

Our Operational Plan

Narrabri Shire Council

2017 - 2018



Society



Environment



Economy



Civic Leadership



DISCLAIMER

Any information provided by Narrabri Shire Council in this document is provided in good faith. The inclusion of works or services in these documents is no guarantee that those works will be carried out by the indicative date or at all. This may be due to a number of factors including changing circumstances or priorities, adverse weather conditions or failure to obtain grant funding. Any person seeking to rely on any information contained in these documents relating to works or services is urged to contact the relevant Section of Council.

DOCUMENT CONTROL

Issue	Revision	Date	Description	Controlled	Resolution
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GENERAL MANAGER FOREWORD

As General Manager of Narrabri Shire Council, it gives me great pleasure in presenting the Operational Plan to the Narrabri Shire community for the 2017/2018 Financial Year.

The Operational Plan is an essential component of our Integrated Planning and Reporting Framework and describes the actions Council will take over the next year to deliver on the community vision outlined in the Community Strategic Plan.

Within Council's strategic planning we focus on four Strategic Directions;

- Safe, inclusive and connected community
- Environmentally sustainable and productive shire
- Progressive and diverse economy
- Collaborative and proactive leadership

These four Strategic Directions encompass a quadruple bottom line approach and provide a strong foundation for planning outcomes for Narrabri Shire.

Council develops its actions led by community direction and legislative requirements.

While delivering the actions laid out in this plan, we will continue to look for ways to be fiscally responsible, keep costs low whilst maintaining excellent service delivery.



General Manager

Stewart Todd

ACKNOWLEDGEMENT OF COUNTRY

“Narrabri Shire Council acknowledges and pays respect to the Kamilaroi people and their Elders, both past and present, as Traditional custodians of the land which Narrabri Shire Council operations are conducted.

The Narrabri Shire has a rich history of culture and Council is stepping toward endeavours to unite the Community in preserving the unique heritage and celebrating our community diversities.

Council recognises the valuable contribution to the Narrabri Shire made by Aboriginal and Torres Strait Islander peoples and looks forward to a future of mutual respect and harmony.”

Adopted by Narrabri Shire Council in July 2016.

INTEGRATED PLANNING & REPORTING

INTEGRATED PLANNING AND REPORTING FRAMEWORK

In 2009 the NSW Government introduced a new integrated planning and reporting framework for NSW Local Government. This was imbedded into the Local Government Act 1993. It includes the requirement to prepare a long-term Community Strategic Plan, along with a four-year Delivery Program, Operational Program and Resourcing Strategy.

The components of the framework, and how they fit together, are shown in the following figure.

Figure 1: Integrated Planning and Reporting Framework



COMMUNITY ENGAGEMENT STRATEGY

The Community Engagement Strategy outlines how Council will engage with the community to develop the Community Strategic Plan for Narrabri Shire.

COMMUNITY STRATEGIC PLAN

The Community Strategic Plan presents the community endorsed vision and strategic plan for Narrabri Shire. The Community Strategic Plan has a minimum 10-year timeframe and is the highest level document that Council prepares on behalf of the community.

DELIVERY PROGRAM

The strategies identified in the Community Strategic Plan flow down into the Delivery Program. The Delivery Program outlines how Council will deliver and resource these strategies over the following four-year period.

INTEGRATED PLANNING & REPORTING

RESOURCING STRATEGY

The Resourcing Strategy outlines the resources available in terms of people, finances and assets. The Resource Strategy includes the following three components:

- **Asset Management Strategy** sets the direction for Council to determine what level of service is required for the infrastructure and assets it has, or is to be developed, to meet the needs of the community.
- **Long-Term Financial Plan** outlines how Council will structure its available financial resources to achieve the strategic objectives over a 10-year timeframe.
- **Workforce Plan** assists Council to have the right number of people who are appropriately skilled to assist in achieving the strategic objectives within Council's budget constraints.

OPERATIONAL PLAN

The Operational Plan sets specific actions to be achieved within the next financial year. It is supported by an annual budget.

ANNUAL REPORT

The Annual Report reflects and reports on Council strategic objectives, operations and performance for the financial year.

END OF TERM REPORT

In the last year of Council's term of office, an end-of-term report is prepared as an additional section for the Annual Report, outlining progress in achieving the objectives of the Community Strategic Plan during its term in office.

DEVELOPING OUR OPERATIONAL PLAN

OUR OPERATIONAL PLAN

In line with the Local Government Act 1993, Council must prepare and adopt an Operational Plan each financial year, outlining the activities to be undertaken that year, as part of the Delivery Program.

The Operational Plan must include the Statement of Revenue Policy detailing the estimated income and expenditure, ordinary rates and special rates, proposed fees and charges, Council's proposed pricing methodology, and proposed borrowings.

Strategies identified in the Community Strategic Plan flow down into the Delivery Program, with the Delivery Program outlining how Council will deliver these strategies over the four-year period. Specific actions to be carried out over a twelve-month period and financial and resource allocation are fleshed out in the Operational Plan.

The association between the Community Strategic Plan, Delivery Program and Operational Plan is demonstrated in the following Figure.

Figure 2: Operational Plan Association



REPORTING & MEASURING PROGRESS

The General Manager reports quarterly to Council on the budget in the Operational Plan. Council must report on the Delivery Program every six months. This report will be based on progress with respect to the strategies detailed in the Delivery Program.

Measurable targets have been aligned with actions in this Operational Plan to allow Council to monitor its progress in achieving the plan.

YOUR COUNCIL

The community vision, values and guiding principles underpin the development, implementation and monitoring of the Narrabri Shire Council Operational Plan and provide guidance for future decision-making processes.

OUR SHARED VISION

“Narrabri Shire will be a strong and vibrant regional growth centre providing a quality living environment for the entire Shire community”.

COUNCIL’S VALUES

Narrabri Shire Council’s Values (ILCARE) are at the very core of what we do and help build and maintain our family friendly, cohesive and progressive culture.

Our values guide our behaviour, how we go about our work, how we engage with each other and our customers, the choices we make and how we spend our time. Our values should be reflected in our everyday actions and decisions and by all employees, regardless of their position and whether with us for a short time or long term career.

Our values are:

- **Integrity:** ensuring transparency and honesty in all our activities.
- **Leadership:** providing guidance and direction to our community and our people.
- **Customer focus:** delivering prompt, courteous and helpful service and being responsive to people's changing needs.
- **Accountability:** accepting our responsibility for the provision of quality services and information.
- **Respect:** treating everyone with courtesy, dignity and fairness.
- **Excellence:** being recognised for providing services, programs and information which consistently meet and exceed standards.

YOUR COUNCIL

OUR GUIDING PRINCIPLES

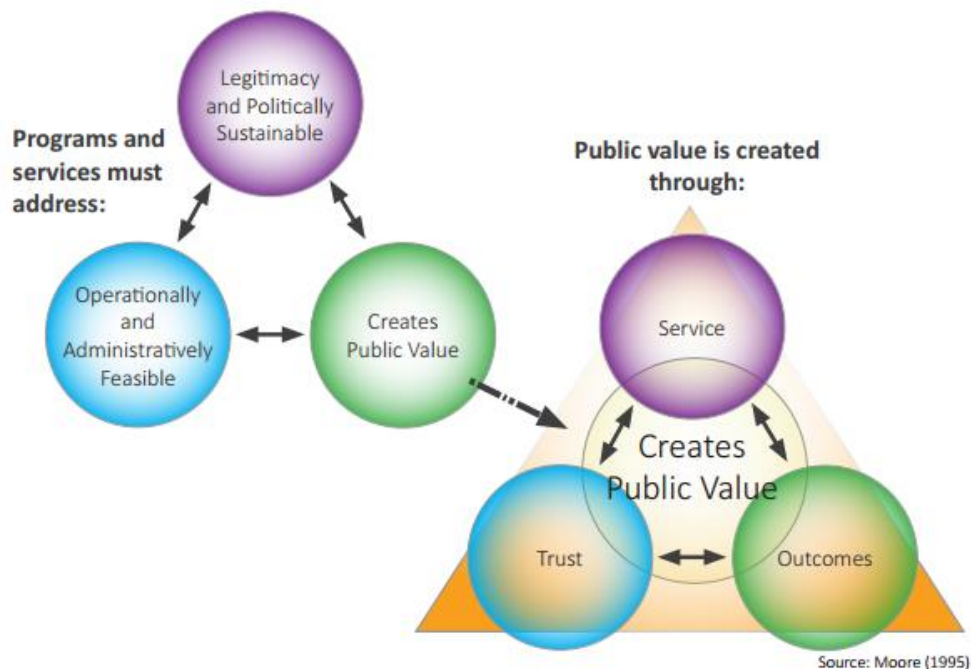
Social Justice: Social justice principles, derived from the NSW Government's Social Justice Strategy, promote:

- **Equity** in our decision making, prioritization and allocation of resources.
- **Fair access** to essential services, resources and opportunities to improve our quality of life.
- **Genuine participation and consultation** in the decisions affecting our lives.
- **Equal rights** for all people, irrespective of linguistic, cultural or religious backgrounds, to participate in community life.

Public Value Model: Moores Public Value Model describes the value that Council contributes, in program and service provision, to the community. Figure 3 captures the key elements of the Public Value Model and demonstrates how each element must work together to meet the interest of the broader community:

- **Sustainable** legitimately and politically.
- **Feasible** operationally and administratively.
- **Valuable** to the broader community.

Figure 3: Public Value Model



YOUR COUNCIL

COUNCIL'S ROLE

Council plays a major role in supporting the plan, integrating the plan with initiatives that are already underway, communicating plans for the future and working with others to make progress, including Federal and State Governments, community groups and residents.

Council's role is summarised into the following key responsibilities:

- **Provider** through the provision of essential community services and infrastructure delivery.
- **Advocate** by promoting and lobbying on behalf of the community to achieve desirable outcomes.
- **Facilitator** by assisting interaction and forming strategic alliances to promote sustainability.

KEY PARTNERS

Achieving our Community Strategic Plan requires the involvement of all community members, community groups, businesses and government agencies. Our key community partners include:

- Community groups
- Industry and business groups
- Arts and cultural groups
- Environmental agencies
- Social welfare groups
- Transport providers
- Healthcare providers
- Tourists and visitors
- Education and training providers
- Police and emergency providers
- Telecommunication providers
- Government agencies
- Non-government agencies
- Sporting and recreation groups
- Media networks

YOUR COUNCIL

OUR ELECTED COUNCILLORS

Our elected Councillors represent the Narrabri Shire on Council matters in accordance with the Local Government Act and associated legislation. Nine Councillors were elected in September 2016 and will hold office until September 2020.



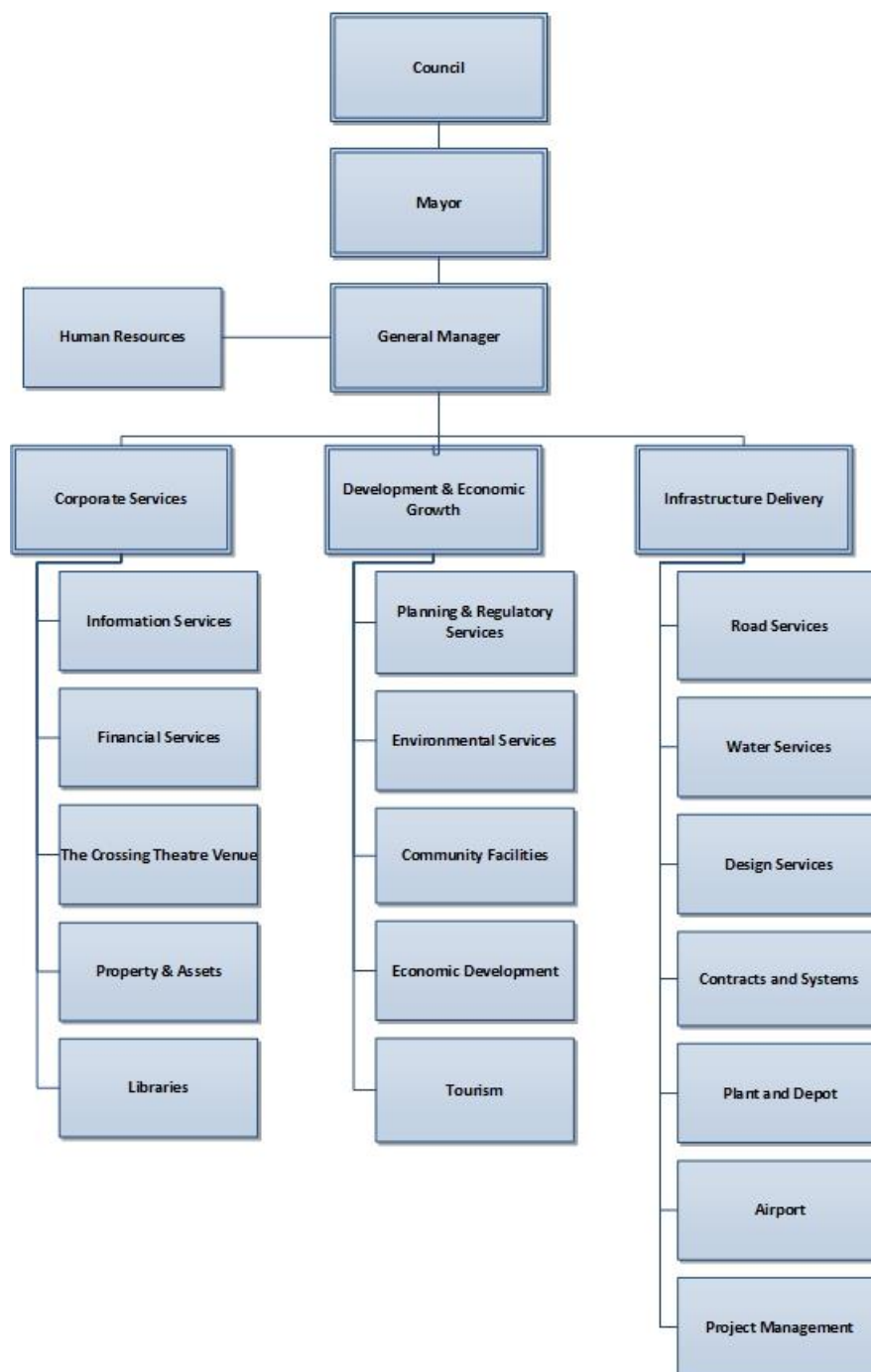
Back to Front Row, Left to Right: *Cr Ron Campey, Cr Ron Campbell, General Manager Stewart Todd, Cr Robert Kneale, Cr Lloyd Findlay, Cr Ann Loder, Cr Annie McMahon, Mayor Cathy Redding, Deputy Mayor Cameron Staines and Cr Maxine Booby.*

YOUR COUNCIL

OUR ORGANISATIONAL STRUCTURE

Narrabri Shire Council is consistently reviewing its workforce requirements to adequately resource and deliver essential community services and infrastructure across the Shire. Maintaining a balanced and professional workforce allows Council to improve its service and infrastructure provision and create opportunities for employees to develop their professional experience and expertise. Council will continue to review its organisational structure to ensure it aligns with service level requirements to meet community needs.

Figure 4: Narrabri Shire Council Organisational Structure



OUR STRATEGIC DIRECTIONS

OUR FUTURE DIRECTIONS

Our Community Strategic Plan is based on four key Strategic Directions. Together, they provide a strong foundation for planning the *social, environmental, economic and civic leadership* outcomes for our Shire with the purpose of achieving our shared vision and strategic directions.

These Strategic Directions align with our Community Vision. They also recognise that all our communities share similar aspirations, including a safe and inclusive place to live, a sustainable environment, opportunities for employment and tourism, as well as proactive leadership and essential service and infrastructure delivery.

Under each Strategic Direction are a number of Strategic Objectives, and for each Strategic Objective are a series of Strategies and Actions which demonstrate Narrabri Shire's focus for the next 10 years.

Our Vision: A strong and vibrant regional growth centre providing a quality living environment for the entire Shire community.

Our Strategic Direction



Theme 1: Our Society

Strategic Direction 1: Safe, Inclusive and Connected Community

A safe, supportive community where everyone feels welcomed, valued and connected.



Theme 2: Our Environment

Strategic Direction 2: Environmentally Sustainable and Productive Shire

Maintaining a healthy balance between our natural and built environments



Theme 3: Our Economy

Strategic Direction 3: Progressive and Diverse Economy

A strong, diverse economy that attracts, retains and inspires business, industry and tourism growth.



Theme 4: Our Civic Leadership

Strategic Direction 4: Collaborative and Proactive Leadership

Working proactively together to achieve our shared vision with strong, strategic direction.



THEME 1: OUR SOCIETY

STRATEGIC DIRECTION 1: SAFE, INCLUSIVE AND CONNECTED COMMUNITY

By 2027, we will provide a safe, supportive community where everyone feels welcomed, valued and connected.

COMMUNITY ENGAGEMENT

Through extensive community engagement, the Narrabri Shire community identified several social priority areas to be actioned over the 2017 - 2018 financial year.

COMMUNITY SERVICES

Current services provided within the Narrabri Shire community include:

- Community development
- Community health and safety
- Community arts, events and entertainment
- Community care services and transport
- Parks, open spaces and sporting facilities
- Children, youth and aged care services
- Disability access services
- Library services

COMMUNITY OUTCOMES

In partnership with the community, government and non-government agencies, the Operational Plan will work towards achieving the following social strategic outcomes:

- Increased community arts, events and entertainment
- Reduction in anti-social behaviour and public offences
- Improved community accessibility and inclusiveness
- Improved sport and recreational services and facilities
- Improved educational services and learning pathways
- Improved community health and support services

THEME 1: OUR SOCIETY

STRATEGIC DIRECTION 1: SAFE, INCLUSIVE AND CONNECTED COMMUNITY

Action	Target Date	Responsible Directorate	Responsible Manager
Objective 1.1 Community health, safety and support services will adequately meet changing community needs			
Strategy 1.1.1 Support and encourage health and wellbeing programs and services to improve residents lifestyles			
1.1.1.1 Develop educational and recreational programs in all branch Libraries at least on a quarterly basis.	30 June 2018	Corporate Services	Library Manager
1.1.1.2 Investigate the feasibility of outreach services across the Narrabri Shire, including home library services to housebound and aged care facility residents.	30 June 2018	Corporate Services	Library Manager
1.1.1.3 Review Wee Waa Lagoon Plan of Management to incorporate outcomes of Sport and Recreation Plan.	30 June 2018	Development and Economic Growth	Community Facilities Manager
1.1.1.5 Seek additional funding for and provide library educational .and recreational programs to meet changing community needs.	30 June 2018	Corporate Services	Library Manager
1.1.1.6 Integrate the recommendations of the Narrabri Shire Sport, Recreation and Open Space Plan into Council's Delivery Program.	30 June 2018	Development and Economic Growth	Community Facilities Manager
Strategy 1.1.2 Maximise community safety through the implementation of crime prevention and risk management actions			
1.1.2.1 Apply Crime Prevention Through Environmental Design (CPTED) principles to the design and maintenance of parks, open spaces and amenities to enhance public safety.	30 June 2018	Development and Economic Growth	Community Facilities Manager
1.1.2.3 Support and liaise with community groups and local residents regarding traffic and alcohol free-zoning requirements.	30 June 2018	Infrastructure Delivery	Design Services Manager
1.1.2.4 Consult with community and businesses to identify areas where CCTV and improved street lighting is required to target crime.	30 June 2018	Corporate Services	Information Services Manager
1.1.2.5 Improve street lighting in the Narrabri Core CBD.	30 June 2018	Infrastructure Delivery	Road Services Manager
1.1.2.7 Monitor, review and evaluate progress of Narrabri Shire Crime Prevention Strategy and report to community at quarterly crime prevention committee meetings.	30 June 2018	Development and Economic Growth	Economic Development Manager
1.1.2.8 Establish a Community Education - Home and Vehicle Security Project Group and identify NGO's, Community Organisations and Businesses willing to support.	30 June 2018	Development and Economic Growth	Economic Development Manager
1.1.2.9 NSW Police to promote eye watch program to Narrabri Shire community members to provide opportunity for community to participate in active crime prevention activities online.	30 June 2018	Development and Economic Growth	Economic Development Manager

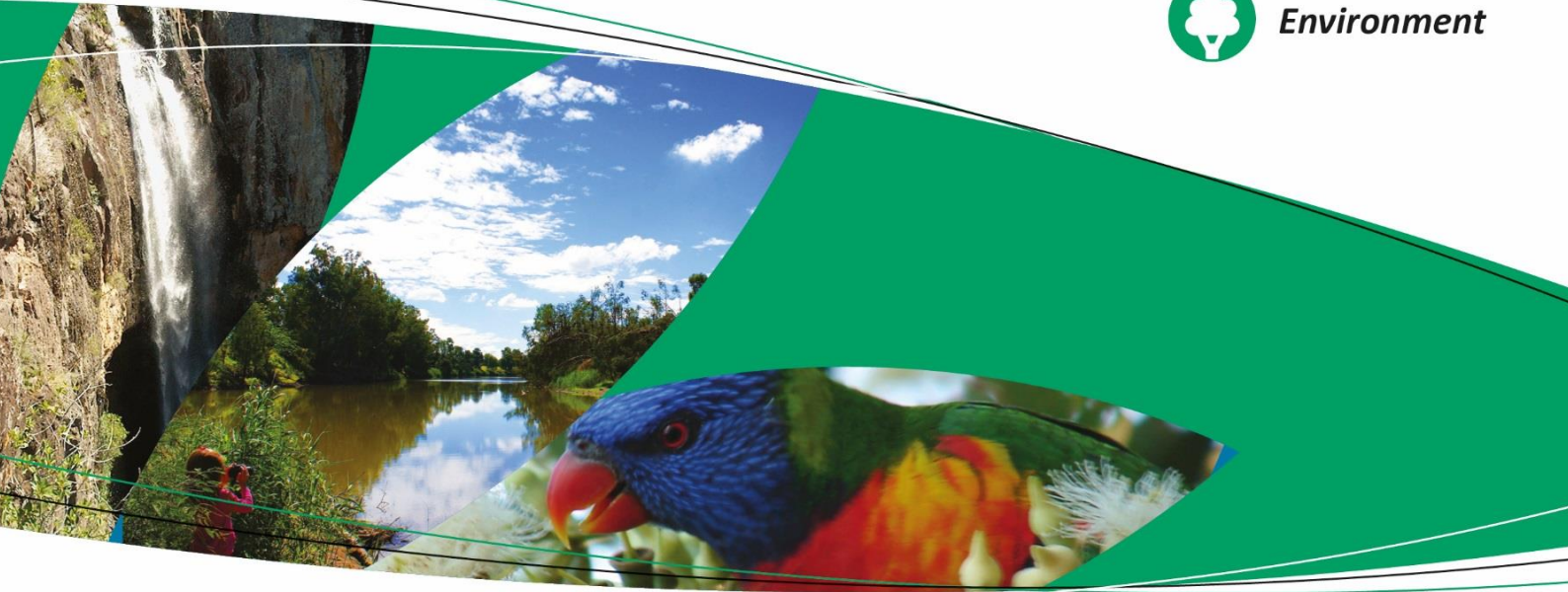
Action	Target Date	Responsible Directorate	Responsible Manager
1.1.2.10 Offer seminars to community groups including Service Clubs to educate residents on security measures to reduce risk of property and vehicle theft.	30 June 2018	Development and Economic Growth	Economic Development Manager
1.1.2.12 Investigate and source positive Drug Education Programs in collaboration with other services to inform residents about drug use and associated health issues.	30 June 2018	Development and Economic Growth	Economic Development Manager
1.1.2.13 Conduct annual condition inspections for all land and buildings to maintain public safety.	30 June 2018	Corporate Services	Property Services Manager
1.1.2.14 Identify existing black spot areas through community consultation within Narrabri Shire road network.	30 June 2018	Infrastructure Delivery	Design Services Manager
Strategy 1.1.3 Child and aged care supply meets community needs			
1.1.3.1 Investigate child care requirements within the Narrabri Shire to better understand industry and community needs.	30 June 2018	Development and Economic Growth	Economic Development Manager
1.1.3.2 Investigate the design, renovation costs and potential funding options of developing a child-care facility at the old Boggabri Bowling Club.	30 June 2018	Corporate Services	Property Services Manager
Strategy 1.1.4 Youth of the shire are engaged and supported through the provision of adequate programs and training services to facilitate the retention of our young people			
1.1.4.2 Prepare a Local Youth Employment Strategy and identify opportunities for addressing skills shortage areas through offering traineeships and cadetships to the local community.	30 June 2018	Development and Economic Growth	Economic Development Manager
1.1.4.4 Lobby to increase access to skills training within Narrabri Shire.	30 June 2018	Development and Economic Growth	Economic Development Manager
1.1.4.5 Adopt the business plan for the North West Training "Shop Front" in Narrabri Shire.	30 June 2018	Development and Economic Growth	Economic Development Manager
1.1.4.6 Investigate the establishment of a Narrabri Shire Youth Council in collaboration with the community.	30 June 2018	Development and Economic Growth	Economic Development Manager
1.1.4.7 Investigate viability of a PCYC in Narrabri Shire.	30 June 2018	Development and Economic Growth	Economic Development Manager
Objective 1.2 Our vibrant country lifestyle will be enhanced through embracing our recreational and cultural diversity			
Strategy 1.2.1 Major towns have attractive and welcoming CBD areas that provide opportunities for social interaction			
1.2.1.1 Implement shaded green spaces within Narrabri Shire's three core CBD areas.	30 June 2018	Development and Economic Growth	Community Facilities Manager
1.2.1.2 Investigate, design and implement renovation/ improvements to Wee Waa CBD.	30 June 2018	Development and Economic Growth	Community Facilities Manager

Action	Target Date	Responsible Directorate	Responsible Manager
1.2.1.3 Engage with business owners to ensure shop fronts are well maintained.	30 June 2018	Development and Economic Growth	Planning and Regulatory Services Manager
1.2.1.4 Review Development Control Plans and policies to encourage footpath dining options.	30 June 2018	Development and Economic Growth	Planning and Regulatory Services Manager
Strategy 1.2.2 Promote and support the development of and access to creative arts			
1.2.2.1 Explore opportunities for the provision of arts and cultural events in all towns and villages.	30 June 2018	Corporate Services	Venue Manager
1.2.2.2 Facilitate cultural shows at the Crossing Theatre.	30 June 2018	Corporate Services	Venue Manager
1.2.2.3 Encourage and support the Narrabri Eisteddfod.	30 June 2018	Corporate Services	Venue Manager
Strategy 1.2.3 Maximise community access to existing natural environmental assets across the Shire			
1.2.3.4 Work with NSW National Parks and Wildlife to improve access to Deriah Aboriginal area.	30 June 2018	Infrastructure Delivery	Design Services Manager
Strategy 1.2.4 Promote and support Reconciliation in partnership with the aboriginal community			
1.2.4.1 Raise internal and external awareness of Council's commitment to Reconciliation and the Reflect Reconciliation Action Plan (RRAP).	30 June 2018	Development and Economic Growth	Economic Development Manager
1.2.4.2 Celebrate National Reconciliation Week to build relationships with Aboriginal and Torres Strait Islander Peoples and the broader community.	30 June 2018	Development and Economic Growth	Economic Development Manager
1.2.4.3 Develop and maintain external relationships with Aboriginal and Torres Strait Islander Peoples, Organisations and Communities.	30 June 2018	Development and Economic Growth	Economic Development Manager
1.2.4.4 Raise internal understanding of Aboriginal and Torres Strait Islander cultural protocols.	30 June 2018	Development and Economic Growth	Economic Development Manager
1.2.4.5 Create a culturally welcoming and respectful environment for Aboriginal and Torres Strait Islander peoples.	30 June 2018	Development and Economic Growth	Economic Development Manager
Objective 1.3 Our communities will be provided with facilities and services to increase social connectivity and accessibility			
Strategy 1.3.1 Ensure adequate community transport is available to access essential health care and social needs			
1.3.1.1 Actively facilitate the reintroduction of a Narrabri to Sydney RPT air Service.	30 June 2018	Development and Economic Growth	Economic Development Manager
1.3.1.3 Lobby to maintain and potentially improve access to a passenger rail service to Sydney.	30 June 2018	Development and Economic Growth	Economic Development Manager
1.3.1.4 Promote the availability of Brisbane as a viable medical alternative to Sydney to health professionals and the community.	30 June 2018	Development and Economic Growth	Economic Development Manager

Action	Target Date	Responsible Directorate	Responsible Manager
Strategy 1.3.2 Strengthen access to services through enhanced use of technology			
1.3.2.1 Investigate and explore opportunities to provide free Wireless Fidelity (Wi-Fi) to service Central Business District's (CBDs).	30 June 2018	Corporate Services	Information Services Manager
1.3.2.2 Implement proximity technologies to service the Narrabri Shire community.	30 June 2018	Corporate Services	Information Services Manager
1.3.2.4 Investigate opportunities to provide Council services more effectively through use of technology.	30 June 2018	Corporate Services	Information Services Manager
1.3.2.5 Explore social media platforms to increase online presence and Library usage.	30 June 2018	Corporate Services	Library Manager
Strategy 1.3.3 All towns and villages have access to at least one quality meeting place to facilitate social gathering			
1.3.3.1 Complete an audit of availability of sites suitable for meeting places throughout the Shire.	30 June 2018	Development and Economic Growth	Community Facilities Manager
Strategy 1.3.4 Continually improve access to community facilities and services across the Shire			
1.3.4.1 Investigate opportunities to provide easily accessible customer service centres for residents in Wee Waa and Boggabri.	30 June 2018	Corporate Services	Library Manager
1.3.4.2 Facilitate the creation of an Access and Inclusion Committee, incorporating Councillor and community representation.	30 June 2018	Development and Economic Growth	Economic Development Manager
1.3.4.4 Promote an understanding of inclusion within the business community through distribution of information and support for educational programs.	30 June 2018	Development and Economic Growth	Economic Development Manager
1.3.4.5 Incorporate an understanding of the needs of people with a disability into the staff induction process.	30 June 2018	General Manager	Executive Manager Human Resources
1.3.4.6 All capital works projects will incorporate upgrades that are consistent with inclusion and accessibility requirements.	30 June 2018	Infrastructure Delivery	Design Services Manager
1.3.4.7 Ensure inclusion and accessibility requirements are examined when improving children's playgrounds.	30 June 2018	Development and Economic Growth	Community Facilities Manager
1.3.4.8 Develop a Design Principles Policy which provides guidelines for design of all infrastructure, projects, processes and policies in compliance with relevant legislation and inclusion principles.	30 June 2018	Infrastructure Delivery	Design Services Manager
1.3.4.10 Support community organisations and sporting clubs to remove barriers and increase participation of people with a disability.	30 June 2018	Development and Economic Growth	Community Facilities Manager
1.3.4.11 Council to encourage and support people with a disability to apply for positions at Council.	30 June 2018	General Manager	Executive Manager Human Resources
1.3.4.12 Review Equal Employment Opportunity (EEO) Policy to ensure compliance with accessibility and inclusion requirements.	30 June 2018	General Manager	Executive Manager Human Resources

Action	Target Date	Responsible Directorate	Responsible Manager
1.3.4.13 Reduce barriers for volunteers to participate in Council programs.	30 June 2018	General Manager	Executive Manager Human Resources
1.3.4.14 Liaise with employment agencies to develop a process for providing support to applicants for Council positions.	30 June 2018	General Manager	Executive Manager Human Resources
1.3.4.15 Council to promote employment of people with a disability within local businesses throughout the Shire.	30 June 2018	Development and Economic Growth	Economic Development Manager
1.3.4.17 Provide links on Council's website to relevant disability inclusion information.	30 June 2018	Development and Economic Growth	Economic Development Manager
1.3.4.18 Provide accurate, timely and comprehensive accessibility information about events within the Shire.	30 June 2018	Development and Economic Growth	Tourism Manager
1.3.4.19 Develop a Plain English/Easy Read version of the DIAP.	30 June 2018	Development and Economic Growth	Economic Development Manager
1.3.4.20 Support interagency meetings to improve communications and develop mutually beneficial outcomes.	30 June 2018	Development and Economic Growth	Economic Development Manager
1.3.4.21 Establish Boggabri, Narrabri and Wee Waa as Dementia Friendly Towns.	30 June 2018	Development and Economic Growth	Economic Development Manager
1.3.4.22 Investigate relocation of the Boggabri Library to allow expansion and improve access to library services by a broad cross-section of the community.	30 June 2018	Corporate Services	Library Manager
1.3.4.23 Investigate the development of a precinct plan for the Bellata town to facilitate a primitive camping area playground and toilet between the Golf Club and the School.	30 June 2018	Development and Economic Growth	Planning and Regulatory Services Manager
Objective 1.4 A diverse range of quality learning options will be available to improve knowledge and skills within the community			
Strategy 1.4.1 Ensure our schools are provided with the resources required to deliver quality learning outcomes and retain student numbers			
1.4.1.3 Identify barriers to provision of quality education outcomes in consultation with school communities.	30 June 2018	Development and Economic Growth	Economic Development Manager
Strategy 1.4.2 Improve access to learning options for mature residents			
1.4.2.1 Lobby for the improvement of TAFE offerings and facilities in the Narrabri Shire.	30 June 2018	Development and Economic Growth	Economic Development Manager
Strategy 1.4.3 Work with training providers and industry to focus on the delivery of local industry training requirements			
1.4.3.1 Facilitate the development of a regional training plan to meet industry and community needs in partnership with key stakeholders.	30 June 2018	Development and Economic Growth	Economic Development Manager

Action	Target Date	Responsible Directorate	Responsible Manager
Strategy 1.4.4 Leverage off established research facilities to grow industry training hubs			
1.4.4.2 Provide Science, Technology, Engineering and Mathematics (STEM) based programming in partnership with scientific leaders in the community.	30 June 2018	Corporate Services	Library Manager



THEME 2: OUR ENVIRONMENT

STRATEGIC DIRECTION 2: ENVIRONMENTALLY SUSTAINABLE AND PRODUCTIVE SHIRE

By 2027, we will maintain a healthy balance between our natural and built environments.

COMMUNITY ENGAGEMENT

Through extensive community engagement, the Narrabri Shire community identified several environmental priority areas to be actioned over the 2017 - 2018 financial year.

COMMUNITY SERVICES

Current services provided within the Narrabri Shire community include:

- Waste management and recycling
- Environmental planning
- Planning and development
- Parks and open spaces
- Noxious weeds control
- Floodplain management
- Water and sewer management
- Stormwater management

COMMUNITY OUTCOMES

In partnership with the community, government and non-government agencies, the Operational Plan will work towards achieving the following environmental strategic outcomes:

- Improved air, water and soil quality
- Reduction in domestic and industry waste
- Management of potential impacts from extractive industries
- Improved emergency service provision and resources
- Maintenance of heritage sites for future generation

THEME 2: OUR ENVIRONMENT



STRATEGIC DIRECTION 2: ENVIRONMENTALLY SUSTAINABLE AND PRODUCTIVE SHIRE

Action	Target Date	Responsible Directorate	Responsible Manager
Objective 2.1 We will maintain our open spaces, natural environment and heritage for future generations			
Strategy 2.1.1 Conserve our aboriginal heritage through improved awareness			
2.1.1.2 Complete an Aboriginal Heritage Study to identify sites for inclusion in the Narrabri LEP.	30 June 2018	Development and Economic Growth	Planning and Regulatory Services Manager
Strategy 2.1.2 Planning controls appropriately identify and conserve open spaces and natural environmental areas			
2.1.2.1 Implement the Narrabri Lake Plan of Management to improve the natural values of water body, surrounding parkland and recreational use.	30 June 2018	Development and Economic Growth	Community Facilities Manager
2.1.2.4 Review the single Narrabri Development Control Plan to ensure controls for open space and environmental zones adequately protect those zones.	30 June 2018	Development and Economic Growth	Planning and Regulatory Services Manager
Strategy 2.1.3 Passive recreational open spaces are well maintained and accessible for public use			
2.1.3.1 Develop a business case for construction and ongoing maintenance of a shared walk cycle path on the Narrabri Creek banks.	30 June 2018	Development and Economic Growth	Community Facilities Manager
2.1.3.2 Work with RMS to provide walk and cycle facilities as per the network plans in Section 6.0 along RMS roads through the towns and provide crossings at convenient locations.	30 June 2018	Infrastructure Delivery	Design Services Manager
2.1.3.3 Investigate and implement solution under the Dangar Street Bridge across Narrabri Creek near Cameron Park which enables pedestrians and cyclist to traverse under the bridge safely and conveniently.	30 June 2018	Infrastructure Delivery	Design Services Manager
2.1.3.4 Support the use of quieter rural roads for cycle training purposes by identifying a number of well used roads and ensuring they are regularly maintained and warning signs provided to "Watch for Bikes" along these routes.	30 June 2018	Infrastructure Delivery	Design Services Manager
2.1.3.6 Ensure appropriate regulatory and guidance signage is provided on all existing and proposed walk and cycle facilities.	30 June 2018	Infrastructure Delivery	Design Services Manager
2.1.3.7 Develop local information brochures and website information on safe walk and cycle practices, to be made available at community information locations in the Shire (e.g. public libraries) and at tourist information kiosks. Incorporate education material on road rules, rules and etiquettes on sharing pathways and sharing the road.	30 June 2018	Infrastructure Delivery	Design Services Manager
2.1.3.8 Work with NSW Police to increase helmet wearing by cyclists in the Shire, as well as enforcing parking on footpaths.	30 June 2018	Infrastructure Delivery	Design Services Manager

Action	Target Date	Responsible Directorate	Responsible Manager
2.1.3.9 Investigate bicycle education programs that can be implemented in the Shire. For example, the Nationally accredited AustCycle program is often delivered in association with community groups. The program should be held annually at local schools as well as one targeting adult cyclists.	30 June 2018	Infrastructure Delivery	Design Services Manager
2.1.3.10 Work with the local community to develop a Bicycle User Group and support its development. The group could be responsible for holding regular group rides, organise and promote Ride to Work days and similar promotions, and advocacy.	30 June 2018	Infrastructure Delivery	Design Services Manager
2.1.3.11 Participate in National Ride/Walk to Work and Ride/Walk to School days. Promote these events to the community and encourage involvement by holding competitions and BBQ breakfast events.	30 June 2018	Infrastructure Delivery	Design Services Manager
2.1.3.13 Continue to support cycle events in the Shire and encourage others to be held. Combine events with activities to encourage visitors to stay longer and go on other bike rides in the Shire.	30 June 2018	Infrastructure Delivery	Design Services Manager
2.1.3.14 Develop a Safe Routes for Seniors program in the Shire by auditing popular routes in association with a senior/aged care facility, make improvements and then promote their use (including signage of routes).	30 June 2018	Infrastructure Delivery	Design Services Manager
2.1.3.15 In association with schools, audit key routes to school and improve the facilities along these routes.	30 June 2018	Infrastructure Delivery	Design Services Manager
2.1.3.16 Encourage schools to audit their bicycle parking to make sure it is secure, visible and sheltered from the elements.	30 June 2018	Infrastructure Delivery	Design Services Manager
2.1.3.17 Work with local schools to encourage more children to walk or cycle to school.	30 June 2018	Infrastructure Delivery	Design Services Manager
2.1.3.18 Review existing maintenance program to ensure it incorporates regular maintenance of footpaths, shared paths and on road cycle facilities.	30 June 2018	Infrastructure Delivery	Road Services Manager
2.1.3.19 Seek funding to contribute to the cost of construction of a shared walk and cycle path along the banks of the Narrabri Creek.	30 June 2018	Development and Economic Growth	Community Facilities Manager
2.1.3.20 Adopt and implement a suite of Service Level Agreements (SLAs) for the maintenance of Narrabri Shire's open spaces.	30 June 2018	Development and Economic Growth	Community Facilities Manager
Strategy 2.1.4 Minimise the impacts of noxious weeds and feral and domestic animals on the environment			
2.1.4.1 Work with the Northern Inland Weeds Advisory Committee, Local Land Services, Landcare and other "care" groups to ensure a coordinated approach to weed management programs over all land tenures.	30 June 2018	Development and Economic Growth	Environmental Services Manager
2.1.4.2 Prepare and implement management plans for individual Class 4 weeds.	30 June 2018	Development and Economic Growth	Environmental Services Manager

Action	Target Date	Responsible Directorate	Responsible Manager
2.1.4.3 Target areas where there are no or only isolated, scattered light infestations of any Class 4 weed to ensure effective management programs are undertaken.	30 June 2018	Development and Economic Growth	Environmental Services Manager
2.1.4.4 Provide information and advice to new landholders to ensure awareness of their responsibilities to manage Class 4 and other listed noxious weeds.	30 June 2018	Development and Economic Growth	Environmental Services Manager
2.1.4.5 Work with other vegetation managers and land management agencies to ensure Class 4 weed management programs are included in vegetation management programs.	30 June 2018	Development and Economic Growth	Environmental Services Manager
2.1.4.6 Promote vegetation rehabilitation as a key part of weed management.	30 June 2018	Development and Economic Growth	Environmental Services Manager
2.1.4.8 Support animal owners through educational materials to maintain animal behaviour that is consistent with the expectations of the community.	30 June 2018	Development and Economic Growth	Planning and Regulatory Services Manager
2.1.4.9 Seek funding to support microchipping, desexing and responsible companion animal program campaigns.	30 June 2018	Development and Economic Growth	Planning and Regulatory Services Manager
2.1.4.10 Increase local farmers awareness of new changes in legislation, in particular the introduction of the new Biosecurity Act.	30 June 2018	Development and Economic Growth	Environmental Services Manager
2.1.4.11 Prevent, eliminate and restrict the spread of noxious weeds in the Shire by increasing the number of patrols and increasing communication with local farmers.	30 June 2018	Development and Economic Growth	Environmental Services Manager
2.1.4.12 Acquisition of a new weed database system.	30 June 2018	Development and Economic Growth	Environmental Services Manager
Objective 2.2 We will protect our environment through sustainable planning and well-resourced emergency services			
Strategy 2.2.1 Community emergency service providers are well resourced to adequately prepare and respond to natural disasters and emergencies			
2.2.1.1 Actively partner with the Rural Fire Service to ensure plant and equipment are appropriate.	30 June 2018	Infrastructure Delivery	Fleet and Depot Manager
2.2.1.2 Actively partner with the State Emergency Services to ensure plant and equipment are appropriate.	30 June 2018	Infrastructure Delivery	Fleet and Depot Manager
2.2.1.3 Ensure Narrabri Shire has identified and adequately resourced Disaster Recovery site(s).	30 June 2018	Infrastructure Delivery	Fleet and Depot Manager
2.2.1.4 Facilitate and support the Local Emergency Management Committee.	30 June 2018	Infrastructure Delivery	Fleet and Depot Manager
Strategy 2.2.2 Protect and rehabilitate degraded and fragmented areas and enhance corridors that connect remnant bushland			
2.2.2.1 Encourage the formation of active Landcare groups throughout the Shire and involve groups in Council rehabilitation programs.	30 June 2018	Development and Economic Growth	Environmental Services Manager

Action	Target Date	Responsible Directorate	Responsible Manager
2.2.2.2 Assist Landcare groups to identify projects and access funding to achieve rehabilitation of sites.	30 June 2018	Development and Economic Growth	Environmental Services Manager
2.2.2.3 Identify areas of biodiversity value and potential linking corridors in Geographical Information System (GIS).	30 June 2018	Corporate Services	Property Services Manager
2.2.2.4 Identify lands with high salinity in Geographical Information System (GIS).	30 June 2018	Corporate Services	Property Services Manager
Strategy 2.2.3 Ensure Council and government agencies have a robust compliance program to protect environmental assets			
2.2.3.1 Review extractive industries environmental compliance reports and plans annually.	30 June 2018	Development and Economic Growth	Environmental Services Manager
2.2.3.2 Audit at least 15 former industrial development approvals issued by Council for continued compliance.	30 June 2018	Development and Economic Growth	Planning and Regulatory Services Manager
2.2.3.3 Request regulatory authorities to present annually to Council on their activity.	30 June 2018	Development and Economic Growth	Planning and Regulatory Services Manager
Objective 2.3 Our natural resource consumption will be reduced and waste well managed			
Strategy 2.3.1 Investigate and implement alternative energy technologies to reduce Council's carbon footprint			
2.3.1.2 Investigate opportunities to increase energy efficiencies at Council facilities.	30 June 2018	Corporate Services	Property Services Manager
2.3.1.4 Investigate opportunities to access the Climate Change fund from the Office of Environment and Heritage.	30 June 2018	Development and Economic Growth	Environmental Services Manager
Strategy 2.3.2 Implement a waste management strategy focusing on waste avoidance, reusing and recycling to minimise the proportion of waste sent to landfill and to maximise the use of our natural resources			
2.3.2.1 Provide waste education programs to the community with a focus on avoiding waste generation and improving behaviour towards reusing and recycling.	30 June 2018	Development and Economic Growth	Environmental Services Manager
2.3.2.2 Seek funding to improve the current waste infrastructure to allow an increase in separation at source and recycling rates for households, business and industry.	30 June 2018	Development and Economic Growth	Environmental Services Manager
2.3.2.3 Analyse the viability of providing recycling facilities in public spaces in the Shire.	30 June 2018	Development and Economic Growth	Environmental Services Manager
2.3.2.4 Seek opportunities for resource recovery from the main waste types produced in the Shire, such as e-waste, construction and demolition waste, and scrap metal.	30 June 2018	Development and Economic Growth	Environmental Services Manager
2.3.2.5 Create and maintain an illegal dumping database to allow Council to make informed decisions and develop strategies to manage illegal dumping and target hotspots.	30 June 2018	Development and Economic Growth	Environmental Services Manager

Action	Target Date	Responsible Directorate	Responsible Manager
2.3.2.7 Actively promote the 'Community Recycling Centre'.	30 June 2018	Development and Economic Growth	Environmental Services Manager
2.3.2.8 Conduct educational programs for community members on the effects on kerb side collection contamination.	30 June 2018	Development and Economic Growth	Environmental Services Manager
2.3.2.9 Seek funding for installation of gross pollutant traps on storm water discharge to the Narrabri Creek.	30 June 2018	Development and Economic Growth	Environmental Services Manager
2.3.2.10 Investigate potential for installation of recycling bins in public places.	30 June 2018	Development and Economic Growth	Environmental Services Manager
2.3.2.11 Event organisers are required to provide recycling facilities at all events with a patronage greater than 100.	30 June 2018	Development and Economic Growth	Tourism Manager
2.3.2.12 Finalise, adopt and commence implementation of the Narrabri Shire Waste Management Strategy.	30 June 2018	Development and Economic Growth	Environmental Services Manager
Strategy 2.3.3 Conserve and manage our natural water resources for environmental and agricultural sustainability			
2.3.3.1 Provide accurate bulk metering and customer metering to minimise water loss.	30 June 2018	Infrastructure Delivery	Water Services Manager
2.3.3.3 Participate in MDBA consultation processes to ensure existing irrigation industry is not detrimentally impacted.	30 June 2018	Development and Economic Growth	Economic Development Manager
Objective 2.4 The impacts of extractive industries on the environment will be minimised			
Strategy 2.4.1 The community is informed by real time regional dust monitoring data to inform personal decisions			
2.4.1.1 Lobby for installation of an independent regional dust monitoring system.	30 June 2018	Development and Economic Growth	Environmental Services Manager
2.4.1.2 Work cooperatively with mining companies and environmental groups to monitor impacts of dust.	30 June 2018	Development and Economic Growth	Environmental Services Manager
Strategy 2.4.2 Projects are managed to minimise active disturbance areas and limit time to revegetation			
2.4.2.1 All submissions on extractive industry state significant developments will request no final void as a condition of consent.	30 June 2018	Development and Economic Growth	Planning and Regulatory Services Manager
2.4.2.2 All submissions on extractive industry state significant developments will request mine plans as a condition of consent that minimise active mining footprints.	30 June 2018	Development and Economic Growth	Planning and Regulatory Services Manager
Strategy 2.4.3 Ground water extractions are maintained in an environmentally sustainable manner to ensure long term viability and quality			
2.4.3.1 Monitor water quality performance and ground water extraction rates from public water supplies.	30 June 2018	Infrastructure Delivery	Water Services Manager
2.4.3.2 Engage with lead regulator of major projects to ensure the community is informed of their actions to regulate water extractions.	30 June 2018	Development and Economic Growth	Environmental Services Manager

Action	Target Date	Responsible Directorate	Responsible Manager
2.4.3.3 Maintain a database of water quality results from public water supply bores and identify trends.	30 June 2018	Infrastructure Delivery	Water Services Manager
Strategy 2.4.4 Potential environmental and community impacts are minimised through thorough assessment and independent monitoring			
2.4.4.1 Council's gravel pits are operated and maintained in an environmentally compliant manner.	30 June 2018	Infrastructure Delivery	Road Services Manager
2.4.4.2 Participate in public exhibition processes for major state significant developments to protect the community interests.	30 June 2018	Development and Economic Growth	Planning and Regulatory Services Manager
2.4.4.3 Lobby the NSW Government for monitoring actions to be performed by the regulators at the proponents cost.	30 June 2018	Development and Economic Growth	Planning and Regulatory Services Manager



THEME 3: OUR ECONOMY

STRATEGIC DIRECTION 3: PROGRESSIVE AND DIVERSE ECONOMY

By 2027, we will have developed a strong, diverse economy that attracts, retains and inspires business, industry and tourism growth.

COMMUNITY ENGAGEMENT

Through extensive community engagement, the Narrabri Shire community identified several economic priority areas to be actioned over the 2017 - 2018 financial year.

COMMUNITY SERVICES

Current services provided within the Narrabri Shire community include:

- Economic development
- Planning and development
- Entertainment and conferences
- Local and regional tourism and events
- Saleyards
- Airport

COMMUNITY OUTCOMES

In partnership with the community, government and non-government agencies, the Operational Plan will work towards achieving the following economic strategic outcomes:

- Increased community events, conferences and entertainment
- Increased employment through industry innovation, investment and value adding
- Established freight hub for the Northern Inland Region
- Increased housing availability and affordability
- Broadened economic base

THEME 3: OUR ECONOMY

STRATEGIC DIRECTION 3: PROGRESSIVE AND DIVERSE ECONOMY

Action	Target Date	Responsible Directorate	Responsible Manager
Objective 3.1 We will stimulate business and tourism by maximising our assets and attracting regional events			
Strategy 3.1.1 Identify and facilitate a diverse event, conference and entertainment program			
3.1.1.1 Review the brand and market position of The Crossing Theatre.	30 June 2018	Corporate Services	Venue Manager
3.1.1.2 Identify external funding opportunities to assist with the provision of events through The Crossing Theatre.	30 June 2018	Corporate Services	Venue Manager
3.1.1.3 Identify opportunities for corporate, association, not for profit and government organisations to host regional and rural conferencing in Narrabri Shire.	30 June 2018	Corporate Services	Venue Manager
3.1.1.4 Develop and maintain relationships with national and international touring promoters.	30 June 2018	Corporate Services	Venue Manager
3.1.1.5 Investigate the feasibility to continue with child and youth school holiday programs.	30 June 2018	Corporate Services	Venue Manager
Strategy 3.1.2 Facilitate the provision of a quality tourism product to present to visitors			
3.1.2.1 Provide quality, high impact gateway entry signs, combined with ongoing improvements in the landscaping presentation of the entry corridors to major towns.	30 June 2018	Development and Economic Growth	Tourism Manager
3.1.2.3 Continue to improve the pedestrian and visual impact of the gateway entry points into Boggabri through gateway signage, potentially reflecting the Drover's Campfire.	30 June 2018	Development and Economic Growth	Tourism Manager
3.1.2.4 Establish a network of trails designed for special interest, activity based markets.	30 June 2018	Development and Economic Growth	Tourism Manager
3.1.2.5. Continue to expand the number of Kamilaroi stories on the touch screen, support the touch Development and Economic Growth screen by a display of artefacts and/or locally produced art and artefacts, and explore the feasibility of establishing outdoor displays.	30 June 2018	Development and Economic Growth	Tourism Manager
3.1.2.7 Progressively build consumer data bases to be used for direct marketing and promotion.	30 June 2018	Development and Economic Growth	Tourism Manager
3.1.2.8 Introduce local history story boards incorporating proximity technology to the three main towns.	30 June 2018	Development and Economic Growth	Tourism Manager

Action	Target Date	Responsible Directorate	Responsible Manager
3.1.2.10 Continue to enhance and expand Narrabri Shire's online and digital presence.	30 June 2018	Development and Economic Growth	Tourism Manager
3.1.2.13 Investigate the creation of a tourism and entertainment hub between the Visitor Information Centre and The Crossing Theatre.	30 June 2018	Development and Economic Growth	Community Facilities Manager
Strategy 3.1.3 Implement the Narrabri CBD Master Plan to capture a greater proportion of highway traffic opportunities and improve shopping experience			
3.1.3.1 Develop and implement a main street reinvigoration program to run alongside CBD upgrade and beautification developments.	30 June 2018	Development and Economic Growth	Planning and Regulatory Services Manager
3.1.3.4 Permit two-way entry/exit to Tourist Information and The Crossing Theatre car park.	30 June 2018	Infrastructure Delivery	Design Services Manager
3.1.3.5 Remark existing Public Carpark (Corner Doyle and Barwan) and relocate kerb crossing (entry/exit point) to achieve 10 additional parking spaces.	30 June 2018	Infrastructure Delivery	Road Services Manager
3.1.3.6 Pursue opportunities to create an additional through block pedestrian connection between the CBD core block and the public car park and Education Precinct on the Corner of Doyle and Barwan Streets.	30 June 2018	Development and Economic Growth	Planning and Regulatory Services Manager
3.1.3.7 Add a pergola or arbour structure to the existing seating area at each of the four (4) CBD Core block ends, combined with addition of new seating.	30 June 2018	Development and Economic Growth	Planning and Regulatory Services Manager
3.1.3.8 Add matching garbage bins in key CBD locations and recycle existing CBD bins for use in other park/garden areas.	30 June 2018	Development and Economic Growth	Environmental Services Manager
3.1.3.9 Maintain an attractive landscaped garden to the roundabout at the corner of Doyle and Maitland Street and to the roundabout at the corner of Dewhurst and Maitland Street.	30 June 2018	Development and Economic Growth	Community Facilities Manager
3.1.3.10 Council to actively encourage community use of the core Narrabri CBD area by facilitating community events and activities in the core Narrabri CBD area.	30 June 2018	Development and Economic Growth	Tourism Manager
Strategy 3.1.4 Airport facilities and services provide connectivity to capital city markets			
3.1.4.2 Encourage community use of, and support the retention of, existing Narrabri - Brisbane RPT flight arrangement.	30 June 2018	Corporate Services	Property Services Manager
3.1.4.4 Lobby Office of Transport Security to review proportionate security to allow smaller jet services to operate from Narrabri Airport without the need for full security screening regime.	30 June 2018	Corporate Services	Property Services Manager

Action	Target Date	Responsible Directorate	Responsible Manager
3.1.4.5 Actively seek new revenue streams to support Airport operations.	30 June 2018	Corporate Services	Property Services Manager
Objective 3.2 We will become a logistics hub for the northern inland region			
Strategy 3.2.1 Promote Narrabri Shire as a Regional Logistics Hub			
3.2.1.1 Promote Narrabri Shire as being geographically and logistically positioned to accommodate a regional intermodal site.	30 June 2018	Development and Economic Growth	Economic Development Manager
3.2.1.2 Continually consult relevant stakeholders on future needs of Council's road network in relation to developments such as Inland Rail.	30 June 2018	Development and Economic Growth	Economic Development Manager
3.2.1.3 Hold discussions with national logistics companies regarding benefits of operation within Narrabri Shire.	30 June 2018	Development and Economic Growth	Economic Development Manager
3.2.1.4 Lobby State & Commonwealth Governments for infrastructure development funding to establish an intermodal facility.	30 June 2018	Development and Economic Growth	Economic Development Manager
Strategy 3.2.2 Develop at least one flood free intermodal site that has access to quality infrastructure and the proposed inland rail network			
3.2.2.1 Adapt road strategies to manage the impact of regionally important projects such as the Inland Rail and other significant freight requirements on the future road network of the Narrabri Shire.	30 June 2018	Infrastructure Delivery	Road Services Manager
3.2.2.2 Seek funding to develop the road network in support of regionally significant future projects such as the Inland Rail.	30 June 2018	Infrastructure Delivery	Road Services Manager
3.2.2.3 Secure a suitable proposed site through an option to purchase deal with property owners.	30 June 2018	Development and Economic Growth	Economic Development Manager
3.2.2.4 Partner with industry and Government to facilitate development of a suitable intermodal facility.	30 June 2018	Development and Economic Growth	Economic Development Manager
Strategy 3.2.3 Explore opportunities for increasing the efficiency of freight movements			
3.2.3.1 Consult with relevant stakeholders on opportunities to increase efficiencies on freight movements to, through and from the Narrabri Shire.	30 June 2018	Infrastructure Delivery	Design Services Manager
3.2.3.2 Develop a freight plan for Narrabri Shire to remove impediments to continuous movement of freight in the largest vehicle possible to key infrastructure.	30 June 2018	Infrastructure Delivery	Design Services Manager

Objective 3.3 Value adding and industry innovation will drive employment			
Strategy 3.3.1 Value adding opportunities will be researched and pursued			
3.3.1.1 Attract new investment to Narrabri Shire by providing individual businesses with the required resources to make an informed commercial decision to invest in the Narrabri Shire.	30 June 2018	Development and Economic Growth	Economic Development Manager
3.3.1.3 Work with and provide assistance to existing businesses that are looking to expand or diversify.	30 June 2018	Development and Economic Growth	Economic Development Manager
3.3.1.4 Explore and promote training opportunities to upskill in existing industries and or diversify into the new economy.	30 June 2018	Development and Economic Growth	Economic Development Manager
Strategy 3.3.2 Industry innovation trends will be determined, monitored and referenced to identify opportunities			
3.3.2.1 Conduct business development seminars annually on topics of relevance.	30 June 2018	Development and Economic Growth	Economic Development Manager
3.3.2.2 In conjunction with State and Commonwealth Governments promote and facilitate business networking events.	30 June 2018	Development and Economic Growth	Economic Development Manager
Strategy 3.3.3 Local industry leaders will be regularly consulted to determine emerging competitive advantages			
3.3.3.1 Engage with local business and industry representatives to provide commercial assistance for growth and expansionary requirements.	30 June 2018	Development and Economic Growth	Economic Development Manager
3.3.3.2 Develop a strategic economic plan for the LGA that identifies competitive advantages to business.	30 June 2018	Development and Economic Growth	Economic Development Manager
3.3.3.3 Ascertain and approach potential ancillary businesses able to thrive in Narrabri Shire.	30 June 2018	Development and Economic Growth	Economic Development Manager
Strategy 3.3.4 Promote opportunities created through abundant supply of energy and easy access to transport logistics			
3.3.4.1 Encourage the establishment of a commercial solar power industry.	30 June 2018	Development and Economic Growth	Economic Development Manager
Objective 3.4 Adequate housing options will be available to meet demands across the Shire			
Strategy 3.4.1 Available residential land is adequate to meet demand in the local market			
3.4.1.1 Maintain available developed land supplies in Boggabri, Wee Waa and Narrabri at numbers greater than the total of new dwellings constructed over the preceding three (3) years.	30 June 2018	Development and Economic Growth	Planning and Regulatory Services Manager
3.4.1.2 Promote existing Council owned Shannon Estate to prospective owners.	30 June 2018	Development and Economic Growth	Economic Development Manager

Strategy 3.4.2 Public housing stock is adequate to meet current and projected demand across all demographics			
3.4.2.1 Partner with NSW Housing to monitor public housing waiting lists in Narrabri Shire.	30 June 2018	Development and Economic Growth	Economic Development Manager
3.4.2.2 Lobby the NSW Government to ensure public housing waiting lists are improved.	30 June 2018	Development and Economic Growth	Economic Development Manager
3.4.2.3 Liaise with Department of Housing to ensure public housing stock is in line with local demand.	30 June 2018	Development and Economic Growth	Economic Development Manager
Strategy 3.4.3 Housing stock will reflect the changing demographic trend of smaller low maintenance properties			
3.4.3.2 Identify and attract key developers in the lifestyle village market to establish in a facility.	30 June 2018	Development and Economic Growth	Economic Development Manager
Strategy 3.4.4 Housing stocks will be maintained to a suitable standard			
3.4.4.1 Carryout biennial inspections of urban areas to identify properties requiring repair or demolition.	30 June 2018	Development and Economic Growth	Planning and Regulatory Services Manager
3.4.4.2 Implement an orders program to require action to repair or demolish derelict buildings.	30 June 2018	Development and Economic Growth	Planning and Regulatory Services Manager



THEME 4: OUR CIVIC LEADERSHIP

STRATEGIC DIRECTION 4: COLLABORATIVE AND PROACTIVE LEADERSHIP

By 2027, we will work proactively together to achieve our shared vision with strong, strategic direction.

COMMUNITY ENGAGEMENT

Through extensive community engagement, the Narrabri Shire community identified several civic leadership priority areas to be actioned over the 2017 - 2018 financial year.

COMMUNITY SERVICES

Current services provided within the Narrabri Shire community include:

- Integrated strategic planning and reporting
- Community engagement and consultation
- Representation and governance
- Human resource management
- Customer services
- Information services
- Financial services
- Risk management
- Compliance and regulation

COMMUNITY OUTCOMES

In partnership with the community, government and non-government agencies, the Operational Plan will work towards achieving the following civic leadership strategic outcomes:

- Improved community engagement and decision-making processes
- Well established community, industry, government and non-government partnerships
- Well maintained core infrastructure and service provision that delivers public value
- Transparent and accountable planning and reporting
- Financial efficiency and sustainability

THEME 4: OUR CIVIC LEADERSHIP

STRATEGIC DIRECTION 4: COLLABORATIVE AND PROACTIVE LEADERSHIP

Action	Target Date	Responsible Directorate	Responsible Manager
Objective 4.1 We will proactively engage and partner with the community and government to achieve our strategic goals			
Strategy 4.1.1 Provide customer service excellence that is responsive to community needs			
4.1.1.1 Provide resources and support to community groups to facilitate projects and events.	30 June 2018	Development and Economic Growth	Economic Development Manager
4.1.1.2 Implement new Customer Service Procedures.	30 June 2018	Corporate Services	Director Corporate Services
Strategy 4.1.2 Ensure the community is informed and involved in Council activities through implementing quality consultation			
4.1.2.1 Produce relevant "factsheets" on major Council projects and initiatives in a timely manner.	30 June 2018	Development and Economic Growth	Economic Development Manager
4.1.2.2 Conduct a customer satisfaction survey of the community.	30 June 2018	Development and Economic Growth	Corporate Strategy Manager
Strategy 4.1.3 Develop and build strong, productive partnerships with State and Federal Governments			
4.1.3.1 Facilitate and promote government agency initiatives that develop and support the local business community.	30 June 2018	Development and Economic Growth	Economic Development Manager
4.1.3.2 Create meaningful relationships with state and federal bodies and other industry in consultation with the Namoi Joint Organisation to take best advantage of grant funding opportunities for regionally significant projects.	30 June 2018	General Manager	General Manager
4.1.3.3 Maintain and further develop our relationship with the RMS to obtain best benefits for the Shire from the Roads Maintenance Council Contract for maintenance of state highways in the Shire.	30 June 2018	Infrastructure Delivery	Road Services Manager
4.1.3.4 Participate in Regional and State Forums (For example JO, LGNSW, Country Mayors).	30 June 2018	General Manager	General Manager
Strategy 4.1.4 Grow volunteer capacity to achieve community outcomes			
4.1.4.1 Continue to support and enable volunteer engagement within Council activities.	30 June 2018	General Manager	Executive Manager Human Resources
4.1.4.2 Annual volunteer celebration held.	30 June 2018	Development and Economic Growth	Economic Development Manager

Action	Target Date	Responsible Directorate	Responsible Manager
4.1.4.3 Carry out Civic ceremonies and functions to celebrate and acknowledge achievements of the community.	30 June 2018	Corporate Services	Director Corporate Services
Objective 4.2 Decision making will ensure Council remains financially sustainable			
Strategy 4.2.1 Maintain and improve Council's financial sustainability with a focus on core business			
4.2.1.1 Investigate and seek government funding for identified Capital Works Program and priorities in partnership with key stakeholders and project managers.	30 June 2018	Development and Economic Growth	Economic Development Manager
4.2.1.2 Maintain road infrastructure systematically to meet Council's Fit for the Future obligations.	30 June 2018	Infrastructure Delivery	Road Services Manager
4.2.1.3 Continually review the condition of the road network to reassess the amount of backlog and lifecycle costing required.	30 June 2018	Infrastructure Delivery	Road Services Manager
4.2.1.4 Review Council's operational road network requirements to provide efficiency gains.	30 June 2018	Infrastructure Delivery	Road Services Manager
4.2.1.5 Investigate opportunities in line with Council Policy to offer more economical use of The Crossing Theatre facilities.	30 June 2018	Corporate Services	Venue Manager
4.2.1.6 Maintain membership of the Namoi Water Alliance and active involvement to maximise fiscal and operational benefits for water and sewerage supply funds.	30 June 2018	Infrastructure Delivery	Water Services Manager
Strategy 4.2.2 Proposed expansions in Council services are evaluated after consideration of asset renewal and operational costs			
4.2.2.1 Explore opportunities for expansion of the movie experience at The Crossing Theatre.	30 June 2018	Corporate Services	Venue Manager
4.2.2.2 Expanded services are only implemented after a business case demonstrates long term viability.	30 June 2018	General Manager	General Manager
Strategy 4.2.3 Modernise Council's service delivery, governance and management			
4.2.3.1 Develop and maintain a consistent brand across all Council business units and service areas.	30 June 2018	Development and Economic Growth	Tourism Manager
4.2.3.2 Develop a strategy and research funding opportunities to address Council's ageing workforce.	30 June 2018	General Manager	Executive Manager Human Resources
4.2.3.3 Implement a new Corporate Information System (CIS).	30 June 2018	Corporate Services	Director Corporate Services
4.2.3.6 Monitor and update community accessible GIS interface for Council's Capital Works Program.	30 June 2018	Corporate Services	Property Services Manager

Action	Target Date	Responsible Directorate	Responsible Manager
Objective 4.3 Infrastructure and service delivery will provide public value for the community			
Strategy 4.3.1 Develop and integrate a methodology that measures and reports to communities on equitable distribution of Council funding			
4.3.1.1 Manage Council's Community Grants Fund in line with Council Policy.	30 June 2018	Development and Economic Growth	Economic Development Manager
4.3.1.2 Investigate update and renewal requirements (including assets) for Caravan Parks throughout the Narrabri Shire.	30 June 2018	Corporate Services	Property Services Manager
4.3.1.3 Ensure accuracy of linear water and waste water assets in the asset information system.	30 June 2018	Infrastructure Delivery	Water Services Manager
Strategy 4.3.2 Service outcomes are maintained by regular market testing of delivery methods and regional inter-council cooperation			
4.3.2.1 Three (3) Council services are reviewed annually.	30 June 2018	General Manager	General Manager
4.3.2.2 Inter-council cooperation opportunities are explored as they arise.	30 June 2018	General Manager	General Manager
4.3.2.3 Where available, Council services are compared against private industry benchmarks.	30 June 2018	General Manager	General Manager
Strategy 4.3.3 Service delivery is enhanced through innovation and continuous improvement			
4.3.3.1 Incorporate communication and consultation requirements into project management processes.	30 June 2018	Development and Economic Growth	Economic Development Manager
4.3.3.2 Ensure Council is utilising up to date software and hardware in alignment with best practice standards.	30 June 2018	Corporate Services	Information Services Manager
4.3.3.3 Develop a Narrabri Shire Signage Plan as a uniform strategy and style guide for Shire signage to provide consistent branding for the Shire as well as clear directional, information, naming and interpretive signage for town and village entrances, parks, reserves, tourism destinations, public amenities, key destinations and important community facilities.	30 June 2018	Development and Economic Growth	Tourism Manager
4.3.3.4 Install appropriate internet backbone infrastructure to provide high speed network connectively and Internet to Council facilities.	30 June 2018	Corporate Services	Information Services Manager
4.3.3.5 Explore opportunities with private suppliers/contractors to partner in civil infrastructure projects and maintenance.	30 June 2018	Infrastructure Delivery	Road Services Manager
Objective 4.4 Our strategic goals will be achieved through transparent and accountable planning and reporting			
Strategy 4.4.1 Engage with the community to determine affordable and acceptable levels of service			
4.4.1.1 Determine a satisfactory level of service for all Council services that is acceptable by the community within budgetary constraints.	30 June 2018	General Manager	General Manager

Action	Target Date	Responsible Directorate	Responsible Manager
4.4.1.2 Commence Special Rate Variation (SRV) community conversation.	30 June 2018	Corporate Services	Director Corporate Services
Strategy 4.4.2 Ensure effective and sound local governance practice			
4.4.2.1 Annually review Council's Rating Structure to ensure equity and fairness in rating distribution.	30 June 2018	Corporate Services	Financial Services Manager
4.4.2.3 Establish an internal audit committee.	30 June 2018	General Manager	General Manager
4.4.2.5 Introduce systems for better information capture relating to the workforce.	30 June 2018	General Manager	Executive Manager Human Resources
4.4.2.6 Undertake surplus land and assets review including Council controlled Crown Lands.	30 June 2018	Corporate Services	Property Services Manager
4.4.2.7 Review internal, external and Section 355 Committees to ensure they are relevant, effective and efficient in making decisions.	30 June 2018	General Manager	General Manager
4.4.2.8 Link strategic outcomes to performance objectives of management positions.	30 June 2018	General Manager	Executive Manager Human Resources
4.4.2.9 Maintain and implement a Councillor professional development program.	30 June 2018	General Manager	General Manager
4.4.2.10 Review Long-Term Financial Plan annually.	30 June 2018	Corporate Services	Financial Services Manager
4.4.2.11 Review Asset Management Strategy and Policy annually.	30 June 2018	Corporate Services	Financial Services Manager
4.4.2.12 Review Workforce Management Plan annually.	30 June 2018	General Manager	Executive Manager Human Resources
4.4.2.13 Develop an overarching Council Business Continuity Plan.	30 June 2018	Corporate Services	Director Corporate Services
4.4.2.15 Ensure that delegations for Council officers are reviewed and updated.	30 June 2018	Corporate Services	Director Corporate Services
4.4.2.16 Ensure Code of Meeting Practice and Code of Conduct are current and relevant.	30 June 2018	Corporate Services	Director Corporate Services
Strategy 4.4.3 Report in a clear, concise manner that is easily understood			
4.4.3.1 Provide more plain English financial reporting through increased use of Council's online platforms.	30 June 2018	Corporate Services	Financial Services Manager

Action	Target Date	Responsible Directorate	Responsible Manager
Strategy 4.4.4 Implement Strategic Asset Management Plans focusing on renewal of assets			
4.4.4.1 Conduct data collection and analysis to inform key stakeholders on areas related to infrastructure delivery i.e. traffic, roads, water.	30 June 2018	Infrastructure Delivery	Design Services Manager
4.4.4.2 Develop, review and prioritise relevant fleet replacement programs.	30 June 2018	Infrastructure Delivery	Plant and Depot Manager
4.4.4.3 Consult with key stakeholders on plant and vehicle replacement requirements to ensure fit for purpose and greatest return for Council.	30 June 2018	Infrastructure Delivery	Plant and Depot Manager
4.4.4.4 Complete review and upgrade of Strategic Business Plans for Water Supply and Sewerage Services.	30 June 2018	Infrastructure Delivery	Water Services Manager

APPENDICES

APPENDIX A: REVENUE POLICY & FEES AND CHARGES 2017/2018

APPENDIX B: OPERATIONAL BUDGET 2017/2018

APPENDIX C: CAPITAL WORKS PROGRAM 2017/2018

APPENDIX A: REVENUE POLICY & FEES AND CHARGES 2017/2018

REVENUE POLICY

The *Local Government Act 1993* (LGA) prescribes that Councils' may raise revenue in a number of different ways. These include rates, charges, fees, grants, borrowings and investments. Council is required to set its rates, charges and fees annually and publish these in the Operational Plan for the following financial year, which undergoes a 28-day public consultation period before it is adopted by Council.

Ordinary Rates

Section 493 of the LGA prescribes four categories of rateable land being farmland, residential, mining and business. Council has all four of these categories. These categories can be further sub-categorised in accordance with Sections 515 to 518 of the LGA.

Ordinary rates are applied to properties based on the independent land valuations provided by the NSW Valuer General. Council is required to use the latest valuations received up until 30 June of the previous year for rating purposes in the current financial year. A shire wide general revaluation is undertaken every three to four years.

In accordance with Section 497 of the LGA the structure of a rate may consist of:

- a) an ad valorem amount (which may be subject to a minimum amount of the rate), or
- b) a base amount to which an ad valorem amount is added.

The ad valorem is a cent in the dollar value that is multiplied by the land value to derive the ad valorem amount.

If the use of the land no longer reflects the rating category that has been applied, Section 524 of the LGA states that a ratepayer must notify the Council within 30 days after the land changes from one category to another or make application to Council to have the category changed as per Section 525 of the LGA.

Special Rates

Section 495 of the LGA covers the making and levying of special rates. Special rates are to be raised and used for the specific purpose they were levied for. Council has one special rate for Tourism, which is levied on business.

Water Charges

Section 501 of the LGA covers the making and levying of Water Access Charges on all properties connected to, or able to be connected to, Council's water service network. Section 552(1)(b) of the LGA prescribes that Council can charge for a connected water service provided the land is within 225 metres of a water pipe of Council.

Council has adopted a water charging structure based on the following benefit index:

Service Size (mm)	20/25	32	40	50	65	80	90	100
Benefit Index	1.00	1.64	2.56	4.01	6.76	10.24	12.96	16.00

The benefit index is used to calculate the base charge for each service. In addition to this base charge usage charges will apply. For metered services this usage charge will be a charge per kilolitre of water used and for non-metered services this will consist of an additional charge combined with the base charge.

An unconnected service is charged the same base charge as the 20/25 metered service. A landowner must apply and pay the appropriate fee for a disconnection to qualify for this service if the land is within 225 metres of a Council water pipe. The landowner would then be liable for a reconnection fee should a connected service again be required in the future.

Sewerage Charges

Section 501 of the LGA covers the making and levying of Sewer Access Charges on all properties connected to, or able to be connected to, Council's sewer service network. Section 552(3) (a) of the LGA prescribes that Council can charge for a connected sewer service provided the land is within 75 metres of a sewer of Council.

An unconnected service is charged half the base charge of the connected service. A landowner must apply and pay the appropriate fee for a disconnection to qualify for this service if the land is within 75 metres of a Council sewer. The landowner would then be liable for a reconnection fee should a connected service again be required in the future.

Pedestal charges are levied on flats and commercial premises that add above normal loads to the sewer. Council has two charges being water closets and cisterns. These are set at 15% of the connected service charge.

Waste Management Charges

Section 496 of the LGA prescribes that Council must make and levy an annual charge for the provision of domestic waste management services. Section 501 of the LGA prescribes that Council can make an annual charge for waste management services other than domestic waste management.

In 2007/2008 Council implemented a recycling collection program for the townships of Narrabri, Boggabri, Wee Waa and Baan Baa. This was expanded to include green waste in 2013/2014.

In 2014/2015 Council implemented for waste charges to be split into an Urban Waste Management Fee for ALL urban assessments (domestic and non-domestic), and a separate service charge for assessments receiving waste collection. Farmland still has a vacant land garbage charge if vacant, with all occupied farmland being charged a waste management fee the same as urban properties.

Interest

Section 566 of the LGA prescribes that interest accrues on rates and charges that remain unpaid after they become due and payable. The rate of interest is set by Council but must not exceed the rate specified for the current financial year by the Minister for Local Government.

In accordance with section 566(3) of the LGA, the Minister determines annually the maximum rate of interest payable on overdue rates and charges. Council proposes to apply the maximum permissible for the 2017/2018 rating year.

Rounding

All rates and annual charges are rounded to the nearest dollar.

Fees for Services

Council must adhere to various legislative requirements in the setting of fees for services. In some cases, the fee or charge is prescribed by legislation and in others Council has the discretion to set the fee or charge.

Council supports the user pays principle in the assessing and levying of fees for services, whilst recognising the need for supplementing income in particular circumstances.

Council reserves the right to charge for any additional services or facilities and to cater for legislative changes which are not identified in the fees for services schedule.

All User Charges and Fees are listed in Council's Fees and Charges document.

Pricing Policy

Council is committed to providing a diverse range of services, which meet the needs of people who reside or visit the Council area, within available resources. The principles of competitive neutrality, which is part of National Competition Policy, have been taken into consideration in the pricing policy.

Council recognises the need to provide services for groups and members of the community that may not be able to afford a commercial rate for services. Council will ensure that all rates, charges and fees are set so as to provide adequate cash flows to meet operating costs and to assist in the provision of funding capital works.

Council will pursue all cost effective opportunities in order to maximise its revenue base and to seek an acceptable commercial rate of return on investments, subject to community service obligations.

Council recognises the need to set prices for goods and services in order to provide the most effective level of service to the community and to ensure resources are not wasted.

Goods and Services Tax (GST)

GST is not applicable to rates or annual charges levied on a rates notice. Therefore, annual water, sewerage and waste management charges included on a rates notice do not attract GST. GST is not applicable to water therefore no water usage accounts issued include GST.

In general, where legislation states that Local Government is the only possible supplier of a service, the fee for that service will not attract GST. Most other fees and charges do attract GST. All fees and charges are quoted including GST and if GST is applicable this is indicated in the fees and charges schedule.

Borrowings

Council has not budgeted for any loan borrowings.

Public Access Documents

In addition, schedule 5 of the Government Information (Public Access) Act 2009 (GIPA) requires that certain documents held by council, are to be made publicly available for inspection, free of charge. The public is entitled to inspect these documents either on Council's website (unless there is an unreasonable additional cost to Council to publish these documents on the website) or at the offices of the Council during ordinary office hours or at any other place as determined by the Council. Any current and previous documents of this type may be inspected by the public free of charge. Copies can be supplied for a copying charge as prescribed in Council's Fees for Services schedule. These documents are:

1. Information About Council

- The model Code of Conduct prescribed under section 440(1) of the Local Government Act
- Council's adopted Code of Conduct
- Code of Meeting Practice
- Annual Report
- Annual Financial Report
- Auditor's Report
- Operational Plan
- EEO Management Plan
- Policy concerning the Payment of Expenses and Provision of Facilities to the Mayor and Councillors
- Annual Reports of Bodies Exercising Functions Delegated by Council (eg Section 355/377 Committees)
- Any Codes referred to in the Local Government Act

- Returns of the Interest of Councillors, Designated Person's and Delegates
- Agendas, Business Papers and minutes of Council/Committee meetings (except meetings that are closed to the public)
- Office of Local Government reports presented at a meeting of Council
- Land Register
- Register of Investments
- Register of Delegations
- Register of Graffiti removal works
- Register of current Declarations of Disclosures of Political donations
- Register of Voting on Planning Matters

2. Plans and Policies

- Local Policies adopted by Council concerning approvals and orders
- Plans of Management for Community Land
- Environmental Planning Instruments, Development Control Plans and Contribution Plans

3. Information about Development Applications and any associated documents received in relation to a Propose Development

- Home Warranty Insurance documents
- Construction Certificates
- Occupation Certificates
- Structural Certification Documents
- Town Planner Reports
- Submissions received on Development Applications
- Heritage Consultant Reports
- Tree Inspections Consultant Reports
- Acoustic Consultant Reports
- Land Contamination Consultant Reports
- Records of decisions on Development Applications including decisions on appeals
- Publication Guides, Summary of Affairs and register of policy documents required under the Government Information (public Access) Act, 2009

4. Approvals, Orders and other Documents

- Information contained in the following records (whenever created) is prescribed as open access information
- Applications for approvals under Part 1 of Chapter 7 of the LGA and any associated documents received in relation to such an application
- Applications for approvals under any other Act and any associated documents received in relation to such an application
- Records of approvals granted or refused, any variation from local policies with reasons for the variation, and decisions made on appeals concerning approvals
- Orders given under Part 2 of Chapter 7 of the LGA, and any reasons given under section 136 of the LGA
- Orders given under the authority of any other Act
- Records of building certificates under the Environmental Planning and Assessment Act 1979
- Plans of land proposed to be compulsorily acquired by the local authority
- Compulsory acquisition notices
- Leases and licences for use of public land classified as community land
- Performance improvement orders issued to a council under Part 6 of Chapter 13 of the LGA.

2017/2018 ORDINARY & SPECIAL RATES

Business

Section 519 – Land may be categorised as Business for rating purposes should it not satisfy any of the conditions of any other rating category. The Business rate is sub-categorised into separate urban areas and a rural business sub-category.

	Base Rate	Base as % of Yield	Ad Valorem Rate	Estimated Yield	% of Category Yield
Business – Boggabri	\$320.00	43%	\$0.0070101	\$43,416	3%
Business – Narrabri	\$320.00	10%	\$0.0147372	\$1,000,486	76%
Business – Rural	\$320.00	30%	\$0.0083561	\$96,014	7%
Business – Wee Waa	\$320.00	20%	\$0.0386009	\$174,921	13%
TOTAL BUSINESS RATE YIELD ESTIMATE				\$1,314,837	10%

Farmland

Section 515 of the LGA prescribes that land is to be categorised as farmland if its dominant use is for farming.

	Base Rate	Ad Valorem Rate	Estimated Base Yield	Estimated Ad. Val. Yield	Estimated Total Yield
Farmland	\$270.00	\$0.0040398	\$446,040	\$5,763,681	\$6,209,721
TOTAL FARMING RATE YIELD ESTIMATE				\$6,209,721	49%

Mining

Section 517 – Land may be classified as mining land if its dominant use is as a coal mine or metalliferous mine.

	Base Rate	Ad Valorem Rate	Estimated Yield
Mining	\$23,000	\$0.0265225	\$954,331
TOTAL MINING RATE YIELD ESTIMATE		\$954,331	7%

Residential

Section 516 – Land may be classified as residential if its dominant use is for resident accommodation. Hotels, motels, guesthouses and nursing homes do not qualify as residential. The rate is separated into 4 sub-categories, being 3 urban areas and a rural residential category

	Base Rate	Base as % of Yield	Ad Valorem Rate	Estimated Yield	% of Category Yield
Residential – Boggabri	\$270.00	48%	\$0.0053650	\$280,246	6%
Residential – Narrabri	\$270.00	24%	\$0.0092189	\$2,721,631	63%
Residential – Rural	\$270.00	41%	\$0.0047394	\$640,633	15%
Residential – Wee Waa	\$270.00	27%	\$0.0302030	\$681,376	16%
TOTAL RESIDENTIAL RATE YIELD ESTIMATE				\$4,323,886	34%

Tourism Promotion - Special Rate

This Special Rate is set to assist in funding of Council's promotional allocation. The rate is levied on all properties classified Business within the Shire area.

	Ad Valorem Rate	Estimated Yield
Tourism	\$0.0009148	\$70,194
TOTAL TOURISM RATE YIELD ESTIMATE		\$70,194

2017/2018 ANNUAL CHARGES - WATER

Water - Baan Baa

	Service Charge 2016/2017	Service Charge 2017/2018	Estimated Yield
20/25mm Service	\$0	\$706	\$28,240
ESTIMATED ACCESS CHARGE YIELD			\$28,240
ESTIMATED USAGE CHARGE YIELD	\$0	\$3.33	\$24,300

Water - Bellata

	Service Charge 2016/2017	Service Charge 2017/2018	Estimated Yield
20/25mm Service	\$521	\$537	\$58,533
32mm Service	\$765	\$788	\$788
40mm Service	\$1,191	\$1,227	\$2,454
Unconnected Service	\$544	\$560	\$560
ESTIMATED ACCESS CHARGE YIELD			\$60,480
ESTIMATED USAGE CHARGE YIELD	\$1.22	\$1.28	\$32,883

Water - Boggabri

	Service Charge 2016/2017	Service Charge 2017/2018	Estimated Yield
20/25mm Service	\$367	\$378	\$196,938
32mm Service	\$632	\$651	\$4,557
40mm Service	\$894	\$921	\$3,684
50mm Service	\$1,399	\$1,441	\$11,528
100mm Service	\$5,581	\$5,748	\$10,956
Unconnected Service	\$350	\$361	\$4,693
ESTIMATED ACCESS CHARGE YIELD			\$232,356
ESTIMATED USAGE CHARGE YIELD	\$1.06	\$1.09	\$288,236

Water - Gwabegar

	Service Charge 2016/2017	Service Charge 2017/2018	Estimated Yield
20/25mm Service	\$595	\$613	\$37,393
40mm Service	\$777	\$800	\$800
Unconnected Service	\$321	\$331	\$662
ESTIMATED ACCESS CHARGE YIELD			\$38,855
ESTIMATED USAGE CHARGE YIELD	\$1.22	\$1.28	\$16,558

Water – Narrabri – Metered

	Service Charge 2016/2017	Service Charge 2017/2018	Estimated Yield
20/25mm Service	\$343	\$353	\$895,561
32mm Service	\$374	\$385	\$26,180
40mm Service	\$397	\$409	\$40,082
50mm Service	\$625	\$644	\$15,456
90mm Service	\$1,953	\$2,012	\$0
100mm Service	\$2,480	\$2,554	\$12,770
Unconnected Service	\$160	\$165	\$2,475
ESTIMATED ACCESS CHARGE YIELD			\$992,524
ESTIMATED USAGE CHARGE YIELD	\$0.92	\$0.97	\$1,233,497

2017/2018 ANNUAL CHARGES - WATER

Water – Narrabri – Unmetered only for exiting services

	Service Charge 2016/2017	Service Charge 2017/2018	Estimated Yield
20/25mm Service	\$501	\$516	\$26,316
32mm Service	\$777	\$800	\$800
40mm Service	\$1,246	\$1,283	\$1,283
50mm Service	\$1,704	\$1,755	\$0
90mm Service	\$5,496	\$5,661	\$0
100mm Service	\$7,440	\$7,663	\$7,663
Unoccupied	\$160	\$165	\$13,530
ESTIMATED ACCESS CHARGE YIELD			\$49,592

Water - Pilliga

	Service Charge 2016/2017	Service Charge 2017/2018	Estimated Yield
20/25mm Service	\$557	\$574	\$59,696
40mm Service	\$742	\$764	\$764
50mm Service	\$1,190	\$1,226	\$0
Unconnected Service	\$329	\$339	\$678
ESTIMATED ACCESS CHARGE YIELD			\$61,138
ESTIMATED USAGE CHARGE YIELD	\$1.22	\$1.28	\$25,177

Water – Wee Waa

	Service Charge 2016/2017	Service Charge 2017/2018	Estimated Yield
20/25mm Service	\$337	\$347	\$273,089
32mm Service	\$361	\$372	\$3,348
40mm Service	\$411	\$423	\$6,768
50mm Service	\$626	\$645	\$3,870
80mm Service	\$1,594	\$1,642	\$3,284
100mm Service	\$2,484	\$2,559	\$5,118
Unconnected Service	\$169	\$174	\$696
ESTIMATED ACCESS CHARGE YIELD			\$296,173
ESTIMATED USAGE CHARGE YIELD	\$0.91	\$0.96	\$474,079

2017/2018 ANNUAL CHARGES - SEWER

Sewerage – Boggabri

	Service Charge 2016/2017	Service Charge 2017/2018	Estimated Yield
Occupied	\$567	\$595	\$256,445
Unoccupied	\$280	\$294	\$11,200
Pedestal Charges – Per Cistern/>6W.C	\$90	\$93	\$930
Pedestal Charges – Water Closets (1-6)	\$90	\$93	\$465
TOTAL BOGGABRI SEWER CHARGES YIELD			\$269,040

Sewerage – Narrabri

	Service Charge 2016/2017	Service Charge 2017/2018	Estimated Yield
Occupied	\$718	\$740	\$1,864,060
Unoccupied	\$368	\$379	\$53,439
Pedestal Charges – Per Cistern/>6W.C	\$111	\$114	\$3,648
Pedestal Charges – Water Closets (1-6)	\$111	\$114	\$4,788
TOTAL NARRABRI SEWER CHARGES YIELD			\$1,925,935

Sewerage – Wee Waa

	Service Charge 2016/2017	Service Charge 2017/2018	Estimated Yield
Occupied	\$735	\$772	\$582,088
Unoccupied	\$368	\$386	\$14,282
Pedestal Charges – Per Cistern/>6W.C	\$111	\$114	\$1,332
Pedestal Charges – Water Closets (1-6)	\$111	\$114	\$1,554
TOTAL WEE WAA SEWER CHARGES YIELD			\$599,256

Onsite Wastewater Management Fee

	Service Charge 2016/2017	Service Charge 2017/2018	Estimated Yield
Any/All assessments not connected to town sewer which have an onsite wastewater system (SWM)	\$31	\$32	\$69,344

2017/2018 ANNUAL CHARGES – WASTE

Domestic Waste Management (DWM) Charges

	Service Type	Service Charge 2016/2017	Service Charge 2017/2018	Estimated Yield
DWM Availability Fee	All Urban Assessments	\$135	\$140	
DWM – MSW/Recycling/Organics (Serviced Assessments Only)	Per 1x140 Litre MSW (Red), 1x240 Litre Recycling Bin (Yellow) & 1x240 Litre Organics Recycling Bin (Green)	\$305	\$315	
Additional/Upsize Residential Service	Additional MGB (per Annum fee)	\$120	\$125	
	Upsize existing Recycling bin to 360 Litres (one off fee)	\$55	\$57	
TOTAL DOMESTIC WASTE MANAGEMENT ESTIMATED YIELD				\$1,285,475

Other Waste Management Services (Non-Domestic) Charges

	Service Type	Service Charge 2016/2017	Service Charge 2017/2018	Estimated Yield
Business Waste Management Fee	All Urban Assessments	\$135	\$140	
Business – MSW/Recycling (Serviced Assessments Only)	Per 1x240 Litre MSW (Red) & 1x240 Litre Recycling Bin (Yellow)	\$340	\$350	
Additional/Upsize Residential Service	Additional MGB (per Annum fee)	\$150	\$155	
	Upsize existing Recycling bin to 360 Litres (one off fee)	\$55	\$57	
Rural Waste Management Fee		\$135	\$140	
Rural Waste Management Charge Unoccupied		\$50	\$52	
TOTAL OTHER WASTE MANAGEMENT ESTIMATED YIELD				\$1,180,490

NB: MSW – Mixed Solid Waste



Fees & Charges

Narrabri Shire Council

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Name	Year 17/18 Fee (incl. GST)	Unit Description
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NARRABRI SHIRE COUNCIL

RATES, ANNUAL & SPECIFIC USER CHARGES

ORDINARY RATES

RESIDENTIAL

Residential – Boggabri	Base Rate \$270, Ad Valorem Rate \$0.0053650 Min. Fee: \$270.00	–
Residential – Narrabri	Base Rate \$270, Ad Valorem Rate \$0.0092189 Min. Fee: \$270.00	–
Residential – Rural	Base Rate \$270, Ad Valorem Rate \$0.0047394 Min. Fee: \$270.00	–
Residential – Wee Waa	Base Rate \$270, Ad Valorem Rate \$0.0302030 Min. Fee: \$270.00	–

FARMLAND

Farmland	Base Rate \$270, Ad Valorem Rate \$0.0040398 Min. Fee: \$270.00	–
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MINING

Mining	Base Rate \$23,000, Ad Valorem Rate \$0.0265225 Min. Fee: \$23,000.00	–
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Name	Year 17/18 Fee (incl. GST)	Unit Description
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BUSINESS

Business – Boggabri	Base Rate \$320, Ad Valorem Rate \$0.0070101 Min. Fee: \$320.00	–
Business – Narrabri	Base Rate \$320, Ad Valorem Rate \$0.0147372 Min. Fee: \$320.00	–
Business – Rural	Base Rate \$320, Ad Valorem Rate \$0.0083561 Min. Fee: \$320.00	–
Business – Wee Waa	Base Rate \$320, Ad Valorem Rate \$0.0386009 Min. Fee: \$320.00	–

SPECIAL RATES

Tourism	Ad Valorem Rate \$0.0009148	–
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ANNUAL CHARGES

DOMESTIC WASTE MANAGEMENT

Urban Waste Management Fee	\$140.00	All Urban Assessments
DWM – Mixed Solid Waste / Recycling / Organics Bins Collection Service	\$315.00	Per 1x140 litre MSW Bin (red), 1x240 litre Recycling Bin (yellow) & 1x240 litre Organics Bin (green).
DWM – Additional Mixed Solid Waste Bin Fee	\$125.00	Red Bin
DWM – Upsize Recycling Bin Fee	\$57.00	Yellow Bin upsized to 360 litre bin

Name	Year 17/18 Fee (incl. GST)	Unit Description
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URBAN WASTE MANAGEMENT SERVICES (NON-DOMESTIC)

Urban Waste Management Fee	\$140.00	All Urban Assessments.
Business – Mixed Solid Waste / Recycling Bins Annual Fee	\$350.00	Per 1x240 litre MSW Bin (red) & 1x240 litre Recycling Bin (yellow).
Business – Additional Mixed Solid Waste Bin Fee	\$155.00	Red, Yellow or Green Bin
Business – Upsize Recycling Bin Fee	\$57.00	Yellow Bin upsized to 360 litre bin.

RURAL WASTE MANAGEMENT SERVICES

Rural Waste Management Fee	\$140.00	All Rural Occupied Assessments.
Rural Waste Management Fee (Unoccupied)	\$52.00	Rural Unoccupied Assessments.

WATER SUPPLY ANNUAL CHARGES

WATER – BAAN BAA

20/25mm Service	\$706.00	Annual –
Usage Charge	\$3.33	Per kl –

WATER – BELLATA

20/25mm Service	\$537.00	–
32mm Service	\$788.00	–
40mm Service	\$1,227.00	–
Unconnected Service	\$560.00	–
Usage Charge	\$1.28	–

WATER – BOGGABRI

20/25mm Service	\$378.00	–
32mm Service	\$651.00	–
40mm Service	\$921.00	–
50mm Service	\$1,441.00	–
100mm Service	\$5,748.00	–
Unconnected Service	\$361.00	–
Usage Charge	\$1.09	–

WATER – GWABEGAR

20/25mm Service	\$613.00	–
40mm Service	\$800.00	–
Unconnected Service	\$331.00	–
Usage Charge	\$1.28	–

Name	Year 17/18 Fee (incl. GST)	Unit Description
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WATER – NARRABRI METERED

20/25mm Service	\$353.00	–
32mm Service	\$385.00	–
40mm Service	\$409.00	–
50mm Service	\$644.00	–
90mm Service	\$2,012.00	–
100mm Service	\$2,554.00	–
Unconnected Service	\$165.00	–
Usage Charge	\$0.97	–

WATER – NARRABRI UNMETERED (EXISTING SERVICES ONLY)

20/25mm Service	\$516.00	–
32mm Service	\$800.00	–
40mm Service	\$1,283.00	–
50mm Service	\$1,755.00	–
90mm Service	\$5,661.00	–
100mm Service	\$7,663.00	–
Unoccupied	\$165.00	–

WATER – PILLIGA

20/25mm Service	\$574.00	–
40mm Service	\$764.00	–
50mm Service	\$1,226.00	–
Unconnected	\$339.00	–
Usage Charge	\$1.28	–

WATER – WEE WAA

20/25mm Service	\$347.00	–
32mm Service	\$372.00	–
40mm Service	\$423.00	–
50mm Service	\$645.00	–
80mm Service	\$1,642.00	–
100mm Service	\$2,559.00	–
Unconnected Service	\$174.00	–
Usage Charge	\$0.96	–

SEWERAGE ANNUAL CHARGES

SEWERAGE – BOGGABRI

Occupied	\$595.00	–
Unoccupied	\$294.00	–
Pedestal Charges – Per Cistern / >6 WCs	\$93.00	–
Pedestal Charges – Water Closets (1–6)	\$93.00	–

Name	Year 17/18 Fee (incl. GST)	Unit Description
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SEWERAGE – NARRABRI

Occupied	\$740.00	–
Unoccupied	\$379.00	–
Pedestal Charges – Per Cistern / >6 WCs	\$114.00	–
Pedestal Charges – Water Closets (1–6)	\$114.00	–

SEWERAGE – WEE WAA

Occupied	\$772.00	–
Unoccupied	\$386.00	–
Pedestal Charges – Per Cistern / >6 WCs	\$114.00	–
Pedestal Charges – Water Closets (1–6)	\$114.00	–

ONSITE WASTEWATER MANAGEMENT FEE

Onsite Sewerage Management System	\$32.00	Annual Fee –
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Name	Year 17/18 Fee (incl. GST)	Unit Description
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OTHER USER CHARGES AND FEES

CORPORATE SERVICES

GOVERNMENT INFORMATION PUBLIC ACCESS

		Page	Copies
Public Access Documents	\$0.40		
Resource Register	As Quoted		–
Formal GIPA Application Fee	\$30.00	Application	Includes initial processing of the request and initial search time of one hour
Additional Search Fee	\$30.00	Hour	Applicable to extensive searches for information within a formal application after the first hour of search
Internal Review Fee	\$40.00	Request	–

RATES AND PROPERTY

Real Estate Valuers' Report	\$283.00		–
Section 603 Certificate	\$80.00		–
Transfer Summary	\$41.00		–
Transfer Summary Update	\$2.90	Page	–
Interest on Outstanding Rates & Charges	7.50%		–
Property Title Search	\$118.00		–

ADMIN / COPYING CHARGES

Available at Libraries, the Visitor Information Centre and Council's Admin Office

Photocopies – Black & white (double sided) A3	\$1.60	Sheet	–
Photocopies – Black & white (double sided) A4	\$0.80	Sheet	–
Photocopies – Black & white (single sided) A3	\$0.80	Sheet	–
Photocopies – Colour (double sided) A3	\$3.20	Sheet	–
Photocopies – Colour (single sided) A4	\$0.80	Sheet	–
Printing Fees – Black & white (double sided) A3	\$1.60	Sheet	–
Printing Fees – Black & white (single sided) A3	\$0.80	Sheet	–
Printing Fees – Colour (double sided) A3	\$3.20	Sheet	–
Printing Fees – Colour (single sided) A3	\$1.60	Sheet	–
Printing Fees – Colour (single sided) A4	\$0.80	Sheet	–
Printing Fees – Black & white (double sided) A4	\$0.80	Sheet	–
Printing Fees – Black & white (single sided) A4	\$0.40	Sheet	–
Photocopies – Colour (double sided) A4	\$1.60	Sheet	A4 Full Page
Photocopies – Black & white (single sided) A4	\$0.40	Page	Single Sided
Photocopies – Colour (single sided) A3	\$1.60	Sheet	–
Fax Outgoing – First page	\$3.50	Page	First Page
Fax Outgoing – Each additional page	\$1.10	Page	Each Additional Page
Fax – Incoming	\$0.40	Page	–
Laminating – A4	\$5.40	Page	–

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Name	Year 17/18 Fee (incl. GST)	Unit Description
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ADMIN / COPYING CHARGES [continued]

Laminating – A3	\$10.00	Page –
Laminating – Business Cards	\$3.10	Each Available at Visitor Information Centre only
Narrabri Shire Town Maps A3 – black & white (double sided pad maps)	\$26.00	Each Available at Visitor Information Centre only
Scanning	\$2.30	Per page –
Narrabri Shire Town Maps A3 – colour (double sided pad maps)	\$41.00	Each Available at Visitor Information Centre only

MAPS / RURAL ADDRESSING

Custom Printed Map – A0 Colour	\$82.00	Copy –
Custom Printed Map – A0 Black & White	\$62.00	Copy –
Printed Map – A1 Colour	\$62.00	Copy –
Printed Map – A1 Black & White	\$46.00	Copy –
Printed Map – A2 Colour	\$36.00	Copy –
Printed Map – A2 Black & White	\$26.00	Copy –
Printed Map – A3 Colour	\$21.00	Copy –
Printed Map – A3 Black & White	\$18.00	Copy –
Printed Map – A4 Colour	\$15.00	Copy –
Printed Map – A4 Black & White	\$13.00	Copy –
Document Preparation	\$52.00	15 minutes –
Preparation of Baseline Datasets	\$62.00	15 minutes Charged per 15 minutes
Search Fees	\$134.00	–
Rural Addressing	\$82.00	–
Rural Addressing Secondary or Alternate Address or replacement	\$41.00	–
Plan Scanning – A0	\$31.00	Copy –
Plan Scanning – A1	\$26.00	Copy –
Plan Scanning – A2	\$21.00	Copy –
Plan Scanning – A3	\$12.00	Copy –
Plan Scanning – A4	\$10.00	Copy –

Name	Year 17/18 Fee (incl. GST)	Unit Description
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LIBRARIES

Fax Incoming	\$0.40	Page –
Fax Outgoing – Each additional page	\$1.10	Page –
Fax Outgoing – First page	\$3.50	Page –
Photocopies – Black & white (double sided) A3	\$1.60	Sheet –
Photocopies – Black & white (double sided) A4	\$0.80	Sheet –
Photocopies – Black & white (single sided) A3	\$0.80	Sheet –
Photocopies – Black & white (single sided) A4	\$0.40	Sheet –
Photocopies – Colour (double sided) A3	\$3.20	Sheet –
Photocopies – Colour (double sided) A4	\$1.60	Sheet –
Photocopies – Colour (single sided) A3	\$1.60	Sheet –
Photocopies – Colour (single sided) A4	\$0.80	Sheet –
Printing Fees – Black & white (double sided) A3	\$1.60	Sheet –
Printing Fees – Black & white (double sided) A4	\$0.80	Sheet –
Printing Fees – Black & white (single sided) A3	\$0.80	Sheet –
Printing Fees – Black & white (single sided) A4	\$0.40	Sheet –
Printing Fees – Colour (double sided) A3	\$3.20	Sheet –
Printing Fees – Colour (single sided) A3	\$1.60	Sheet –
Printing Fees – Colour (single sided) A4	\$0.80	Sheet –
Scanning	\$2.30	Per page –
Overdue Books	\$0.20	Item / Week –
Overdue Books – Visitors	\$1.00	Item / Week –
Replace Lost or Damaged Items	At Cost	Item –
Replacement Membership Card	\$3.60	Card –
Inter Library Loan – Fast Track	\$16.50	Per item Non Library Charge
Inter Library Loan – Fast Track	\$33.00	Charge Library
Inter Library Loan – Fast Track	\$6.00	Without Holding Information
Inter Library Loan – Fast Track	\$16.50	ALIA Code
Sale of Old Books	As Specified	–
Hire Meeting Room	\$14.00	Half Day –
Hire Meeting Room	\$22.00	Half Day 1/2 Day – Other
Hire Meeting Room	\$27.00	Full Day Full Day – Non Profit
Hire Meeting Room	\$42.00	Full Day Full Day – Other

Name	Year 17/18 Fee (incl. GST)	Unit Description
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BOGGABRI CARAVAN PARK

These fees are to be read in conjunction with the Terms and Conditions for operation of the Boggabri Caravan Park.

Daily Site Fee (for 2 People)	\$26.00	–
Daily Site Fee – Each Additional Person (< 16 yrs of age)	\$8.20	–
Daily Site Fee – Each Additional Person (> 16 yrs of age)	\$10.00	–
Weekly Site Fee (for 2 People)	\$129.00	–
Weekly Site Fee – Each Additional Person (< 16 yrs of age)	\$41.00	–
Weekly Site Fee – Each Additional Person (> 16 yrs of age)	\$52.00	–
Daily Long Term Sites (for 2 People)	\$21.00	Metered Separately
Daily Long Term Sites – Each Additional Person (< 16 yrs of age)	\$6.20	Metered Separately
Daily Long Term Sites – Each Additional Person (> 16 yrs of age)	\$8.20	Metered Separately
Weekly Long Term Sites (for 2 People)	\$103.00	Metered Separately
Weekly Long Term Sites – Each Additional Person (< 16 yrs of age)	\$31.00	Metered Separately
Weekly Long Term Sites – Each Additional Person (> 16 yrs of age)	\$41.00	Metered Separately
Amenities Building Key Deposit	\$52.00	Key –
1 Bedroom Cabin – Daily (for 2 People)	\$77.00	Linen not included
1 Bedroom Cabin – Weekly (for 2 People)	\$463.00	Linen not included
1 Bedroom Cabin – Each Additional Person	\$26.00	Night Linen not included
1 Bedroom Cabin – Minimum Deposit	\$52.00	–
2 Bedroom Cabin – Daily (for 2 People)	\$103.00	Linen not included
2 Bedroom Cabin – Weekly (for 2 People)	\$618.00	Linen not included
2 Bedroom Cabin – Each Additional Person	\$21.00	Night Linen not included
2 Bedroom Cabin – Minimum Deposit	\$52.00	–
Extra Cabin Cleaning Fee	\$41.00	Hour If required – Cabins are cleaned weekly – no charge unless units are left untidy on cleaning day
Lost Cabin Key Replacement Fee	\$52.00	Key –

Name	Year 17/18 Fee (incl. GST)	Unit Description
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THE CROSSING THEATRE

Concessional discounts can be applicable to complying organisations as per Council's Concessional Use Policy.

General Manager delegated the authority to negotiate all fees relating to The Crossing Theatre.

Cinema data projector & screen hire	\$350.00	Per day –
Ushering services	\$68.00	Per hour, minimum 3 hrs –
Auditorium Hire	\$1,250.00	–
Riverside Room Hire	\$385.00	–
Exhibition Room Hire	\$340.00	–
Gallery Lounge Hire	\$280.00	–
Cinema 1	\$350.00	Seats 159 people
Cinema 2	\$325.00	Seats 80 people
Band Room Hire	As Quoted	Limited availability
Entire Building Hire	As Quoted	Day –
Bar Hire	As Quoted	–
Stage Only Hire	As Quoted	–
Kitchen Hire	As Quoted	–
Green Room Hire	\$450.00	–
Cleaning Fee	\$68.00	Hour –
Labour – Technicians	\$73.00	Per hour – minimum 4hrs Applies to all setup, operating and packdown requirements
Labour – Set up & general labour	\$68.00	per hour Setup, packdown and general labour
Table Hire (trestle or banquet round)	\$18.00	Per table Trestle or Banquet round
Laundry	\$16.00	Table –
Piano – KAWAI RX7 (Grand Piano)	\$280.00	Day –
Baby Grand Piano Hire	\$250.00	Day Including tuning fee
Radio Microphone / Cable Microphone	\$82.00	Each / Day –
Lectern & Cable Microphone	\$82.00	Day –
Standard Lighting Rig	\$850.00	Day –
PA System	\$220.00	Day –
Data Projector & Screen hire	\$220.00	Day –
Data Projector Screen Only	\$50.00	Day –
Porta Stage	\$135.00	Day –
Laptop	\$65.00	Day –
DVD / Blu-Ray Player	\$45.00	Day –
2 Way Radios	\$25.00	Day –
32" LCD TV	\$70.00	Day –
Data Projector, Screen and PA Package	As Quoted	Day Cinemas only
Photocopying – See Council photocopying	As Quoted	Sheet A4 and A3 – single sided
Table & Linen Package (non catered events)	\$16.00	per table Non catered events

Name	Year 17/18 Fee (incl. GST)	Unit Description
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OTHER CORPORATE SERVICE FEES

Dishonoured Payment Processing Fee	\$21.00	–
Debtor Account Overdue Interest Rate	7.50%	–
Direct Deposit Transaction Fee	\$5.70	–
Non–Electronic Key	\$91.00	Key Key deposit – refundable
Electronic Cyber Key	\$201.00	Key Key deposit – refundable
Book Sales	As Quoted	–
Council Ties	\$36.00	Each –
Street Stall Key Deposit	\$10.00	–
Fines and Prosecutions	As Specified	–
Overhead Projector Hire	\$72.00	Day –
Hire of Council Chambers	\$124.00	Day or part thereof Bookings to be confirmed by Director Corporate Services
Hire of Committee Room	\$124.00	Day or part thereof Bookings to be confirmed by Director Corporate Services
Hire of Interview Room	\$62.00	Day or part thereof Bookings to be confirmed by Director Corporate Services

GWABEGAR HALL

Day Time Usage	\$6.00	Hour Maximum two hour blocks
Hall Hire for Functions	\$52.00	Function –
Night Hire for Games	\$12.00	Hire 5.30pm – 9.30pm, maximum 10 people
Key Deposit	\$5.00	Hire Refundable
Cleaning Fee	\$65.00	Hire Applied if hall or amenities are left dirty after usage

Name	Year 17/18 Fee (incl. GST)	Unit Description
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DEVELOPMENT AND ECONOMIC GROWTH

ANIMAL CONTROL – COMPANION ANIMALS

RANGER CALL–OUT FEES – Where Council's Ranger is required to attend a call–out after their normal rostered working hours and it can be established who the responsible party is, Council may recover actual costs from the responsible party if the call–out is a result of negligence or the actions of a repeat offender.

Impounding Fee	\$55.00	–
Impounding Fee (Second or Subsequent)	\$120.00	–
Impounding Fee – Daily Sustenance	\$25.00	Day –
Domestic Animal/Cat Trap – Deposit	\$65.00	–
Domestic Animal/Cat Trap – Weekly Hire Fee	\$20.00	Week –
Microchip implanted by Council	\$20.00	Animal –
Dangerous Dog Inspection	\$130.00	–
Companion Animal Surrender	\$150.00	Animal –
Dangerous Dog Signs	\$38.00	Each –
Registration – Desexed	\$55.00	Animal –
Registration – Under 6 months old, Not Desexed	\$55.00	Animal –
Registration – Not Desexed	\$201.00	Animal –
Registration – Pensioner	\$23.00	Animal –
Registration – Accredited Breeders	\$55.00	Animal –
Registration – Working Dog	Free	Animal –
Registration – Pound Adoption (Desexed)	\$27.50	Animal –

ANIMAL CONTROL – OTHER

Care of Impounded Stock	At Cost	At Cost –
Serving Owner with Notice of Impounded Animal (Stock)	\$70.00	each –
Transportation of Stock by Council (Contract Transport at Cost)		At cost –
Impounding Fee for Sheep or Goats	\$20.00	Animal / Day –
Impounding Fee for any other Hoofed Animals	\$45.00	Animal / Day –

IMPOUNDING – OTHER

Vehicles	\$10.00	Day –
Articles	\$5.00	Day –

Name	Year 17/18 Fee (incl. GST)	Unit Description
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CERTIFICATES

Flood Information Certificate	\$133.00	–
Section 149 (2) Certificate	\$53.00	per application –
Section 149 (5) Certificate	\$133.00	per application Includes 149 (2) Certificate
Drainage Diagram	\$52.00	per application –
Application for Burning Permit	\$31.00	–
Combined Outstanding Notices (735A) LGA (121ZP) EPA	\$72.00	per application (121ZP) EPA Building & Development matters; (735A) LGA clean up orders, dogs, sewers etc.
Urgency Fee	\$135.00	In Addition to Set Fee

BUILDING CERTIFICATES

Domestic (Class 1 & 10) EPA R260 (1a)	\$250.00	Per Dwelling For each dwelling contained in the building or in any other building on the allotment
EPA R260 (1b) – (less than 200m2)	\$250.00	per application Floor area of building or part thereof
EPA R260 (1b) –(area greater than 200m2 up to 2000m2)	\$250.00 plus an additional \$0.50/m2 over 200m2 Min. Fee: \$250.00	Floor area of building or part thereof Floor area of building or part thereof
EPA R260 (1b) – (for an area greater than 2000m2)	\$1,165.00 plus an additional \$0.075/m2 over 2,000m2 Min. Fee: \$1,165.00	Floor area of building or part thereof Floor area of building or part thereof
EPA R260 (1c) – Part of Building, external wall or no floor area	\$250.00	per application In the case where the application relates to part of a building and that part consists of an external wall only or does not otherwise have a floor area
EPA R260 (2) – Additional Inspection fee (capped at 1 insp fee)	\$90.00	If more than one inspection is required before issuing a Building Certificate, Council may require the payment of an additional fee.
Copy of Building Certificate – EPA 262 s149G (3)	\$13.00	Copy Providing a copy of a Building Certificate
Certified Copy of document, map or plan – EPA 262 s150 (2)	\$53.00	per Copy Providing a certified copy of a document, map or plan

Name	Year 17/18 Fee (incl. GST)	Unit Description
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BUILDING – OTHER

Planning Enquiry/Advice – Search and Written Reply	\$160.00	Per Hour –
Inspections – Miscellaneous	\$135.00	per – inspection
Mobile Hairdressers	\$139.00	Annual –
Advertising Sign on Council Land Lease – Small (in addition to application fee)	\$165.00	yearly –
Advertising Sign Lease on Council Land – Large (in addition to application fee)	\$670.00	yearly –

DEVELOPMENT – COMPLYING DEVELOPMENT & CONSTRUCTION CERTIFICATES

Fees are payable on submission of the building application. The value of the building is the contract price or if there is no contract price, the value of the building as determined by Council. Fees are determined by applying the flat fee and adding the fee calculated in accordance with the relevant percentage. Inspection fees include, but are not limited to the following: Commencement, footings, reinforcement, frame, water-proofing and stormwater drainage.

Complying Development Certificate (value up to \$5,000)	\$85.00 plus 0.55% of Development Value Min. Fee: \$85.00	per – application
Complying Development Certificate (value \$5,001 – \$100,000)	\$112.50 plus 0.38% of Development Value Min. Fee: \$112.50	–
Complying Development Certificate (value \$100,001 – \$250,000)	\$550.00 plus 0.22% of Development Value Min. Fee: \$550.00	–
Complying Development Certificate (value more than \$250,000)	\$950.00 plus 0.11% of Development Value Min. Fee: \$950.00	–
Construction Certificate (value less than \$5,000)	\$85.00 plus 0.55% of Construction Value Min. Fee: \$85.00	–
Construction Certificate (valued \$5,001 – \$100,000)	\$112.50 plus 0.38% of Construction Value Min. Fee: \$112.50	per – application
Construction Certificate (valued \$100,001 – \$250,000)	\$550.00 plus 0.22% of Construction Value Min. Fee: \$550.00	per – application

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Name	Year 17/18 Fee (incl. GST)	Unit Description
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DEVELOPMENT – COMPLYING DEVELOPMENT & CONSTRUCTION CERTIFICATES

[continued]

Construction Certificate (value over \$250,000)	\$950.00 plus 0.11% of Construction Value Min. Fee: \$950.00	–
Compliance Certificate	\$210.00	–
Interim / Final Occupation Certificate	\$135.00	–
Lodgement Fee Complying Development Certificate and Part 4A Certificates	\$36.00	per lodgement
Copy of any Certificate (not specifically listed elsewhere)	\$40.00	per certificate
General Housing Specification Booklet	\$15.00	Booklet

INSPECTIONS

Inspection Fee	\$135.00	per inspection
Re-Inspection Fee	\$135.00	per inspection
PCA Inspection Package for class 1 & 10 buildings – CC issued by NSC (value < \$5,000)	\$226.00	Per Application
PCA Inspection Package for class 1 & 10 buildings – CC issued by NSC (value \$5,000 – \$10,000)	\$255.00	Per Application
PCA Inspection Package for class 1 & 10 buildings – CC issued by NSC (value \$10,001 – \$50,000)	\$283.00	Per Application
PCA Inspection Package for class 1 & 10 buildings – CC issued by NSC (value \$50,001 – \$100,000)	\$394.00	Per Application
PCA Inspection Package for class 1 & 10 buildings – CC issued by NSC (value \$100,001 – \$200,000)	\$496.00	Per Application
PCA Inspection Package for class 1 & 10 buildings – CC issued by NSC (value \$200,001 – \$400,000)	\$587.00	Per Application
PCA Inspection Package for class 1 & 10 buildings – CC issued by NSC (value > \$400,000)	0.16% of contract price per application by quotation	Per Application
PCA Inspection Package for class 2 & 9 buildings – CC issued by NSC (value < \$5,000)	\$365.00	Per Application
PCA Inspection Package for class 2 & 9 buildings – CC issued by NSC (value \$5,000 – \$10,000)	\$417.00	Per Application
PCA Inspection Package for class 2 & 9 buildings – CC issued by NSC (value \$10,001 – \$50,000)	\$519.00	Per Application
PCA Inspection Package for class 2 & 9 buildings – CC issued by NSC (value \$50,001 – \$100,000)	\$623.00	Per Application
PCA Inspection Package for class 2 & 9 buildings – CC issued by NSC (value \$100,001 – \$200,000)	\$727.00	Per Application
PCA Inspection Package for class 2 & 9 buildings – CC issued by NSC (value \$200,001 – \$400,000)	\$779.00	Per Application
PCA Inspection Package for class 2 & 9 buildings – CC issued by NSC (value > \$400,000)	0.25% of contract price per application by quotation	Per Application
PCA Inspection Package – CC or CDC issued by Private Certifier (value < \$5,000)	\$506.00	Per Application

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Name	Year 17/18 Fee (incl. GST)	Unit Description
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INSPECTIONS [continued]

PCA Inspection Package – CC or CDC issued by Private Certifier (value \$5,000 – \$10,000)	\$593.00	Per Application –
PCA Inspection Package – CC or CDC issued by Private Certifier (value \$10,001 – \$50,000)	\$880.00	Per Application –
PCA Inspection Package – CC or CDC issued by Private Certifier (value \$50,001 – \$100,000)	\$1,186.00	Per Application –
PCA Inspection Package – CC or CDC issued by Private Certifier (value \$100,001 – \$200,000)	\$1,715.00	Per Application –
PCA Inspection Package – CC or CDC issued by Private Certifier (value \$200,001 – \$400,000)	\$1,984.00	Per Application –
PCA Inspection Package – CC or CDC issued by Private Certifier (value > \$400,000)	0.8% of contract price per application by quotation	Per Application –

DEVELOPMENT APPLICATIONS

Erection of a Building, Carrying Out Works, Demolition (value less \$5,000)	\$110.00	–
Erection of a Building, Carrying Out Works, Demolition (value \$5,001 – \$50,000)	\$170.00 plus an additional \$3.00 for each \$1,000 (or part of \$1,000) of the estimated cost Min. Fee: \$170.00	per application –
Erection of a Building, Carrying Out Works, Demolition (value \$50,001 – \$250,000)	\$352.00 plus an additional \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000 Min. Fee: \$352.00	–
Erection of a Building, Carrying Out Works, Demolition (value \$250,001 – \$500,000)	\$1,160.00 plus an additional \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000 Min. Fee: \$1,160.00	per application –

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Name	Year 17/18 Fee (incl. GST)	Unit Description
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DEVELOPMENT APPLICATIONS [continued]

Erection of a Building, Carrying Out Works, Demolition (value \$500,001 – \$1,000,000)	\$1,745.00 plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000 Min. Fee: \$1,745.00	per application –
Erection of a Building, Carrying Out Works, Demolition (value \$1,000,001 – \$10,000,000)	\$2,615.00 plus an additional \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000 Min. Fee: \$2,615.00	per application –
Erection of a Building, Carrying Out Works, Demolition (value over \$10,000,000)	\$15,875.00 plus an additional \$1.19 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10 million Min. Fee: \$15,875.00	per application –
Erection of a Dwelling House (less than \$100,000)	\$455.00	per application –
Use of Footpath – Dining	\$125 admin fee plus \$20.00 per chair (annual renewal fee) Min. Fee: \$125.00	–
Subdivision – Involving the opening of a road	\$665.00 plus \$65.00 for each additional lot created Min. Fee: \$665.00	per application –
Subdivision – NOT Involving the opening of a road	\$330.00 plus \$53.00 for each additional lot created Min. Fee: \$330.00	per application –

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Name	Year 17/18 Fee (incl. GST)	Unit Description
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DEVELOPMENT APPLICATIONS [continued]

Strata Subdivision	\$330.00 plus \$65.00 for each additional lot created Min. Fee: \$330.00	per application –
Other development work not involving the erection of a building, the carrying out of work, the subdivision of land or the demolition of a building or work	\$285.00	per application –
Additional Fee for Designated Development (in addition to any other fees payable)	\$920.00	per application –
Advertising of DA – a) Designated Development	\$2,220.00	In the case of a designated development
Advertising of DA – b) for Advertised development	\$1,105.00	per application In the case of an advertised development
Advertising of DA – c) for Prohibited development	\$1,105.00	In the case of a prohibited development
Advertising of DA – In the case of development for which an environmental planning instrument or development control plan requires notice to be given otherwise not referred to in (a), (b) or (c) above..	\$1,105.00	per application –
Additional Processing Fee – Development Requiring Concurrence	\$140.00	per application –
Additional Fee to Concurrence Authority	\$320.00	per application –
Additional Processing Fee – Integrated Development (Concurrence)	\$140.00	per application –
Additional fee to each Approval body – Integrated Development	\$320.00	per application –
Development Application – Home Industry / Occupation	\$200.00	–
Review of a Determination (1) – NO erection of building, carrying out of work or demolition	50% of the original development application fee charged	per application –
Review of a Determination (2) – Involving erection of dwelling house under \$100,000	\$190.00	per application Where a development application involves the erection of a dwelling house with an estimated cost of construction of \$100,000 or less
Review Any Other Development Application (value less \$5,000)	\$55.00	per application –
Review Any Other Development Application (value \$5,001 – \$250,000)	\$85.00 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost Min. Fee: \$85.00	per application –

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Name	Year 17/18 Fee (incl. GST)	Unit Description
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DEVELOPMENT APPLICATIONS [continued]

Review Any Other Development Application (value \$250,001 – \$500,000)	\$500.00 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000 Min. Fee: \$500.00	per application –
Review Any Other Development Application (value \$500,001 – \$1,000,000)	\$712.00 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000 Min. Fee: \$712.00	per application –
Review Any Other Development Application (value \$1,000,001 – \$10,000,000)	\$987.00 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1 million Min. Fee: \$987.00	per application –
Review Any Other Development Application (value over \$10,000,000)	\$4,737.00 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10 million Min. Fee: \$4,737.00	per application –
Review of a Decision to Reject a Development Application (est. cost under \$100,000)	\$55.00	per application –
Review of a Decision to Reject a Development Application (est. cost \$100,001 – \$1,000,000)	\$150.00	–
Review of a Decision to Reject a Development Application (est. cost over \$1 million)	\$250.00	–
Modification of a Development Application Consent – s96(1)	\$71.00	–
Modification of a Development Application Consent – s96(1) where rectifying a Council error	\$0.00	–

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Name	Year 17/18 Fee (incl. GST)	Unit Description
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DEVELOPMENT APPLICATIONS [continued]

Modification of a Development Application Consent – s96(1A) or s96(AA) – Min Env Impact	\$645.00 or 50% of DA fee, whichever is less	per application –
Modification of a Development Application Consent – s96(2) or s96AA(1) – Not Min Env Impact	50% of the original fee	per application –
Modification of Consent – original application fee less \$100	50% of the original fee	–
Modification of Consent – original fee over \$100 (NO erection of building, carrying out of work or demolition involved)	50% of the original fee	–
Modification of Consent – Involving erection of dwelling house est. cost less \$100,000	\$190.00	per application –
Modification to any other DA (value less \$5,000)	\$55.00	–
Modification to any other DA (value \$5,001 – \$250,000)	\$85.00 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost Min. Fee: \$85.00	per application –
Modification to any other DA (value \$250,001 – \$500,000)	\$500.00 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000 Min. Fee: \$500.00	per application –
Modification to any other DA (value \$500,001 – \$1,000,000)	\$712.00 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000 Min. Fee: \$712.00	per application –
Modification to any other DA (value \$1,000,001 – \$10,000,000)	\$987.00 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1 million Min. Fee: \$987.00	per application –

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Name	Year 17/18 Fee (incl. GST)	Unit Description
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DEVELOPMENT APPLICATIONS [continued]

Modification to any other DA (value over \$10million)	\$4,737.00 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10million Min. Fee: \$4,737.00	per application –
Additional fee payable for development to which Clause 115 (1A) – Modification for residential apartment development under SEPP 65	\$760.00	in addition to other fees payable –
Review of Determination of Modification under s96AB	50% of the original fee	per application –
LEP Amendment / Rezoning Application – Major	\$7,416.00	per application –
LEP Amendment / Rezoning Application – Minor	\$3,914.00	per application –
Long Service Levy (LSPA 1986)	0.35% of cost of all building work for applications over \$25,000	as quoted –
Long Service Levy Commission	\$19.80	–
Planning Reform Fund	0.64% of CIV for developments over \$50,000	–
Planning Reform Fund Commission	\$5.00	–
Subdivision Certificate Application fee	\$125.00	per application –

DEVELOPMENT – LOCAL APPROVALS

Review Fee – 50% of Original Application	As Quoted	–
A1 Install manufactured/relocatable home, movable dwelling or associated structure on land	\$412.00	per application In addition to DA fees payable
PART A: Structures or Places of Public Entertainment – Additional Inspections	\$135.00	–
PART B: Water, Sewer or Drainage Work – B1 Carry out water supply work	\$128.00	per application B1 Carry out water supply work
PART B: Water, Sewer or Drainage Work – B4 Carry out Sewerage Supply Work	\$190.00	per application –
PART B: Water, Sewer or Drainage Work – B5 Carry out Stormwater drainage work	\$128.00	per application –
PART B: Water, Sewer or Drainage Work – B1/4/5 Combined application	\$190.00	per application –
PART B: Water, Sewer or Drainage Work – Additional Inspections	\$135.00	per inspection Additional Inspections
PART C: Management of Waste – C1	\$190.00	per application C1 for fee or reward, transport waste over or under a public place

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Name	Year 17/18 Fee (incl. GST)	Unit Description
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DEVELOPMENT – LOCAL APPROVALS [continued]

PART C: Management of Waste – C2	\$72.00	per application C2 place waste in a public place
PART C: Management of Waste – C3	\$72.00	per application C3 place a waste storage container in a public place
PART C: Management of Waste – C5	\$250.00	per application C5 install, construct or alter a waste treatment device or a human waste storage facility or a drain connected to any such device or facility
PART C: Management of Waste – Combined C5 & C6	\$310.00	–
PART C: Management of Waste – Additional Inspections – not related to Septic Systems (OSSM)	\$150.00	per inspection Where required
PART C: Management of Waste – Septic Inspection	\$185.00	per inspection –
PART C: Management of Waste – C6 Approval to Operate	\$60.00	per application C6 Registration / Approval to Operate an Onsite Sewage Management System
PART C: Management of Waste – Transfer of Approval to Operate	\$45.00	per application –
PART D: Community Land – D1 Engage in Trade or Business	\$108.00	–
PART D: Community Land – D2	\$108.00	D2 Direct or procure a theatrical, musical or other entertainment for the public.
PART D: Community Land – D3	\$108.00	D3 construct a temporary enclosure for the purpose of entertainment
PART D: Community Land – D4	\$108.00	D4 for fee or reward, play a musical instrument or sing
PART D: Community Land – D5	\$108.00	D5 set up, operate or use a loudspeaker or amplifying device
PART D: Community Land – D6	\$108.00	D6 deliver a public address or hold a religious service or public meeting
PART E: Public Roads – E1	\$128.00	E1 swing or hoist goods across or over any part of a public road using a lift, hoist or tackle projecting over the footway
PART E: Public Roads – E2	\$128.00	E2 erect an advertising structure over a public road or allow any article to overhang any part of a road
PART F: Other Activities – F1	\$190.00	F1 Operate a public carpark
PART F: Other Activities – F2	\$14.00	per site/annually F2 operate a caravan park or camping ground

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Name	Year 17/18 Fee (incl. GST)	Unit Description
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DEVELOPMENT – LOCAL APPROVALS [continued]

PART F: Other Activities – F3	\$14.00	Annum F3 operate a manufactured home estate
PART F: Other Activities – F4	\$128.00	F4 install a domestic oil or solid fuel heating appliance, other than a portable appliance
PART F: Other Activities – F5	\$190.00	F5 install or operate amusement device
PART F: Other Activities – F7	\$190.00	F7 use a standing vehicle or any article for the purpose of selling any article in a public place (fee can be waived for registered charity or not for profit organisation)
PART F: Other Activities – F10	As Quoted	F10 carry out an activity prescribed by the regulations or an activity of a class or description prescribed by the regulations
Sandwich board signs, mobile structures / merchandising display – Permit	\$10.00	Permit / Annual Sticker Fee
Sandwich board signs, mobile structures / merchandising display – Impound	\$65.00	Impound Fee for Board without Current Permit Sticker

DEVELOPMENT – SECTION 94 CONTRIBUTIONS

Section 94 Contributions – Mines / Extractive	\$0.31 per Equivalent Standard Axle (ESA) per km of haul road OR \$0.053 per tonne of hauled material per km of haul road	Mines, extractive industries and other developments that result in increased numbers of laden heavy vehicles using Council's road network
Section 94 Contributions – Urban Roads & Projects	As quoted – refer to Narrabri Shire Section 94 Contributions Plan 2016	Development on land shown in the Schedule of S94 Contributions Plan fronting certain unsealed or unformed roads in towns & villages
Section 94A Contribution – Development value \$100,000 – \$199,000 = 0.5% of CIV	As Per Calculated Fee	Levied on Development in accordance with the adopted s94A Contribution Plans
Section 94A Contribution – Development value over \$200,000 = 1% of CIV	in accordance with the adopted s94A Contribution Plans	Levied on Development in accordance with the adopted s94A Contribution Plans

Name	Year 17/18 Fee (incl. GST)	Unit Description
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LIQUID TRADE WASTE

Application to Cancel a Liquid Trade Waste Service	\$220.00	Per Application —
Application Fee for Liquid Trade Waste (New Business or Device)	\$280.00	per application —
Additional Inspection Fee	\$160.00	—
Cat 1 – NO Annual Charge (Application fee only)	\$0.00	—
Cat 1A Annual Charge	\$120.00	Annual Fee As per Councils Trade Waste Policy
Cat 1 Discharge without permit or not comply with conditions	\$880.00	Instance —
Cat 1 Exceed parameters by < 20% or < 0.5pH units	\$580.00	Instance —
Cat 1 Exceed parameters by > 20% or > 0.5pH units	\$980.00	Instance —
Cat 2 Annual Charge	\$188.00	—
Cat 2 Discharge without permit or not comply with conditions	\$700.00	—
Cat 2 Exceed parameters by < 20% or < 0.5pH units	\$750.00	—
Cat 2 Exceed parameters by > 20% or > 0.5pH units	\$1,500.00	—
Cat 3 Annual Charge	\$553.00	—
Cat 3 Biochemical oxygen demand loading charge	\$2.00	Kg —
Cat 3 Loading charge for other parameters	As Quoted	—
Cat 3 Discharge without permit or not comply with conditions	\$650.00	—
Cat 3 Exceed parameters by < 20% or < 0.5pH units	\$970.00	—
Cat 3 Exceed parameters by > 20% or > 0.5pH units	\$3,060.00	—

PUBLIC HEALTH

Category 1 Administration Fee	\$300.00	This category includes food premises that meet the criteria of fast choices (franchises of more than 20 stores per state, or 50 stores nationally); supermarket franchises; and any other premises that handles Potentially Hazardous Food (PHF) and that employs more than 15 FTE food handling staff
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Name	Year 17/18 Fee (incl. GST)	Unit Description
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PUBLIC HEALTH [continued]

Category 2 Administration Fee	\$185.00	This category includes food premises that are handling PHF at a retail level including cooking raw meat products, having hot and cold display (e.g. Bain Maries) Examples of this category include restaurants, cafe's, hotels (with attached restaurants), sushi bars, bakery's, sandwich shops, takeaway food shops, corner shops doing take away cooked foods, and catering operators
Category 3 Administration Fee	\$100.00	This category includes food premises that are involved with PHF at a low risk level (no hot or cold holding/display of food, no raw to cooked poultry, no complex food processing, low turn-over and subsequently low risk). Examples of this category include corner stores which may make ready to eat sandwiches (but do not slice their own meat products), service stations (without restaurants attached), cafes not cooking food (e.g. cake/coffee type cafe's), Bed and breakfast premises, and motels without restaurants attached (low level production) for example breakfasts only
Public Health Inspection Hourly Rate	\$120.00	Per Hour Minimum charge of \$60 when the inspections last 30 minutes or less. inspections from 31 to 60 minutes will be charged \$120. Inspection longer than 60 minutes incur in an addition \$120 charge.
Food Premises Improvement Notice	\$330.00	–
Registration of Regulated Premises	\$55.00	–
Registration of Prescribed Premises – Alteration of Registration	\$50.00	–

Name	Year 17/18 Fee (incl. GST)	Unit Description
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PRIVATE SWIMMING POOLS

Certificate of Compliance – Swimming Pool (includes 1st inspection)	\$150.00	per application –
Swimming Pool Inspection – subsequent 2nd inspection	\$100.00	per application –
Application for exemption from barrier (s22 Swimming Pools Act)	\$70.00	per application –
Resuscitation Signs	\$38.00	–
Registration of a Swimming Pool on the NSW Swimming Pools Register	\$10.00	per application –

SALEYARDS

Agents' Licence Fee	\$1,840.00	Annum –
New Agents Permit Fee	\$10,000.00	–
Agents Kiosk Fee	\$12.00	Sale –
Agents Operations Fee	\$0.50	Head –
Re-scanning Fee	\$9.00	Head –
Saleyards Fees – Sheep	\$1.00	Per head –
Saleyards Fees – Calves	\$3.30	Head –
Saleyards Fees – Fat Cattle	\$8.90	Head –
Saleyards Fees – Store Cattle	\$8.40	Head –
Saleyards Fees – Passed-in Stock	\$2.60	Head –
Saleyards Fees – Special Weighing (outside of sale day)	\$5.10	Head Outside of sale day
Saleyards Fees – Use of Crush (outside of sale day)	\$1.10	Head Outside of sale day
Holding or Agistment Yard Fees – Use of Concrete Yards	\$1.70	Head / Day Outside of sale day
Holding or Agistment Yard Fees – Use of Holding Pens	\$0.80	Head / Day Outside of sale day
Holding or Agistment Yard Fees – Use of Sheep Yards	\$0.60	Head / Day Outside of sale day
Disposal of Dead Stock – Large Animals (Cattle / Calves / Horses)	\$190.00	Animal –
Disposal of Dead Stock – Medium Animals (Sheep)	\$127.00	Animal –

TRUCK WASH

Truck Wash Fee	\$0.70	Minute –
Truck Wash Key	\$51.00	Key –

Name	Year 17/18 Fee (incl. GST)	Unit Description
TOURISM		
Computer Printing Fees – A4 –Colour	\$0.80	Sheet A4 spot colour (double sided)
Fax Incoming	\$0.40	Page –
Fax Outgoing – Each additional page	\$1.10	Page –
Fax Outgoing – First page	\$3.50	Page –
Laminating – A3	\$11.00	Sheet –
Laminating – A4	\$5.70	Sheet –
Laminating – Business Cards	\$3.30	–
Narrabri Shire Town Maps – colour (double sided pad maps)	\$44.00	–
Narrabri Shire Town Maps A3 – black & white (double sided pad maps)	\$28.00	–
Photocopies – Colour (double sided) A4	\$1.60	Each –
Photocopies – Black & white (double sided) A4	\$0.80	Sheet –
Photocopies – Black & white (single sided) A3	\$0.80	Sheet –
Photocopies – Black & white (single sided) A4	\$0.40	Sheet –
Photocopies – Colour (double sided) A3	\$3.20	Sheet –
Photocopies – Colour (single sided) A3	\$1.60	Sheet –
Photocopies – Colour (single sided) A4	\$0.80	Sheet –
Printing Fees – Colour (double sided) A3	\$3.20	Each –
Printing Fees – Colour (single sided) A3	\$1.60	Each –
Printing Fees – Black & white (double sided) A3	\$1.60	Sheet A4 spot colour (single sided)
Printing Fees – Black & white (double sided) A4	\$0.80	Sheet A4 black & white (double sided)
Printing Fees – Black & white (single sided) A4	\$0.40	Sheet A4 black & white (single sided)
Printing Fees – Colour (single sided) A4	\$0.80	Sheet Spot colour (single sided) A3
Scanning	\$2.30	Per page –
Tourism Event Administration Fee	\$55.00	per hour Secretarial services associated with Tourism event assistance. Secretarial services associated with Tourism event assistance.

Name	Year 17/18 Fee (incl. GST)	Unit Description
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WASTE DISPOSAL

GENERAL WASTE

Weighbridge Tickets – General Waste from outside Narrabri Area	\$180.00	Waste – non recyclable, or if recyclable not sorted
Weighbridge Tickets – Domestic Waste	\$115.00	Tonne Free of charge for Shire Residents
Weighbridge Tickets – Commercial / Industrial Waste	\$130.00	Tonne –
Small Vehicle Charges – Car / Van / Wagon	\$13.00	Vehicle –
Small Vehicle Charges – Utes / 4WD / 6 x 4 Trailer	\$27.00	Vehicle –
Small Vehicle Charges – > = 8 x 5 Trailer	\$44.00	Vehicle –
Small Vehicle Charges – > = 10 x 5 Trailers	\$49.00	Vehicle –
Small Vehicle Charges – Lawn Clippings	Free	Commercial and Domestic

RECYCLABLES

Weighbridge Tickets – Drum Muster Drums	Free	–
Weighbridge Tickets – Mixed Recyclables	Free	–
Weighbridge Tickets – Paper & Cardboard	Free	–
Weighbridge Tickets – Glass Containers	Free	Excluding window glass and crockery
Weighbridge Tickets – Scrap Metal Waste	Free	Includes other white goods. Excludes refrigerators not de-gassed.
Weighbridge Tickets – Vehicle Batteries	Free	–
Weighbridge Tickets – Electronic Equipment	Free	Includes computers, printers, televisions.
Weighbridge Tickets – Used Motor Oil	Free	–
Weighbridge Tickets – Clean Fill (Excavated Natural Material)	Free	–

Name	Year 17/18 Fee (incl. GST)	Unit Description
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OTHER WASTE

Weighbridge Tickets – Construction / Demolition Waste (mixed)	\$150.00	Tonne –
Weighbridge Tickets – Cover Material	\$25.00	Tonne –
Weighbridge Tickets – Contaminated Soil	\$190.00	Tonne Must be tested by a NATA certified laboratory.
Weighbridge Tickets – Special Waste	\$190.00	Tonne Grains, tarps and asbestos. For asbestos, 24 hours prior booking is required.
Weighbridge Tickets – Ducting	\$550.00	Tonne –
Weighbridge Tickets – Green Waste (incl Untreated Timber)	\$73.00	Tonne –
Weighbridge Tickets – Clean Concrete & Masonry	\$87.00	Tonne –
Weighbridge Tickets – Clean Timber	\$55.00	Tonne –
Weighbridge Tickets – Refrigerators (not degassed)	\$40.00	Item Exempt – not-for-profit welfare organisations, including The Salvation Army, Lifeline and St. Vincent de Paul Society.
Weighbridge Tickets – Disposal Dead Animal – Small	\$10.00	Each Eg. Cat, Dog
Weighbridge Tickets – Disposal Dead Animal – Medium	\$25.00	Each Eg. Sheep, Dear
Weighbridge Tickets – Disposal Dead Animal – Large	\$52.00	Each Eg, Cow, Horse
Other – Disposal of Chemicals	As Quoted	Arrangement to be made prior to disposal

TYRES

Tyres – 4WD – clean	\$8.00	Unit –
Tyres – 4WD – with rim or dirty	\$12.00	Unit –
Tyres – Car, Ute (not 4WD) clean	\$6.00	Unit –
Tyres – Car, Ute (not 4WD) with rims or dirty	\$10.00	Unit –
Tyres – Heavy Truck >16" clean	\$50.00	Unit –
Tyres – Heavy Truck >16" with rim or dirty	\$100.00	Unit –
Tyres – Light Truck <16" clean	\$16.00	Unit –
Tyres – Light Truck <16" with rims or dirty	\$25.00	Unit –
Tyres – Motor Cycle, Quad Runner – clean	\$4.00	Unit –
Tyres – Motor Cycle, Quad Runner – with rim or dirty	\$8.00	Unit –
Tyres – Truck, Tractor – large more than 1.5m clean	\$150.00	Unit –
Tyres – Truck, Tractor – large more than 1.5m with rim or dirty	\$250.00	Unit –
Tyres – Truck, Tractor – small up to 1.50 width clean	\$90.00	Unit –
Tyres – Truck, Tractor – small up to 1.5m width with rim or dirty	\$150.00	Unit –
Tyres – Commercial Rubber	\$300.00	Tonne –

Name	Year 17/18 Fee (incl. GST)	Unit Description
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SPECIAL EVENTS

Delivery and Removal – Per Event	\$200.00	–
Service fee for special event bins	\$10.00	–
Service fee for special event front lift bins	\$40.00	–
Weekend & Public Holiday call out fee	\$270.00	–
Weekend & Public Holiday service fee (per bin)	\$6.00	–

CEMETERIES

GENERAL (EXCLUDES LAWN CEMETERY)

Transfer of Right of Burial	\$52.00	Transfer Administration Fee
Genealogy / historical search of cemetery records requiring more than 30 minutes	\$52.00	Hour Per hour after initial 30 minutes + Information Cost
Adult / Child – Casket – Right of Burial / Plot Reservation	\$622.00	Plot –
Adult / Child – Ashes – Right of Burial / Plot Reservation	\$87.00	Plot Columbarium Wall
Adult / Child – Casket – Burial Permit including Interment	\$850.00	Interment –
Adult / Child – Casket – Burial Permit excluding Interment	\$320.00	Interment Interment arranged by Funeral Director
Adult / Child – Ashes – Burial Permit including interment	\$131.00	Interment Columbarium Wall
Monument Works Application	\$103.00	Plot –
After Hours Fee	\$425.00	Funeral Additional fee for pre-arranged after hours, weekends or public holidays

BOGGABRI LAWN CEMETERY

Plinths and plaques are not included. A plinth must be purchased at the time of interment.

Transfer of Right of Burial	\$52.00	Transfer Administration Fee
Genealogy / historical search of cemetery records requiring more than 30 minutes	\$52.00	Hour Per hour after initial 30 minutes + Information Cost
Adult / Child – Casket – Right of Burial / Plot Reservation	\$1,630.00	Plot Double Depth
Adult / Child – Ashes – Right of Burial / Plot Reservation	\$87.00	Plot Columbarium Wall
Adult – Casket – Burial Permit including excavation (First Interment)	\$1,052.00	Interment Adults (> 12 years of age)
Adult – Casket – Burial Permit including excavation (Second Interment)	\$850.00	Interment Adults (> 12 years of age)
Child – Casket – Burial Permit including excavation	\$490.00	Interment Child (< 12 years of age)
Adult / Child – Ashes – Burial Permit	\$131.00	Interment Columbarium Wall
After Hours Fee	\$425.00	Funeral Additional fee for pre-arranged after hours, weekends or public holidays

Name	Year 17/18 Fee (incl. GST)	Unit Description
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NARRABRI LAWN CEMETERY

Plinths and plaques are not included. A plinth must be purchased at the time of interment.

Transfer of Right of Burial	\$52.00	Transfer Administration Fee
Genealogy / historical search of cemetery records requiring more than 30 minutes	\$52.00	Hour Per hour after initial 30 minutes + Information Cost
Adult – Casket – Right of Burial / Plot Reservation	\$2,102.00	Plot Double Depth
Child – Casket – Right of Burial / Plot Reservation	\$1,051.00	Plot Double Depth
Adult / Child – Ashes – Right of Burial / Plot Reservation – Columbarium Wall	\$87.00	Plot –
Adult / Child – Ashes – Right of Burial – Memorial Garden	\$775.00	Plot –
Adult – Casket – Burial Permit including excavation (First Interment)	\$1,195.00	Interment Adults (> 12 years of age)
Adult – Casket – Burial Permit including excavation (Second Interment)	\$849.00	Interment Adults (> 12 years of age)
Child – Casket – Burial Permit including excavation	\$721.00	Interment Child (< 12 years of age)
Adult / Child – Ashes – Burial Permit – Columbarium Wall	\$133.00	Interment –
Adult / Child – Ashes – Burial Permit – Memorial Garden (First Interment)	\$133.00	Interment –
Adult / Child – Ashes – Burial Permit – Memorial Garden (Second Interment)	\$133.00	Interment –
After Hours Fee	\$425.00	Funeral Additional fee for pre-arranged after hours, weekends or public holidays

PLINTHS AND VASES

Plinth – Black Granite	\$903.00	Plinth Vases purchased separately
Plinth – Dark Grey Granite	\$866.00	Plinth Vases purchased separately
Plinth – Light Grey	\$526.00	Plinth Vases purchased separately
Plinth – Concrete	\$213.00	Plinth Vases purchased separately
Gold Vase	\$42.00	Vase Vases sold in sets of two
Silver Vase	\$42.00	Vase Vases sold in sets of two
Black Vase	\$42.00	Vase Vases sold in sets of two
Concrete Plinth Painting Kit	\$26.00	Each Includes water container, scraper/steel wool, paint, brush, wipes

Name	Year 17/18 Fee (incl. GST)	Unit Description
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COMMUNITY FACILITIES

PUBLIC PARKS AND EVENTS

Cleaning deposit for major events – refundable after full clean up and restoration	\$310.00	Refundable bond required. Damage to Council facilities will be charged.
Large Event Booking and Usage Fee	\$155.00	Park / Day (or part thereof) Over 500 attendees
Small Event Booking and Usage Fee	\$105.00	Park / Day (or part thereof) Under 500 attendees
Council staff assistance for events during business hours	\$47.00	Hour / Staff Member Bump In / Bump Out
Council staff assistance for events after hours / weekends	\$93.00	Hour / Staff Member Minimum 4 hour call out may be payable
Power Access	\$15.00	Hour Public Parks
Mowing Request for Events	\$85.00	Request Minimum fee or as quoted
Itinerant Traders and Fitness / Boot Camp Instructors	\$31.00	Day Daily fee for commercial trade in a public park

SPORTING FIELDS

Collins Park Oval # 1 – Training Lights	\$27.00	Hour –
Collins Park Oval # 1 – Competition Lights	\$42.00	Hour –
Hogan Oval # 2 – Training Lights	\$11.00	Hour –
Leitch Oval # 3 – Training Lights	\$11.00	Hour –
Cook Oval, Wee Waa – Training Lights	\$11.00	Hour –
Jubilee Oval , Boggabri – Lights	\$11.00	Hour –
Dangar Park, Narrabri – Combined Netball / Basketball Courts – Lighting Tower 1	\$15.00	Hour –
Dangar Park, Narrabri – Combined Netball / Basketball Courts – Lighting Tower 2	\$16.00	Hour –
Additional Field Line Marking	\$360.00	Field Line marking at commencement of season provided free of charge
Storage Hire – without power	\$360.00	Annum Approximately 3m x 6m
Storage Hire – with power	\$350.00 plus meter read Min. Fee: \$350.00	Annum Annual Fee plus meter read. Approximately 3m x 6m
Cleaning Fee	\$31.00	Room For toilets and change rooms not cleaned after training or competition

PILLIGA ARTESIAN BORE BATHS

Camping Fee	\$5.20	Vehicle / Night Primitive camping ground adjacent to Pilliga Artesian Bore Baths
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Name	Year 17/18 Fee (incl. GST)	Unit Description
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PUBLIC SWIMMING POOLS

NARRABRI AQUATIC CENTRE

Single Entry – Child 2 years and under	Free	Child –
Single Entry – Children (3–18 years) / Concession	\$3.00	Child, Concession Concession on presentation of Pension Card
Single Entry – Adults	\$5.00	Adult –
Single Entry – Schools and approved groups	\$3.00	Person –
Single Entry – School Teachers and Teachers Assistants	\$2.00	Person –
Season Fee – School Teachers and Teachers Assistants	\$100.00	School –
Child / Concession 12 Month Pass	\$250.00	Child, Concession –
Adult 12 Month Pass	\$420.00	Adult –
Family 12 Month Pass	\$1,250.00	Family –
Child / Concession 6 Month Pass	\$125.00	Child, Concession Purchased at any time for use at all three pools. Concession on presentation of Pension Card.
Adult 6 Month Pass	\$210.00	Adult Purchased at any time for use at all three pools.
Family 6 Month Pass	\$625.00	Family Purchased at any time for use at all three pools. Family to be as listed on Medicare Card.
Life Member 6 Month Pass	Free	Member Purchased at any time for use at all three pools. Non Transferable.
Child / Concession 10 Entry Pass	\$25.00	Child, Concession 10 Entries. Concession on presentation of Pension Card.
Adult 10 Entry Pass	\$45.00	Adult 10 Entries
Non–Swimming Spectator 10 Entry Pass	\$18.00	Person 10 Entries
Provision of LTS Instructor for School Swimming	As Quoted Min. Fee: \$40.00	Instructor / Hour –
Private Swimming Lessons	As Quoted Min. Fee: \$15.50	Lesson plus entry Adult/Child/Concession – 15 minute one on one lesson
Learn to Swim Classes	As Quoted Min. Fee: \$11.50	Lesson plus entry Group – all levels
Squad Training	As Quoted Min. Fee: \$5.00	Session plus entry –
Intensive Holiday Program	As Quoted Min. Fee: \$72.50	Block Fee 5 day block – 5 x 30 minute group lessons
Adult / Child / Concession Fitness Classes	\$10.00	Person / Class plus entry fee Concession on presentation of Pension Card

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Name	Year 17/18 Fee (incl. GST)	Unit Description
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NARRABRI AQUATIC CENTRE [continued]

Adult / Child / Concession Fitness Classes 10 Class Pass	\$90.00	Person Concession on presentation of Pension Card
Lane Hire – 50m Pool	\$20.00	Hour Commercial
Lane Hire – 25m Pool	\$25.00	Hour Commercial
Lane Hire – Swim Club – 50m pool	\$500.00	One lane free, second lane fee per calendar month regardless of use Additional lanes and hours at commercial rates. Based on summer use provided by Swim Club – October to March only – Mon to Fri (3.45pm to 6.00pm) and Wed & Thurs (6.00am to 7.30am) – (total of 14.25 additional hrs/wk)
Lane Hire – Swim Club – 25m pool	\$250.00	One lane free, second lane fee per calendar month regardless of use Additional lanes and hours at commercial rates. Based on winter use provided by Swim Club – April to Sept only – Mon, Wed & Fri (4.00pm to 5.30pm) – (total of 4.5 additional hrs/wk)
Multi-Purpose Room Hire – per hour	\$10.00	Hour –
Multi-Purpose Room Hire – per half day	\$30.00	3 Hour Block 3 hour blocks
Multi-Purpose Room Hire – per full day	\$70.00	Day 8 hour blocks
Other – Pool Hire Out of Hours	\$120.00	Hour Minimum 2 hour booking
Other – Pool Inflatable	\$75.00	Hour Minimum 2 hour booking plus pool booking (above)

WEE WAA AND BOGGABRI POOLS

Single Entry – Child 2 years and under	Free	Child –
Single Entry – Children (3–18 years) / Concession	\$2.00	Child, Concession Concession on presentation of Pension Card
Single Entry – Adults	\$3.50	Adult –
Single Entry – Schools and approved groups	\$2.00	Person –
Single Entry – School Teachers and Teachers Assistants	\$2.00	Person –
Season Fee – School Teachers and Teachers Assistants	\$100.00	School –
Single Entry – Family	\$10.00	Family Family to be as listed on Medicare Card.
Child / Concession 6 Month Pass	\$83.00	Child, Concession Purchased before 31 December. Concession on presentation of Pension Card
Adult 6 Month Pass	\$146.00	Adult Purchased before 31 December
Family 6 Month Pass	\$388.00	Family Purchased before 31 December. Family to be as listed on Medicare Card.

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Name	Year 17/18 Fee (incl. GST)	Unit Description
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WEE WAA AND BOGGABRI POOLS [continued]

Life Member 6 Month Pass	Free	Member Purchased before 31 December. Non Transferable
Child / Concession Half Season Pass	\$42.00	Child, Concession Purchased after 31 December. Concession on presentation of Pension Card
Adult Half Season Pass	\$73.00	Adult Purchased after 31 December
Family Half Season Pass	\$208.00	Family Purchased after 31 December. Family to be as listed on Medicare Card.
Child / Concession 10 Entry Pass	\$18.00	Child, Concession 10 Entries. Concession on presentation of Pension Card.
Adult 10 Entry Pass	\$30.00	Adult 10 Entries
Non-Swimming Spectator 10 Entry Pass	\$18.00	Person 10 Entries
Learn to Swim Classes	As Quoted	Lesson plus entry –
Squad Training	As Quoted	Session plus entry –
Intensive Holiday Program – 5 Day Blocks	As Quoted	Each –
Intensive Holiday Program – 10 Day Blocks	As Quoted	Each –
Adult / Child / Concession Fitness Classes	As Quoted	Person / Class plus entry fee –
Adult / Child / Concession Fitness Classes 10 Class Pass	As Quoted	Person –
Lane Hire – 33m Pool – Business	\$15.00	Hour –
Lane Hire – 33m Pool – Swimming Club	\$250.00	One lane free, second lane fee per calendar month regardless of use –
Other – Phone Call at Pool	\$1.00	Each –
Other – Pool Hire Out of Hours	\$120.00	Hour Minimum 2 hour booking
Other – Inflatable Hire	\$75.00	Hour Minimum 2 hour booking plus pool booking (above)

BANNER ADVERTISING

Advertising Rental Space	\$26.00	Banner / Month Required Public Liability Certificate of Currency of minimum \$20,000,000
Combined Hanging / Removal Fee	As Quoted	Narrabri, Wee Waa and Boggabri

LABOUR HIRE SERVICES

Labour Hire Services	By Agreement	–
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Name	Year 17/18 Fee (incl. GST)	Unit Description
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INFRASTRUCTURE DELIVERY

NARRABRI AIRPORT

Passenger Tax – RPT – per arriving / departing passenger	\$17.00	–
Passenger Tax – Charter Operators – per arriving / departing passenger	\$17.00	–
Parking Fees – Aircraft over 1,500kg	\$12.00	Aircraft / Day –
Landing Fees – Aircraft <1,500kg	\$5.20	Landing –
Landing Fees – Aircraft 1,500kg to <5,000kg	\$13.00	Tonne –
Landing Fees – Aircraft 5,000kg to <10,000kg	\$15.00	Tonne –
Landing Fees – Aircraft 10,000kg to <20,000kg	\$17.00	Tonne –
Landing Fees – Aircraft >20,000kg	\$19.00	Tonne –
Landing Fees – Helicopter	\$5.70	Landing –
Landing Fees – Aircraft Freight and RPT	\$13.00	Landing –
Landing Fees – Touch and Go / Flight Training	\$2.60	Landing –
Authority To Operate Hire Car Business	\$402.00	Parking Space –
Hire Space – Counter – Temporary Car Hire Building	\$551.00	Annum –
Hire Space – Counter –Terminal	\$5,356.00	Annum –
Hire Space – Freight Charge – Terminal	\$5,356.00	Annum –

GENERAL INSPECTIONS

Pipeline Under Road – Application	\$21.00	–
Pipeline Under Road – Inspection – Rural	\$319.00	–
Pipeline Under Road – Inspection – Urban	\$266.00	–
Gates & Grids on Public Road – Application	\$21.00	–
Gates & Grids on Public Road – Inspection	\$319.00	–
Gates & Grids on Public Road – Removal Bond – refunded to remover	\$530.00	–
Gates & Grids on Public Road – Removal of grid on unsealed public road	\$2,585.00	–
Gates & Grids on Public Road – Removal of grid on sealed public road	\$3,409.00	–
Driveway / Culvert Access – Application	\$21.00	–
Driveway / Culvert Access – Inspection – Rural	\$319.00	–
Driveway / Culvert Access – Inspection – Urban	\$266.00	–
Concrete Footpath Construction	As Quoted	Square Metre –
Concrete K & G Construction	As Quoted	Square Metre –
Development Design Specification	\$74.00	–
Sub-Division Inspections – < \$100,000 (minimum 3 inspections)	\$922.00	–
Sub-Division Inspections – > \$100,000 (minimum 10 inspections)	\$3,080.00	–
Sub-Division Inspections – Additional inspections	\$319.00	Inspection –

GENERAL – OTHER

Application for temporary lifting of alcohol free zones	\$103.00	–
Contractor Deposits	As Quoted	–
Noxious Weeds Certificate (section 64)	\$110.00	–

Name	Year 17/18 Fee (incl. GST)	Unit Description
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GENERAL – PHOTOCOPYING, TENDER / CONTRACT DOCUMENTS / DRAWINGS

Plan Copying / Printing – A4 size	\$7.70	Copy –
Plan Copying / Printing – A3 size	\$7.70	Copy –
Plan Copying / Printing – A2 size	\$20.00	Copy –
Plan Copying / Printing – A1 size	\$20.00	Copy –
Plan Copying / Printing – A0 size	\$20.00	Copy –

GENERAL – TENDER DOCUMENT FEES

Tender Document (non-refundable fee) – < 51 Pages	\$93.00	–
Tender Document (non-refundable fee) – 51 – 100 Pages	\$175.00	–
Tender Document (non-refundable fee) – > 100 Pages	\$232.00	–

PRIVATE WORKS

Plant Hire	As Quoted	Full cost recovery
Roadwork Supervision	As Quoted	Full cost recovery
Slashing	As Quoted Min. Fee: \$100.00	–
Emulsion	As Quoted	Litre Sold to RMS only

WATER SUPPLY SERVICES

WATER – CONNECTION / DISCONNECTION

Connection – Same Side of Street – 20mm Service	\$876.00	–
Connection – Same Side of Street – 25mm Service	\$1,320.00	–
Connection – Same Side of Street – 32mm Service	\$1,596.00	–
Connection – Same Side of Street – 40mm Service	\$2,843.00	–
Connection – Same Side of Street – 50mm Service	\$4,127.00	–
Connection – Same Side of Street – >50mm Service	As Quoted	–
Connection – Opposite Side of Street – 20mm Service	\$1,059.00	–
Connection – Opposite Side of Street – 25mm Service	\$2,297.00	–
Connection – Opposite Side of Street – 32mm Service	\$3,054.00	–
Connection – Opposite Side of Street – 40mm Service	\$4,496.00	–
Connection – Opposite Side of Street – 50mm Service	\$6,015.00	–
Connection – Opposite Side of Street – >50mm Service	As Quoted	–
Disconnection Fee	\$355.00	–
Reconnection Fee	\$355.00	–
Installation of a Water Flow Restrictor	\$355.00	–
Supply and Install an Underground Plastic Meter Pit	\$438.00	–

WATER – METERS

Meter Testing	\$216.00	–
Special Meter Reading	\$69.00	–
Standard Pressure and Flow Test	\$216.00	–

Name	Year 17/18 Fee (incl. GST)	Unit Description
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WATER – METER INSTALLATION / REPLACEMENT

Where no mechanical digging required

Meter Installation – 20mm Service	\$244.00	–
Meter Installation – 25mm Service	\$486.00	–
Meter Installation – 32mm Service	\$647.00	–
Meter Installation – 40mm Service	\$801.00	–
Meter Installation – >50mm Service	As Quoted	–
Meter Replacement – 20mm Service	\$143.00	–
Meter Replacement – 25mm Service	\$239.00	–
Meter Replacement – 32mm Service	\$484.00	–
Meter Replacement – 40mm Service	\$546.00	–
Meter Replacement – >50mm Service	As Quoted	–

WATER – BULK SALES

Bulk Water	\$3.40	Kilolitre –
Supply Points – AVDATA	\$0.80	Minute –
Fill Swimming Pool – Call out fee	\$93.00	–
Fill Swimming Pool – Water costs	\$69.00	–

WATER – HEADWORKS

Water – Headworks	\$3,675.00	Allotment –
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SEWERAGE SERVICES

SEWER – CONNECTION / DISCONNECTION

Connection Fee – junction previously installed – < 900mm deep	\$465.00	–
Connection Fee – junction previously installed – > 900mm deep	\$919.00	–
Connection Fee – cut in junction – < 1.5m deep	\$919.00	–
Connection Fee – cut in junction – > 1.5m deep	As Quoted	–
Disconnection Fee – at junction	\$492.00	–
Disconnection Fee – at mains – < 1.5m deep	\$919.00	–
Disconnection Fee – at mains – > 1.5m deep	As Quoted	–

SEWER – HEADWORKS

Sewer – Headworks	\$5,544.00	Allotment –
Sewer – Headworks – Zimmerman St, Narrabri	\$2,360.00	Allotment –

SEWER – ORGANIC WASTE

Sewage Dispersal Field Charge	\$1,236.00	–
Cat 3 Organic liquid trade waste (septic)	\$0.10	Litre –

APPENDIX B: OPERATIONAL BUDGET 2017/2018

Narrabri Shire Council

INCOME STATEMENTS - 2017/2018

	CONSOLIDATED \$	GENERAL FUND \$	WATER FUND \$	SEWER FUND \$
Income from Continuing Operations				
Revenue:				
Rates & Annual Charges	19,513,518	15,066,735	1,749,900	2,696,883
User Charges & Fees	7,881,822	5,238,161	2,107,651	536,010
Interest & Investment Revenue	1,452,800	806,000	415,300	231,500
Other Revenues	2,649,415	2,595,574	-	53,841
Grants & Contributions provided for Operating Purposes	11,534,727	11,464,247	35,780	34,700
Grants & Contributions provided for Capital Purposes	9,858,000	1,363,000	3,500,000	4,995,000
Other Income:				
Net gains from the disposal of assets	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-
Total Income from Continuing Operations	52,890,282	36,533,717	7,808,631	8,547,934
Expenses from Continuing Operations				
Employee Benefits & On-Costs	16,346,444	15,293,343	579,358	473,743
Borrowing Costs	338,714	335,383	-	3,331
Materials & Contracts	10,777,066	8,165,358	1,412,775	1,198,933
Depreciation & Amortisation	10,018,175	7,585,802	937,805	1,494,568
Other Expenses	4,195,670	3,677,948	354,126	163,596
Net Losses from the Disposal of Assets	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-
Total Expenses from Continuing Operations	41,676,069	35,057,834	3,284,064	3,334,171
Operating Result from Continuing Operations	11,214,213	1,475,883	4,524,567	5,213,763
Net Operating Result for the Year	11,214,213	1,475,883	4,524,567	5,213,763
Net Operating Result before Grants and Contributions provided for Capital Purposes	1,356,213	112,883	1,024,567	218,763

Narrabri Shire Council
BALANCE SHEETS - 2017/2018

	CONSOLIDATED \$	GENERAL FUND \$	WATER FUND \$	SEWER FUND \$
ASSETS				
Current Assets				
Cash & Cash Equivalents	4,500,000	2,000,000	1,500,000	1,000,000
Investments	27,940,997	16,291,101	7,621,376	4,028,520
Receivables	4,997,180	4,252,143	608,392	136,645
Inventories	3,655,745	3,655,745	-	-
Other	42,510	42,510	-	-
Total Current Assets	41,136,432	26,241,499	9,729,768	5,165,165
Non-Current Assets				
Investments	-	-	-	-
Receivables	457,183	260,149	129,869	67,165
Infrastructure, Property, Plant & Equipment	455,257,567	372,621,911	37,473,986	45,161,670
Investments Accounted for using the equity method	172,000	172,000	-	-
Total Non-Current Assets	455,886,750	373,054,060	37,603,855	45,228,835
TOTAL ASSETS	497,023,182	399,295,559	47,333,623	50,394,000
LIABILITIES				
Current Liabilities				
Payables	4,994,679	4,599,921	109,093	285,665
Borrowings	836,348	836,348	-	-
Provisions	3,447,295	3,447,295	-	-
Total Current Liabilities	9,278,322	8,883,564	109,093	285,665
Non-Current Liabilities				
Payables	-	-	-	-
Borrowings	5,912,623	5,912,623	-	-
Provisions	208,705	208,705	-	-
Total Non-Current Liabilities	6,121,328	6,121,328	-	-
TOTAL LIABILITIES	15,399,650	15,004,892	109,093	285,665
Net Assets	481,623,532	384,290,667	47,224,530	50,108,335
EQUITY				
Retained Earnings	225,937,532	180,881,667	27,514,530	17,541,335
Revaluation Reserves	255,686,000	203,409,000	19,710,000	32,567,000
Total Equity	481,623,532	384,290,667	47,224,530	50,108,335

Narrabri Shire Council
CASH FLOW STATEMENTS - 2017/2018

	CONSOLIDATED \$	GENERAL FUND \$	WATER FUND \$	SEWER FUND \$
Cash Flows from Operating Activities				
Receipts:				
Rates & Annual Charges	19,469,105	15,037,270	1,737,960	2,693,875
User Charges & Fees	8,078,803	5,435,171	2,107,626	536,006
Interest & Investment Revenue Received	1,559,461	912,661	415,300	231,500
Grants & Contributions	21,433,312	13,013,435	3,390,177	5,029,700
Bonds & Deposits Received	-	-	-	-
Other	2,825,941	2,772,100	-	53,841
Payments:				
Employee Benefits & On-Costs	(16,324,870)	(15,271,769)	(579,358)	(473,743)
Materials & Contracts	(10,753,958)	(8,148,577)	(1,410,143)	(1,195,238)
Borrowing Costs	(341,468)	(338,137)	-	(3,331)
Bonds & Deposits Refunded	-	-	-	-
Other	(4,196,581)	(3,678,860)	(354,126)	(163,595)
Net Cash provided (or used in) Operating Activities	21,749,745	9,733,294	5,307,436	6,709,015
Cash Flows from Investing Activities				
Receipts:				
Sale of Investment Securities	11,332,407	6,881,663	1,605,264	2,845,480
Sale of Real Estate Assets	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	1,138,726	1,138,726	-	-
Payments:				
Purchase of Investment Securities	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(33,310,871)	(16,853,171)	(6,912,700)	(9,545,000)
Purchase of Real Estate Assets	-	-	-	-
Net Cash provided (or used in) Investing Activities	(20,839,738)	(8,832,782)	(5,307,436)	(6,699,520)
Cash Flows from Financing Activities				
Receipts:				
Proceeds from Borrowings & Advances	-	-	-	-
Payments:				
Repayment of Borrowings & Advances	(1,041,574)	(898,375)	-	(143,199)
Repayment of Finance Lease Liabilities	(2,137)	(2,137)	-	-
Net Cash Flow provided (used in) Financing Activities	(1,043,711)	(900,512)	-	(143,199)
Net Increase/(Decrease) in Cash & Cash Equivalents	(133,704)	-	-	(133,704)
plus: Cash, Cash Equivalents & Investments - beginning of year	4,633,704	2,000,000	1,500,000	1,133,704
Cash & Cash Equivalents - end of the year	4,500,000	2,000,000	1,500,000	1,000,000
Cash & Cash Equivalents - end of the year	4,500,000	2,000,000	1,500,000	1,000,000
Investments - end of the year	27,940,997	1,629,102	7,621,375	4,028,520
Cash, Cash Equivalents & Investments - end of the year	32,440,997	3,629,102	9,121,375	5,028,520
Representing:				
- External Restrictions	22,841,795	8,691,900	671,286	-
- Internal Restrictions	7,791,369	7,791,369	-	-
- Unrestricted	1,807,833	1,807,833	8,450,089	5,028,520
	32,440,997	18,291,102	9,121,375	5,028,520

2017/2018 SUMMARY OF ALL SERVICES

Narrabri Shire Council											
SUMMARY OF ALL SERVICES		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Scenario: Base Case Scenario		Operating	Operating	Surplus (Deficit)	Capital	Capital	Transfer from	Transfer to	Net Result	Add back	Net Cash
Service	Level 3 Description	Income	Expenditure	from Operations	Income	Expenditure	Reserve	Reserve	Incl. Dep'n	Depreciation	Result
Strategic Management & Governance	GOVERNANCE	-	475,674	(475,674)	-	-	-	30,000	(505,674)	-	(505,674)
Strategic Management & Governance	EXECUTIVE MANAGEMENT	-	421,220	(421,220)	-	-	-	-	(421,220)	-	(421,220)
Strategic Management & Governance Total		-	896,894	(896,894)	-	-	-	30,000	(896,894)	-	(926,894)
Workforce Management	TRAINING	15,000	170,000	(155,000)	-	-	-	-	(155,000)	-	(155,000)
Workforce Management	WORK HEALTH & SAFETY	90,000	104,000	(14,000)	-	-	55,000	60,000	(19,000)	-	(19,000)
Workforce Management	STAFF RECRUITMENT	-	80,000	(80,000)	-	-	-	-	(80,000)	-	(80,000)
Workforce Management	HR SERVICES ADMIN	-	630,800	(630,800)	-	-	-	-	(630,800)	-	(630,800)
Workforce Management Total		105,000	984,800	(879,800)	-	-	55,000	60,000	(884,800)	-	(884,800)
Corporate Support	CORPORATE SUPPORT	100,500	489,917	(389,417)	-	-	-	70,017	(459,434)	87,522	(371,912)
Corporate Support	COUNCIL ELE	-	-	-	-	-	-	-	-	-	-
Corporate Support	COUNCIL OTHER EMPLOYEE	-	-	-	-	-	-	-	-	-	-
Corporate Support Total		100,500	489,917	(389,417)	-	-	-	70,017	(459,434)	87,522	(371,912)
Financial Services	FINANCIAL SUPPORT	20,000	772,000	(752,000)	-	-	-	-	(752,000)	-	(752,000)
Financial Services	PROCUREMENT & STORES	-	155,160	(155,160)	-	-	-	-	(155,160)	-	(155,160)
Financial Services Total		20,000	927,160	(907,160)	-	-	-	-	(907,160)	-	(907,160)
Information Services	IT SYSTEMS	-	606,472	(606,472)	-	1,776,000	1,626,000	65,772	(822,244)	65,772	(756,472)
Information Services	RECORDS MANAGEMENT	-	238,500	(238,500)	-	-	-	-	(238,500)	-	(238,500)
Information Services Total		-	844,972	(844,972)	-	1,776,000	1,626,000	65,772	(1,060,744)	65,772	(994,972)
Property & Assets	P & A SUPPORT	900	402,673	(401,773)	-	85,000	20,000	-	(466,773)	-	(466,773)
Property & Assets	STAFF HOUSING - COUNCIL LEASED	54,514	59,640	(5,126)	-	9,290	-	22,155	(36,571)	25,746	(10,825)
Property & Assets	STAFF HOUSING - LEASED	75,462	75,462	-	-	-	-	-	-	-	-
Property & Assets	OTHER COMMUNITY AMENITIES	-	37,115	(37,115)	-	-	-	0	(37,115)	31,240	(5,875)
Property & Assets	MUSEUMS	-	3,523	(3,523)	-	-	2,000	-	(1,523)	-	(1,523)
Property & Assets	OTHER PUBLIC HALLS	227	65,450	(65,223)	-	55,764	-	11,416	(132,403)	14,129	(118,274)
Property & Assets	COMMERCIAL ACTIVITIES	38,541	106,643	(68,102)	-	-	-	15,537	(83,639)	23,513	(60,126)
Property & Assets Total		169,644	750,506	(580,862)	-	150,054	22,000	49,109	(758,025)	94,628	(663,397)
Crossing Theatre	CROSSING THEATRE	1,353,500	1,857,663	(504,163)	-	239,137	237,000	132,142	(638,442)	162,952	(475,490)
Crossing Theatre Total		1,353,500	1,857,663	(504,163)	-	239,137	237,000	132,142	(638,442)	162,952	(475,490)
Libraries	LIBRARIES	64,500	675,319	(610,819)	-	105,769	55,000	-	(661,588)	24,403	(637,185)
Libraries Total		64,500	675,319	(610,819)	-	105,769	55,000	-	(661,588)	24,403	(637,185)
Caravan Parks	CARAVAN PARKS	84,780	68,724	16,057	-	64,432	50,000	14,038	(12,414)	22,452	10,038
Caravan Parks Total		84,780	68,724	16,057	-	64,432	50,000	14,038	(12,414)	22,452	10,038
Private Works	PRIVATE WORKS	55,000	50,000	5,000	-	-	-	-	5,000	-	5,000
Private Works Total		55,000	50,000	5,000	-	-	-	-	5,000	-	5,000
Rates & Charges	RATES & CHARGES	12,597,776	-	12,597,776	-	-	-	-	12,597,776	-	12,597,776
Rates & Charges Total		12,597,776	-	12,597,776	-	-	-	-	12,597,776	-	12,597,776
Interest & Investment Revenue	INTEREST & INVESTMENT REVENUE	797,000	-	797,000	-	-	-	-	797,000	-	797,000
Interest & Investment Revenue Total		797,000	-	797,000	-	-	-	-	797,000	-	797,000
General Purpose (Untied) Grants	GENERAL PURPOSE UNTIED	6,794,363	-	6,794,363	-	-	-	-	6,794,363	-	6,794,363
General Purpose (Untied) Grants Total		6,794,363	-	6,794,363	-	-	-	-	6,794,363	-	6,794,363
Development Services	DEVELOPMENT SUPPORT	-	534,947	(534,947)	-	-	-	-	(534,947)	-	(534,947)
Development Services	CORPORATE STRATEGY	-	120,900	(120,900)	-	-	-	-	(120,900)	-	(120,900)
Development Services	TOWN PLANNING	1,407,000	306,163	1,100,837	1,060,000	-	-	2,395,000	(234,163)	-	(234,163)
Development Services	BUILDING CONTROL	108,195	334,680	(226,485)	-	-	-	-	(226,485)	-	(226,485)
Development Services Total		1,515,195	1,296,690	218,505	1,060,000	-	-	2,395,000	(1,116,495)	-	(1,116,495)
Environmental, Health & Compliance	ANIMAL CONTROL	38,400	193,949	(155,549)	-	-	-	2,123	(157,672)	2,318	(155,354)
Environmental, Health & Compliance	ENFORCEMENT CONTROL	14,700	132,191	(117,491)	-	-	-	-	(117,491)	-	(117,491)
Environmental, Health & Compliance	HEALTH ADMINISTRATOR	90,000	117,566	(27,566)	-	-	-	-	(27,566)	-	(27,566)
Environmental, Health & Compliance	NOXIOUS PLANTS CONTROL	128,000	234,563	(106,563)	-	-	-	-	(106,563)	-	(106,563)
Environmental, Health & Compliance Total		271,100	678,269	(407,169)	-	-	-	2,123	(409,292)	2,318	(406,974)
Solid Waste Services	DOMESTIC WASTE SERVICES	1,260,775	1,067,800	192,975	-	-	108,000	300,975	-	-	-

2017/2018 SUMMARY OF ALL SERVICES

Narrabri Shire Council											
SUMMARY OF ALL SERVICES											
Scenario: Base Case Scenario											
Service	Level 3 Description	Operating Income	Operating Expenditure	Surplus (Deficit) from Operations	Capital Income	Capital Expenditure	Transfer from Reserve	Transfer to Reserve	Net Result incl. Dep'n	Add back Depreciation	Net Cash Result
Solid Waste Services	OTHER WASTE SERVICES	2,038,990	2,140,013	(101,023)	-	270,000	162,000	106,450	(315,473)	106,450	(209,023)
Solid Waste Services Total		3,299,765	3,207,813	91,952	-	270,000	270,000	407,425	(315,473)	106,450	(209,023)
Economic Development	YOUTH SERVICES	1,230	2,500	(1,270)	-	-	-	-	(1,270)	-	(1,270)
Economic Development	AGED SERVICES	-	4,000	(4,000)	-	-	-	-	(4,000)	-	(4,000)
Economic Development	OTHER COMMUNITY (SOCIAL	1,000	23,000	(22,000)	-	-	-	-	(22,000)	-	(22,000)
Economic Development	ECONOMIC DEVELOPMENT	-	542,400	(542,400)	-	70,000	-	-	(612,400)	-	(612,400)
Economic Development	REAL ESTATE DEVELOPMENT	-	92,253	(92,253)	-	245,302	-	64	(337,619)	-	(337,619)
Economic Development Total		2,230	664,153	(661,923)	-	315,302	-	64	(977,288)	-	(977,288)
Cemeteries	CEMETERY OPERATIONS	208,000	320,663	(112,663)	-	150,000	150,000	21,195	(133,858)	18,488	(115,370)
Cemeteries Total		208,000	320,663	(112,663)	-	150,000	150,000	21,195	(133,858)	18,488	(115,370)
Swimming Pools	BOGGABRI POOL	18,000	174,137	(156,137)	-	192,000	192,000	31,720	(187,857)	39,651	(148,206)
Swimming Pools	NARRABRI POOL	372,079	1,092,678	(720,599)	-	298,692	298,692	124,055	(844,654)	155,069	(689,585)
Swimming Pools	WEE WAA POOL	25,500	217,439	(191,939)	-	65,000	65,000	35,753	(227,692)	44,691	(183,001)
Swimming Pools	OTHER POOLS	10,000	43,188	(33,188)	-	-	-	4,150	(37,338)	5,188	(32,150)
Swimming Pools Total		425,579	1,527,441	(1,101,862)	-	555,692	555,692	195,678	(1,297,540)	244,599	(1,052,942)
Parks & Open Spaces	COMMUNITY FACILITIES SUPPORT	-	167,500	(167,500)	-	-	-	-	(167,500)	-	(167,500)
Parks & Open Spaces	PARKS & GARDENS GENERAL	-	-	-	-	-	-	6,993	(6,993)	-	(6,993)
Parks & Open Spaces	BOGGABRI PARKS	-	324,191	(324,191)	-	130,000	110,000	42,237	(386,428)	35,411	(351,017)
Parks & Open Spaces	NARRABRI PARKS	130,000	1,342,238	(1,212,238)	25,000	463,000	438,000	262,556	(1,474,794)	230,988	(1,243,806)
Parks & Open Spaces	WEE WAA PARKS	-	432,254	(432,254)	-	15,000	-	26,783	(474,037)	49,304	(424,733)
Parks & Open Spaces	VILLAGES & OTHER PARKS	-	103,612	(103,612)	-	-	15,000	10,154	(98,766)	21,767	(76,999)
Parks & Open Spaces Total		130,000	2,369,795	(2,239,795)	25,000	608,000	563,000	348,722	(2,608,517)	337,470	(2,271,047)
Saleyards	SALEYARDS	246,067	330,067	(84,000)	-	105,248	67,500	25,227	(146,975)	78,818	(68,157)
Saleyards Total		246,067	330,067	(84,000)	-	105,248	67,500	25,227	(146,975)	78,818	(68,157)
Tourism	TOURISM	230,264	607,616	(377,352)	-	60,000	-	18,531	(455,883)	19,826	(436,057)
Tourism Total		230,264	607,616	(377,352)	-	60,000	-	18,531	(455,883)	19,826	(436,057)
Infrastructure Delivery Support	ENGINEERING SUPPORT	8,000	400,658	(392,658)	-	-	-	-	(392,658)	6,792	(385,866)
Infrastructure Delivery Support Total		8,000	400,658	(392,658)	-	-	-	-	(392,658)	6,792	(385,866)
Design & Investigation Services	DESIGN SERVICES	-	589,200	(589,200)	-	-	-	-	(589,200)	-	(589,200)
Design & Investigation Services Total		-	589,200	(589,200)	-	-	-	-	(589,200)	-	(589,200)
Fleet Management	PLANT OPERATIONS	300,174	(347,863)	648,037	1,138,726	2,795,671	1,656,945	995,429	(347,392)	995,429	648,037
Fleet Management Total		300,174	(347,863)	648,037	1,138,726	2,795,671	1,656,945	995,429	(347,392)	995,429	648,037
Depots	NARRABRI DEPOT	1,000	206,671	(205,671)	-	278,077	65,280	115,000	(434,028)	82,350	(351,678)
Depots	OTHER DEPOTS	-	67,711	(67,711)	-	250,000	250,000	161	(67,872)	16,779	(51,094)
Depots Total		1,000	274,382	(273,382)	-	528,077	365,000	65,441	(501,900)	99,129	(402,772)
Emergency Management	RURAL FIRE SERVICES	395,760	688,439	(292,679)	-	-	-	-	(292,679)	-	(292,679)
Emergency Management	OTHER FIRE SERVICES	-	82,024	(82,024)	-	-	-	-	(82,024)	-	(82,024)
Emergency Management	SES	-	56,566	(56,566)	-	-	-	-	(56,566)	16,164	(40,402)
Emergency Management Total		395,760	827,029	(431,269)	-	-	-	-	(431,269)	16,164	(415,105)
Transport	DRAINAGE/STORMWATER	-	122,188	(122,188)	-	-	-	85,531	(207,719)	122,188	(85,531)
Transport	STORMWATER MANAGEMENT	14,605	26,796	(12,191)	-	-	-	1,917	(14,108)	6,293	(7,815)
Transport	STREET LIGHTING	55,000	240,000	(185,000)	-	-	-	-	(185,000)	-	(185,000)
Transport	QUARRIES	100,000	86,598	13,403	-	-	-	-	13,403	-	13,403
Transport	ROADS ADMINISTRATION	-	166,625	(166,625)	-	-	-	-	(166,625)	-	(166,625)
Transport	STATE HIGHWAY 17	65,000	65,000	-	-	-	-	-	-	-	-
Transport	SH 29 (MR 72)	650,000	600,000	50,000	-	-	-	-	50,000	-	50,000
Transport	SH 29 (MR 127)	385,000	355,000	30,000	-	-	-	-	30,000	-	30,000
Transport	SH 29 (MR 343)	775,000	700,000	75,000	-	-	-	-	75,000	-	75,000
Transport	STATE ROADS OTHER	-	20,000	(20,000)	-	-	-	-	(20,000)	-	(20,000)
Transport	REGIONAL ROADS GENERAL	1,583,912	56,912	1,527,000	-	-	800,000	800,000	1,527,000	-	1,527,000
Transport	REGIONAL ROADS WEST	-	351,000	(351,000)	-	800,000	-	-	(1,151,000)	-	(1,151,000)

2017/2018 SUMMARY OF ALL SERVICES

Narrabri Shire Council											
SUMMARY OF ALL SERVICES											
Scenario: Base Case Scenario											
Service	Level 3 Description	Operating Income	Operating Expenditure	Surplus (Deficit) from Operations	Capital Income	Capital Expenditure	Transfer from Reserve	Transfer to Reserve	Net Result Incl. Dep'n	Add back Depreciation	Net Cash Result
Transport	REGIONAL ROADS EAST	-	376,000	(376,000)	-	-	-	-	(376,000)	-	(376,000)
Transport	LOCAL ROADS GENERAL	2,266,403	1,211,462	1,054,941	278,000	6,355,000	4,131,941	1,054,941	(1,945,059)	-	(1,945,059)
Transport	SHIRE RD/VILLAGE STS EAST	-	1,560,000	(1,560,000)	-	556,000	2,373,059	-	257,059	-	257,059
Transport	SHIRE RD/VILLAGE STS WEST	-	1,856,000	(1,856,000)	-	195,000	-	-	(2,051,000)	-	(2,051,000)
Transport	NARRABRI STREETS	-	748,000	(748,000)	-	-	534,000	-	(214,000)	-	(214,000)
Transport	WEE WAA STREETS	-	384,000	(384,000)	-	-	-	-	(384,000)	-	(384,000)
Transport	BOGGABRI STREETS	-	299,000	(299,000)	-	-	-	-	(299,000)	-	(299,000)
Transport	LOCAL ROADS OTHER	-	4,882,851	(4,882,851)	-	1,911,000	1,700,000	2,900,000	(7,993,851)	4,882,851	(3,111,000)
Transport	BUS SHELTERS	-	6,927	(6,927)	-	-	-	5,541	(12,468)	6,927	(5,541)
Transport Total		5,894,920	14,114,358	(8,219,437)	278,000	9,817,000	9,539,000	4,847,931	(13,067,369)	5,018,258	(8,049,110)
Airport	AERODROME OPERATIONS	100,600	651,610	(551,010)	-	213,299	140,000	147,440	(771,749)	184,332	(587,417)
Airport Total		100,600	651,610	(551,010)	-	213,299	140,000	147,440	(771,749)	184,332	(587,417)
Water Services	BELLATA WATER OPERATIONS	96,636	108,987	(12,352)	-	245,700	-	-	(258,052)	28,054	(229,997)
Water Services	BOGGABRI WATER OPERATIONS	624,069	385,467	238,603	-	345,000	-	-	(106,397)	178,021	71,623
Water Services	GWABEGAR WATER OPERATIONS	53,148	74,157	(21,009)	-	42,000	-	-	(63,009)	29,281	(33,728)
Water Services	NARRABRI WATER OPERATIONS	2,491,215	1,947,049	544,167	3,500,000	5,041,000	-	-	(996,833)	490,014	(506,820)
Water Services	PILLIGA WATER OPERATIONS	98,929	111,965	(13,036)	-	770,000	-	-	(783,036)	39,592	(743,444)
Water Services	WEE WAA WATER OPERATIONS	890,164	601,970	288,194	-	469,000	-	-	(180,806)	142,874	(37,932)
Water Services	BAAN BAA WATER OPERATIONS	54,470	54,470	-	-	-	-	-	-	29,970	29,970
Water Services Total		4,308,631	3,284,064	1,024,567	3,500,000	6,912,700	-	-	(2,388,133)	937,805	(1,450,328)
Sewerage Services	BOGGABRI SEWERAGE OPERATIONS	383,468	415,063	(31,595)	3,695,000	4,670,000	-	-	(1,006,595)	144,526	(862,070)
Sewerage Services	NARRABRI SEWERAGE OPERATIONS	2,499,525	2,125,307	374,218	-	1,468,199	-	-	(1,093,981)	989,528	(104,453)
Sewerage Services	WEE WAA SEWERAGE OPERATIONS	669,941	793,801	(123,859)	1,300,000	3,550,000	-	-	(2,373,859)	360,514	(2,013,345)
Sewerage Services Total		3,552,934	3,334,171	218,763	4,995,000	9,688,199	-	-	(4,474,436)	1,494,568	(2,979,867)
Grand Total		43,032,282	41,676,069	1,356,213	10,996,726	34,354,580	15,352,137	9,891,286	(16,540,790)	10,018,175	(6,522,615)
General Manager		105,000	1,881,694	(1,776,694)	-	-	55,000	90,000	(1,811,694)	-	(1,811,694)
Corporate Services		22,037,063	5,664,261	16,372,802	-	2,335,392	1,990,000	331,079	15,696,332	457,729	16,154,061
Development & Economic Growth		6,328,200	11,002,506	(4,674,306)	1,085,000	2,064,242	1,606,192	3,413,966	(7,461,322)	807,969	(6,653,353)
Infrastructure Delivery		14,562,020	23,127,609	(8,565,589)	9,911,726	29,954,946	11,700,945	6,056,241	(22,964,105)	8,752,478	(14,211,628)
		43,032,282	41,676,069	1,356,213	10,996,726	34,354,580	15,352,137	9,891,286	(16,540,790)	10,018,175	(6,522,615)

RECONCILIATIONS OF SERVICES BUDGET PAGE

Reconciliation of Operating Income & Expenditure to Consolidated Income Statement

Operating Income	43,032,282
plus Grants & Conts provided for Capital purposes	9,858,000
Total Income from Continuing Operations	52,890,282
less Operating Expenditure	41,676,069
Net Operating Result	11,214,213

Net Operating Result (excl. Capital G&C) 1,356,213

Reconciliation of Capital Income

Grants & Conts provided for Capital purposes	9,858,000
Loan Funds	0
Asset Sales	1,138,726

Total Capital Income (as per Services Budget) 10,996,726

Reconciliation of Capital Expenditure

(as per Capital Expenditure Program) 34,354,580

Consisting of:

Capital Works - General Fund	16,853,169
Capital Works - Water Fund	6,912,700
Capital Works - Sewer Fund	9,545,000
Loan Repayments - General Fund	898,375
Finance Lease Repayments - General Fund	2,137
Loan Repayments - Sewer Fund	143,199

As per Consolidated Cash Flow Statement:

Purchase of Infrastructure, Property, Plant & Equipment	-33,310,869
Repayment of Borrowings & Advances	-1,041,574
Repayment of Finance Lease Liabilities	-2,137

Reconciliation of Transfer from Reserves

Funded from: R/Assets Internal (as per CapEx)	13,535,945
Funded from: R/Assets External (as per CapEx)	746,000
Funded from: R/A VPA Contributions (as per CapEx)	1,013,192
plus Restricted Assets funding Operations:	
Risk Management Costs	55,000
Museum Operations	2,000
Statutory Planning	

Total Transfer from Reserves 15,352,137

Transfer to Reserves

- Operating income that is being used to fund capital works have been restricted, including:

Roads to Recovery Grant	1,054,941
Portion of RMS Block Grant	400,000
Repair Grant	400,000
Tonnage Payments	1,285,000

- Council has continued its pursuit of its Fit for the Future fiscal principles.
- Council has formulated the draft budget on the fiscal principles of funding depreciation cost for asset renewal purposes.
- The draft budget proposes funding depreciation up to 80%.
- It is Council's intention to increase depreciation funding to 100% in the coming years, in alignment with its Fit for the Future fiscal principles.

Reconciliation of Interest & Investment Revenue

Consolidated Interest & Investment Revenue	1,452,800
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is made made from the following (as per Income Statements):

General Fund Interest & Investment Revenue	806,000
Water Fund Interest & Investment Revenue	415,300
Sewer Fund Interest & Investment Revenue	231,500

General Fund Interest & Investment Revenue	806,000
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is made made from the following:

Interest & Investment Revenue (General Purpose)	797,000
Interest included in Solid Waste Management	9,000

APPENDIX C: CAPITAL WORKS PROGRAM 2017/2018

NARRABRI SHIRE COUNCIL'S 2017/2018 CAPITAL EXPENDITURE PROGRAM	Capital Expenditure Budget	Funded from:						
		Restricted Assets (Int)	Restricted Assets (Ext)	R/A VPA Contributions	Draw down Loan Funds	Grants & Contributions	Proceeds from Sale of Assets	Rates/Chgs, Untied Grants
CORPORATE SERVICES								
Information Services								
Corporate Information System (remainder of project)	1,400,000	1,400,000						
Upgrade SAN Storage	50,000	50,000						
Replace VoIP Telephone System	100,000	100,000						
Upgrade Core Switches (Admin x 3, Depot x 1, VIC x 1, CT x 1)	15,000	15,000						
Implement Fibre based Internet Backbone	150,000							150,000
Inter-Connect Narrabri sites via fibre backbone & upgrade link Admin-Depot	46,000	46,000						
Replace Council Chambers Multimedia & Sound System	15,000	15,000						
Total Information Services	1,776,000	1,626,000	0	0	0	0	0	150,000
Property & Assets								
Boggabri Courthouse replace internal structures	20,000	20,000						
Administration Building Airconditioning (Phase 3)	65,000							65,000
Loan Repayments (Staff Housing & Toilets)	65,054							65,054
Total Property & Assets	150,054	20,000	0	0	0	0	0	130,054
Crossing Theatre								
Commence re-carpet of venue	50,000	50,000						
Commence re-paint of Interior	60,000	60,000						
Event seating replacement	80,000	80,000						
Motorised semi block out blinds to café and riverside room	32,000	32,000						
Lighting upgrade to energy efficient LED lights	15,000	15,000						
Finance Lease Repayments (Crossing Theatre Equipment)	2,137							2,137
Total Crossing Theatre	239,137	237,000	0	0	0	0	0	2,137
Libraries								
Narrabri Library Replace Carpet	20,000	20,000						
Narrabri Library Replace Blinds	10,000	10,000						
Narrabri Library Repair & Repaint Interior	25,000	25,000						
Loan Repayments (Narrabri Library)	50,769							50,769
Total Libraries	105,769	55,000	0	0	0	0	0	50,769
Caravan Parks								
Narrabri Caravan Park Internal Roads & Guttering	50,000	50,000						
Loan Repayments (Boggabri Caravan Park)	14,432							14,432
Total Caravan Parks	64,432	50,000	0	0	0	0	0	14,432

NARRABRI SHIRE COUNCIL'S 2017/2018 CAPITAL EXPENDITURE PROGRAM	Capital Expenditure Budget	Funded from:						
		Restricted Assets (Int)	Restricted Assets (Ext)	R/A VPA Contributions	Draw down Loan Funds	Grants & Contributions	Proceeds from Sale of Assets	Rates/Chgs, Untied Grants
DEVELOPMENT & ECONOMIC GROWTH								
Solid Waste Management								
Catchment Fence waste Disposal	50,000	50,000						
Replacement of cardboard cages at Narrabri and the transfer stations	8,000	8,000						
Renewal fence at Bellata and Edgeroi Transfer Stations	5,000	5,000						
Construction of the next waste cell at Narrabri Landfill	100,000	100,000						
Cardboard Compactor Baler	20,000	20,000						
Drop off collection point for the Container Deposit	5,000	5,000						
Information signs for all Transfer Stations	13,000	13,000						
Fence Drummuster Compound	5,000	5,000						
CCTV Cameras at Narrabri Landfill	4,000	4,000						
Portable Gate Amenitiy Buildings	60,000	60,000						
Total Solid Waste Management	270,000	270,000	0	0	0	0	0	0
Economic Development								
Smart City Strategy	50,000							50,000
Portable Alfresco Dining Deck	20,000							20,000
Loan Repayments (Shannon Estate)	245,302							245,302
Total Economic Development	315,302	0	0	0	0	0	0	315,302
Saleyards								
Water Recycling Project	6,500	6,500						
Yards painting and repairs	20,000	20,000						
Lighting Upgrade	35,000	35,000						
Office Computer and Equipment	6,000	6,000						
Loan Repayments (Narrabri Saleyards)	37,748							37,748
Total Saleyards	105,248	67,500	0	0	0	0	0	37,748
Tourism								
Tourism Technology Project	60,000							60,000
Total Tourism	60,000	0	0	0	0	0	0	60,000
Cemeteries								
Narrabri Lawn - Renew Surface Internal Roads and Carpark	150,000	150,000						
Total Cemeteries	150,000	150,000	0	0	0	0	0	0

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Swimming Pools								
Boggabri - Replace Water Treatment System	157,000	78,500		78,500		0		
Boggabri - Upgrade to Comply WHS & Compliance Items	35,000			35,000				
Narrabri - Investigate potential to extend life of 50m Pool	50,000	50,000						
Wee Waa - Replace Water Treatment System	0	0				0		
Wee Waa - Upgrade to Comply WHS & Compliance Items	35,000	35,000						
Wee Waa - Replace Two Shade Shelters	30,000	30,000						
Loan Repayments (Narrabri Aquatic Centre)	248,692			248,692				
Total Swimming Pools	555,692	193,500	0	362,192	0	0	0	0
Parks and Open Spaces								
Boggabri - Additional Footpath Stencilling (Minute 276/2016)	90,000	90,000						
Boggabri - Vickery Park - New Shade Structure over Playground	40,000	0	20,000			0		20,000
Narrabri - Hogan & Leitch Ovals Lighting Replacement	200,000	175,000				25,000		
Narrabri - Crossing Theatre Parkland - Demolish Market Power Outlets	15,000	15,000						
Narrabri - Crossing Theatre Parkland - New Portable Power Boards for Events	20,000	20,000						
Narrabri - Precinct Plan for Tourist Centre Area	20,000	20,000						
Narrabri - Collins Park to west parks irrigation system design	15,000	15,000						
Narrabri West - Narrabri Lake - Renew BBQ	13,000	13,000						
Narrabri West - Narrabri Lake - Renew Sealed Pathway	100,000	100,000				0		
Narrabri West - Cooma Oval replace irrigation system	80,000	80,000						
Wee Waa - Dangar Park replace playground	0	0				0		
Wee Waa - Ludiwici Park - Renew Irrigation System	15,000	15,000						
Gwabegar - ANZAC park replace playground	0	0				0		
Total Parks and Open Spaces	608,000	543,000	20,000	0	0	25,000	0	20,000
INFRASTRUCTURE DELIVERY								
Fleet Management								
Major Plant	1,606,171	945,710					660,461	
Medium Plant	430,550	248,354					182,196	
Small Plant	37,069	37,069						
Operational Vehicles	721,881	425,812					296,069	
Total Fleet Management Services	2,795,671	1,656,945	0	0	0	0	1,138,726	0
Depots								
Narrabri Depot - Improvements	30,000	30,000						
Narrabri Depot - Enclose Welding Shed	25,000	25,000						
Narrabri Depot - Workshop/ Store Security and Lighting	60,000	60,000						
Wee Waa - Replace Depot Office Building with new	150,000	150,000						
Wee Waa - Remove Existing Building	100,000	100,000						
Loan Repayments (Narrabri Depot)	163,077							163,077
Total Depots	528,077	365,000	0	0	0	0	0	163,077

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Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)								
Regional Roads								
Pilliga Road	800,000	800,000						
Shire Roads								
Reseals (Life Cycle Programmed Replacement)	1,286,000	1,286,000						
Reseals (Backlog - \$2,413,824 over 8 years)	302,000	302,000						
Gravel Resheeting (Life Cycle Programmed Replacement)	1,648,000	1,648,000						
Gravel Resheeting (Backlog - \$2,052,465 over 8 years)	257,000	257,000						
Sealed Roads Rehabilitation (Life Cycle Programmed Replacement)	851,000	851,000						
Sealed Roads Rehabilitation (Backlog - \$3,322,806 over 8 years)	415,000	415,000						
K&G Replacement (Life Cycle Programmed Replacement)	1,190,000	1,190,000						
Footpath Replacement (Life Cycle Programmed Replacement)	93,000	93,000						
Bridges (Life Cycle Programmed Replacement)	313,000	313,000						
Eulah Creek Bridge Replacement SR6	556,000	278,000				278,000		
Horse Arm Creek Bridge Renewal (Doyle St)	195,000	195,000						
Urban Streets								
Narrabri CBD Upgrade	1,911,000	534,000	726,000	651,000				
Total Transport Services	9,817,000	8,162,000	726,000	651,000	0	278,000	0	0
Airport								
Upgrade of General Aviation Tie-Down Area	20,000	20,000						
Sealing of Taxiway to Aero Club Hanger	40,000	40,000						
Perimeter Fence	80,000	80,000						
Loan Repayments (Narrabri Airport)	73,299							73,299
Total Airport	213,299	140,000	0	0	0	0	0	73,299
Water Supplies								
Bellata								
Bellata replace res tower deck & access ladder. Valve chamber lids, replace shed with insulation. A/C	120,000							120,000
Bellata Bore-PH, Chlorine, Turbidity monitoring equipment, Relocate shed	120,000							120,000
Telemetry Upgrade phase 3	5,700							5,700
Boggabri								
Boggabri-Install Chlorine scales, PH, Chlorine, Turbidity monitoring equipment,shed insulation, A/C	45,000							45,000
Boggabri water mains renewals	300,000							300,000
Gwabegar								
Gwabegar construct new valve chamber at bore	15,000							15,000
Gwabegar-Install Chlorine scales, PH, Chlorine, Turbidity monitoring equipment,shed insulation, A/C	27,000							27,000

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Narrabri								
Narrabri water networks-Autoflush units (5)	50,000							50,000
Narrabri- Two bores and booster pump shed:Shed insulation, A/C,	81,000							81,000
Narrabri water augmentation	3,500,000					3,500,000		
Narrabri Water mains renewals	500,000							500,000
Reservoir renewal	300,000							300,000
Pilliga								
Pilliga replace bore	550,000							550,000
Replace access ladders	220,000							220,000
Wee Waa								
Wee Waa- Install high efficiency elect pump motors at bores	45,000							45,000
Wee Waa-Install Chlorine scales, PH, Chlorine, Turbidity monitoring equipment,shed insulation, A/C (2 bores)	64,000							64,000
Wee Waa install stop valves in reticulation	60,000							60,000
Wee Waa water mains renewals	300,000							300,000
Shire Wide								
Telemetry all areas-link with PH, Chlorine and Turbidity monitoring	350,000							350,000
Mobile emergency standby generator	260,000							260,000
Total Water Supply Services	6,912,700	0	0	0	0	3,500,000	0	3,412,700
Sewerage Services								
Boggabri								
Boggabri Sewerage Treatment Works Augmentation	4,200,000					3,695,000		505,000
Boggabri sewer mains- CCTV and relining of mains	300,000							300,000
Boggabri-Sewer p/stations- Install cover over pit area, carbon filters, Replace chamber lids, install flow meters	80,000							80,000
BoggabriTreatment Plant - Process Automation, SCADA	90,000							90,000
Narrabri								
Narrabri Treatment Works-Process automation, install roller door at shed,SCADA	140,000							140,000
Narrabri p/stations-Install roof/shade cover over pit area, new carbon filters, Replace chamber lids, install flow meters	340,000							340,000
Narrabri sewer mains- CCTV and relining of mains	800,000							800,000
Narrabri Treatment works-Renew screw pump unit, Renew sprayers, renew iron sheeting on shed,	45,000							45,000
Loan Repayments (Narrabri Sewerage Augmentation)	143,199							143,199

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Wee Waa								
Wee Waa Sewerage Treatment Works Augmentation	2,600,000					1,300,000		1,300,000
Wee Waa sewer mains-CCTV and relining of mains	500,000							500,000
Wee Waa Treatment Plant- Process automation, SCADA	90,000							90,000
Wee Waa- Sewer p/stations (9)- Install cover over pit area, carbon filters, Replace chamber lids, install flow meters	360,000							360,000
Total Sewerage Services	9,688,199	0	0	0	0	4,995,000	0	4,693,199
TOTAL CAPITAL EXPENDITURE (as per Services Budget)	34,354,580	13,535,945	746,000	1,013,192	0	8,798,000	1,138,726	9,122,717
Fund Totals:								
General Fund Capital Expenditure	17,753,681	13,535,945	746,000	1,013,192	0	303,000	1,138,726	1,016,818
Water Fund Capital Expenditure	6,912,700	0	0	0	0	3,500,000	0	3,412,700
Sewerage Fund Capital Expenditure	9,688,199	0	0	0	0	4,995,000	0	4,693,199
CORPORATE SERVICES	2,335,392	1,988,000	0	0	0	0	0	347,392
DEVELOPMENT & ECONOMIC GROWTH	2,064,242	1,224,000	20,000	362,192	0	25,000	0	433,050
INFRASTRUCTURE DELIVERY	29,954,946	10,323,945	726,000	651,000	0	8,773,000	1,138,726	8,342,275
Total	34,354,580	13,535,945	746,000	1,013,192	0	8,798,000	1,138,726	9,122,717

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