



# APPENDIX

# C

## OPERATIONAL BUDGET 2020/2021



**NARRABRI SHIRE**  
DISCOVER THE POTENTIAL

Narrabri Shire Council INCOME STATEMENTS	2018/19	2019/20 Projected	2020/21 Draft Estimates			
	CONSOLIDATED	CONSOLIDATED	CONSOLIDATED	GENERAL FUND	WATER FUND	SEWER FUND
	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>						
<b>Revenue:</b>						
Rates & Annual Charges	20,303,000	21,193,000	20,805,253	16,026,729	1,657,435	3,121,089
User Charges & Fees	7,939,000	11,066,000	10,214,170	7,803,370	2,242,800	168,000
Interest & Investment Revenue	1,521,000	1,326,000	821,400	459,400	217,000	145,000
Other Revenues	2,477,000	2,317,000	1,926,659	1,863,659	13,000	50,000
Grants & Contributions provided for Operating Purposes	11,444,000	8,441,000	12,629,815	12,571,776	30,812	27,227
Grants & Contributions provided for Capital Purposes	10,242,000	14,951,000	11,557,837	4,434,397	-	7,123,440
<b>Other Income:</b>						
Net gains from the disposal of assets	-	-	-	-	-	-
Joint Ventures & Associated Entities	20,000	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>53,946,000</b>	<b>59,294,000</b>	<b>57,955,134</b>	<b>43,159,331</b>	<b>4,161,047</b>	<b>10,634,756</b>
<b>Expenses from Continuing Operations</b>						
Employee Benefits & On-Costs	15,791,000	17,404,000	19,140,838	16,706,327	1,471,980	962,531
Borrowing Costs	282,000	559,000	597,773	597,773	-	-
Materials & Contracts	12,940,000	14,203,000	13,000,872	10,944,983	698,872	1,357,017
Depreciation & Amortisation	9,602,000	10,506,000	10,519,166	8,473,404	875,500	1,170,262
Other Expenses	4,610,000	5,973,000	4,982,640	4,532,940	330,700	119,000
Net Losses from the Disposal of Assets	576,000	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>43,801,000</b>	<b>48,645,000</b>	<b>48,241,289</b>	<b>41,255,428</b>	<b>3,377,052</b>	<b>3,608,810</b>
<b>Operating Result from Continuing Operations</b>	<b>10,145,000</b>	<b>10,649,000</b>	<b>9,713,844</b>	<b>1,903,903</b>	<b>783,995</b>	<b>7,025,946</b>
<b>Net Operating Result for the Year</b>	<b>10,145,000</b>	<b>10,649,000</b>	<b>9,713,844</b>	<b>1,903,903</b>	<b>783,995</b>	<b>7,025,946</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(97,000)</b>	<b>(4,302,000)</b>	<b>(1,843,993)</b>	<b>(2,530,494)</b>	<b>783,995</b>	<b>(97,494)</b>

## Narrabri Shire Council by Department (Service)

Service			2020/21		Net Result incl. Dep'n	Add back Depreciation	Net Cash Result
	Operating Income	Operating Expenditure	Capital Income	Capital Expenditure			
Airport Services	106,000	719,907	300,000	674,599	(988,506)	300,700	(687,806)
Community & Customer Relations	-	1,095,726	-	-	(1,095,726)	-	(1,095,726)
Cemetery Services	211,000	484,145	-	100,000	(373,145)	23,520	(349,625)
Cultural Facilities	1,075,573	2,518,276	107,397	182,397	(1,517,703)	303,659	(1,214,044)
Design & Investigation Services	22,930	515,901	-	-	(492,971)	6,293	(486,678)
Economic Development	4,936	835,453	-	-	(830,517)	-	(830,517)
Emergency Support	405,337	884,220	-	-	(478,883)	3,929	(474,954)
Financial Services	57,293	1,106,728	-	-	(1,049,435)	-	(1,049,435)
Fleet Management	134,784	(14,039)	826,000	2,493,000	(1,518,177)	1,120,578	(397,599)
General Purpose Revenue	21,219,355	(118,019)	-	-	21,337,374	-	21,337,374
Corporate Planning & Workforce	99,870	1,106,451	-	-	(1,006,581)	-	(1,006,581)
Information Services	4,936	925,976	-	172,500	(1,093,540)	134,700	(958,840)
Parks & Open Spaces	187,589	3,155,430	182,000	1,437,519	(4,223,360)	307,138	(3,916,222)
Planning & Environment	1,614,822	2,326,181	80,000	60,000	(691,359)	4,000	(687,359)
Swimming Pools	283,000	1,857,193	-	657,221	(2,231,414)	214,087	(2,017,327)
Projects & Assets	4,936	531,196	-	-	(526,260)	-	(526,260)
Property Services	563,590	2,241,032	-	407,057	(2,084,499)	571,858	(1,512,641)
Roads & Ancillary Services	8,724,511	14,696,155	3,765,000	13,930,284	(16,136,928)	5,055,000	(11,081,928)
Strategic Management & Governance	43,500	1,012,226	-	-	(968,726)	-	(968,726)
Tourism & Community Development	172,600	1,179,055	-	230,000	(1,236,455)	19,956	(1,216,499)
Solid Waste Management Services	3,788,372	4,196,234	-	1,813,000	(2,220,862)	407,986	(1,812,876)
Water Services	4,161,047	3,377,052	-	835,000	(51,005)	875,500	824,495
Sewerage Services	3,511,316	3,608,810	7,123,440	11,785,700	(4,759,754)	1,170,262	(3,589,492)
<b>Totals</b>	<b>46,397,297</b>	<b>48,241,288</b>	<b>12,383,837</b>	<b>34,778,277</b>	<b>(24,238,431)</b>	<b>10,519,166</b>	<b>(13,719,265)</b>
Plus Capital Income (excl sale of assets)	11,557,837						
<b>Total Income / Expenditure</b>	<b>57,955,134</b>	<b>48,241,288</b>					
<b>Net Operating Result</b>		<b>9,713,846</b>					
<b>Net Operating Result (excl Cap Grants)</b>		<b>(1,843,991)</b>					