634,315)

Narrabri Shire Council											
SUMMARY OF ALL SERVICES		Ś	Ś	Ś	Ś	Ś	Ś	\$	Ś	Ś	Ś
BUDGET SUMMARY		Operating	Operating	•	Capital	Capital	Transfer from	Transfer to	Net Result	Add back	Net Cash
Service	Level 3 Description	Income		from Operations	Income	Expenditure	Reserve	Reserve	incl Dep'n	Depreciation	Result
Strategic Management & Governance	GOVERNANCE	-	531,247	(531,247)	-	-	-	30,000	(561,247)	-	(561,247)
Strategic Management & Governance	EXECUTIVE MANAGEMENT	_	533,057	(533,057)	_	-	_	-	(533,057)	-	(533,057)
Strategic Management & Governance	CORPORATE STRATEGY	_	2,036	(2,036)	_	-	_	_	(2,036)	_	(2,036)
Strategic Management & Governance		-	1,066,340	(1,066,340)	-	-	-	30,000	(1,096,340)	-	(1,096,340)
Workforce Management	TRAINING	15,000	200,000	(185,000)	-	-	-	-	(185,000)	-	(185,000)
Workforce Management	WORK HEALTH & SAFETY	90,000	120,100	(30,100)	-	-	55,000	60,000	(35,100)	-	(35,100)
Workforce Management	STAFF RECRUITMENT	-	84,500	(84,500)	-	-	-	-	(84,500)	-	(84,500)
Workforce Management	HR SERVICES ADMIN	-	782,127	(782,127)	-	-	-	-	(782,127)	-	(782,127)
Workforce Management		105,000	1,186,727	(1,081,727)	-	-	55,000	60,000	(1,086,727)	-	(1,086,727)
Airport	AERODROME OPERATIONS	227,100	663,086	(435,986)	-	325,777	250,000	147,440	(659,204)	290,918	(368,286)
Airport		227,100	663,086	(435,986)	-	325,777	250,000	147,440	(659,204)	290,918	(368,286)
Caravan Parks	CARAVAN PARKS	91,780	68,121	23,659	-	1,715,775	1,700,000	14,038	(6,154)	22,452	16,298
Caravan Parks		91,780	68,121	23,659	-	1,715,775	1,700,000	14,038	(6,154)	22,452	16,298
Corporate Support	CORPORATE SUPPORT	84,500	404,018	(319,518)	-	-	-	70,017	(389,535)	80,982	(308,554)
Corporate Support	COUNCIL ELE	-	-	-	-	-	-	-	-	-	-
Corporate Support	COUNCIL OTHER EMPLOYEE	-	-	-	-	-	-	-	-	-	-
Corporate Support		84,500	404,018	(319,518)	-	-	-	70,017	(389,535)	80,982	(308,554)
Crossing Theatre	CROSSING THEATRE	1,220,500	1,746,677	(526,177)	-	175,000	175,000	132,142	(658,319)	185,045	(473,274)
Crossing Theatre		1,220,500	1,746,677	(526,177)	-	175,000	175,000	132,142	(658,319)	185,045	(473,274)
Depots	NARRABRI DEPOT	1,000	187,598	(186,598)	-	317,676	231,500	65,280	(338,055)	82,350	(255,705)
Depots	OTHER DEPOTS	-	62,211	(62,211)	-	250,000	250,000	161	(62,372)	15,068	(47,304)
Depots		1,000	249,809	(248,809)	-	567,676	481,500	65,441	(400,427)	97,418	(303,009)
Financial Services	FINANCIAL SUPPORT	500	761,996	(761,496)	-	-	-	-	(761,496)	-	(761,496)
Financial Services	PROCUREMENT & STORES	-	153,591	(153,591)	-	-	-	-	(153,591)	-	(153,591)
Financial Services		500	915,587	(915,087)	-	-		-	(915,087)		(915,087)
Information Services	IT SYSTEMS	-	827,973	(827,973)	-	1,125,000	1,125,000	65,772	(893,745)	65,772	(827,973)
Information Services	RECORDS MANAGEMENT	-	233,444	(233,444)	-	-	4 425 000	-	(233,444)	-	(233,444)
Information Services		-	1,061,417	(1,061,417)	-	1,125,000	1,125,000	65,772	(1,127,189)	65,772	(1,061,417)
Libraries Libraries	LIBRARIES	65,370	668,054	(602,684)	47,965	94,793	20,000	24,589	(654,101)	24,589	(629,511)
	P & A SUPPORT	65,370	668,054	(602,684)	47,965	<b>94,793</b> 185,000	20,000	24,589	(654,101)	24,589	(629,511)
Property Services Property Services	STAFF HOUSING - COUNCIL LEASED	1,000 58,240	409,610 59,341	(408,610) (1,101)	-	25,155	35,000 15,000	22,155	(558,610) (33,411)	25,746	(558,610) (7,665)
Property Services Property Services	STAFF HOUSING - COUNCIL LEASED	75,462	75,462	(1,101)	-	23,133	13,000	22,133	(33,411)	23,740	(7,003)
Property Services Property Services	OTHER COMMUNITY AMENITIES	75,462	37,246	(37,246)	-	-	-	0	(37,247)	31,240	(6,007)
Property Services Property Services	MUSEUMS		3,594	(3,594)				-	(3,594)	31,240	(3,594)
Property Services	OTHER PUBLIC HALLS	227	61,875	(61,648)	_	60,953		11,416	(134,017)	15,564	(118,453)
Property Services	COMMERCIAL ACTIVITIES	48,410	100,601	(52,191)	_	-	_	15,537	(67,728)	25,289	(42,439)
Property Services	COMMERCIAE ACTIVITIES	183,339	747,728	(564,389)	_	271,108	50,000	49,109	(834,606)	97,839	(736,767)
General Purpose Revenues	RATES & CHARGES	12,927,328	,	12,927,328	_		-		12,927,328	-	12,927,328
General Purpose Revenues	INTEREST & INVESTMENT REVENUE	497,000	-	497,000	_	_	_	_	497,000	-	497,000
General Purpose Revenues	GENERAL PURPOSE UNTIED	6,988,124	-	6,988,124	_	-	_	_	6,988,124	-	6,988,124
General Purpose Revenues		20,412,452	-	20,412,452	_	-	_	_	20,412,452	-	20,412,452
Cemeteries	CEMETERY OPERATIONS	219,240	322,448	(103,208)	_	50,000	50,000	18,488	(121,696)	18,488	(103,208)
Cemeteries		219,240	322,448	(103,208)	-	50,000	50,000	18,488	(121,696)	18,488	(103,208)
Development Services	DEVELOPMENT SUPPORT	-	396,102	(396,102)	-	, <u> </u>		, -	(396,102)	· -	(396,102)
Development Services	TOWN PLANNING	1,775,510	366,056	1,409,454	60,000	-	_	1,510,000	(40,546)	_	(40,546)
Development Services	BUILDING CONTROL	110,604	385,361	(274,757)	-,	-	-	-	(274,757)	-	(274,757)
Development Services		1,886,114	1,147,519	738,595	60,000	-	-	1,510,000	(711,405)	-	(711,405)
Economic Development	YOUTH SERVICES	1,230	2,545	(1,315)	-	-	-	-	(1,315)	-	(1,315)
Economic Development	AGED SERVICES	-	4,000	(4,000)	-	-	-	-	(4,000)	-	(4,000)
Economic Development	OTHER COMMUNITY (SOCIAL	1,000	20,000	(19,000)	-	-	-	-	(19,000)	-	(19,000)
Economic Development	ECONOMIC DEVELOPMENT	-	540,511	(540,511)	-	20,000	-	-	(560,511)	-	(560,511)
Economic Development	REAL ESTATE DEVELOPMENT	-	76,093	(76,093)	-	262,326	262,326	64	(76,157)	-	(76,157)
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Narrabri Shire Council											
SUMMARY OF ALL SERVICES		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
BUDGET SUMMARY		Operating	Operating	Surplus (Deficit)	Capital	Capital	Transfer from	Transfer to	Net Result	Add back	Net Cash
Service	Level 3 Description	Income	Expenditure	from Operations	Income	Expenditure	Reserve	Reserve	incl Dep'n	Depreciation	Result
Economic Development		2,230	643,148	(640,918)	-	282,326	262,326	64	(660,982)	-	(660,982)
Environmental, Health & Compliance	ANIMAL CONTROL	30,650	177,203	(146,553)	_	-	-	2,123	(148,676)	2,318	(146,358)
Environmental, Health & Compliance	ENFORCEMENT CONTROL	15,076	190,176	(175,100)	-	-	-	· -	(175,100)	-	(175,100)
Environmental, Health & Compliance	HEALTH ADMINISTRATON	87,860	116,955	(29,095)	_	-	-	_	(29,095)	_	(29,095)
Environmental, Health & Compliance	NOXIOUS PLANTS CONTROL	110,000	254,697	(144,697)	_	-	_	_	(144,697)	_	(144,697)
Environmental, Health & Compliance		243,586	739,030	(495,444)	_	-	_	2,123	(497,568)	2,318	(495,250)
Parks & Open Spaces	COMMUNITY FACILITIES SUPPORT	-	228,503	(228,503)	_	-	-	-	(228,503)	-	(228,503)
Parks & Open Spaces	PUBLIC CONVENIENCES	_	6,612	(6,612)	_	-	_	_	(6,612)	6,612	-
Parks & Open Spaces	BOGGABRI PARKS	_	326,848	(326,848)	11,500	50,000	101,500	42,237	(306,086)	35,411	(270,675)
Parks & Open Spaces	NARRABRI PARKS	100,000	1,374,514	(1,274,514)	9,250	230,000	217,750	232,556	(1,510,070)	230,988	(1,279,082)
Parks & Open Spaces	WEE WAA PARKS	,	435,008	(435,008)	80,000	409,000	329,000	26,783	(461,791)	49,304	(412,487)
Parks & Open Spaces	VILLAGES & OTHER PARKS	-	104,600	(104,600)	-	315,000	255,000	10,154	(174,755)	21,267	(153,488)
Parks & Open Spaces	7122 1023 & 0111211 7 11110	100,000	2,476,086	(2,376,086)	100,750	1,004,000	903,250	311,730	(2,687,816)	343,582	(2,344,234)
Saleyards	SALEYARDS	225,010	293,570	(68,560)	-	131,261	90,000	25,227	(135,048)	78,818	(56,230)
Saleyards	3/12/1/11/03	225,010	293,570	(68,560)	_	131,261	90,000	25,227	(135,048)	78,818	(56,230)
Solid Waste Services	DOMESTIC WASTE SERVICES	1,376,000	1,038,300	337,700		131,201	50,000	371,000	(33,300)	70,010	(33,300)
Solid Waste Services	OTHER WASTE SERVICES	2,098,645	2,395,435	(296,789)		515,000	595,000	105,509	(322,298)	105,509	(216,789)
Solid Waste Services	OTHER WASTE SERVICES	3,474,646	3,433,735	40,911	_	<b>515,000</b>	<b>595,000</b>	476,509	(355,598)	<b>105,509</b>	(250,089)
Swimming Pools	BOGGABRI POOL	35,700	168,941	(133,241)	_	17,000	17,000	31,720	(164,961)	31,762	(133,200)
Swimming Pools	NARRABRI POOL	371,226	1,151,814	(780,588)	-	302,097	271,847	124,055	(934,893)	155,069	(779,824)
Swimming Pools	WEE WAA POOL	48,301	220,909	(172,609)	-	17,000	17,000	35,753	(208,362)	44,691	(163,671)
	OTHER POOLS				-	17,000	17,000				
Swimming Pools	OTHER POOLS	14,935	44,952	(30,017)	-	-	205.047	4,150	(34,167)	6,268	(27,899)
Swimming Pools	TOURISM	470,162	1,586,616	(1,116,455)	-	336,097	305,847	195,678	(1,342,383)	237,790	(1,104,593)
Tourism	TOURISM	184,500	686,626	(502,126)	-	6,000	-	18,531	(526,658)	19,826	(506,832)
Tourism	D = 0.0 to 0.5 D) # 0.5 D	184,500	686,626	(502,126)	-	6,000	-	18,531	(526,658)	19,826	(506,832)
Design & Investigation Services	DESIGN SERVICES	1,000	594,590	(593,590)	-	-	-	-	(593,590)	-	(593,590)
Design & Investigation Services	BUB 41 FIRE SERVICES	1,000	594,590	(593,590)	-	-	-	-	(593,590)	-	(593,590)
Emergency Management	RURAL FIRE SERVICES	202,290	705,994	(503,704)	-	-	-	-	(503,704)	-	(503,704)
Emergency Management	OTHER FIRE SERVICES	-	83,500	(83,500)	-	-	-	-	(83,500)		(83,500)
Emergency Management	SES	-	57,344	(57,344)	-	-	-	-	(57,344)	16,164	(41,180)
Emergency Management		202,290	846,838	(644,548)					(644,548)	16,164	(628,384)
Fleet Management	PLANT OPERATIONS	282,574	(0)	282,574	812,778	1,970,458	1,157,680	949,203	(666,628)	949,203	282,575
Fleet Management		282,574	(0)	282,574	812,778	1,970,458	1,157,680	949,203	(666,628)	949,203	282,575
Infrastructure Delivery Support	ENGINEERING SUPPORT	2,730	301,293	(298,563)	-	-	-	-	(298,563)	6,792	(291,771)
Infrastructure Delivery Support		2,730	301,293	(298,563)	-	-	-	-	(298,563)	6,792	(291,771)
Transport	DRAINAGE/STORMWATER	-	122,188	(122,188)	-	60,000	60,000	85,531	(207,719)	122,188	(85,531)
Transport	STORMWATER MANAGEMENT	17,494	27,226	(9,731)	-	-	-	1,917	(11,649)	6,293	(5,356)
Transport	STREET LIGHTING	55,000	244,320	(189,320)	-	-	-	-	(189,320)	-	(189,320)
Transport	QUARRIES	-	0	(0)	-	-	-	-	(0)	-	(0)
Transport	ROADS ADMINISTRATION	-	154,400	(154,400)	-	-	-	-	(154,400)	-	(154,400)
Transport	STATE HIGHWAY 17	100,000	100,000	-	-	-	-	-	-	-	-
Transport	SH 29 (MR 72)	1,700,000	1,400,000	300,000	-	-	-	-	300,000	-	300,000
Transport	SH 29 (MR 127)	1,290,000	1,050,000	240,000	-	-	-	-	240,000	-	240,000
Transport	SH 29 (MR 343)	1,860,000	1,500,000	360,000	-	-	-	-	360,000	-	360,000
Transport	STATE ROADS OTHER	-	20,000	(20,000)	-	-	-	-	(20,000)	-	(20,000)
Transport	REGIONAL ROADS GENERAL	1,566,000	-	1,566,000	-	-	800,000	800,000	1,566,000	-	1,566,000
Transport	REGIONAL ROADS WEST	-	380,000	(380,000)	-	800,000	-	-	(1,180,000)	-	(1,180,000)
Transport	REGIONAL ROADS EAST	-	386,000	(386,000)	-	-	-	-	(386,000)	-	(386,000)
Transport	LOCAL ROADS GENERAL	600,672	-	600,672	6,786,304	13,429,804	4,180,672	600,672	(2,462,828)	-	(2,462,828)
Transport	SHIRE RD/VILLAGE STS EAST	· -	1,510,000	(1,510,000)	-	-	1,542,828	-	32,828	-	32,828
Transport	SHIRE RD/VILLAGE STS WEST	_	1,806,000	(1,806,000)	-	_		_	(1,806,000)	_	(1,806,000)
Transport			712,000	(712,000)	_	_	_	_	(712,000)	_	(712,000)
	NAKKABKI SIKEE IS										
Transport	NARRABRI STREETS WEE WAA STREETS	-	384,000	(384,000)	-	_	-	-	(384,000)	_	(384,000)

Narrabri Shire Council											
SUMMARY OF ALL SERVICES		¢	¢	¢	¢	Ś	¢	Ś	¢	¢	¢
BUDGET SUMMARY		Operating	Operating	Surplus (Deficit)	Capital	Capital	Transfer from	Transfer to	Net Result	Add back	Net Cash
Service	Level 3 Description	Income	Expenditure	from Operations	Income	Expenditure	Reserve	Reserve	incl Dep'n	Depreciation	Result
Transport	BOGGABRI STREETS	-	299,000	(299,000)	-	-	-	-	(299,000)	-	(299,000)
Transport	LOCAL ROADS OTHER	-	4,926,575	(4,926,575)	_	_	800,000	1,542,828	(5,669,403)	4,926,575	(742,828)
Transport	BUS SHELTERS	-	6,927	(6,927)	_	_	-	5,541	(12,468)	6,927	(5,541)
Transport	PRIVATE WORKS	33,000	30,000	3,000	_	_	-	-	3,000	-	3,000
Transport		7,222,166	15,058,636	(7,836,470)	6,786,304	14,289,804	7,383,500	3,036,490	(10,992,960)	5,061,982	(5,930,978)
Water Services	BELLATA WATER OPERATIONS	95,710	108,077	(12,367)		448,000	, , <u>-</u>	-	(460,367)	28,054	(432,313)
Water Services	BOGGABRI WATER OPERATIONS	669,405	424,044	245,361	-	144,000	-	-	101,361	168,323	269,684
Water Services	GWABEGAR WATER OPERATIONS	55,087	69,485	(14,398)	-	27,000	-	-	(41,398)	25,255	(16,143)
Water Services	NARRABRI WATER OPERATIONS	2,610,476	1,913,034	697,442	4,100,000	4,300,000	-	-	497,442	435,700	933,141
Water Services	PILLIGA WATER OPERATIONS	102,442	104,275	(1,833)	-	-	-	-	(1,833)	33,762	31,929
Water Services	WEE WAA WATER OPERATIONS	925,989	598,808	327,181	-	164,000	-	-	163,181	140,003	303,184
Water Services	BAAN BAA WATER OPERATIONS	68,551	60,711	7,841	-	-	-	-	7,841	29,970	37,811
Water Services	SHIRE WIDE	-	-	-		302,988			(302,988)		(302,988)
Water Services		4,527,660	3,278,434	1,249,226	4,100,000	5,385,988	-	-	(36,762)	861,066	824,305
Sewerage Services	BOGGABRI SEWERAGE	426,294	459,942	(33,648)	4,595,000	4,695,000	-	-	(133,648)	148,571	14,923
Sewerage Services	NARRABRI SEWERAGE OPERATIONS	2,636,295	2,127,610	508,685	-	1,229,970	-	54,000	(775,285)	915,968	140,683
Sewerage Services	WEE WAA SEWERAGE OPERATIONS	710,968	769,843	(58,875)	1,300,000	3,060,000	-	-	(1,818,875)	318,616	(1,500,259)
Sewerage Services	SHIRE WIDE	-	-	-		168,774			(168,774)		(168,774)
Sewerage Services		3,773,557	3,357,396	416,161	5,895,000	9,153,744	-	54,000	(2,896,583)	1,383,155	(1,513,427)
Consolidated Total		45,209,005	43,543,529	1,665,476	17,802,797	37,399,807	14,604,103	7,256,593	(10,584,024)	9,949,708	(634,315)